



Shire of **EAST**
Pilbara
THE HEART OF THE PILBARA

ANNUAL REPORT
2020/2021

Artwork by Corban Clause Williams



The Shire of East Pilbara acknowledges the traditional custodians throughout our region and their continuing connection to the land, waters and community.

We pay our respects to all members of these Aboriginal communities and their cultures; and to Elders both past and present.

Cover Artwork

Kaalpa (Well 23)

Corban Clause Williams



“Kaalpa (Kalypa, Canning Stock Route Well 23) is my grandfather’s Country. There’s a waterhole there, Kaalpa waterhole. It’s my two pops’ Country. They been walking around, hunting around Kaalpa. You can see a yapu (rock), warla (lake), claypans, karru (creek) and tuwa (sandhills) there. It’s on the [Canning] Stock Route, it’s Well 23.

In pujiman (traditional, desert dwelling) days, pujimanpa (desert born people) walking around all this Country. My pops told me about that place, a big flat area, parlkarra (flat country) good for hunting parnajarrpa (goanna), lunki (witchetty grub), lungkurta (blue tongue lizard), wamurla (bush tomato), jinyjiwirriilyi (wild gooseberry). Kaalpa is a busy place for emus getting a drink.

I went [to Kaalpa] for the first time [in 2018] on a Martumili KJ (Kanyirninpa Jukurrpa) trip. I went hunting there, got a parnajarrpa. When I went there, I was pukurlpa (happy). It made you open up your spirit, it feels like home.”

– Corban Clause Williams

OUR VISION

A diverse community thriving in a vast landscape that offers a world of opportunity and rich heritage and culture.

The Shire is characterised by a rich diversity of people, landscapes and heritage. It offers a unique place to live and call home, and a world of opportunities as a thriving economic region.

The Shire is a place for all people to live harmoniously – feeling included and connected with access to services that meet community needs.

The Shire is committed to diverse and sustainable economic growth, balanced with the conservation and enhancement of its unique environmental assets, and rich history and heritage.

PAGE 6	Shire President's Report
PAGE 8	CEO Report
PAGE 10	Councillors
PAGE 14	2020/2021 Highlights
PAGE 30	Department Updates
PAGE 74	2020/2021 Finance Report

CONTENTS

Our History	4
President's Report	6
CEO Report	8
Your Councillors	10
Strategic Plan	13
2020/2021 Update	14
1. Economic	16
2. Social	18
3. Built Environment	20
4. Natural Environment	22
5. Governance	24
Financial Summary	26
Economic Overview	28
Our workforce	29
Customer and Community Services	32
Community Wellbeing	34
Library	37
Newman Youth Centre	38
Recreation	40
Events	44
Outback Fusion Festival 2020	46
Community Safety	48
Commercial Services	52
Planning and Building	54
Strategic Planning (including Tourism and Economic Development)	55
Contracts and Procurement	56
Airports	57
Environmental Health	58
Martumili Artists	60
Infrastructure Services	62
Infrastructure and Technical Services	64
Projects and Assets	65
Waste Services	66
Corporate Services	68
Governance & Statutory Compliance	70
Business Systems	71
Human Resources	72
Financial Report	74

OUR HISTORY

The Shire of East Pilbara is the largest Shire in the southern hemisphere, hosting lands larger than Victoria, ACT and Tasmania combined.

The Shire of East Pilbara is considered the Heart of the Pilbara, covering approximately 372,571 square kilometres. Driving, it takes 2 days to cross from east to west and 6 hours from north to south. Its main town sites are Newman, Marble Bar and Nullagine, with a number of Aboriginal Communities: Goodabinya, Irrungadji, Jigalong, Kiwirrkurra, Kunawarritji, Parngurr, Punmu and Warralong.

Newman sits on the land of the Nyiyaparli People, a culture dating back at least 41,000 years. Traditional Owners of land throughout the Shire of East Pilbara including, but is not limited to, the Martu People - who were some of the last of Australia's Indigenous people to make contact with European Australians - throughout central parts of the Shire; and the Nyamal People further north, which includes Nullagine and Marble Bar.

Nullagine is Newman's nearest neighbour being 192km to the north east, along the Marble Bar Road. Nullagine was the site of Australia's first diamond discovery and was a thriving town during the gold rush period of the 1880s. Remnants of that era are still evident in the region.

Located 303km from Newman, Marble Bar has the reputation of being Australia's hottest town

and is the gateway to explore areas such as Coppin's Gap, Kitty's Gap as well as Doolena and Carrawine Gorges.

In the centre of the Shire is Karlamilyi National Park, rich in Aboriginal culture and with an abundance of wildlife. The park is 1,283,706ha; the largest National Park in WA and one of the largest and most remote places in the world.

The Shire of East Pilbara has stunning natural vistas and original Aboriginal artwork throughout. About 500km of the Canning Stock Route runs through the Shire.

In addition to its massive tourism potential, the region is rich in mining and pastoral activities, providing a significant economic contribution to the State and National economies. There are 109 active iron ore mines and the East Pilbara produces half of the Pilbara's total iron ore production.

The region is rich in mining and pastoral activities, providing a significant economic contribution to the State and National economies.

1972

Shire Established

45,500

Shire population including
FIFO

\$57.6B

in commodities mined in
2020

The Shire of East Pilbara has a critical role to play in facilitating investment to secure the long term economic viability of its towns.

As a mining industry service hub, this provides the Shire an opportunity to drive and promote economic diversification to remain an attractive and vibrant place to live and work.



Newman

Newman lies 15 kilometres north of the Tropic of Capricorn. It is the largest town in the East Pilbara and Australia's largest shire. Newman is sometimes referred to as the Heart of the Pilbara; the Gateway to the Western Desert and the eastern Gateway to Karijini.

Newman provides access to some of Australia's best outback 4WD tracks and some of Western Australia's most beautiful National Parks.



Marble Bar

Marble Bar is famous for being Australia's hottest town. It is located about 300 km north of Newman, with a population of more than 170 people.

Marble Bar sprang up during the gold rush period, with the settlement officially declared a town in 1893.

It derives its name from the immense bar of jasper, similar in appearance to marble, which cuts through the Coongan River about four kilometres from the town.

Visitors to Marble Bar can visit the famous Iron Clad Hotel or explore the stunning and unique geological marvels including Coppin's Gap, Kitty's Gap and Doolena Gorge.



Nullagine

Nullagine is located on the Nullagine River, approximately 200 kilometres north of Newman and 100 kilometres from Marble Bar.

Nullagine became a thriving town during the gold rush of the 1880s. Its population peaked between 1895 and 1914 at 3,000 people. During this period the town boasted three hotels and a number of stores.

Nullagine was the site of Australia's first diamond discovery and has since attracted prospectors and gold miners looking to find their fortune.

PRESIDENT'S REPORT



In my role as Shire President, it is my privilege to present this year's Annual Report. It is a comprehensive overview for our community to understand what has been undertaken to improve the future of our Shire, and get an inside look at what we have planned for the current financial year, and the years to come.

Throughout the 2020/21 year, we as a Council continued to plan for the future of the Shire, which was faced with the reality of the ongoing impacts of the COVID-19 pandemic. It did not stop our priority of planning for economic diversification within the Shire, which included the need for upgraded facilities, amenities and services.

By improved upgrades to existing facilities and the planning and introduction of new amenities, the aim is to highlight the Shire of East Pilbara as a viable holiday location, full of natural wonder and splendor.

By taking a grassroots approach to improving our amenities and facilities in Newman, Marble Bar and Nullagine, it will improve services for our residents, and open tourism and business

opportunities in the years to come.

One such project is the construction of the Yurlu Caravan Park, Newman, which – when opened from 1st July 2021 – provide a viable location for caravanners and campers to stay in Newman. In the coming years, you will see upgrades to the facility to improve amenity and capacity.

In May 2021, we were incredibly proud to launch our new Shire brand, which included Aboriginal artwork as hero pieces to celebrate each of our Shire's services. The brand includes six distinct colours for each of the identified services throughout our Shire, so our community members learn to recognise Shire messaging at a glance.

We are proud to have engaged Martumili Artists to select six artists' work to be part of the brand, which included the work of Corban Clause Williams, which is the front cover of our Annual Report this year.

The Shire of East Pilbara is the only Local Government in Western Australia to use local Aboriginal artwork as part of its brand and we





consider it a great honour to be another platform to celebrate the unique and meaningful artwork created in our vast and diverse region.

After COVID-19 concerns forced us to cancel many events throughout 2020, we hit the ground running in December 2020 with Christmas festivities, and then returned to a full calendar beginning in 2021. Highlights included the Outback Fusion Festival – which returned in March 2021 to coincide with Harmony Day – and the Reconciliation Ball in June.

Our headliner for the Outback Fusion Festival was Australian music icon Kav Temperley, and the Reconciliation Ball MC was Australian TV and cultural icon Ernie Dingo.

Within the Shire of East Pilbara Council, we bid farewell to former Shire President Lynne Craigie, who served in our Local Government for almost 18 years; former Cr Dean Hatwell; and former Cr Carol Williams.

Following Cr Hatwell's retirement from Council in November 2020, we as a Council were happy to welcome Cr Wendy McWhirter-Brooks as the new representative for the Central Ward in February 2021.

Cr Craigie retired from Council in May 2021 and we thank her for her long-term positive impact on the East Pilbara community, and the State.

It was my honour to take up the mantel of Shire President in May 2021, and I promise to continue

fighting for the best interests of our community at a State and Federal level.

In March 2021, we welcomed Steven Harding as the new Shire CEO and with his leadership matched our Council's passion for community.

The Shire of East Pilbara is the largest Local Government in Australia, and its Councillors, staff and residents all have large hearts who want to see the region successful for years to come. I have no doubt that by working together at a community level, we can achieve greatness for not only ourselves, but our children and those who come after us.

Anthony Middleton
Shire President



The aim is to highlight the Shire of East Pilbara as a viable holiday location, full of natural wonder and splendor.

CEO REPORT



The 2020/2021 Annual Report is a triumph of a year's hard work to identify where improvements could be made within the Shire.

Throughout the year, great effort has been made in preparing the Shire to become a desirable holiday destination. To achieve this however, we need to have the corresponding amenities in everything from accommodation, to appropriate aviation services.

To achieve the necessary outcomes, we have undertaken a specialised advocacy campaign to attract funding from State and Federal Government for critical infrastructure, services and issues. The advocacy opportunities identified are:

- Funding towards a new Waste Water Treatment Plant
- Tackling juvenile crime and youth anti-social behaviour
- An Industrial Precinct at Marble Bar Airport
- Increased investment in remote Aboriginal communities and housing
- \$5 million for Yurlu Caravan Park, Newman
- Sealing of Marble Bar Road
- Changes to Federal funding in response to emergencies
- Funding towards the Liquid Waste Facility
- Funding towards additional childcare placements
- Consistency and improved quality of telecommunications
- Support for a Marble Bar Geo Heritage Centre

- Residential land development in Marble Bar
- A 4WD Desert Discovery Drive to showcase the natural beauty and rich cultural heritage from Marble Bar to the Northern Territory border.
- Improved provision of visas to address employment shortfalls with qualified overseas workers.

Some of these projects, such as the upgrade of the Waste Water Treatment Plant and Liquid Waste Facility, are critical to the ongoing amenities provided by the Shire. With a population of 45,500 – including FIFO – there is a massive demand for infrastructure to maintain current services.

As an organisation, the Shire of East Pilbara will continue to champion our needs...to the State and Federal Governments, on behalf of our community.





As part of the 2021/22 Annual Budget, we have committed \$8 million for the Liquid Waste Facility, funding towards the development of a Yurlu Caravan Park Newman Masterplan, and upgrades to the airports across the Shire.

Airport upgrades and improvements across the Shire continued in the 2020/2021 financial year. There will be a lot of works in the aviation space in the coming years that we are excited to share when the time comes.

As an organisation, the Shire of East Pilbara will continue to champion the community's needs – and other ongoing concerns – to the State and Federal Governments.

In the coming year, the Shire's organisation will also be engaging the community for input into a review for the Strategic Community Plan, which is our foundational documents that inform the Annual Budget and Corporate Business Plan.

The Shire team successfully launched the East Pilbara Refund Point in October 2020, as part

of the Containers for Change movement across the State. In its first year, a total of 1.4 million containers were deposited at the site. Another win was the reduction of recycling contamination levels to just 7% following the completion of an 18-month recycling education campaign.

The Shire's Reverse Osmosis Project design for Cape Keraudren won Best Public Works Project Under \$2m (Regional) and Excellence in Innovation (Regional) in the Institute of Public Works Engineering Australasia WA Awards. This project, when installed, will provide drinking water for the camping areas at the beautiful Cape Keraudren.

With many plans underway to improve the Shire, we look forward to providing services, programs and infrastructure that will improve the livability of the region.

Steven Harding
Chief Executive Officer



YOUR COUNCILLORS

Shire of East Pilbara



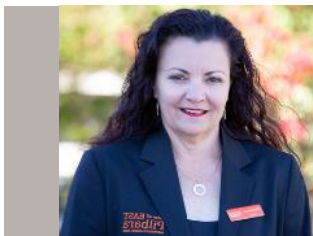
South Ward



Lynne Craigie
Shire President until May 2021
shirepresident@eastpilbara.wa.gov.au



Anthony Middleton
Shire President from May 2021
A.Middleton@eastpilbara.wa.gov.au



Gerry Parsons
Deputy Shire President
G.Parsons@eastpilbara.wa.gov.au



Anita Grace
A.Grace@eastpilbara.wa.gov.au



Karen Lockyer
L.Lockyer@eastpilbara.wa.gov.au



Holly Pleming
H.Pleming@eastpilbara.wa.gov.au



North Ward



Langtree (Lang) Coppin
L.Coppin@eastpilbara.wa.gov.au

North West Ward



Adrienne Mortimer
A.Mortimer@eastpilbara.wa.gov.au

East Ward



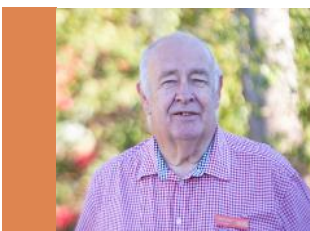
Carol Williams
Until November 2020
C.Williams@eastpilbara.wa.gov.au

Lower Central Ward



Stacey Smith
S.Smith@eastpilbara.wa.gov.au

Central Ward



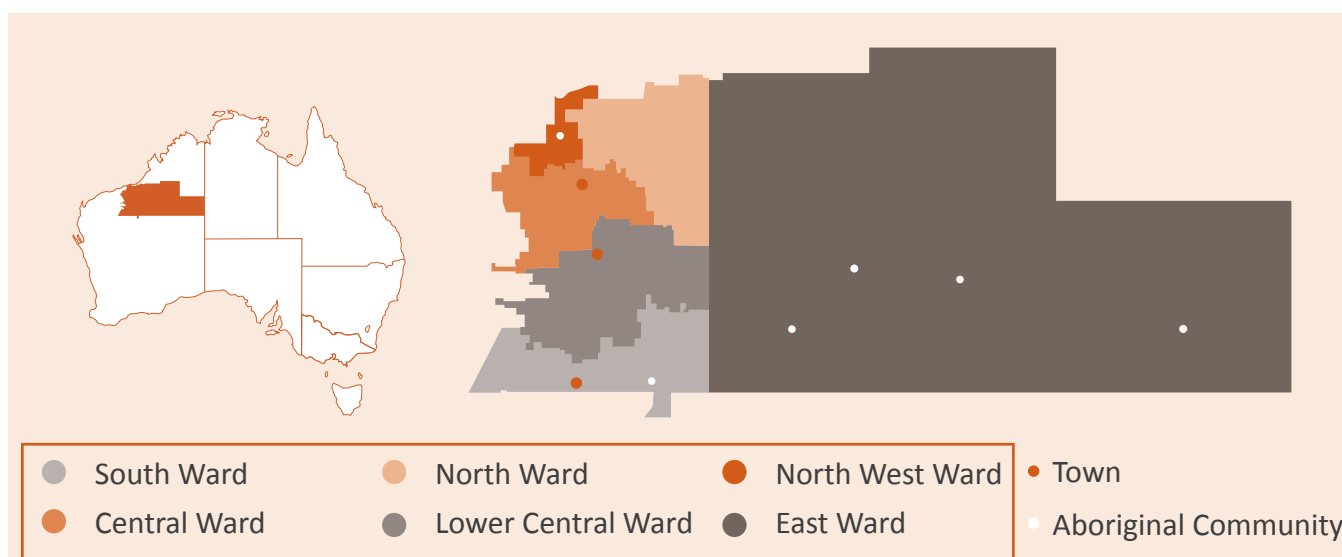
Dean Hatwell
Until November 2020
D.Hatwell@eastpilbara.wa.gov.au



Wendy McWhirter-Brooks
From February 2021
w.mcwhirter-brooks@eastpilbara.wa.gov.au

Councillor Meeting Attendance

Councillor	Term Ends	Ordinary Council Meetings Attended
South Ward		
Lynne Craigie	2023	9 out of 10
Gerry Parsons	2021	11 out of 12
Anita Grace	2021	8 out of 12
Anthony Middleton	2021	11 out of 12
Karen Lockyer	2023	9 out of 12
Holly Fleming	2023	12 out of 12
North Ward		
Langtree Coppin	2021	11 out of 12
North West Ward		
Adrienne Mortimer	2023	8 out of 12
Central Ward		
Dean Hatwell	2021	3 out of 4
Wendy McWhirter-Brooks	2021	4 out of 5
Lower Central Ward		
Stacey Smith	2023	8 out of 12
East Ward		
Carol Williams	2021	1 out of 4



A photograph of a spiny-tailed lizard (Moloch horreorum) on a red sand dune. The lizard is covered in sharp, yellowish spines and is positioned diagonally across the frame. An orange semi-transparent rectangle is overlaid on the upper right portion of the image, containing the title and subtitle in white text.

STRATEGIC PLAN

Measures of Success

2020/2021 UPDATE

The next few pages provide an update on the Shire's progress towards the measures of success identified in the Strategic Community Plan 2018-2028, highlights achieved in 2020/2021, and significant activities planned in the coming year.

During the 2020/2021 financial year, the Shire continued to deliver against many of the key result areas of our Strategic Community Plan.

2020/2021 was a positive year for projects completed and planned, as many of the 'Looking Forward' items from 2019/2020 became this year's 'Highlights'.

This year, after the COVID-19 pandemic's restrictions were reduced, many services and Shire events were reinstated.

COVID-19 border restrictions provided the Shire with the opportunity to re-evaluate and put a key focus on tourism, resulting in the completion of the Economic Development and Tourism Strategy update, and the construction of the Yurlu Caravan Park, Newman which will open in the 2021/2022 financial year.

In December 2020, Nullagine and Marble Bar were isolated from support as a result of flooding, following a severe storm. Recovery efforts began immediately, which included repairs, as well as long-term changes to how the Shire responded to these kind of events.

In 2020/2021, the Shire began planning a major advocacy project to attract funding for a suite of important projects and issues in the Shire. From additional funding to address crime, to funding for airport upgrades, the planning is comprehensive and ongoing, to ensure we achieve the best outcomes for the community.

One of the advocacy items was the call for changes to Federal funding in response to emergencies, as was experienced in the December 2020 Nullagine and Marble Bar flooding, where the severe storm washed out the roads and cut off the two towns from support. By seeking improvements to Federal support, it will enable the Shire to make permanent changes that will benefit any of our communities affected by an emergency.

In 2021/2022, the Shire will undertake a major review of the Strategic Community Plan, which is one of the Shire's foundational documents that informs on all aspects and priorities of the Shire. This plan also feeds into the Corporate Business Plan, Asset Management Plan, and the Long Term Financial Plan.





Our Strategic Community Plan sets out our vision and aspirations and provides a clear strategic direction for the Shire over the next 10 years and beyond, updated and reviewed every two years.

Importantly, the Strategic Community Plan is a product of a process which our community participated. Through consultation with our community we captured their views and thoughts about the East Pilbara and how they want it to look in the future. It is a product of many parties, such as the diverse views, needs, wants and expectations of the community and our key stakeholders, all of which have combined to create our shared vision.

Key Result Areas

Strategic Priority 1: **Economic**

Strategic Priority 2: **Social**

Strategic Priority 3: **Built Environment**

Strategic Priority 4: **Natural Environment**

Strategic Priority 5: **Governance**

Integrated Planning and Reporting Framework

The Strategic Community Plan articulates the Shire's and its community's vision for its future by harnessing the community's values and aspirations. This informs the strategic directions the Shire takes in delivering its future planning, projects and services.

The Shire intends to utilise the Strategic Community Plan to do the following:

- Guide Council decision making
- Inform and target the allocation of resources
- Guide local planning initiatives
- Inform potential partners and investors of the ways in which we want to grow and develop
- Engage industries, businesses, government agencies, non-government organisations, community groups and residents in various ways to contribute to the Shire's future
- Form mutually beneficial partnerships with other organisations
- Monitor progress against our vision and priorities.



1. ECONOMIC

Strategic Priority 1: Economic

Outcome: A diverse and sustainable regional economy

Objective	Strategy	2020/2021 Update
E1 Develop and promote a diverse and sustainable economy	E1.1 Actively support local businesses.	Council adopted the Shire's Economic Development and Tourism Strategy on 25th June 2021. The aim of the strategy is to provide a framework to support the sustainable development of the local and regional economy.
	E1.2 Lobby, advocate and facilitate corporate partnerships to support economic growth opportunities.	
E2 The Shire is a great place for tourists	E2.1 Explore partnership opportunities to promote the region.	Allocation of more than \$1.4 million towards the construction of the Yurlu Caravan Park, which included 16 powered and 19 unpowered camping sites, toilets, a kitchen, a recreation area and a laundry. \$90,000 towards the ongoing operational support for the Newman Visitors Centre
	E2.2 Facilitate, support and promote the Shire's unique arts, culture and history.	257 artists were supported through Martumili. 27 exhibitions, events and marketplaces were held at Martumili.
	E2.3 Develop events relevant to the region to attract visitors.	More than 4500 people attended Shire-run events. The inaugural Concert on the Green in May 2021 sold out and feedback called for the event to be held more regularly.



Highlights

- Consultants Taylor Burrell prepared the Newman Town Centre Strategy, which identifies pathways to continue improving the amenity of the CBD area.
- Hon. Minister for Planning approved the Shire of East Pilbara's Local Planning Scheme Amendment No. 26 to amend a large area, approximately 5505Ha of land identified as a reserve, to a rural zone. The proponent Pardoo Beef Corporation operates a farming business.
- During 2020/2021, the Shire utilised local suppliers for Shire projects and services, where possible, to stimulate the local economy.



Looking Forward

- Yurlu Caravan Park will be opened July 1, 2021. Development of the Yurlu Caravan Park Masterplan will begin in the 2021/2022 financial year.
- During the COVID-19 pandemic, the Shire of East Pilbara ramped up its promotion of residents being able to run homes businesses, once they have received proper Shire approvals.
- Council's ultimate aim with the Economic Development and Tourism Strategy is to support and facilitate the sustained long-term growth, diversity and resilience of the economy that is imperative for continued improvement, diversification and quality of life in the Shire of East Pilbara. The Shire looks forward to working with Industry, business and the community in support of the future economic and tourism potential of our Shire, whilst continuing to enhance the economic prosperity, social stability, educational and employment opportunities and visitor experience.
- Development of the Pilbara East tourism brand.
- Ongoing support of the Newman Visitors Centre destination campaign.

2. SOCIAL

Strategic Priority 2: Social

Outcome: Harmonious communities sharing strong community connections

Objective	Strategy	2020/2021 Update
S1 Promote and facilitate safe and healthy communities	S1.1 Support healthy and safe lifestyle choices.	Development of the Strategic Recreation Master Plan, which will be adopted in 2021/2022.
	S1.2 Support local sporting clubs and community organisations.	Continued to provide youth facilities across the Shire, which included 260 activities throughout the year. Provided a Community Grants program.
S2 Build a vibrant community	S2.1 Facilitate community connectedness and inclusion.	The number of visitors to the Newman Aquatic Centre increased by 37%, for a total of 31,548 visitors in 2020/2021. Provision of the Regular Transport bus service between Newman, Nullagine, Marble Bar and Port Hedland. Completion of a vibrant mural on the Newman Recreation Centre wall by Albany artist George Domahidy as part of Year 1 of the Art @ The Heart program.
S3 Advocate and partner to improve access to services	S3.1 Facilitate services for families and children, youth and aged (inclusive of all demographic types including people living with disability, Aboriginal and Torres Strait Islander, Culturally and Linguistically Diverse and LGBTI).	Programming partnerships with Royal Life Saving WA, YMCA, Kanyirninpa Jukurrpa, Ngurra Kujungka, Martu Education Centre and the Education Department. Implementation of the Shire's Access and Inclusion Plan.
	S3.2 Continue to develop or advocate for new services or programs to meet unmet needs.	



Highlights

- The Shire continued to advocate to State Government for action to address housing and social issues, as well as to increase support services in Newman.
- The Shire supported community groups with over \$31,000 in community assistance grants.
- Community engagement toward the review of the Strategic Recreation Master Plan, which included an investigation into proposed facility upgrades.
- The 2021 Outback Fusion Festival incorporated Harmony Day festivities, creating a three-day program of events for people to enjoy.
- New equipment at the Newman Recreation Centre gymnasium and relocation of equipment to rural fitness centres.

Looking Forward

- CCTV and lighting – crime prevention through environmental design project. This project will be designed and delivered during 2021/2022.
- The Shire will combine the Thank a Volunteer Awards night and the Sports Star Awards night, for one event called the Shire of East Pilbara Community and Sports Awards.
- Implementation of the Strategic Recreation Master Plan.
- EveryClub funding of \$40,000 through the Department of Local Government, Sport and Cultural Industries.
- Marble Bar Pool - advocacy for full replacement.
- Endorsement and implementation of the Shire's Reconciliation Action Plan.
- Undertaking the engagement process for the Strategic Community Plan review.
- Support for the Martu Patrol program.
- Developing concept plans for a youth and community hub.
- Adoption of the Recreation Implementation Plan.
- Newman Netball Courts will get upgraded.



3. BUILT ENVIRONMENT

Strategic Priority 3: Built Environment

Outcome: Connected and accessible communities

Objective	Strategy	2020/2021 Update
B1 Optimise places to live, work and enjoy	B1.1 Improve local amenity.	Expenditure of \$865,733 on the renewal of public buildings.
	B1.2 Provide and maintain open spaces for the community to recreate and connect.	Construction of a playground and shade shelter in Nullagine. Ablutions installed at the Nullagine Volunteer Bushfire Brigade.
	B1.3 Maintain and facilitate community infrastructure and urban heritage, including roads and buildings.	Maintenance grading expenditure was \$1,109,755 in 2020/2021.
B2 Plan for the future	B2.1 Create liveable places through local area planning.	The Shire's draft Local Planning Strategy was completely reviewed and proposes to include a new tourist zone and consolidate new industrial zone areas across the Shire.
	B2.2 Facilitate the release of land for diverse and inclusive housing options, industrial and commercial use.	

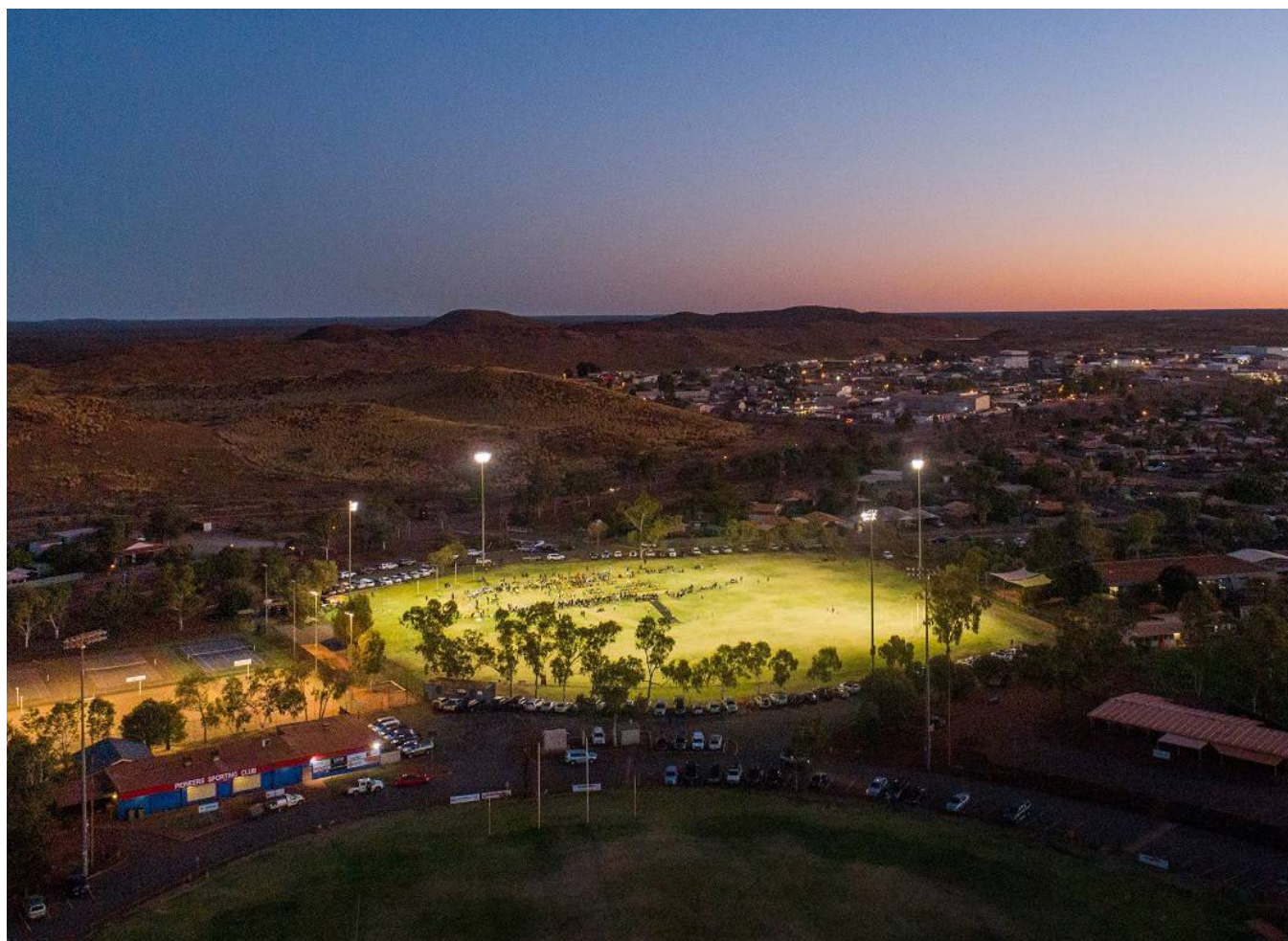


Highlights

- The Reverse Osmosis Project design for Cape Keraudren won Best Public Works Project Under \$2m (Regional) and Excellence in Innovation (Regional) in the Institute of Public Works Engineering Australasia WA Awards.
- Construction and installation of two players shelters and a coach/timekeeper's shelter at Capricorn Oval.
- Construction of the Yurlu Caravan Park, Newman - a total of 32 powered and unpowered sites as part of Stage 1 development.

Looking Forward

- Advocating for Federal funding towards the construction of different projects:
 - ◇ Waste Water Treatment Plan
 - ◇ Marble Bar Airport - runway upgrade
 - ◇ Yurlu Caravan Park, Newman Masterplan development.
 - ◇ Marble Bar Road improvement
 - ◇ Newman Liquid Waste Facility
 - ◇ Newman Airport Terminal redevelopment
- ◇ Newman Airport Aircraft Apron increased capacity
- ◇ Newman Airport car parking improvement
- Completion of the design for a Nullagine Swimming Pool.
- Construction of a new netball courts at Capricorn Oval.
- Construction of the Newman Liquid Waste Facility.



4. NATURAL ENVIRONMENT

Strategic Priority 4: Natural Environment

Outcome: Valued iconic Pilbara environmental assets and biodiversity

Objective	Strategy	2020/2021 Update
N1 Protect and sustain our natural resources	N1.1 Ensure efficient, effective and innovative waste services to reduce, reuse and recycle.	The Shire participated in the Great Northern Clean-Up 2020 in October to clean up Newman and the surrounds. Decommissioned the Shire's existing recycling infrastructure, including a bailer and Material Recovery Facility from the Newman Waste Management Facility, as they were not fit for current recycling purposes.
	N1.2 Increase community awareness of appropriate water and energy use.	Internal signage upgrades to the Newman, Marble Bar and Nullagine refuse sites. Detailed design of the Newman Liquid Waste Facility upgrade.
N2 Preserve the unique local ecological biodiversity and ecosystems	N2.1 Conserve natural vegetation, green spaces and bushland.	Outcomes for this objective will be reported over the four year reporting period of the Strategic Community Plan.
	N2.2 Lobby for the protection of environmental assets and sites of indigenous significance.	



Highlights

- Launched the East Pilbara Refund Point in October 2020, with a total of 1.4 million containers deposited by June 30, 2021.
- Reduced kerbside recycling contamination rates in Newman to 7%, which enabled the Shire to begin transporting recyclables to a Materials Recovery Facility.
- Housing upgrades - Solar panels were installed to reduce greenhouse gas emissions.
- Newman Sustainable Litter Collection - this year the program funded 10 community groups who collected almost 500 bags of litter with over 320 volunteers.
- The East Pilbara Bin Art Project: The project aims to educate the community and visitors on the importance of not littering through artwork made by primary school students from Newman, Marble Bar and Nullagine, to be placed on kerbside bins.
- Additional filtration and optimisation of operations of the Newman Waste Water Treatment Plan, to ensure continued high quality effluent was available for the irrigation of Newman's green spaces year round.

Looking Forward

- Shire will release an annual Waste and Recycling guide for residents and visitors to easily find all information on waste services and facilities.
- The Shire's waste and recycling contractor will install a compactor at the Newman Waste Management Facility to use for kerbside recycling compaction prior to transportation to a MRF. This will reduce the number of trucks required to transport Newman's kerbside recycling, reducing carbon emissions.
- The Shire is looking to expand the Containers for Change refund point operations by partnering with more mining sites to accept drink containers for recycling.
- Completion of the Newman Liquid Waste Facility upgrade. The upgrade will increase the facilities treatment capacity to address the currently unmet service requirement in the region, allowing the acceptance of liquid waste from all surrounding mining camps, caravan parks and businesses.

5. GOVERNANCE

Strategic Priority 5: Governance

Outcome: Demonstrated accountability and corporate governance

Objective	Strategy	2020/2021 Update
G1 Provide efficient, accountable and ethical governance	G1.1 Enhance governance capability to deliver sustainable outcomes, roads, and buildings.	
	G1.2 Strengthen customer service.	Automated phone messaging within the Shire organisation. Digitised cemetery records.
	G1.3 Provide a great place to work.	Training and Development included support to its employees to undertake post-graduate studies, participation in leadership professional development programs and attendance at industry relevant conferences. Facilitated the employee recognition program Focused on having all employees complete cultural awareness training.





Objective	Strategy	2020/2021 Update
G2 Strong Shire identity and regional capacity	G2.1 Increase the Shire's identity and profile through communication, partnerships and lobbying/advocacy.	A number of events were held in 2020/2021 which promoted and supported local history and culture. These included NAIDOC, Outback Fusion Festival, the Martumili Christmas Art Sale, Reconciliation Week and the Reconciliation Ball, as well as Christmas events and Thank a Volunteer celebrations. Launched a rebrand of the Shire, with a focus on the inclusion of local Aboriginal art. Each ancillary service has its own dedicated colour that is representative of the region.
	G2.2 Preserve, enhance and celebrate the Shire's history and culture.	

Highlights

- An Extraordinary Local Government Election was held in February 2020 to replace the Central Ward Councillor position.
- Wendy McWhirter-Brooks elected to Council.
- Resignation of Councillors Lynne Craigie (Shire President) and Dean Hatwell. Carol Williams also left Council.
- Anthony Middleton was elected Shire President.

Looking Forward

- A Local Government Election to be held in October 2021.
- Launch of an online Councillor Portal to provide Councillors with easy access to relevant documents, forms and provide staff with streamlined compliance data.
- Launch of a redesigned and improved Shire of East Pilbara website to provide an intuitive user-experience.

FINANCIAL SUMMARY

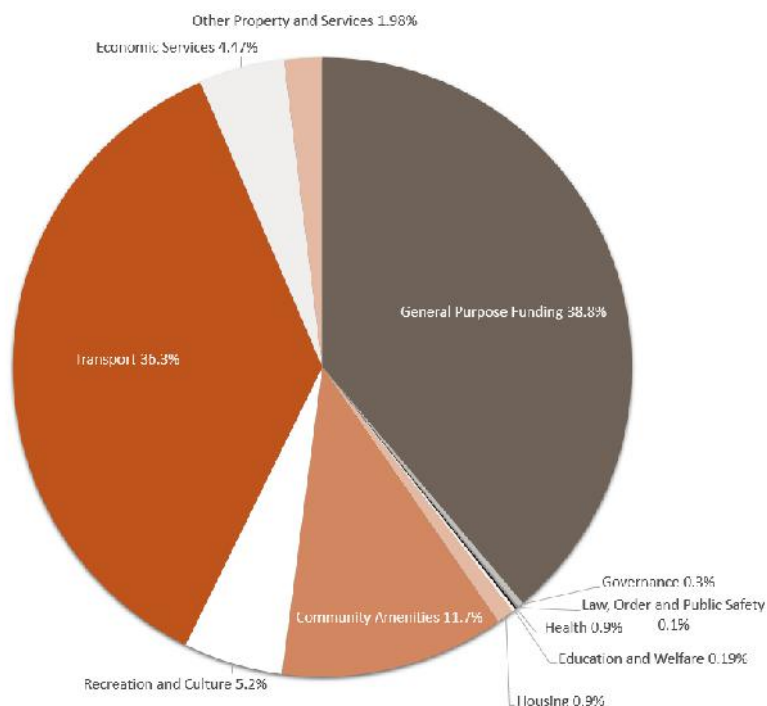
Four Year Summary Statistics

Shire of East Pilbara	2017/2018	2018/2019	2019/2020	2020/2021	Trend
Total Number of Rateable Properties	4778	4832	4691	4874	▲
Minimum General Residential Rate	663	663	663	663	-
Rates Levied (excluding services)	\$11,626,519	\$12,187,430	\$13,201,598	\$14,327,704	▲
Operating Revenue	\$38,356,597	\$41,204,360	\$41,607,458	\$43,780,896	▲
Total Current Assets	\$312,010,187	\$305,298,118	\$308,2142,602	\$307,342,079	▼
Capital Grants Revenue	\$9,254,769	\$4,964,819	\$5,235,309	\$7,262,953	▲
Operating Grants Revenue	\$5,644,957	\$5,396,173	\$5,650,891	\$5,849,232	▲
Debt service Cover Ratio (Target is 5 or higher)	9.02	9.51	9.56	10.84	▲
Full Time Equivalent Staff	97.5	111.3	103.2	100.11	▼
Contracts Awarded	\$8,690,000	\$9,400,000	\$9,320,000	\$20,390,000	▲
Planning Applications Approved	38	43	34	30	▼
Building Permits Approved	87	96	64	95	▲
Community Assistant Grant Funding Provided	\$44,500	\$49,596	\$45,539	\$31,790	▼
Customer Service Requests for Public Assets	460	442	434	279	▼
Incoming Calls Received	34,315	39,011	36,035	61,573	▲
Facility Bookings	1977	3390	1678	4105	▲
Employment - Aboriginal Australian	19%	19.7%	17.14%	19.81%	▲
Employment - Women	63.1%	63.5%	66.28%	61.84%	▼
Airport Passengers	313,748	346,118	333,339	345,455	▲

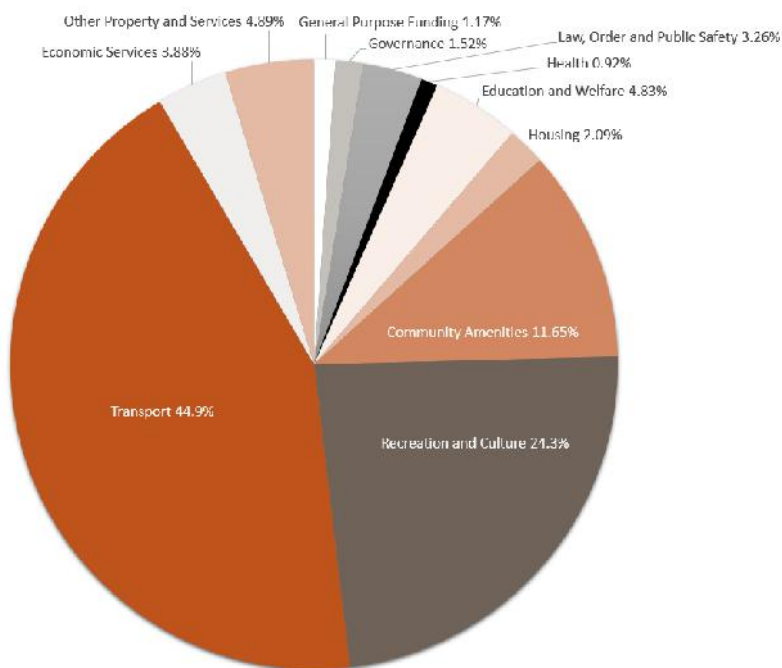


Finance 2020/2021

Operating revenue	\$
General Purpose Funding	16,983,281
Governance	131,530
Law, Order and Public Safety	45,968
Health	40,116
Education and Welfare	81,440
Housing	394,377
Community Amenities	5,126,446
Recreation and Culture	2,276,969
Transport	15,875,344
Economic Services	1,958,605
Other Property and Services	866,820
Total operating revenue	\$43,780,896



Operating expenses	\$
General Purpose Funding	563,499
Governance	681,372
Law, Order and Public Safety	1,575,707
Health	443,594
Education and Welfare	2,331,539
Housing	944,912
Community Amenities	6,329,974
Recreation and Culture	11,742,829
Transport	21,652,724
Economic Services	1,876,126
Other Property and Services	2,360,399
Total operating expenses	\$49,139,931



ECONOMIC OVERVIEW

The Shire's economic strategy provides a focus on achieving a diverse and sustainable regional economy. The economic policies in place support this development and will drive the sustainability of our towns.

Shire of East Pilbara – Economic Overview

About 46,000 people, which includes 35,500 FIFO beds, call the Shire home and this population has grown over 40% in the last decade. The region is rich in culture, home to many remote communities including Jigalong, Parnngurr, Punmu, Kunawarritji, Kiwirrkurra and Warralong.

The Shire is rich in mining and pastoral activity which provides a significant economic contribution to the State and National economy.

The value of commodities extracted from the Shire totaled \$57.6 million in 2020, which is 20% of the total National resource and energy exports. Mines within the Shire of East Pilbara provide half of the Pilbara's total iron ore production.

Shire of East Pilbara – Economic Diversification

This year the Shire committed to building a future and identity for the region beyond mining to make the most of the natural landscapes and improve tourism.

To best prepare the region for improved tourism, the Shire also continued to focus on upgrades to the Marble Bar Airport and the Newman Airport. The Shire also undertook the Stage 1 construction of a caravan park in Newman for another accommodation option in the region.

Consultants also updated the Shire's Economic Development and Tourism Strategy with an aim to provide a strategic framework to support the sustainable development of the local and regional economy. This included the needs of the existing communities to promote investment, business and industry growth, liveability, local employment opportunities and a unique visitor experience within our Shire.

Looking Forward

In 2021/2022, the Shire of East Pilbara will put a strong focus on advocating at a State and Federal level to seek funding for a range of projects. By raising awareness for the need of funding for these projects, the aim is to begin work on these projects that will improve the Shire's amenity.

As part of the advocacy, the Shire has identified some key areas where improvements can be made, which will be aided by the allocation of funding for the related projects. Improvements needed include:

- Addressing juvenile crime and youth anti-social behaviour
- Improvements to the Waste Water Treatment Plant to meet future service needs
- Investment in remote Aboriginal communities and housing
- Marble Bar Road improvements
- Marble Bar Airport - Industrial Precinct
- Improvements to childcare services in Newman



\$57.6 BILLION
commodities mined



20%
of National
industry exports

OUR WORKFORCE

Our current organisational structure consisted of four Directorates and the Office of the Chief Executive Officer (Executive Services). Each Directorate is responsible for delivering services in line with the key strategies from the Strategic Community Plan.

Jeremy Edwards (until Jan 2021)
Steven Harding (from March 2021)
Chief Executive Officer

- Strategic and Corporate Planning
- Governance
- Administration of Council Resources (Financial Sustainability)
- Implementation of Council policies and decisions
- Land Use Strategy

Steve Leeson

Executive Manager Corporate Services

- Strategic Workforce and Corporate business plans
- Asset and risk management
- IT Strategy
- Systems support
- Financial Services
- Records Management
- Economic Development
- Human Resources

Lisa Clack

Executive Manager Customer and Community Services

- Strategic Customer and Community Business Plans
- Community Wellbeing
- Community Safety
- Recreation and Events
- Customer Services and Media Relations
- Tourism and Visitor Services

Raees Rasool

Executive Manager Infrastructure Services

- Infrastructure Services business plans
- Newman Infrastructure and Operations
- Rural Infrastructure and Operations
- Fleet Management
- Project Management
- Asset Management
- Development Engineering
- Waste Management
- Public Buildings and Property Management

Ben Lewis

Executive Manager Commercial Services

- Strategic Commercial Service Business Plans
- Procurement, Contracts and Leases
- Compliance and Development Services (health, building and planning)
- Airport Services
- Martumili Artists





THE SHIRE IN 2020/2021

The following pages represent a comprehensive look at each of the Shire's four directorates and details the major projects and works undertaken in the 2020/21 financial year.

Customer and Community Services

- Community Wellbeing
- Library
- Newman Youth Centre
- Recreation
- Events
- Outback Fusion Festival 2021
- Community Safety

Commercial Services

- Planning and Building
- Strategic Planning (including Tourism and Economic Development)
- Contracts and Procurement
- Airports
- Environmental Health
- Martumili Artists

Infrastructure Services

- Infrastructure and Technical Services
- Projects and Assets
- Waste and Wastewater Services

Corporate Services

- Governance & Statutory Compliance
- Business Systems
- Human Resources



CUSTOMER AND COMMUNITY SERVICES



\$31,790

grants and in-kind support provided to the community.



37% VISITOR INCREASE AT POOL

Newman Aquatic increased to 31,548 visitors in the

2020/2021 financial year.

615 HOURS

of additional summer school holiday activities, proudly supported by BHP

61,573

Phone enquiries

82,662

website visitors

4500+

number of people who attended events

4105

total facilities bookings

COMMUNITY WELLBEING

Community Wellbeing is a large portfolio of community development, art and culture, grants and events to build a vibrant community in the Shire of East Pilbara.

Access and Inclusion Implementation Outcomes

In 2020/2021, the Shire of East Pilbara achieved notable goals that worked towards creating a more accessible and inclusive community and workplace.

Through the Plan, a partnership was developed with Inclusion Solutions through the Building Inclusive Communities WA Project, which delivered access and inclusion training to Shire of East Pilbara staff, community and sporting groups, and not-for-profit organisations within the community.

Infrastructure works at the Containers for Change Refund Point, Newman Depot and Yurlu Caravan Park Newman were improved by installing ramps and/or handrails to increase access. A pool hoist was installed at the Newman Aquatic Centre, which assists those with limited access the pool.

The Shire purchased Communication Boards for installation at popular parks in Newman, Marble Bar and Nullagine. The boards have pictures and the associated words to support children to communicate with one another or with adults in an accessible and inclusive manner in the playground.

The Shire of East Pilbara Libraries purchased and introduced inclusive literature, which was identified as a need in the Shire of East Pilbara's Access and Inclusion community consultation in 2019. Some of the literature included information on Autism, protective behaviours and ADHD related texts.

Activities

The Shire continued the following programs:

Newman Sustainable Litter Collection

Community groups raised vital fundraising dollars by collecting litter in Newman. This year the program funded 13 community groups.

Together the program had:

- Over 273 volunteers
- Over 540 orange bags of litter collected

Strategy

Community Assistance Grants Program

Reflecting our Social Strategy to improve community wellbeing, the Shire provided support to local sporting clubs and community organisations through our grant program.

- Grant 1: \$9,080.00
- Grant 2: \$2,000.00
- Grant 3: \$20,710.00

During the year, the Shire reviewed its grant and sponsorship process and Council approved a new Policy for grants and sponsorship.

Arts and Cultural Development

Art @ the Heart Year 1

The Shire of East Pilbara commissioned a mural as part of its Art @ the Heart II: Ancient Stories – Modern Dreams project.

Albany artist, George Domahidy worked with students from Newman Senior High School and Newman community members to develop the design for the mural. A striking new mural transformed the northern facade of the Newman Recreation Centre into a colourful, vibrant, space.

Community Wellbeing Events

NAIDOC 2020

Celebrations began with exciting performances from internationally-acclaimed Indigenous dance troupe Djuki Mala; sharing their fusion of traditional dance, pop-culture and storytelling and providing a rare and insightful view into Indigenous Australia.

The 2020 NAIDOC celebrations included the opening ceremony and flag raising ceremony. This was followed by a morning tea at Council Chambers with a display of local Martumili artwork.

Mental Health Week 2020

To celebrate the week, the community gathered for a movie at The Square called Inside Out, along with service providers from across Newman. Headspace opened the event, and scattered lollypops with positive messages.

Mentally Healthy Christmas

The Shire assisted WACHS and Newman Futures to run a Christmas colouring-in competition. Councillors judged the winners and they appeared on Christmas cards spread around town with key messaging about keeping mentally healthy over the holiday season and checking in on friends.

Partnerships

National Aboriginal and Torres Strait Islander Children's Day

The Shire partnered with Save the Children for NATSI Children's Day, which was held in November 2020. The afternoon was very successful with children and families enjoying the cultural food, entertainment, foam party and stalls from many services.

Reconciliation Action Plan

The Shire has established its first Reconciliation Action Plan Working Group, who facilitated internal consultation with staff, and developed a draft of the Shire's internal Reflect RAP. In the 2021/2022 financial year, work will continue towards finalising the Shire's Reflect RAP for endorsement and implementation.

Regular Passenger Transport Services

To connect our towns across the region, the Regular Passenger Transport (RPT) service offered a low cost travel option for the community. The bus travelled to Newman, Nullagine, Marble Bar and Hedland.

Events

Throughout the year, the Shire planned and facilitated a variety of events in Marble Bar and Nullagine. These included:

- Thank a Volunteer
- Lighting of the Christmas Tree
- Australia Day
- Library Lovers
- Rottnest Swim
- International Women's Day



- Art and Craft Workshops
- Harmony Day - supported by Calidus Resources Ltd
- ANZAC Day - supported by Atlas Iron
- Easter Events
- WA Day

Community Development

Throughout the year, the Shire planned and facilitated community education opportunities further upskilling local community and staff in Marble Bar and Nullagine. These included:

- Mental Health First Aid
- First Aid Training
- First Aid Refresher Course
- Snake Handling Training
- 4WD Training
- 1-Day Landscape Painting Workshop

School Holidays

The Shire's free school holiday programs offered a variety of accessible opportunities and activities for young people to engage in during extended hours. The Shire provided computers, healthy meals, creative activities, sporting resources, facilities and access to various technology to enable young people to explore a variety of opportunities. The facilities were accessible year round and engaged external service providers to complement regular programming. Strategic partnership with Ngurra Kujungka offered an alternative for Martu young people and successfully engaged participants in diverse programming within Nullagine during the holiday period.

Recovery

Community Wellbeing worked with the Shire's Local Recovery Group (LRG) and sought to position the community to return back to normal as soon as possible after being impacted by emergency events or disasters. The Community Wellbeing team played a key role in recovery after a significant tropical low impacted the Shire in December 2020. Although the Shire was impacted severely, it was Nullagine which sustained substantial impacts, leaving essential services and assets severely damaged including the Nullagine airstrip and crossings, the Nullagine Gym, Gallop Hall, Nullagine Caravan Park as well as the Bush Fire Brigade. The LRG was activated and successfully worked to reactivate essential services and assets for Nullagine.

Stakeholder Engagement

The Community Wellbeing team actively collaborated with a wide range of key stakeholders and supported community organisations by working in partnership with local schools, community organisations, emergency services and industry groups to share information, facilitate events and activities to develop plans for improved amenity and service provision. Shire staff attended a number of regular meetings throughout the year including the Marble Bar Race Club, Marble Bar Community Resource Centre, Marble Bar Tourist Association, and the Local Emergency Management meetings, while also facilitating opportunities for the community to provide feedback in relation to recreation as well as tourism and economic development.

LIBRARY SERVICES

The Shire operates libraries in Newman, Nullagine and Marble Bar.

Events and Activities

Virtual Reality

The Shire received a grant through the State Library of Western Australia to purchase virtual reality headsets for use in the Shire's libraries. These headsets have been used in various school holiday and Community Wellbeing events, where children and adults alike enjoyed rollercoasters, exploring space and visiting various landmarks around the world – all from the comfort of the Shire's libraries.

Early Learning

Newman Library welcomed Newman Primary School and the YMCA Early Learning Centre for Story Time, where the children were treated to a story and craft while learning more about our library.

Newman Library Events

Macramé and Mocktails

Community attended Newman Library for evenings of learning the craft of Macramé, which was a very popular activity for adults.

School Holiday Programs

Staff ran a variety of events and activities throughout the school holidays for the community to enjoy. Program highlights ranged from creating dinosaur eggs, making their own Piacasso art, confetti bowls, gardening activities and solar oven projects.

Halloween

The Library set up displays for Halloween. Newman's Story Time room was transformed

into a spooky place where our special Library Witch visited to read the children a Halloween story. The kids were invited to dress up in their best Halloween costume and take a photo with our Library Witch before she disappeared again – but not before reading them a story and doing craft together!

Library Improvements

A new library management system along with an online catalogue was rolled out. Newman Library updated all its public computers for greater customer satisfaction, and created a coffee lounge for patrons to enjoy.

Rural Activities

The Libraries offered computer access, audio books, a book exchange program, activities for young people as well as engaging displays and themed activities. The Libraries celebrated themes like Science Week, Hello Spring, Space, Halloween and Harmony Week while providing unique activities such as "Go on a blind date with a book for Valentine's Day" and "seed identification". The rural libraries were used by diverse community members including studying students, young people and curious tourists with library books renewed using the monthly book exchange from the State Library.

Newman Library Regular Programs

- Storytime
- Sensory Play
- Lego Club
- Book Club

2,614

Books loaned

114

New library members

6,870

Newman Library visitors

YOUTH SERVICES

The Shire of East Pilbara's Youth Services are provided to keep young people engaged and provided an outlet for young people to have a voice. In Newman, the Centre offered a drop-in service, school holiday programs, safe transport home, annual youth events and a variety of programs during the school terms.

Drop in Service - Newman

Newman Youth Centre is a drop-in service for young people aged 10-17 years. The Youth Centre provided a safe, non-judgement, fun space where young people could go and hang out with friends, meet other young people, interact with staff and engage in a variety of programs.

The drop-in space was equipped with computers, video games, pool tables, table tennis, foosball, movie area, sports equipment, board games and a number of arts and crafts activities.

Rec Shed - Marble Bar

The Marble Bar Rec Shed provided recreation activities for young people within a large air-conditioned space for all year round program. From pool tables to computers, arts and crafts and gaming consoles, these activities formed part of the drop-in service available and complemented the programmed cooking and

regular sports that occurred. The Rec Shed is centrally located to Marble Bar's own multi-use basketball courts and skate park, providing a unique location to further enable community access to visiting services and providers who frequent Marble Bar throughout the year.

Programs and Events

Throughout each school term the Newman Youth Centre offered weekly activities to young people to participate in, with the aim of enhancing life skills and having fun. Programs included:

- Cooking workshops where young people learnt valuable skills in the kitchen and how to make healthy meals
- Homework Club which provided an opportunity for young people to access extra educational support to complete their homework and boost their literacy and numeracy skills. Supported by BHP.

260

Newman Youth Centre activities

1,481

Newman Youth Centre hours open

81

Young people attended Youth Week in Newman



- Arts and Crafts were run to encourage participants to get creative and explore different art mediums
- Sporting nights to increase physical participation and learn new skills in different sports not always accessible in Newman
- Outreach to local hang out areas such as the Pool, Skate Park and the Recreation Centre to engage new young people and promote the Youth Centre
- Events such as Youth Week WA, International Women's Day and an annual Christmas Party were also been hosted by the Youth Centre



Extended Hours Program

During 2020-2021, the Youth Centre was provided funding from BHP to operate on extended hours during school holidays, public holidays, Friday nights and Saturday afternoons.

This meant that the Youth Centre was able to open an additional 615 hours in 2020-2021, with 131 young people attending during these times with a total of 1040 contacts.

School holiday programs were created with a range of activities available to young people, which included outreach to different locations around Newman.

The Extended Hours Program enabled young people to have increased access to the Youth Centre, where healthy meals and safe transport home were provided, and it also offered a deterrent to engaging in anti-social behaviours due to boredom.



RECREATION

The Shire of East Pilbara offers an abundance of events, recreational facilities and actively supports sport, clubs and associations across the region to promote community wellbeing and inclusion.

Newman Aquatic Centre

The Newman Aquatic Centre features a six lane pool and toddler's splash pool, grassed areas, dry play areas, kiosk and swim shop. Equipment and lockers are available for hire as well as free BBQ facilities and Wi-Fi.

	2020/21	2019/20	2018/19
Visitors	31,548	21,602	28,115
Admissions revenue (\$)	80,527.68	66,488.95	90,355.02
Kiosk sales (\$)	24,907.08	30,543.13	31,079.82
Swim Shop revenue (\$)	10,530.31	11,867.76	13,915.56
Swim school revenue (\$)	29,653.82	25,683.00	41,050.80
Aquafit	1,862.17	-	-
Equipment hire (\$)	25,683.00	6,142.68	6,142.68

A number of successful community events and other initiatives were held at the NAC during the 2020/2021 year:

- Virtual Rottneest Channel Swim
- Department of Education VacSwim
- Department of Education In Term Swim Lessons
- Swim School Program
- Aquafit
- Martu Swimming Lessons
- Numerous pool parties including Open Day, Christmas, Australia Day, Easter and WA Day
- Australia Day Citizenship Ceremony

Marble Bar Aquatic Centre

The Marble Bar Swimming Pool features a 25m lap pool and a shaded toddler pool as well as grassed areas, seated and kiosk. The pool provides a vital recreational opportunity for the community in the hottest town in Australia. Marble Bar, Warralong and Nullagine schools regularly attend swimming lessons and physical education classes.

The Marble Bar Swimming Pool hosted many successful community events over the 2020/2021 year, including:

- Community Swim to Rottneest presented by Act Belong Commit
- Social Water Polo Competition presented by Act Belong Commit
- Department of Education Vacswim
- Department of Education In Term Swimming lessons
- Numerous pool parties including Open Day, Christmas, Australia Day, Easter and WA Day.

The Marble Bar Pool generates no revenue from admissions as entry to the facility is free.

	2020/21	2019/20	2018/19
Kiosk sales (\$)	116.73*	1,870.00	3,559.82
Visitors	3,617	1,984	4,720

*2020/21 kiosk sales reduced due to freezer/fridge issues for the season, which have been rectified.



Newman Recreation Centre

Newman Recreation Centre (NRC) has a fully-equipped fitness centre with; free weights, cardio and a circuit room. The centre allows members to have 24-hour access. In addition, two full-size gymnasiums are available for casual court hire or as a venue for special events. The fitness centre has seen the change of gym equipment to a Technogym equipment range that has provided a modern and technologically advanced experience for members. In 2020/2021, there were 533 active members at this facility comprising of:

- Fitness centre members (281)
- Group fitness (18)
- Dual centre members (167)
- Recreation & Aquatic members (67)

Creche

Members and staff use crèche services at the NRC. The crèche was open Mon-Sun 8-11am.

Junior Programs

Various sporting programs for juniors were

available at the NRC:

- Funky Movement
- Kids Fit
- Multi-Sport
- Kiddo
- Junior Basketball

Adult Programs

Various sporting programs for adults were available at the Newman Recreation Centre:

- Mixed netball competition
- Mixed volleyball competition
- Meditation program

Rural Fitness Centres

The Shire has an unmanned Fitness Centre in both Marble Bar and Nullagine. The community accessed the facilities by applying for a membership and receiving a key. Shire staff inspected the premises regularly for essential maintenance. Nullagine Gym closed for a period during the year due to flood damage.



	2020/21	2019/20	2018/19
MEMBERSHIP SALES			
Fitness centre (\$)	138,697.84	60,136.55	124,819.07
Group fitness (\$)	7,370.21	3,474.04	5,218.71
Rec Centre Membership (\$)	102,062.11	36,281.54	35,773.95
Combined Rec & Aquatic (\$)	66,356.78	17,077.58	9,915.39
Number of memberships sold	8411	1,753	739
Casual visits (Fitness centre)	430	232	385
Casual revenue (Fitness centre) (\$)	5,385.00	3,252.50	5,207.50
Casual visits (Group fitness)	488	782	580
Casual revenue (Group fitness) (\$)	6,075.00	8,607.50	8,917.50
Rec Centre Visit Pass Revenue (\$)	1,567.00	3,240.00	3,780.00
Rural Fitness Centre (\$)	1,973.75	1,032.50	-
Total Membership Revenue (\$)	329,487.69	133,102.21	193,632.12
CRÈCHE			
Crèche visits	4116	2,518	2,652
Crèche revenue (\$)	18,590.80	11,339.57	11,337.67
ADULT PROGRAM			
Adult program revenue (\$)	9,233.62	9,830	5,535
JUNIOR PROGRAM			
Junior program revenue (\$)	11,787.50	6,370	8,045.94



Club Development

The Shire of East Pilbara ran a club development program offering volunteer development and support opportunities.

Some of the highlights for 2020-2021:

- Hosted a sundowner to provide clubs with an update, provided feedback and shared their calendar of events.
- During the year, staff provided one-on-one support to several clubs, including the newly-established Newman Crushers (NRL).
- A Come & Try event was held to promote local sporting clubs to the community.



533

active members

\$329,487

total revenue

4,116

crèche visits



EVENTS

The Shire of East Pilbara ensures that all community events meet the necessary compliance requirements for health, planning and safety, with the intent to develop inclusive opportunities for the community to connect with each other.

Nullagine Colour Pinirringu (Run) 2020

| Presented By Act-Belong-Commit

The day consisted of 40 participants partaking in the colour run which, this included a morning filled of obstacles, exercise and colour promoting a healthy and active lifestyle. Lunch was provided for all attendees on the day.

Newman Family Fun Run & Half Marathon 2020

| Presented By Act-Belong-Commit

The event promoted and encouraged an active lifestyle and encouraged community members to run or walk 21.1km, 7km, 4km or 2.4km.

There was a 68.9% increase in registrations compared to previous years. The Shire partnered with Little Athletics to deliver the event where breakfast wraps.



Neon Fun Night 2020

| Incorporating Welcome to Newman

Newman community members experienced

“glowtastic” zones, with a journey that included the rainbow route, pillar parade, skylight road, and many more surprises along the way. The route ended at an Enigma Party, where participants ate and danced the night away.

Local community groups like the Newman Fire Brigade were invited to run food stalls. There were about 300 attendees on Saturday and 603 on Sunday.

On the Sunday there was dynamic Pool Side Markets, with free pool entry and a number of kids activities in conjunction with the Welcome to Newman event from 10am to 1pm.

Thank a Volunteer Day 2020

Held on December 5th, nominees, community groups and sporting clubs were invited to attend the annual Thank a Volunteer Day event. The event included an awards ceremony hosted by Councillor Anita Grace and recognised valuable volunteers and everything they do for our community.

Christmas Festivities 2020

Lighting of the Christmas tree took place at the front of the Shire offices. It included a visit from Santa on the Volunteer Fire and Rescue Truck where attendees had the opportunity to have a photo with Santa whilst his volunteers were handing out lolly bags.

Australia Day 2021

The Australia Day Ceremony took place at the Newman Aquatic Centre where breakfast wraps and fruit platters were served. Official proceedings included a speech from Ambassador Suzy Urbaniak who was the 2020 WA Local



Hero. Eight community members became Australian Citizens on the day, in addition to the presentation of the Active Citizenship Awards:

- Community Citizen of the Year – Youth Under 25: Mikeely Warrener
- Newman Community Citizen of the Year: Colin Reed
- Newman Community Group of the Year: Newman VET’s Football Club

The pool had free entry all day and the day ended with a Twilight Movie Screening of Maleficent at The Square, and a fireworks display at Goanna Oval.

Welcome to Newman 2021

Provided the opportunity for newcomers to learn about the town’s many groups. 50 people participated in a free mine tour to Mount Whaleback, followed by a morning tea at the Newman Visitor Centre. This was followed with a Come and Try evening and Twilight Market at the Capricorn Sporting Complex. Live music was provided by DJ Viv and there was a food truck, and also a fundraising barbecue from Newman Scouts.

WA Day 2021

Live entertainment and local businesses were all located at The Square. Music comedy duo Whose Rhyme? engaged children and families with their interactive performance, which was very well received. Singing duo Delacosa Duo also provided music throughout the day.

Reconciliation Celebrations

Football Clinic

West Coast Eagles player Imahra Cameron hosted a skills clinic with the Shooting Stars program at Newman Senior High School and announced to four girls they had been selected to represent Pilbara Western Australia Football League. More than 50 young people attended the football clinic through Nightfields, with Cameron, Ernie Dingo and service providers like RSAS, Newman Neighbourhood Centre, Youth Centre, PAMS, EPIS and Newman Police.

Reconciliation Week Ball

This event was supported by the Shire and BHP,

and was the 4th annual Reconciliation Ball. The 2021 Reconciliation Week theme was “More than a word. Reconciliation takes action” urged the reconciliation movement towards braver and more impactful action.



More than 250 people attended the event, which included Ernie Dingo as the MC and keynote speaker, special guest Imahra Cameron, and live entertainment from The Hedbangers. Boomerang Oval was open to the community for dress donations, makeup and shoes.

Catering for the ball was provided by ESS, IGA and Petey Cakes. It was the first sit-down meal at the Reconciliation Ball. Through the Aboriginal Liaison Group, the Shire received many nominations for recognition in the reconciliation space for individuals and groups. These included nominations for Desmond Taylor, Lee-Anne Ugle, Tia Brand-Williams, Angela Wilmot, Damien Bastick, RSAS, Kanyinirnpa Jukurrpa and the Martu Farm.

Concert on the Green 2021

The Shire partnered with Fortescue Golf Club to present the live performance from Amy and Ezra. Attendees were able to bring their own chairs, picnic rugs and allowed parents to enjoy the evening whilst watching their children play putt putt golf.

Twilight Movie Series 2021

Sponsored by BHP, the Shire partnered with local community groups to deliver the series. A variety of films were screened throughout the year at The Square. The aim of the series was to provide another avenue of entertainment for residents, as well as promoting local community groups and providing them the opportunity to fundraise.

OUTBACK FUSION FESTIVAL 2021



The 2021 Outback Fusion Festival - sponsored by BHP, the State Government and other supporting businesses - spanned over three days from a number of locations in the Newman Town Centre. Running from 26-28 March, each day had a different focus with the common theme of celebrating Newman's distinct multi-culturalism. The festival had a high level of community involvement as it provided the opportunity for community cultural groups to showcase their artwork, dancing, singing, cooking, craft and storytelling abilities.

Harmony Night

| Friday 26th March 2021

Harmony Day in 2021 was a celebration of our cultural diversity – a day of cultural respect for everyone who calls Australia home. The day coincided with the United Nations International Day for the Elimination of Racial Discrimination. The message of Harmony Day was 'everyone belongs'. The day aimed to engage people



to participate in their community, respect cultural and religious diversity and foster sense



of belonging for everyone. This year there was a selection of culinary meals from New Zealand, African, Thai, Mexican, Indian and Italian and had over 500 attendees over the duration of the evening. Shire Councillors were also present, serving food for attendees. While people enjoyed meals, there was performances from local cultural groups, singing from Pilbara acts and roving entertainment.

Official Opening

| Saturday 27th March 2021

The official opening for the festival was held at Martumili Gallery, at the East Pilbara Art Centre. The opening was open to the public and included the official launch of Martumili exhibition “Pukurlpa”, meaning happy. The official opening had some of the best attendance seen.

Following the official opening, there was a variety of workshops available which included basket weaving with Martumili artists, Flora Creations and Portrait paintings facilitated by the Junction and Co, as well as African Drumming Workshops. There was also roving entertainment from acrobatic duo Cameo Rascale and Eco Faeries.

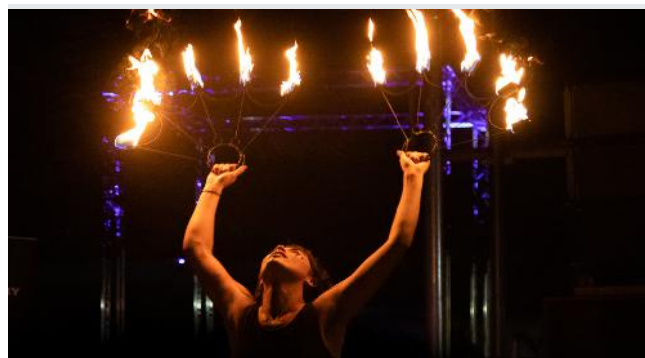


Newman World Stage

| Saturday 27th March 2021

Newman World Stage featured local Pilbara-based performers, and professional Australian musical artists to headline the concert and attract visitors to the town.

Performances over the evening included headliner Kav Temperley who has played a major role in the success of Australian three-piece, multi-platinum band Eskimo Joe. Other performers included Bangers by Benny, Yurti Band, Wild Dingo Band, the Collectables, JoKeira, Fire Twirling and African Drumming.



Family Fun Day

| Sunday 28th March 2021

The Family Fun Day began with Aqua Fit and Yoga at the Aquatic Centre to encourage the community to get involved in active sessions. The event continued at the central Town Square location with the option of markers and DIY tie die, plants and Arty Brella workshops. Live entertainment was provided by Bangers by Benny, The Collectables and the Yurti Band along with the roaming Eco Faeries.



COMMUNITY SAFETY

The Community Safety section has responsibility within the Shire of East Pilbara for all aspects of Community Safety, Ranger Services, Emergency and Bushfire Management, Cape Keraudren Coastal Reserve and Nullagine Caravan Park.

Ranger Services

Ranger Services worked diligently to reduce the number of wandering and unidentifiable cats and dogs in the district. This proactive approach saw 320 animals impounded in 2020/2021.

Newman

Rangers have been working to reduce the amount of litter dumped within the Newman town site. Covert cameras have been deployed to known dumping hotspots. This operation resulted in infringements being issued to numerous individuals.

Rangers continued to expand the cat trapping program with traps routinely being set at known breeding locations. This program has returned positive results with 109 cats being removed.

187 dogs were impounded with 92% of the dogs impounded returned to their owners or rehomed. Several dogs in Newman also had ticks removed and all returned negative results to a "E.canis", test.

Nullagine

Compliance in relation to dogs being held or tethered in a public place has improved with minimal reported issues in the reporting period. Dogs in the Irrungadji Community received tick treatment on several occasions in 2020/21 due to the increase in the number of dogs affected by the disease "E.canis". Ticks taken from the dogs were also tested by veterinary pathologists within the Department of Primary Industries and Regional Development. All results were negative.

Marble Bar

There were regular dog sightings in Marble Bar. Rangers worked to reduce the number of wild dogs that frequent the town, which resulted in a reduced number of reported issues in Marble Bar in 2020/2021.

Cat trapping continued upon request, and residents were encouraged to refrain from feeding visiting cats. Positive communications with residents resulted in regular contact with Rangers to assist in the trapping process to prevent out-of-control breeding.

Dogs in the Goodabinya and Warralong Communities received tick treatment on several occasions in 2020/2021 due to the increase in the number of dogs affected by the disease "E.canis". Ticks taken from the dogs were also tested by Veterinary Pathologists within the Department of Primary Industries and Regional Development. All results were negative.

Western Desert Communities

In 2020/2021, Rangers visited all Western Desert Communities for tick testing and treatment on canines for a disease called Ehrlichiosis. This is a tick-borne disease of dogs caused by infection with the bacteria Ehrlichia canis. E.canis occurs worldwide, particularly in tropical and subtropical regions. E.canis was detected in a number of domesticated dogs in the Halls Creek and Kununurra area in May 2020. This was the first detection of E.canis in Australia in dogs that were not imported.

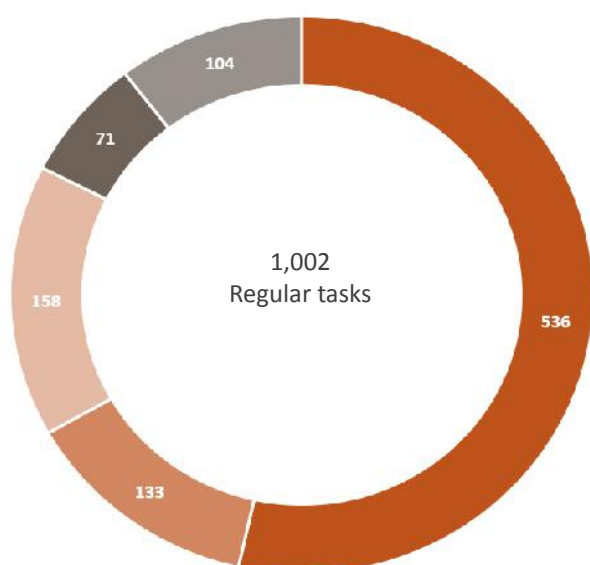
The visits to the communities were completed with the support of the Department of Primary Industries and Regional Development in an attempt to learn more about the disease and



subsequently reduce the spread in the Pilbara. Four positive results were found from Kiwirrkurra Community. These dogs were treated with “Nexgard”.

Ranger tasks 2020 - 2021

Animal control	536
Fire	133
Litter	158
Vehicle & parking	71
Community safety etc	104
Total	1,002



Emergency Services

AWARE Grant - Local Emergency Management Arrangements

The Shire of East Pilbara was successful in obtaining AWARE funding (provided by DFES) for the 2021/2022 financial year for the purposes of updating its Local Emergency Management Arrangements.

Bushfire

A number of hazard reduction burns took place around the Marble Bar and Nullagine town sites. These burns provided strategic buffers in the event of a summer wildfire. Similar burns were not currently required around Newman due to the extensive number of suspiciously lit scrub fires that occur throughout the year.

Cyclones

Severe Tropical Cyclone Seroja was the only tropical cyclone in 2020/21 that impacted the coast of Western Australia. Fortunately, it did not impact the Pilbara Region.

Flood

| Nullagine - December 2020

Between 9th-12th of December 2020, Nullagine



experienced one of its most significant flooding events since 2006, receiving over 400mm of rain in 72 hours. The event impacted the Shire of East Pilbara, with Nullagine being the most severely impacted. Over \$1.5 million dollars worth of damage was caused in Nullagine, with the Aerodrome, Caravan Park, Depot, Gallop Hall, Gym and Telecommunications all being impacted.

DFES operational support was provided throughout the incident and the Shire of East

Pilbara Local Recovery Group was activated post incident.

Tourism

Nullagine

The 2020/2021 financial year total for Nullagine Caravan Park fee income was \$5,978.00.

On 19th November 2020, Nullagine Caravan Park was closed due to the passing of caretaker and



Cape Keraudren

- The nature based reserve provided year round camping for tourists and off-road enthusiasts
- The nature based reserve looked fantastic and tourists enjoyed the fine weather, beautiful scenery and fantastic fishing. Rangers ensured tourists complied with Shire of East Pilbara Local Laws and Policies.
- The yearly income for Cape Keraudren camping fees was \$213,187.61. This figure is the highest ever recorded at Cape Keraudren.

\$213,187

Cape Keraudren total income.

11,817

visitors





long-term Shire employee, Tracy Wild.

On the 10th December 2020, Nullagine experienced one of its worst flood events in recent history as catastrophic damage was caused to infrastructure in the town site. Recovery activities were still taking place at Nullagine Caravan Park as of the beginning of the 2021/2022 financial year, and it is expected to be back to full operating condition with a new caretaker by October 2022.

Community Safety

Graffiti removal

Graffiti continued to be prevalent around the Newman town site. Rangers regularly identified graffiti, reporting to both Police for investigation and the Shire depot staff for prompt removal.

Graffiti hotspots were identified around the Capricorn Oval complex. Patrols of this area were increased by Rangers and WA Police.

Waste control

Rangers continued to work with Police, the Shire depot crew and waste removal contractors to identify and remove as much litter as possible from various parts of the Shire of East Pilbara.

Vandalism

There was a spate of vandalism and criminal damage in 2020/2021. Staff regularly supported WA Police by way of night patrols, reporting suspicious behaviour, erecting covert cameras in known hotspots, reviewing and supplying CCTV footage, and logging damage with the relevant Shire departments.



	2020/21	2019/20
INFRINGEMENT INCOME		
Bushfire (\$)	100	750
Dog (\$)	10,000	6,000
Litter (\$)	1,000	2,000
Parking (\$)	785	1,965
Cat (\$)	0	0
Total (\$)	11,885	10,715

INFRINGEMENT INCOME

	2020/21	2019/20
Bushfire (\$)	100	750
Dog (\$)	10,000	6,000
Litter (\$)	1,000	2,000
Parking (\$)	785	1,965
Cat (\$)	0	0
Total (\$)	11,885	10,715



238

**Dog registrations
for 2020/2021**



24

**Cat registrations
for 2020/2021**

COMMERCIAL SERVICES

The value of commodities extracted from the Shire totalled \$57.6 billion in 2020, and has 109 active iron ore mines. Mines within the Pilbara are the largest contributor of iron ore in Australia and contribute 20% of the global supply.





~ \$442M

The construction value of
building permits issued by
the Shire of East Pilbara

345,455

Airport passengers

\$20.39M

Total cost of awarded contracts

PLANNING AND BUILDING

\$442M

construction value

30

planning applications

\$234,707

building income

95

building permits approved

The Shire's planning and building projects optimise places to live, work and enjoy; thereby following our Build Environment strategic objective. The Shire seeks to pursue a balanced approach to development that protects amenity, preserves heritage and provides clarity to developers.

Development Activity

Development activity within the Shire remained steady with a similar number of approvals to previous years. Significant developments included East Newman Elders Village and Emergency Isolation Facilities for various Aboriginal communities.

Home Based Business Activity

Home-based businesses within the Shire remained an important element of the local economy. The number of approved home based businesses changed very little in the 2020-21 financial year. Several new home businesses did commence during that time, however due to a notice issued by the Planning Minister, they were granted conditional exemption from requiring Planning Approval during the COVID-19 state of emergency.

Building

In 2020/21, we authorised the installation of 1,512 beds over 7 mining camps. We also authorised five 1-bed transportable dwellings to be used as isolation facilities for COVID-19 in various Aboriginal communities.

	New dwellings	Extensions, garages, pools etc.	Commercial & industrial	Demolition	Mining	Number of applications	Construction value (\$M)	Building income (\$1K)
2014-15	24	45	29	2	5	78	53.34	78.94
2015-16	0	16	16	4	2	40	14.59	34.17
2016-17	0	7	16	7	3	32	34.16	97.60
2017-18	2	31	21	6	4	64	90	153.12
2018-19	2	35	18	15	4	74	34.45	86.26
2019-20	2	21	18	11	12	80	136.38	213.01
2020-21	0	57	30	3	11	135	442.2	234.70

STRATEGIC PLANNING

Local Planning Strategy

The Shire's draft Local Planning Strategy was completely reviewed after a Public Notice was provided. The draft LPS, among other matters, proposed to include a new Tourist zone and consolidate new industrial zone areas across the Shire. The Shire received advice the DLPS was currently being considered for final approval by the Hon. Minister for Planning.

Industrial Land

The shortage of industrial land in the Shire continued to be a priority and an issue in Newman. In 2020/2021, Council approved the final Newman Airport Masterplan and appointed technical consultants to consider the progression of a previously identified 36ha of land for industrial land use. In April 2021, Council considered a scheme amendment to amend the "rural" zone at the site to a "Special Use" zone to accommodate industrial land use in the future under the provisions of the Planning and Development Act 2005. As previously advised, in order to progress planning at the site the Shire needed to prepare a Business Case and Servicing Report as a first step to justify development of the land. A high level Feasibility Study will be conducted by the Shire and will be further considered by Council having regard for its Capital Works Program and budget. In addition to this, the Shire was advised the State Government was considering extending the existing light industrial area to Welsh Drive and five existing crown lots in the current light industrial area were released to the private sector for development.

Newman Town Centre Strategy

Consultants Taylor Burrell prepared the Newman Town Centre Strategy. The Strategy

consolidated all previous planning work that has been undertaken for town centre and identified pathways to continue improving the amenity of the area. Included in the Strategy were various recommendations for the continuation of actions to develop the land by proposing alternate land uses and higher densities to provide the private sector with future development opportunities.

Pardoo Beef Corporation

The Hon. Minister for Planning approved the Shire of East Pilbara Local Planning Scheme Amendment No.26 to amend a large area, approximately 5505Ha, of land identified as reserve in the Local Planning Scheme to a rural zone. The Proponent, Pardoo Beef Corporation, operates their farming business at the site which has historically been used for agriculture activities including grazing and more recently irrigated agriculture.

Economic Development and Tourism Strategy

Consultants are updating the Shire's Economic Development and Tourism Strategy with the aim to provide a strategic framework to support the sustainable development of the local and regional economy. This included the needs of the existing community, as well as to support opportunities to promote investment, business and Industry growth, liveability, local employment opportunities and a unique visitor experience within our Shire. We will achieve our vision through four strategic focus areas:

- Infrastructure and Towns
- Skills and Education
- Tourism
- Business support

The Strategy aligns with the Corporate Plan and sets out the priorities and actions to achieve it.

CONTRACTS AND PROCUREMENT

Our Contracts and Procurement department provides the Shire with confidence that we engage with service providers that best meet our project objectives. This key function supports our strategic priorities while ensuring that we meet regulatory and budgetary requirements.

The contracts and procurement department at the Shire of East Pilbara is responsible for:

- Business support
- Contract management
- Contractor management

Leases and Licences

The Shire of East Pilbara entered into new agreements with the following organisations:

- Ethnic Disability Advocacy Centre (EDAC)
- Newman Chamber of Commerce (NCCI)
- Newman Women's Shelter
- Newman Scouts
- Creating Communities

	Contracts Awarded (Millions)	RFTs	RFQs
2016-17	6.92	17	29
2017-18	8.69	14	27
2018-19	9.4	13	20
2019-20	9.32	11	36
2020-21	20.39	14	18

Leases and Licences

Memorandum of Understanding:

- BHP Billiton Iron Ore Air Quality Monitoring
- Building Inclusive Communities WA - Inclusion Solutions
- Use of Shed at Kunawarritji - Kunawarritji Community

Agreement:

- Newman Senior High School for senior school engagement program
- Healthway for Sponsorship Funding of 2021 Sporting Events in East Pilbara
- Bulk Claim Arrangement with North West Alliance for the Container Deposit Scheme
- Nintex for Promapping Software Subscription

Letter of Engagement:

- Zenien for CCTV/Lighting consultation

RFX processes requested

14

Total number of RFTs

18

Total number of RFQs

\$20.39M

Total cost of awarded contracts

AIRPORTS

Our airports are key to the economic and social development of our region. The Shire of East Pilbara owns and operates Newman Airport, one of the busiest regional airports in Australia, as well as the airstrips at Marble Bar and Nullagine.



Newman Airport

It was a busy year at Newman Airport, with a consistent rate of aircraft operating into and out of Newman. The Shire-owned airports at Newman, Nullagine and Marble Bar provided support to the local community for a variety of services, to the mining industry and residents of our towns. All airports performed above expectations and we look forward to a busy 2021/2022.

Regular Public Transport (RPT) flights included those provided by Qantas (QF), Qantas Link, Virgin Australia (VA), Virgin Australia Regional Airlines and Aviair. Whilst these airlines also provided charter services, Alliance Airlines (AA) was the main charter operator who provided service to BHP during mine maintenance shutdowns at Whaleback, Eastern Ridge and Jimblebar.

Other aircraft movements experienced at Newman included light aircraft and helicopters operating from the General Aviation apron. The

Royal Flying Doctor Service (RFDS) operated into Newman regularly, providing a much needed medical service to our region.

We also had several training operations from the Royal Australian Air Force (RAAF) into Newman, with the arrival of the C130 Hercules and F/A-18A/B Hornets.

With COVID-19 Government directions, it was mandatory to wear a facemask when inside the terminal. Passengers cooperated and followed these directions. Thank-you to BHP, who were supportive and educated their staff. There was also a mandatory electronic check in for anyone entering the terminal. QR codes were displayed throughout the terminal for passengers to scan.

Nullagine and Marble Bar Airport

Nullagine and Marble Bar provided a vital air service capability to their respective local communities. They were well maintained by the local Shire staff who are supported by maintenance staff from Newman. Both aerodromes had lights for night operations for the RFDS, and the runways catered for aircraft up to 30-seat aircrafts at Nullagine and nine-seat aircrafts at Marble Bar.

345,455

Total passengers

8,159

Total aircrafts

ENVIRONMENTAL HEALTH

Health and safety are key to the Shire's community wellbeing. The Shire's Environmental Health department meets the social and economic strategic objectives through overseeing standards and legislation. The department is committed to a safer, healthier future for our residents and visitors.

Regulatory Compliance and Control

Food safety management

Food premises inspections provided an opportunity to raise awareness on the importance of food safety practices to food business proprietors and staff to ensure the safety and suitability of food sold to the community. A total of 66 onsite food business assessments were carried out to verify compliance with applicable food safety standards.

Regulation of food and home businesses

More small business, including residential premises businesses, ran by both individuals and community groups continued to be registered. The Shire continued to provide guidance and proactive strategies to a number of residents to achieve compliance.

COVID-19

The Shire continued to play a supportive role to the State Government in implementing

requirements of emergency directives during the course of the pandemic. The Shire provided advice to local businesses and responded to concerns raised by members of the public such as those in relation to hygiene and mandatory contact registers.

During the year, Environmental Health Officers were authorised by the State Government to check the implementation of mandatory contact registers at local businesses where contact registers were required.

Dust

The Newman dust composition monitoring campaign report was released in December 2020 by the Department of Water and Environmental Regulation (DWER). This report outlined the findings of a 12-month dust monitoring campaign to assess the levels and composition of dust in Newman between July 2018 and July 2019, which was a collaborative effort between the Shire and DWER.

The Department of Health advised that the measured concentrations of metals and asbestos detected during the campaign did not represent a public health risk to the Newman community.

The report also highlighted there was a significant amount of dust in Newman. The Shire continued to work with DWER and the State Government in a whole-of-government approach to determine if there are human health risks associated with the inhalation of dust and any practicable measures that could be taken to reduce dust levels in Newman.



Environmental Health Protection

Mosquito Management Program

The Shire played a vital role in working to prevent mosquito-borne disease in our community. The team determined the likelihood of mosquito-borne diseases in all areas and facilitates' appropriate management strategies.

The Shire promoted the importance of prevention measures such as covering up, using repellent and cleaning up in an effort to reduce the incidence of mosquito borne diseases.

Arbovirus monitoring program

The arbovirus surveillance program was essential for predicting outbreaks of mosquito-borne viruses. The program allowed the Shire to warn residents and travellers throughout the State to take personal protective measures when required. The Shire's Facebook page was utilised as a quick and effective tool to notify the community in response to the detection of mosquito-borne disease.

Compliance Monitoring

Liquid Waste Disposal

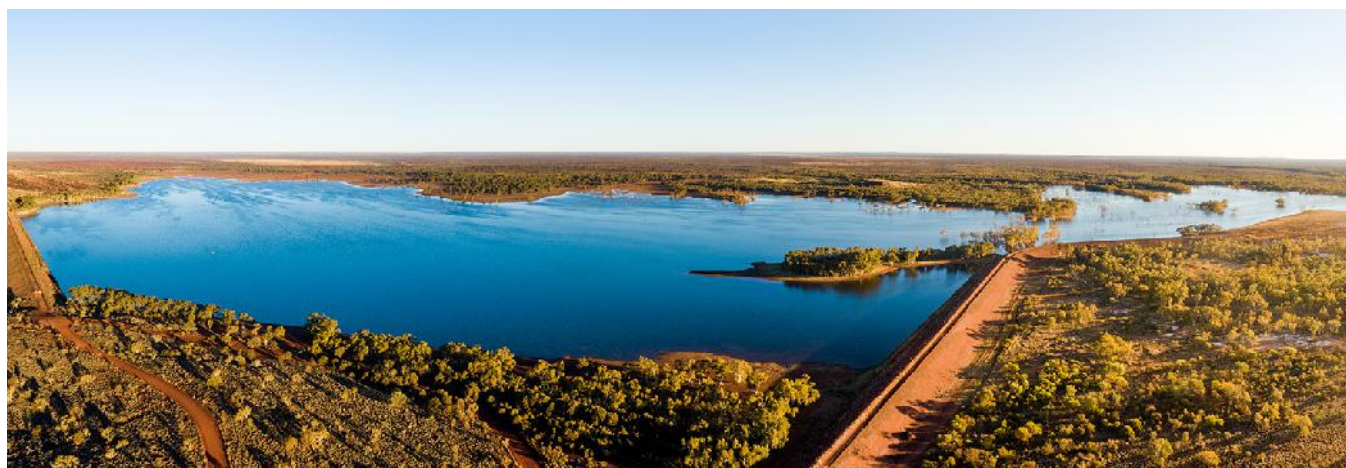
The Environmental Health department ensured the wastewater did not pose a threat to the

health of both the public and the environment. The department processed 41 applications during the year to ensure that on-site effluent disposal systems are installed, operated and maintained in accordance with legislative requirements.

Events and trading

The Environmental Health Department also played a key role in assessing and approving small and large events that occurred in the Shire to ensure events could happen safely for the community to enjoy. The Shire issued 36 event approvals and 65 temporary trader's permits during the year. A large number of these trading permits were for temporary food stalls with the Shire following up on food safety requirements with stallholders and food vehicles at the events within the Shire.

Application type	Approvals
Septics	41
Food Business Registrations	17
Hair/Skin Penetration	4
Temporary Traders	65
Liquor Consumption	24
Public Event	36



MARTUMILI ARTISTS



Operating since 2006, Martumili Artists is an independently-funded Aboriginal Arts Centre representing Martu artists from seven communities across the East Pilbara: Newman (Parnpajinya), Nullagine (Irrungadji), Parnngurr, Jigalong, Punmu, Warralong and Kunawarritji. Martumili's base is within The East Pilbara Arts Centre (EPAC) which provides Martumili with purpose-built facilities from which to run their operations. There is studio and office space, plus a state-of-the-art Gallery space in which to display exhibitions and share their work with the wider community.

Martumili was established to support a strategic approach to the production, marketing and sale of art. The organisation currently has two main objectives:

- Give Martu people access to social, cultural and economic benefits through the production and equitable and ethical sale of works of art
- Support Martu culture, and the intergenerational transmission of cultural knowledge Martumili keeps a very busy schedule of fieldwork, workshops and skills development with artists and staff in Newman and across the six remote communities.

Martumili Artists continue to deliver a curated exhibition program in the Martumili Gallery, as well as participating in exhibitions, projects and industry events nationally and internationally.

1300

New artworks created

1853

Artworks sold

257

Artists engaged


27

Exhibitions, events,
marketplaces

Highlights

Ngurra Means Home, Martumili Gallery, Newman

The Western Desert term 'ngurra' is hugely versatile in application. Broadly denoting birthplace and belonging, ngurra can refer to a body of water, a camp site, a large area



of Country, or even a modern house. People identify with their ngurra in terms of specific rights and responsibilities, and the possession of intimate knowledge of the physical and cultural properties of one's Country. This knowledge is traditionally passed intergenerationally through family connections. Country for Martu is full of memory; not just the memory of their own movement through it, but also of their family.

Pukurlpa (happy inside), Martumili Gallery, Newman

The activity of painting creates a safe space and gives opportunity for artists to gather and connect to each other, culture and Country. Through the practice of painting artists can recognise the value of their culture and take pride in what it represents creating happiness within- pukurlpa.

What Now?, The Goods Shed, Claremont, WA

What Now? featured emerging talent from Martumili Artists in Parnpajinya (Newman), one of Western Australia's most vibrant remote Aboriginal art centres. The exhibition was a collective celebration of the dynamic paintings and photography produced across the vast East Pilbara. It comprised bold new works created by the brightest Martu artists, informed by Country, empowered by culture and inspired by their



Above: Judith Anya Samson and Corban Clause Williams stand before their collaborative 'Kaalpakarti' painting, Newman 2020. **Top, Left:** Ignatius Hamzah Taylor works on the first layer of the collaborative Kintyre painting, Parnngurr 2020.

predecessors. 13 artists travelled to Perth for the exhibition and public program.

Songlines: Tracking the Seven Sisters, WA Museum, Perth, WA

The story of Songlines is compelling in scale and complexity and conveys an Aboriginal founding narrative using indigenous ways of passing on knowledge through the story of the Seven Sisters. The exhibition featured paintings, sculptures, ceramics and state-of-the-art multimedia showcasing the deserts of Martu and the Ngaanyatjarra and the Anangu Pitjantjatjara Yankunytjatjara people. Following the Perth showing, this NMA exhibition began a decade-long international tour.

Kintyre Canvas, Parnngurr

Martu Elders in Parnngurr instigated the creation of a 5m collaborative artwork depicting the Country of Karlamilyi. The story of the piece is about the importance of the Country that is currently zoned as a national park, and is a political rally against the ongoing Uranium mining occurring on the land. Elders have empowered the younger generation to carry on this strong message of protecting Country through art making and storytelling, and the canvas demonstrates the power that art has to document, educate and make change.

Waru Camp, White Gums, Parnngurr

Martumili Artists and KJ rangers held a collaborative Waru (fire) camp, in Karlamilyi National Park. Over 40 artists and rangers were in attendance, talking all things fire management. The artworks produced will form a Waru exhibition, due to open at the Martumili Gallery 2022.

Martumili Christmas Sale, Martumili Gallery, Newman

Martumili's annual Christmas Sale at the East Pilbara Arts Centre celebrated Martu art and culture with a fun opening event, discounted artwork and online sale. 2020 saw the Wild Dingo Band rocking the crowd with Martu music, and the biggest sales ever.

INFRASTRUCTURE SERVICES



	Budget
RURAL ROADS	
Marble Bar Woodstock Road	\$281,600
Goldsworthy Road	\$440,000
Woodie Woodie Road	\$300,000
Hillside Marble Bar Road	\$659,682
Muccan Shay Gap Road	\$300,000
Warrawagine Road	\$600,000
Skull Springs Road	\$500,000
Total	\$3,081,282
ABORIGINAL ACCESS ROADS	
Kiwirrkurra Access Road	\$613,900
Punmu Access Road	\$616,800
Talawana Track	\$180,000
Kunawarritji Road	\$746,800
Desert Road	\$540,000
Jigalong Road	\$165,000
Total	\$2,862,500

As Australia's largest Shire, the East Pilbara maintains a vast road network extending from Cape Keraudren through to the Northern Territory border. Due to our outback location it is no surprise that the length of our unsealed roads vastly outweighs those of our sealed roads.

3,158
kilometres of unsealed roads

140
kilometres of sealed roads

\$1,109,755
The maintenance grading expenditure for the 2020/2021 financial year.

INFRASTRUCTURE & TECHNICAL SERVICES

The Infrastructure and Rural Services department supports our environment, built and social strategic objectives. Divided into two service teams - Newman and Rural Services - the departments keep our public infrastructure and community spaces clean and safe.

Newman

The Infrastructure Services directorate in Newman was responsible for the ongoing operations and maintenance of parks, footpaths, kerbs, fencing, playgrounds, drains, roads, gardens, trees, verges, signage, tanks, irrigation, solar lighting, and bins. This area also assisted with project delivery and operated the Newman Wastewater Treatment Plant and distribution network that provides irrigation for many of the parks and ovals in town.

Additional responsibilities extended to providing the on ground assistance to the events team for the calendar of events, management of the Newman Depot and working collaboratively with the Projects and Waste Services departments for effective delivery of projects and operations within Newman.

Rural Services

This area was responsible for the town site maintenance, waste kerbside collection and rubbish tips in Marble Bar and Nullagine, including the operation of the respective works depots. This area also managed the plant replacement program for the Shire as well as the overall management of rural roads.

Management includes road surveillance and assessment activities relating to road conditions following significant weather events, heavy vehicle access requests to the Shire's road network, road access requests and issues relating

to the mining industry, pastoralists and road access to remote Aboriginal Communities.

The Shire maintained a road network comprising of approximately 3,158km of unsealed roads and 140km of sealed roads. The road network extends from Cape Keraudren (north of Port Hedland) through to the Northern Territory border.

The Shire's road network was maintained by a small dedicated team comprising of a maintenance crew responsible for the operation of four maintenance graders servicing the Shire's extensive remote road network and a contract construction crew responsible for the renewal and upgrade of Shire's rural road network. Both crews operated out of fully functional modern self-contained camps and were able to service Shire's entire remote network.

Shire's maintenance grading program focused on high priority roads servicing Marble Bar and Nullagine as well as Aboriginal Communities to minor access roads servicing pastoral leases and mining tenements. The maintenance graders operate within set perimeters and area boundaries ensuring a continuous coverage is achieved. Contract graders were utilised to conduct maintenance grading operations in remote areas servicing the access roads to the Communities of Punmu, Kunawarritji and Kiwirrkurra. The maintenance grading expenditure for the 2020/2021 financial year was \$1,109,755.

PROJECTS AND ASSETS

Projects and assets play a major role in the planning, maintenance and construction services for the Shire.

The projects and assets department at the Shire is responsible for:

- Asset management
- Building management
- Property management
- Project management
- Reviewing development applications

Projects

The Projects team were responsible for the delivery and handover of all infrastructure related Capital projects. Some of the significant projects the Projects and Assets team delivered within the 2020/2021 financial year included:

- **Construction of the Yurlu Caravan Park, Newman - to open in 2021/2022 financial year.**
- **Construction and installation of a playground and shade shelter in Nullagine.**
- **Repairs to Nullagine infrastructure following the December 2020 flooding.**
- **Construction and installation of two players shelters and a coach/timekeeper's shelter at Capricorn Oval.**
- **Ablutions installed at the Nullagine Volunteer Bushfire Brigade.**
- **The Reverse Osmosis Project for Cape Keraudren won Best Public Works Project Under \$2m (Regional) and Excellence in Innovation (Regional) in the IPWEA WA Awards.**

Assets

The assets team were responsible for the long term planning of the Shire's infrastructure assets, balancing levels of service, cost and risk. The building assets team helped maintain the Shire's building and housing assets through the contract management of construction services, to ensure compliance with current regulations and provide functional, clean, well maintained facilities for public and staff use.

The assets team were also responsible for the engineering review of Development Applications to ensure new public developments fit within the Shire's existing policies and relevant standards.

\$1,423,167

Approximate total spent on maintenance to housing

\$865,733

Approximate total spent on maintenance to public buildings

\$303,017,000

Approximate value of capital assets

279

Approximate recorded public maintenance requests

WASTE SERVICES

29.72 tonnes of kerbside recycling was recycled in May and June 2021

9,527,550 litres of liquid waste accepted

29,246 tonnes of landfill waste accepted

624,716.78 kilolitres of wastewater treated

The Waste Services area was responsible for ensuring effective and efficient management of waste assets and service delivery in Newman, and providing strategic advice and support to Marble Bar and Nullagine. This included kerbside waste and recycling collections in Newman; community recycling hubs; the Newman Waste Management Facility which encompassed the East Pilbara Refund Point, a recycling transfer station, and liquid waste facility; and the Newman Wastewater Treatment Plant.

Waste Services' focus was on reducing waste sent to landfill through initiatives that increase resource recovery and align the Shire with the State Government's Waste Avoidance and Recovery goals for 2030.

The Newman Wastewater Treatment Plant's incoming wastewater volume increased over the last reporting period, putting additional strain on the plant, which had been managed by improved operational practices and minor system upgrades. The development of the preliminary design continued, with the detailed design and construction to commence in the 2021/2022 financial year. In the interim,

it is expected the plant will continue to achieve sufficient treatment for the effluent to be utilised for irrigation in the Newman Recycled Water Network. Additionally, redundancy treatment processes are being explored to ensure the plant can continue to treat wastewater should an existing component fail.

Waste disposal at the Newman Waste Management Facility increased in comparison to previous years. However, the commencement of kerbside and E-Waste recycling, and the establishment of the East Pilbara Refund point has led to an increase in the amount of materials diverted from landfill.

The Newman Liquid Waste Facility intake was maintained at a daily limit of 20kL due to the facility's current treatment capacity. The detailed design of the facility upgrade was nearing completion with the construction to commence in the 2021/2022 financial year. The upgrade will ensure the facility complies with all license requirements while maximising revenue for the Shire by dramatically increasing the facility's treatment capacity.



Key Achievements 2020/2021

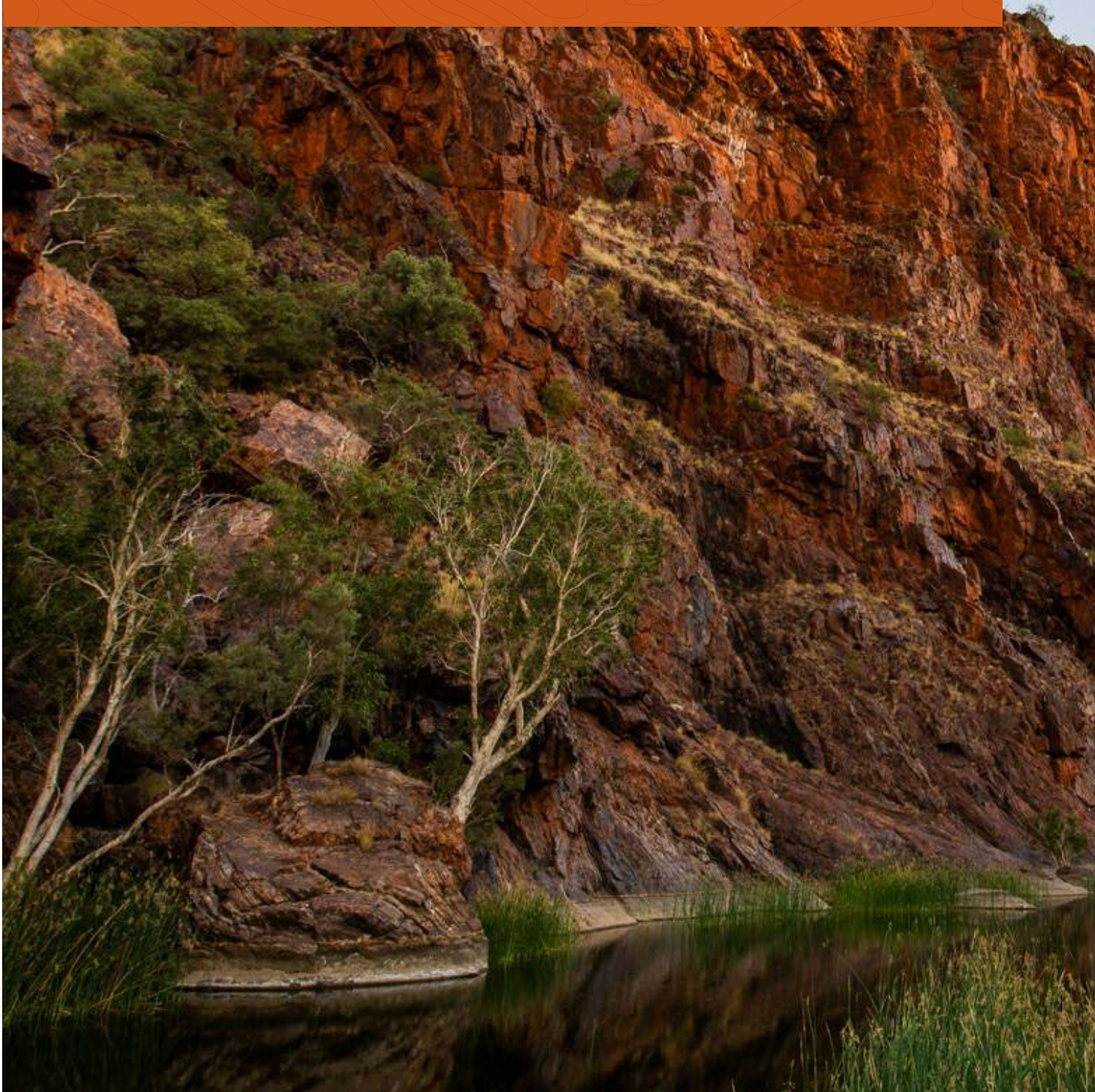
- Renaming Newman Refuse Site to Newman Waste Management Facility to encompass the recovery services provided.
- Reducing kerbside recycling contamination rates low enough to begin recycling through a Material Recovery Facility. Contamination rates dropped from 80% to 7% due to recycling education initiatives including school incursions, frequent communications using the WA State Government’s WasteSorted and GREAT Sort education materials and a Bin Tagging program funded by the WA State Government Waste Authority. By keeping contamination rates low, the Shire will divert about 260 tonnes of materials from landfill every year.
- Began the East Pilbara Refund Point at the Newman Waste Management Facility in October 2020. About 1.4 million containers were deposited to the refund point within the 2020/21 period. The program has injected over \$140,000 back into the community with approximately \$14,000 donated to local community groups and charities.
- The Shire received a WasteSorted e-waste grant from the Western Australian Government’s New Industries Fund to install free community recycling hubs and a larger recycling station in Newman. The community recycling hubs accept batteries, small e-waste, printer cartridges, and mobile phones and are located at the Shire libraries, Newman and Marble Bar administration building and the East Pilbara Refund Point. The recycling station is located at the Newman Waste Management Facility and accepts glasses and hearing aids, textiles, small e-waste, mobile phones, computers, household batteries, TVs and empty aerosol cans. The Shire has partnered with a Pilbara-based Aboriginal Business for the re-use, repairing and recycling of the items collected.

Container type	Total containers refunded at the East Pilbara Refund Point in 2020/2021
Aluminium	670,8080
Glass bottles	318,142
Clear plastic bottles	329,464
Coloured plastic bottles	17,881
High-density polyethylene plastic bottles	6,447
Liquid paper board cartons	11,647
Steel cans	306
Other (pouches)	176
Total	1,354,871

- Received a Waste Authority grant to develop Waste Education materials with Martu Wangka translations including a Waste and Recycling Guide, posters and videos.
- Received a Keep Australia Beautiful Community Litter Grant to implement the East Pilbara Bin Art project. The Shire worked with primary schools across the East Pilbara, including South Newman, Newman, Marble Bar and Nullagine Primary Schools to design bin stickers that spread messages that promote keeping their towns and environment clean by not littering and picking up rubbish. The artworks selected by Council are now installed on residential bins across all three towns to highlight the anti-littering values of the local community.



CORPORATE SERVICES





\$48.3M

Operational expenses

100

FULL TIME STAFF

Total employee numbers are almost 200, including casual employees

17,734

Records captured

GOVERNANCE & STATUTORY COMPLIANCE

The Shire of East Pilbara is required by the Local Government Act 1995 to report on certain governance matters.

Corporate Business Plan

An annual review of the 2018-22 Corporate Business Plan was undertaken for 2020/21 pursuant to regulation 19DA(4) of the Local Government (Administration) Regulations 1996. There were no significant modifications made to the Corporate Business Plan.

Competitive Neutrality

It is the Shire's responsibility to determine whether it is engaged in "significant business activities" within the context of its operations and therefore whether it is required to apply the competitive neutrality principles. Local Government is only required to implement the above principles to the extent that the benefits to be realised from implementation outweigh the costs in respect of individual business activities exceeding an annual income of \$500,000. Within these criteria, the Shire has identified the following business activities:

- Newman Airport Operations
- Liquid Waste Disposal and Newman Landfill.

The public benefit tests for these activities confirm that competitive advantages and disadvantages existed in each of these activities and it was beneficial to the local community to continue the operational subsidies to enable the service to be maintained in the future.

Official Conduct Report

Section 5.121 of the Local Government Act 1995 ("the Act") requires the Shire to report on the number, if any, of complaints that result in a finding under section 5.110(2)(a) of the Act, that a minor breach as occurred. The Shire receive no such complaints during the 2020/21 financial year.

Freedom of Information

The *Freedom of Information Act 1992* gives the public a right to access documents held by the Shire of East Pilbara, subject to the exemptions in the Act.



BUSINESS SYSTEMS

Information is an important resource that underpins the key functions and decision-making processes of a Local Government. The way information is managed, including the technology used to support it, is therefore central to Local Government's business practices.

Information & Communication Technology (ICT)

Information and Communication Technology underpins all aspects of the Shire of East Pilbara's work. It is integral to the delivery of Local Government services: from the provision of information and advice, to providing better analysis of environmental, demographic and social change.

In 2020/2021, the ICT team began plans to engage the services of ES2 as our new managed service provider starting the next financial year. This in conjunction with the internal ICT team expanding from 2 FTE to 3.5 FTE, including a new role - Manager IT & Systems, brings the teams combined IT industry experience to over 50 years. It is anticipated that the level of service provided by the ICT team to the Shire of East Pilbara will continue to increase as time goes on.

The ICT team continued to work towards implementing digital change throughout the systems used by the Shire of East Pilbara. We actively sought to ensure old hardware was replaced and connectivity between sites as well as to the internet is robust. Having an increased capability for staff to work from home and work in a manner replicating as close as possible their in office work environment is something that will be targeted throughout 2021/2022. Business Continuity and ensuring Shire of East Pilbara system uptime is also a project that will be of great benefit to the users of our systems.

Part of this also involves hardening of our backup and restore procedures with the intention to have not only local backups but offsite backups, in the cloud, and the ability to failover our systems to datacenters outside of Newman.

Records Management

The Shire of East Pilbara was committed to the reliable and systematic management of government records, in accordance with legislative requirements and best practice standards. The Shire's current record-keeping plan, RKP 2018028, was submitted to the State Records Office and subsequently approved on 12 December 2019. In accordance with the State Records Act 2000, the plan is to be reviewed within the next five years and submitted to the State Records Office by 12 December 2024.

Reviews of the record keeping training program was regularly conducted and adjusted to accommodate changes within the work environment. The Shire developed a training program to help ensure compliance and accuracy in documenting business activity. All new employees were required to undertake mandatory records management induction training which was customised and delivered to suit employee needs with emphasis on continued support. Internal reference guides and newsletters were periodically distributed internally informing all staff of their record keeping responsibilities and legal obligations.

The Shire was committed to continuous improvement and in 2021/2022, be implementing a service area improvement initiative to ensure recordkeeping practices are continually reviewed, and developed to improve efficiency, reliability and meet new requirements.

17,734

Records captured in 2020/2021

HUMAN RESOURCES

People and Culture at the Shire

The Shire of East Pilbara invests in a number of initiatives to ensure our employees have the skills and experience to deliver all the Shire services.

CAMMS Talent – Performance Appraisals

Over the course of 2020/2021, the Shire continued to utilise CAMMS PES through which Employees and Managers undertook their Annual and Probationary Performance Review Process. It was highly adapted to meet Shire needs.

The CAMMS PES system encouraged a meaningful communication process between an Employee and Manager, with the employee to self-assess along with the evaluation of an Employee's performance against agreed Objectives and Key Performance Indicators.

Recruitment and Onboarding

The Shire began the early stages of setting up and implementing an electronic recruiting and onboarding Pulse System. It is slated to roll out in 2022. The new system will allow for easier access by applicants to documents and information relating to their employment as well as take some of the overhead off the Human Resources Team to provide this information as well as streamline Recruitment, Selection and Appointment Processes.

Training and Development

The Shire contributed considerable resources towards the ongoing training and development

of its Employees. It continued to provide support to its Employees in undertaking post-graduate studies, participation in leadership professional development programs and attendance at conferences. The Shire supported the Young Professionals Programme for identified Employees in Local Government.

To complement the online Performance Appraisal Process, the Shire used a cloud-based Training Needs Analysis Matrix, which allowed for the capture of role mandated essential training, workplace goals and further learning and development of all Employees. Ensuring compliance with legislative and policy requirements facilitates employees to maintain and have modern, current knowledge, capabilities and skills.

Cultural Awareness Training

The Shire was committed to providing opportunities for Employees to learn about the local Aboriginal culture and obtain a greater awareness and knowledge of the Martu people. We have engaged Kanyirninpa Jukurrpa (KJ's) to provide the Cultural Awareness Program, which focuses on the local Martu people, their history, culture and society. The Shire's aim was for all Employees to attend and participate in this training within 6 months of commencing employment.



Salary Range (\$ per annum)	Total
100,000 - 110,000	3
110,000 - 120,000	7
120,000 - 130,000	1
130,000 - 140,000	3
140,000 - 150,000	2
150,000 - 160,000	1
160,000 - 170,000	0
170,000 - 180,000	3
180,000 - 190,000	1
190,000 - 200,000	0
200,000 - 210,000	1
210,000 - 220,000	0
220,000 - 230,000	0
230,000 - 240,000	0
240,000 - 250,000	1
Total	23

100
Employees

38.17
Median age of workforce

52%
Employees 0-2 years service

Above: regulation 19B of the Local Government Regulations 1996 requires the reporting of the number of employees within the Shire of East Pilbara with an annual salary of \$100,000 or more.



FINANCIAL REPORT





CONTENTS

Table of Contents	76
Statement by the Chief Executive Officer	77
Statement of Comprehensive Income by Nature or Type	78
Statement of Comprehensive Income by Program	79
Statement of Financial Position	80
Statement of Changes in Equity	81
Statement of Cash Flows	82
Rate Setting Statement	83
Index of Notes to the Financial Report	85
Note To and Forming Part of the Financial Report	86
Independent Auditor’s Report	137

Annual Financial Statement Table of Contents

**SHIRE OF EAST PILBARA
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

TABLE OF CONTENTS

Statement by Chief Executive Officer	2
Statement of Comprehensive Income by Nature or Type	3
Statement of Comprehensive Income by Program	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Rate Setting Statement	8
Index of Notes to the Financial Report	9
Independent Auditor's Report	59

COMMUNITY VISION

A diverse community thriving in a vast landscape that offers a world of opportunity and rich heritage and culture.

Principal place of business:
Cnr Kalgan & Newman Drive
Newman WA 6753

Statement by the Chief Executive Officer

**SHIRE OF EAST PILBARA
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

*Local Government Act 1995
Local Government (Financial Management) Regulations 1996*

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the Shire of East Pilbara for the financial year ended 30 June 2021 is based on proper accounts and records to present fairly the financial position of the Shire of East Pilbara at 30 June 2021 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the 24th day of March 2022



Chief Executive Officer

Steven Harding

Name of Chief Executive Officer



Statement of Comprehensive Income by Nature or Type

SHIRE OF EAST PILBARA
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30 JUNE 2021

NOTE	2021 Actual \$	2021 Budget \$	Restated* 2020 Actual \$
Revenue			
Rates	26(a) 14,327,704	13,963,600	13,396,215
Operating grants, subsidies and contributions	2(a) 5,849,232	5,525,800	5,650,891
Fees and charges	2(a) 21,691,386	21,073,400	20,946,714
Interest earnings	2(a) 447,855	570,700	768,492
Other revenue	2(a) 1,464,720	957,700	845,146
	43,780,897	42,091,200	41,607,458
Expenses			
Employee costs	(13,297,414)	(13,907,400)	(12,805,990)
Materials and contracts	(13,980,130)	(17,760,800)	(12,394,268)
Utility charges	(1,722,437)	(1,663,600)	(1,884,932)
Depreciation on non-current assets	11(c) (17,671,266)	(16,013,200)	(17,169,812)
Interest expenses	2(b) (170,308)	(310,600)	(261,321)
Insurance expenses	(1,007,578)	(923,100)	(1,024,568)
Other expenditure	(1,461,106)	(733,200)	(1,089,274)
	(49,310,239)	(51,311,900)	(46,630,165)
	(5,529,342)	(9,220,700)	(5,022,707)
Non-operating grants, subsidies and contributions	2(a) 7,262,953	9,189,400	5,235,309
Profit on asset disposals	11(a) 104,147	33,600	100,687
(Loss) on asset disposals	11(a) (402,571)	(35,500)	(430,762)
	6,964,529	9,187,500	4,905,234
Net result for the period	1,435,187	(33,200)	(117,473)
Other comprehensive income/ (loss)			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Changes in asset revaluation surplus	13 (10,939,158)	0	0
Total other comprehensive income/ (loss) for the period	(10,939,158)	0	0
Total comprehensive income / (loss) for the period	(9,503,971)	(33,200)	(117,473)

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



Statement of Comprehensive Income by Program

SHIRE OF EAST PILBARA
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	2021 Actual \$	2021 Budget \$	Restated* 2020 Actual \$
Revenue				
Governance	2(a)	131,530	108,800	193,039
General purpose funding		16,983,281	16,112,600	15,899,905
Law, order, public safety		45,968	95,800	115,097
Health		40,116	86,800	85,600
Education and welfare		81,440	10,500	90,866
Housing		394,377	301,600	335,620
Community amenities		5,126,446	5,891,100	5,104,087
Recreation and culture		2,178,969	2,180,900	2,086,859
Transport		18,975,345	15,441,600	16,357,847
Economic services		958,605	1,651,300	815,362
Other property and services		866,620	210,200	523,176
		43,780,897	42,091,200	41,607,458
Expenses				
Governance	2(b)	681,372	(700,200)	(272,730)
General purpose funding		(563,499)	(385,400)	(397,600)
Law, order, public safety		(1,575,707)	(1,262,300)	(1,498,482)
Health		(443,594)	(540,200)	(514,690)
Education and welfare		(2,331,539)	(2,518,900)	(2,288,243)
Housing		(944,912)	(703,600)	(1,173,484)
Community amenities		(6,329,974)	(5,711,900)	(5,719,995)
Recreation and culture		(11,742,829)	(12,903,300)	(10,856,847)
Transport		(21,652,724)	(22,330,200)	(20,786,820)
Economic services		(1,876,126)	(2,546,600)	(1,832,007)
Other property and services		(2,360,399)	(1,398,700)	(1,047,966)
		(49,139,931)	(51,001,300)	(46,368,844)
Finance Costs				
Governance	2(b)	0	0	(3,614)
Housing		(64,864)	(77,700)	(88,130)
Community amenities		(83,405)	(210,900)	(108,205)
Recreation and culture		(151)	0	(1,411)
Transport		(21,888)	(22,000)	(59,961)
		(170,308)	(310,600)	(261,321)
		(5,529,342)	(9,220,700)	(5,022,707)
Non-operating grants, subsidies and contributions	2(a)	7,262,953	9,189,400	5,235,309
Profit on disposal of assets	11(a)	104,147	33,600	100,687
(Loss) on disposal of assets	11(a)	(402,571)	(35,500)	(430,762)
		6,964,529	9,187,500	4,905,234
Net result for the period		1,435,187	(33,200)	(117,473)
Other comprehensive income/ (loss)				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	13	(10,939,158)	0	0
Total other comprehensive income/ (loss) for the period		(10,939,158)	0	0
Total comprehensive income /(loss) for the period		(9,503,971)	(33,200)	(117,473)

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



Statement of Financial Position

SHIRE OF EAST PILBARA
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2021

	NOTE	2021 \$	2020 Restated* \$	1 July 2019 Restated* \$
CURRENT ASSETS				
Cash and cash equivalents	3	47,848,122	48,219,955	27,596,044
Trade and other receivables	6	3,581,371	2,868,691	3,812,022
Other financial assets	5(a)	19,951,682	11,461,978	20,943,296
Inventories	7	95,483	89,830	124,599
Other assets	8	400,292	430,705	322,388
Right-of-use assets	12(a)	0	28,464	0
TOTAL CURRENT ASSETS		71,876,950	63,079,623	52,798,349
NON-CURRENT ASSETS				
Trade and other receivables	6	8,420	5,535	4,097
Other financial assets	5(b)	92,259	89,027	87,586
Property, plant and equipment	9	69,399,632	81,587,509	83,212,968
Infrastructure	10	226,706,458	231,430,591	220,935,150
TOTAL NON-CURRENT ASSETS		296,206,769	313,112,662	304,239,801
TOTAL ASSETS		368,083,719	376,192,285	357,038,150
CURRENT LIABILITIES				
Trade and other payables	14	5,882,920	5,720,739	3,333,189
Other liabilities	15	3,524,216	1,176,451	228,395
Lease liabilities	16(a)	0	27,489	0
Borrowings	17(a)	466,132	937,917	1,003,337
Employee related provisions	18	1,172,391	1,326,800	1,181,636
TOTAL CURRENT LIABILITIES		10,845,659	9,189,396	5,746,557
NON-CURRENT LIABILITIES				
Borrowings	17(a)	2,393,112	2,859,245	3,797,161
Employee related provisions	18	206,840	141,381	156,110
Other provisions	19	16,921,230	16,781,414	0
TOTAL NON-CURRENT LIABILITIES		19,521,182	19,782,040	3,953,271
TOTAL LIABILITIES		30,366,841	28,971,436	9,699,828
NET ASSETS		337,716,878	347,220,849	347,338,322
EQUITY				
Retained surplus		159,103,801	164,390,342	171,803,301
Reserves - cash/financial asset backed	4	58,051,748	51,330,020	44,034,534
Revaluation surplus	13	120,561,329	131,500,487	131,500,487
TOTAL EQUITY		337,716,878	347,220,849	347,338,322

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



Statement of Changes in Equity

SHIRE OF EAST PILBARA STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	RETAINED SURPLUS \$	RESERVES CASH/FINANCIAL ASSET BACKED \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
Balance as at 1 July 2019		165,220,387	44,034,534	131,500,487	340,755,408
Correction of error	29	6,582,914	0	0	6,582,914
Restated balance at the beginning of the financial year		171,803,301	44,034,534	131,500,487	347,338,322
Comprehensive income/ (loss)					
Net result for the period		(117,473)	0	0	(117,473)
Total comprehensive income (loss)		(117,473)	0	0	(117,473)
Transfers from reserves	4	6,618,942	(6,618,942)	0	0
Transfers to reserves	4	(13,914,428)	13,914,428	0	0
Balance as at 30 June 2020		164,390,342	51,330,020	131,500,487	347,220,849
Comprehensive income / (loss)					
Net result for the period		1,435,187	0	0	1,435,187
Other comprehensive income / (loss)		0	0	(10,939,158)	(10,939,158)
Total comprehensive income / (loss)		1,435,187	0	(10,939,158)	(9,503,971)
Transfers from reserves	4	2,571,553	(2,571,553)	0	0
Transfers to reserves	4	(9,293,281)	9,293,281	0	0
Balance as at 30 June 2021		159,103,801	58,051,748	120,561,329	337,716,878

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.

Statement of Cash Flows

**SHIRE OF EAST PILBARA
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2021**

	NOTE	2021 Actual \$	2021 Budget \$	2020 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		14,310,598	15,533,838	12,903,362
Operating grants, subsidies and contributions		5,289,415	5,281,499	8,234,919
Fees and charges		21,691,386	21,073,400	20,946,714
Interest received		447,855	570,700	768,492
Goods and services tax received		2,258,249	1,400,521	2,011,987
Other revenue		1,464,720	957,700	843,705
		45,462,223	44,817,658	45,709,179
Payments				
Employee costs		(13,323,189)	(13,746,667)	(12,600,920)
Materials and contracts		(14,090,946)	(21,302,540)	(10,100,226)
Utility charges		(1,722,437)	(1,663,600)	(1,884,932)
Interest expenses		(176,638)	(344,645)	(268,613)
Insurance paid		(1,007,578)	(923,100)	(1,024,568)
Goods and services tax paid		(2,419,842)	(1,400,000)	(2,240,596)
Other expenditure		(1,461,106)	(733,200)	(1,089,275)
		(34,201,736)	(40,113,752)	(29,209,130)
Net cash provided by (used in) operating activities	20	11,260,487	4,703,906	16,500,049
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for financial assets at amortised cost		(8,489,704)	0	0
Payments for purchase of property, plant & equipment	9(a)	(4,564,900)	(5,064,000)	(4,409,685)
Payments for construction of infrastructure	10(a)	(7,643,947)	(18,863,600)	(5,358,809)
Non-operating grants, subsidies and contributions	20	9,794,397	9,189,400	5,235,309
Proceeds from financial assets at amortised cost - term deposits		0	0	9,481,318
Proceeds from financial assets at fair values through profit and loss		(3,232)	0	0
Proceeds from sale of property, plant & equipment	11(a)	240,473	233,000	247,944
Net cash provided by (used in) investment activities		(10,666,913)	(14,505,200)	5,196,077
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	17(b)	(937,918)	(1,209,500)	(1,003,336)
Payments for principal portion of lease liabilities	16(b)	(27,489)	0	(68,879)
Proceeds from new borrowings	17(b)	0	4,700,000	0
Net cash provided by (used in) financing activities		(965,407)	3,490,500	(1,072,215)
Net increase (decrease) in cash held		(371,833)	(6,310,794)	20,623,911
Cash at beginning of year		48,219,955	59,665,355	27,596,044
Cash and cash equivalents at the end of the year	20	47,848,122	53,354,561	48,219,955

This statement is to be read in conjunction with the accompanying notes.

Rate Setting Statement

SHIRE OF EAST PILBARA RATE SETTING STATEMENT FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	2021 Actual \$	2021 Budget \$	Restated* 2020 Actual \$
OPERATING ACTIVITIES				
Net current assets at start of financial year - surplus/(deficit)	27 (b)	3,497,149	5,227,957	4,020,594
		3,497,149	5,227,957	4,020,594
Revenue from operating activities (excluding rates)				
Governance		131,530	116,800	193,039
General purpose funding		2,655,577	2,149,000	2,503,690
Law, order, public safety		59,364	98,500	146,784
Health		40,116	86,800	122,657
Education and welfare		81,440	10,500	90,866
Housing		394,377	301,600	335,620
Community amenities		5,126,446	5,893,100	5,104,087
Recreation and culture		2,185,005	2,183,600	2,086,859
Transport		17,058,060	15,459,800	16,376,308
Economic services		958,605	1,651,300	815,362
Other property and services		866,820	210,200	536,658
		29,557,340	28,161,200	28,311,930
Expenditure from operating activities				
Governance		659,454	(700,200)	(287,865)
General purpose funding		(563,499)	(385,400)	(397,600)
Law, order, public safety		(1,581,371)	(1,262,300)	(1,558,912)
Health		(443,594)	(540,200)	(514,690)
Education and welfare		(2,340,868)	(2,518,900)	(2,288,243)
Housing		(1,009,776)	(781,300)	(1,414,830)
Community amenities		(6,506,243)	(5,922,800)	(5,958,168)
Recreation and culture		(11,859,106)	(12,903,300)	(10,871,337)
Transport		(21,695,713)	(22,387,700)	(20,845,272)
Economic services		(2,011,695)	(2,546,600)	(1,876,044)
Other property and services		(2,360,399)	(1,398,700)	(1,047,966)
		(49,712,810)	(51,347,400)	(47,060,927)
Non-cash amounts excluded from operating activities	27(a)	18,168,848	14,793,235	17,482,279
Amount attributable to operating activities		1,510,527	(3,165,008)	2,753,876
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions	2(a)	7,262,953	9,189,400	5,235,309
Proceeds from disposal of assets	11(a)	240,473	233,000	247,944
Purchase of property, plant and equipment	9(a)	(4,564,900)	(5,064,000)	(4,409,685)
Purchase and construction of infrastructure	10(a)	(7,643,947)	(18,863,600)	(5,358,809)
Amount attributable to investing activities		(4,705,421)	(14,505,200)	(4,285,241)
FINANCING ACTIVITIES				
Repayment of borrowings	17(b)	(937,918)	(1,209,500)	(1,003,336)
Proceeds from borrowings	17(b)	0	4,700,000	0
Payments for principal portion of lease liabilities	16(b)	(27,489)	0	(68,879)
Transfers to reserves (restricted assets)	4	(9,293,281)	(2,890,800)	(13,914,428)
Transfers from reserves (restricted assets)	4	2,571,553	3,183,600	6,618,942
Amount attributable to financing activities		(7,687,135)	3,783,300	(8,367,701)
Surplus/(deficit) before imposition of general rates		(10,882,029)	(13,886,908)	(9,899,066)
Total amount raised from general rates	26(a)	14,327,704	13,963,600	13,396,215
Surplus/(deficit) after imposition of general rates	27(b)	3,445,675	76,692	3,497,149

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



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Index of Notes to the Financial Report

SHIRE OF EAST PILBARA
INDEX OF NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Note 1	Basis of Preparation	10
Note 2	Revenue and Expenses	11
Note 3	Cash and Cash Equivalents	15
Note 4	Reserves - Cash/ Financial Asset backed	16
Note 5	Other Financial Assets	17
Note 6	Trade and Other Receivables	18
Note 7	Inventories	19
Note 8	Other Assets	20
Note 9	Property, Plant and Equipment	21
Note 10	Infrastructure	23
Note 11	Fixed Assets	25
Note 12	Leases	28
Note 13	Revaluation Surplus	29
Note 14	Trade and Other Payables	30
Note 15	Other Liabilities	31
Note 16	Lease Liabilities	32
Note 17	Information on Borrowings	33
Note 18	Employee Related Provisions	35
Note 19	Other Provisions	36
Note 20	Notes to the Statement of Cash Flows	37
Note 21	Total Assets Classified by Function and Activity	38
Note 22	Contingent Liabilities	38
Note 23	Capital Commitments	39
Note 24	Elected Members Remuneration	40
Note 25	Related Party Transactions	42
Note 26	Rating Information	43
Note 27	Rate Setting Statement Information	46
Note 28	Financial Risk Management	47
Note 29	Correction of Error	52
Note 30	Trust Funds	55
Note 31	Other Significant Accounting Policies	56
Note 32	Activities/Programs	57
Note 33	Financial Ratios	58

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 30 to these financial statements.

INITIAL APPLICATION OF ACCOUNTING STANDARDS

During the current year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These were:

- AASB 1059 *Service Concession Arrangements: Grantors*
- AASB 2018-7 *Amendments to Australian Accounting Standards - Definition of Materiality*

The adoption of these standards had no material impact on the financial report.

NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

The following new accounting standards will have application to local government in future years:

- AASB 2020-1 *Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current*
- AASB 2020-3 *Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments*
- AASB 2021-2 *Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates*

It is not expected these standards will have an impact on the financial report.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- Employee expenses
- Depreciation expenses
- Other expenses
- Other financial assets
- Trade and other receivables
- Property, Plant and Equipment
- Infrastructure
- Right-of-use assets
- Lease liabilities
- Borrowing liabilities
- Provisions
- Other liabilities

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

1. REVENUE AND EXPENSES

REVENUE RECOGNITION POLICY

Recognition of revenue is dependent on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/refunds/ Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Fees and Charges - Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Fees and Charges - Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle
Fees and Charges - Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Fees and Charges - Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by council annually	Apportioned equally across the collection period	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to collection service
Fees and Charges - Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by council annually	Based on timing of entry to facility	Not applicable	On entry to facility
Fees and Charges - Airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	Adopted by council annually	Applied fully on timing of landing/take-off	Not applicable	On landing/departure event
Fees and Charges - Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
Fees and Charges - Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method Over 12 months matched to access right
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Fees and Charges - Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by council annually, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
Other Revenue - Commissions	Commissions on licensing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled
Other Revenue - Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES

(a) Grant revenue

Grants, subsidies and contributions are included as both operating and non-operating revenues in the Statement of Comprehensive Income:

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
Operating grants, subsidies and contributions			
Governance	64,264	25,000	14,170
General purpose funding	2,422,417	2,000,000	2,284,708
Law, order, public safety	5,959	24,000	42,551
Health	0	18,000	16,210
Education and welfare	73,213	3,000	87,289
Housing	43,747	0	19,679
Community amenities	186,327	243,500	142,635
Recreation and culture	1,038,127	1,157,800	1,088,472
Transport	1,335,583	900,000	1,392,143
Economic services	313,866	1,154,500	130,915
Other property and services	365,729	0	432,119
	5,849,232	5,525,800	5,650,891
Non-operating grants, subsidies and contributions			
Law, order, public safety	133,414	577,300	0
Community amenities	151,067	1,500,000	0
Transport	5,978,472	6,612,100	5,235,309
Economic services	1,000,000	500,000	0
	7,262,953	9,189,400	5,235,309
	13,112,185	14,715,200	10,886,200
Fees and charges			
Governance	143	500	214
General purpose funding	8,916	7,000	13,668
Law, order, public safety	30,820	28,000	27,590
Health	40,116	68,800	69,390
Education and welfare	0	2,500	2,318
Housing	345,239	275,500	301,240
Community amenities	4,805,234	5,505,100	4,840,604
Recreation and culture	723,361	565,000	579,227
Transport	15,102,852	14,140,000	14,442,346
Economic services	633,614	478,000	666,212
Other property and services	1,091	5,000	3,905
	21,691,386	21,073,400	20,946,714

There were no changes to the amounts of fees or charges detailed in the original budget.

SIGNIFICANT ACCOUNTING POLICIES

Grants, subsidies and contributions

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

Fees and Charges

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Contracts with customers and transfers for recognisable non-financial assets

Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire was recognised during the year for the following nature or types of goods or services:

	2021 Actual	2021 Budget	2020 Actual
	\$	\$	\$
Fees and charges	21,645,197	21,013,800	20,895,894
Other revenue	1,464,720	105,800	545,654
Non-operating grants, subsidies and contributions	7,262,953	9,189,400	5,235,309
	<u>30,372,870</u>	<u>30,308,800</u>	<u>26,676,857</u>

Revenue from contracts with customers and transfers to enable the acquisition or construction of recognisable non-financial assets to be controlled by the Shire is comprised of:

Revenue from contracts with customers included as a contract liability at the start of the period	1,176,451	0	0
Revenue from contracts with customers recognised during the year	21,933,466	21,119,400	21,441,548
Revenue from transfers intended for acquiring or constructing recognisable non financial assets during the year	7,262,953	9,189,400	5,235,309
	<u>30,372,870</u>	<u>30,308,800</u>	<u>26,676,857</u>

Information about receivables, contract assets and contract liabilities from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non financial assets is:

Trade and other receivables from contracts with customers	2,996,283		2,172,925
Contract liabilities from contracts with customers	(1,132,588)		(1,176,451)
Financial assets held from transfers for recognisable financial assets	2,391,828		0
Grant liabilities from transfers for recognisable non financial assets	(2,391,828)		0

Impairment of assets associated with contracts with customers are detailed at note 2 (b) under 'Other expenditure'.

Contract liabilities for contracts with customers primarily relate to grants with performance obligations received in advance, for which revenue is recognised over time as the performance obligations are met.

Information is not provided about remaining performance obligations for contracts with customers that had an original expected duration of one year or less.

Consideration from contracts with customers is included in the transaction price.

Performance obligations in relation to contract liabilities from transfers for recognisable non financial assets are satisfied as project milestones are met or completion of construction or acquisition of the asset. All associated performance obligations are expected to be met over the next 12 months.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Revenue from statutory requirements

Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:

	2021 Actual \$	2021 Budget \$	2020 Actual \$
General rates	14,327,704	13,963,600	13,396,215
Statutory permits and licences	37,182	52,300	41,400
Fines	9,007	7,500	9,420
	14,373,893	14,023,400	13,447,035

Other revenue

Reimbursements and recoveries	692,785	851,900	299,492
Other	771,935	105,800	545,654
	1,464,720	957,700	845,146

Interest earnings

Interest on reserve funds	223,611	428,700	563,178
Rates instalment and penalty interest (refer Note 26(b))	196,688	92,000	162,209
Other interest earnings	27,556	50,000	43,105
	447,855	570,700	768,492

SIGNIFICANT ACCOUNTING POLICIES

Interest earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

Interest earnings (continued)

Interest income is presented as operating income where it is earned from financial assets that are held for cash management purposes.

(b) Expenses

Auditors remuneration

Note	2021 Actual \$	2021 Budget \$	2020 Actual \$
- Audit of the Annual Financial Report	55,000	45,000	31,771
- Other Services	0	10,000	1,500
	55,000	55,000	33,271

Interest expenses (finance costs)

Borrowings	170,157	310,600	259,910
Lease liabilities	151	0	1,411
	170,308	310,600	261,321

Other expenditure

Impairment loss on trade and other receivables	317,572	0	510,117
Sundry expenses	1,143,534	733,200	579,157
	1,461,106	733,200	1,089,274

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

3. CASH AND CASH EQUIVALENTS

	NOTE	2021 \$	2020 \$
Cash at bank and on hand		4,852,570	6,973,097
Term deposits		42,995,552	41,246,858
Total cash and cash equivalents		47,848,122	48,219,955

Restrictions

The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:

- Cash and cash equivalents		42,833,828	42,295,220
- Financial assets at amortised cost		19,951,682	11,461,978
		62,785,510	53,757,198

The restricted assets are a result of the following specific purposes to which the assets may be used:

Reserves - cash/financial asset backed	4	58,051,748	51,330,020
Contract liabilities from contracts with customers	15	1,132,588	1,176,451
Grants for transfers for recognisable non financial assets	15	2,391,628	0
Bonds and Deposits Held	14	1,209,546	1,136,157
Unspent loans	17(c)	0	114,570
Total restricted assets		62,785,510	53,757,198

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions. Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

4. RESERVES - CASH/FINANCIAL ASSET 4. BACKED

	2021 Actual Opening Balance	2021 Actual Transfer to	2021 Actual Transfer (from)	2021 Budget Opening Balance	2021 Budget Transfer to	2021 Budget Transfer (from)	2021 Budget Closing Balance	2020 Actual Opening Balance	2020 Actual Transfer to	2020 Actual Transfer (from)	2020 Actual Closing Balance
(a) Employee Entitlements Reserve	966,504	4,260	0	976,961	12,200	0	991,061	464,774	473,730	0	966,504
(b) Alton Springs Road Reserve	215,872	975	0	216,047	2,700	0	220,730	213,700	2,172	0	215,872
(c) Henry Road Plant Reserve	1,637,817	11,200	(537,820)	1,603,130	23,200	(300,000)	1,000,330	2,492,810	25,001	(646,000)	1,637,817
(d) Cape Keraudren Development Reserve	363,799	1,643	(172,062)	367,968	4,600	(200,000)	172,108	360,122	3,677	0	363,799
(e) Computer Technology Reserve	608,455	2,475	0	610,000	6,400	(220,000)	461,704	542,183	176,272	(66,000)	669,455
(f) Newman Recreation Centre Maintenance Reserve	0	0	0	0	0	0	0	127,535	0	(127,535)	0
(g) Newman Sewerage Treatment Plant Reserve	0	0	0	0	0	0	0	115,770	0	(115,770)	0
(h) Neavease Airport Reserve	35,870,532	7,360,400	(647,083)	42,302,940	2,012,400	(610,000)	36,334,902	20,068,198	9,133,150	(2,351,825)	35,870,532
(i) Oval Lights Maintenance Reserve	0	0	0	0	0	0	0	13,201	0	(13,201)	0
(j) Long Service Leave Reserve	0	0	0	0	0	0	0	464,411	0	(464,411)	0
(k) Recreation Facilities Maintenance Reserve	2,537,220	109,827	(594,646)	2,062,201	32,000	(640,000)	1,958,726	2,011,442	525,878	0	2,537,220
(l) Staff and Community Housing Reserve	557,665	5,263	0	563,058	7,100	0	574,280	1,156,681	208,894	(608,000)	557,665
(m) Newman Town Centre Revitalisation Reserve	0	0	0	0	0	0	0	340,271	6,778	(347,048)	0
(n) Waste Management Reserve	1,959,403	3,600	0	1,962,963	1,672,777	(600,000)	1,447,277	663,964	1,295,439	0	1,959,403
(o) Public Art Reserve	134,801	664	0	135,965	1,800	0	127,676	123,542	1,269	0	124,801
(p) Newman House Reserve	730,710	3,300	0	734,010	9,200	0	746,837	722,810	7,900	0	730,710
(q) Public Building Maintenance Fund Reserve	2,390,433	10,813	(372,727)	2,028,519	2,416,873	(527,000)	1,926,273	2,388,293	522,140	(500,000)	2,390,433
(r) Maritime Operations Reserve	441,758	717,101	(544,245)	814,614	36,400	(50,000)	881,969	990,311	444,170	(962,725)	441,758
(s) Maritime Infrastructure Project Reserve	305,634	1,170	0	311,104	55,000	0	366,513	256,257	237,620	(184,143)	309,634
(t) Future Infrastructure Reserve	2,344,019	810,480	0	3,154,699	634,000	0	2,559,216	1,493,970	850,049	0	2,344,019
(u) Community Housing Reserve	0	0	0	0	0	0	0	24,283	0	(24,283)	0
(v) Insurance Reserve	0	260,800	(12,880)	237,120	0	0	0	44,034,534	13,914,428	(6,615,942)	51,330,020
	51,330,020	9,293,261	(2,571,553)	58,051,746	2,860,800	(3,193,600)	52,268,765	44,034,534	13,914,428	(6,615,942)	51,330,020

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserves - cash/financial assets backed.

In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of Reserve	Anticipated date of use	Purpose of the reserve
(a) Employee Entitlements Reserve	Ongoing	Provision for the employee entitlements for staff of the Shire.
(b) Alton Springs Road Reserve	Ongoing	To establish a road link to Alton Springs from Marble Bar to the Northern Territory border.
(c) Henry Road Plant Reserve	Ongoing	To fund the purchase of heavy plant that is needed for the operation of the Shire.
(d) Cape Keraudren Development Reserve	Ongoing	For the maintenance, development & enhancement of the Cape Keraudren Reserve.
(e) Computer Technology Reserve	Ongoing	For the replacement, enhancement and upgrading of computer hardware and software.
(f) Newman Recreation Centre Maintenance Reserve	Defeas	Anticipated with Recreation Facilities Maintenance Reserve.
(g) Newman Sewerage Treatment Plant Reserve	Ongoing	For the upgrading, maintenance and enhancement of the Neavease Airport.
(h) Neavease Airport Reserve	Defeas	Anticipated with Recreation Facilities Maintenance Reserve.
(i) Oval Lights Maintenance Reserve	Defeas	Anticipated with Recreation Facilities Maintenance Reserve.
(j) Long Service Leave Reserve	Defeas	Anticipated to Employee Entitlements Reserve.
(k) Recreation Facilities Maintenance Reserve	Ongoing	For the upgrading and enhancement of recreation facilities.
(l) Staff and Community Housing Reserve	Ongoing	For the revitalisation, upgrade and maintenance of staff and community housing assets.
(m) Newman Town Centre Revitalisation Reserve	Ongoing	For the development, maintenance & enhancement of waste facilities including the sewerage plant.
(n) Waste Management Reserve	Ongoing	For the development, maintenance & enhancement of Public Art within the three towns of the East Pilbara Shire.
(o) Public Art Reserve	Ongoing	For the upgrade, maintenance and enhancement of Newman House.
(p) Newman House Reserve	Ongoing	To hold and utilise the allocation of Maritall's funds.
(q) Public Building Maintenance Fund Reserve	Ongoing	For the upgrade, maintenance and enhancement of Maritall Buildings.
(r) Maritime Operations Reserve	Ongoing	For the development of new or replacement infrastructure with total project cost of greater than one (1) million dollars.
(s) Maritime Infrastructure Project Reserve	Ongoing	Anticipated to Staff and Community Housing.
(t) Future Infrastructure Reserve	Defeas	To provide for the facilities that may arise from the Shire's insurance requirements
(u) Community Housing Reserve	Ongoing	
(v) Insurance Reserve	Ongoing	

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

5. OTHER FINANCIAL ASSETS

(a) Current assets

Financial assets at amortised cost

	2021	2020
	\$	\$
Financial assets at amortised cost	19,951,682	11,461,978
	<u>19,951,682</u>	<u>11,461,978</u>
Other financial assets at amortised cost		
Term deposits	19,951,682	11,461,978
	<u>19,951,682</u>	<u>11,461,978</u>
(b) Non-current assets		
Financial assets at fair value through profit and loss	92,259	89,027
	<u>92,259</u>	<u>89,027</u>
Financial assets at fair value through profit and loss		
Units in Local Government House Trust	92,259	89,027
	<u>92,259</u>	<u>89,027</u>

Loans receivable from clubs/institutions have the same terms and conditions as the related borrowing disclosed in Note 17(b) as self supporting loans.

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at fair value through profit and loss

The Shire classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 28.

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

6. TRADE AND OTHER RECEIVABLES

Current

Rates receivable	
Trade and other receivables	
GST receivable	
Allowance for impairment of receivables	

Non-current

Pensioner's rates and ESL deferred	
------------------------------------	--

	2021	2020
	\$	\$
Rates receivable	1,820,934	1,785,801
Trade and other receivables	2,996,283	2,172,925
GST receivable	404,058	242,465
Allowance for impairment of receivables	(1,639,904)	(1,332,500)
	3,581,371	2,868,691
Pensioner's rates and ESL deferred	8,420	5,535
	8,420	5,535

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 28.

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Classification and subsequent measurement

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

7. INVENTORIES

Current

Fuel and materials
History Books
Baskets

	2021	2020
	\$	\$
Fuel and materials	68,564	42,948
History Books	11,432	12,140
Baskets	15,487	14,742
	<u>95,483</u>	<u>69,830</u>
Balance at beginning of year	69,830	124,599
Inventories expensed during the year	(285,238)	(400,564)
Additions to inventory	310,891	345,795
Balance at end of year	<u>95,483</u>	<u>69,830</u>

The following movements in inventories occurred during the year:

Balance at beginning of year
Inventories expensed during the year
Additions to inventory
Balance at end of year

SIGNIFICANT ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

8. OTHER ASSETS

Other assets - current

Prepayments

Accrued income

Rental Housing Bond

	2021	2020
	\$	\$
Prepayments	55,884	66,608
Accrued income	342,408	364,097
Rental Housing Bond	2,000	0
	400,292	430,705

SIGNIFICANT ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

9. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings - non-specialised	Buildings - specialised	Total land and buildings	Furniture and equipment	Plant and equipment	Total property, plant and equipment
	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2019	5,980,500	3,098,532	65,254,463	74,333,495	1,008,231	7,871,242	83,212,968
Additions	0	1,751,287	538,245	2,289,532	65,576	2,054,577	4,409,685
(Disposals)	0	(124,158)	(212,080)	(336,238)	(4,468)	(195,175)	(535,881)
Depreciation (expense)	0	(638,045)	(3,067,599)	(3,705,644)	(270,551)	(1,523,068)	(5,499,263)
Transfers	0	9,609,154	(9,609,154)	0	0	0	0
Balance at 30 June 2020	5,980,500	13,696,770	52,903,875	72,581,145	798,788	8,207,576	81,587,509
Comprises:							
Gross balance amount at 30 June 2020	5,980,500	14,598,591	62,737,123	83,316,214	1,722,848	13,542,696	98,581,758
Accumulated depreciation at 30 June 2020	0	(901,821)	(9,833,248)	(10,735,069)	(924,060)	(5,335,120)	(16,994,249)
Balance at 30 June 2020	5,980,500	13,696,770	52,903,875	72,581,145	798,788	8,207,576	81,587,509
Additions	0	1,299,963	1,861,274	3,161,237	242,792	1,160,871	4,564,900
(Disposals)	0	0	0	0	(16,866)	(223,680)	(240,546)
Revaluation increments / (decrements) transferred to revaluation surplus	(4,400,500)	4,209,828	(10,748,486)	(10,939,158)	0	0	(10,939,158)
Depreciation (expense)	0	(694,561)	(3,079,463)	(3,774,024)	(286,464)	(1,512,585)	(5,573,073)
Balance at 30 June 2021	1,580,000	18,512,000	40,937,200	61,029,200	738,250	7,632,182	69,399,632
Comprises:							
Gross balance amount at 30 June 2021	1,580,000	18,512,000	40,937,200	61,029,200	1,932,780	14,212,702	77,174,682
Accumulated depreciation at 30 June 2021	0	0	0	0	(1,194,530)	(6,580,520)	(7,775,050)
Balance at 30 June 2021	1,580,000	18,512,000	40,937,200	61,029,200	738,250	7,632,182	69,399,632

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

9. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

(i) Fair Value	Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Land and buildings						
Land		2	Market Approach using recent observable market data for similar properties	Independent registered valuer	June 2021	Price per hectare
Buildings - non-specialised		2	Market approach using recent observable market data or similar properties	Independent registered valuer	June 2021	Price per square metre
Buildings - specialised		3	Cost approach using depreciated replacement cost	Independent registered valuer and management valuation	June 2021	Construction costs and current condition (Level 2), residual useful life assessments (Level 3) inputs
(ii) Cost						
Furniture and equipment		3	Cost approach using depreciation replacement cost	Independent registered valuer	June 2016	Construction costs and current conditions (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Plant and equipment		2	Market approach using recent observable market data or similar items	Independent registered valuer	June 2016	Market price per item

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement. During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change was effective from 1 July 2019 and represented a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximated cost at the date of change.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

10. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Infrastructure - Footpaths	Infrastructure - Drainage	Infrastructure - Parks and Gardens and Other	Infrastructure - Airport	Total Infrastructure
	\$	\$	\$	\$	\$	\$
Restated Balance at 1 July 2019	141,684,986	8,867,983	12,037,247	20,012,960	38,331,994	220,935,150
*Additions	4,617,260	153,412	21,111	17,057,605	290,836	22,140,224
(Disposals)	0	0	0	(42,138)	0	(42,138)
Depreciation (expense)	(7,288,229)	(432,267)	(329,936)	(2,410,001)	(1,142,212)	(11,602,645)
Restated Balance at 30 June 2020	139,013,997	8,589,128	11,728,422	34,618,426	37,480,618	231,430,591
Comprises:						
Gross balance at 30 June 2020	153,222,737	9,445,192	12,383,757	38,733,961	40,311,670	254,097,317
Accumulated depreciation at 30 June 2020	(14,208,740)	(856,064)	(655,335)	(4,115,535)	(2,831,052)	(22,666,726)
Restated Balance at 30 June 2020	139,013,997	8,589,128	11,728,422	34,618,426	37,480,618	231,430,591
Additions	6,534,341	0	0	1,067,410	42,196	7,643,947
(Disposals)	0	0	0	(295,340)	(3,011)	(298,351)
Depreciation (expense)	(7,693,491)	(434,033)	(329,672)	(2,444,600)	(1,167,933)	(12,069,729)
Balance at 30 June 2021	137,854,847	8,155,095	11,398,750	32,945,896	36,351,870	226,706,458
Comprises:						
Gross balance at 30 June 2021	159,757,077	9,445,192	12,383,757	38,030,537	40,346,465	259,963,028
Accumulated depreciation at 30 June 2021	(21,902,230)	(1,290,097)	(985,007)	(5,084,641)	(3,994,595)	(33,256,570)
Balance at 30 June 2021	137,854,847	8,155,095	11,398,750	32,945,896	36,351,870	226,706,458

* Included in the 2020 additions total of \$22,140,224 is a non-cash amount of \$16,781,412, being recognition of the landfill waste facility rehabilitation provisions. See Note 19 for details.

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

10. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

(i) Fair Value	Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
	Infrastructure - roads	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
	Infrastructure - Footpaths	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
	Infrastructure - Drainage	3	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
	Infrastructure - Parks and Gardens and	3	Cost approach using depreciated replacement cost	Independent Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
	Infrastructure - Airport Infrastructure	3	Cost approach using depreciated replacement cost	Independent Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement. During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSETS

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses:

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, infrastructure and investment properties acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings, infrastructure and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY Revaluation (Continued)

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads from 1 July 2019

As a result of amendments to the *Local Government (Financial Management) Regulations 1996*, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with *Local Government (Financial Management) Regulation 17A(2)(iv)* is a departure from AASB 16 which would have required the Shire to measure the vested improvements as part of the related right-of-use assets at zero cost.

Refer to Note 12 that details the significant accounting policies applying to leases (including right-of-use assets).

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSETS

(a) Disposals of Assets

	2021		2021		2021		2021		2020		2020	
	Actual Net Book Value	Actual Sale Proceeds	2021 Actual Profit	2021 Actual Loss	Budget Net Book Value	Budget Sale Proceeds	2021 Budget Profit	2021 Budget Loss	Actual Net Book Value	Actual Sale Proceeds	2020 Actual Profit	2020 Actual Loss
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Buildings - non-specialised	0	0	0	0	0	0	0	0	124,158	0	0	(124,158)
Buildings - specialised	0	0	0	0	0	0	0	0	212,080	0	0	(212,080)
Furniture and equipment	16,866	0	0	(16,866)	0	0	0	0	4,468	0	0	(4,468)
Plant and equipment	223,680	240,473	104,147	(87,354)	234,900	233,000	33,600	(35,500)	195,175	247,944	100,687	(47,918)
Infrastructure - Parks and Gardens and Other	295,340	0	0	(295,340)	0	0	0	0	42,138	0	0	(42,138)
Infrastructure - Airport Infrastructure	3,011	0	0	(3,011)	0	0	0	0	0	0	0	0
	638,897	240,473	104,147	(402,571)	234,900	233,000	33,600	(35,500)	678,019	247,944	100,687	(430,782)

The following assets were disposed of during the year.

	2021		2021	
	Actual Net Book Value	Actual Sale Proceeds	2021 Actual Profit	2021 Actual Loss
	\$	\$	\$	\$
Plant and Equipment				
Governance				
Marble Bar Admin - IT Items	17	0	0	(17)
Newman Admin - CEO Video Conferencing System	3,834	0	0	(3,834)
Newman Admin - Metal Fencing	5,397	0	0	(5,397)
Law, order, public safety				
Toyota Hilux - 1EW029 (CRES 51113)	21,395	34,750	13,395	0
Education and welfare				
Newman Youth Centre - Wireless	771	0	0	(771)
Community amenities				
Newman Refuse - Cardboard Baler	75,008	0	0	(75,008)
Recreation and culture				
Marumull - 6 x Custom Made Trolley for Storage	2,277	0	0	(2,277)
Marumull - Canon Camera - EOS 5D and Various Lens	30	0	0	(30)
Portable Cinema for Recreation Centre	2,059	0	0	(2,059)
Newman Rec Centre - Life fitness fit series	549	0	0	(549)
Classic Upright Cycle 95C1 Life Fitness	651	0	0	(651)
Newman Rec Centre - Commercial Fridge	1,672	0	0	(1,672)
Parkview Movie Screen with Accessories	1,734	0	0	(1,734)
Newman Capricorn Reserve - Shelter with Bench	5,591	0	0	(5,591)
Dolphin Commercial Export Pool Vacuum	1,507	0	0	(1,507)
Toyota Hilux - CRS - 109 EPS	21,394	29,431	8,037	0
Newman Aquatic Centre - Dolphin Pro Pool Cleaner	2,484	0	0	(2,484)
Transport				
Toyota Hilux Extra Cab 4WD (16AN801)	8,699	23,066	14,367	0
Holden Colorado 4WD - 130 EPS	13,604	12,859	0	(765)
Hino Ranger Pro - Metal Suction Road Sweeper	17,280	61,328	44,048	0
Holden Colorado 4WD - P&E - 128 EPS	13,005	12,826	0	(770)
Cole 5805M 4 WD Sideair Backhoe - Marble Bar	9,180	26,011	18,831	0
Fuso Canter Tipper - P&G - 183 EPS	32,704	38,176	5,471	0
Economic services				
Marble Bar Television (SBS & WIN)	626	0	0	(626)
Other property and services				
Asset under \$5,000 Threshold	296,829	0	0	(296,829)
	638,897	240,473	104,147	(402,571)

(b) Fully Depreciated Assets in Use

The gross carrying value of assets held by the Shire which are currently in use yet fully depreciated are shown in the table below.

	2021		2020	
	\$	\$	\$	\$
Plant and equipment	1,126,510	581,145		
Infrastructure - Airport Infrastructure	14,600	14,600		
	1,141,110	595,745		

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSETS

(c) Depreciation

	2021 Actual	2021 Budget	2020 *Restated
	\$	\$	\$
Buildings - non-specialised	694,561	600,000	638,045
Buildings - specialised	3,079,463	2,741,000	3,067,599
Furniture and equipment	286,464	287,200	270,551
Plant and equipment	1,512,585	1,375,500	1,523,068
Infrastructure - roads	7,693,491	7,839,500	7,288,229
Infrastructure - Footpaths	434,033	380,000	432,267
Infrastructure - Drainage	329,672	300,000	329,936
Infrastructure - Parks and Gardens and Other	2,444,600	390,000	2,410,001
Infrastructure - Airport Infrastructure	1,167,933	2,100,000	1,142,212
Right-of-use assets - plant and equipment	28,464	0	67,904
	17,671,266	16,013,200	17,169,812

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

SIGNIFICANT ACCOUNTING POLICIES

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land and vested land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings - non specialised	25 - 80 years
Buildings - specialised	25 - 80 years
Furniture and Equipment	3 - 5 years
Plant and Equipment	3 - 10 years
Infrastructure - Roads	15 - 50 years
Infrastructure - Footpaths	20 - 50 years
Infrastructure - Drainage	20 - 50 years
Infrastructure - Parks and Gardens	20 - 50 years
Infrastructure - Airport	20 - 50 years
Right of use assets (plant and equipment)	3 - 10 years

Depreciation on revaluation

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or
- Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Amortisation

All intangible assets with a finite useful life, are amortised on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The residual value of intangible assets is considered to be zero and the useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income and in the note above.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

12. LEASES

(a) Right-of-Use Assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.

	Right-of-use assets - plant and equipment \$	Right-of-use assets Total
Balance at 1 July 2019	0	0
Additions	96,368	96,368
Depreciation (expense)	(67,904)	(67,904)
Balance at 30 June 2020	28,464	28,464
Depreciation (expense)	(28,464)	(28,464)
Balance at 30 June 2021	0	0

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the entity is the lessee:

	2021 Actual \$	2020 Actual \$
Depreciation expense on lease liabilities	(28,464)	(67,904)
Interest expense on lease liabilities	(151)	(1,411)
Total amount recognised in the statement of comprehensive income	(28,615)	(69,315)
Total cash outflow from leases	(27,640)	(70,290)

SIGNIFICANT ACCOUNTING POLICIES

Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Leases for right-of-use assets are secured over the asset being leased.

Right-of-use assets - valuation

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 11 for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

13. REVALUATION SURPLUS

	2021 Opening Balance	2021 Revaluation Increment	2021 Revaluation (Decrement)	Total Movement on Revaluation	2021 Closing Balance	2020 Opening Balance	2020 Change in Accounting Policy	2020 Closing Balance
Revaluation surplus - Land - freehold land	5,975,500	0	(4,400,500)	(4,400,500)	1,575,000	5,975,500	0	5,975,500
Revaluation surplus - Land and buildings leased	0	0	0	0	0	1,150,000	(1,150,000)	0
Revaluation surplus - Buildings	20,712,197	4,209,828	(10,748,486)	(6,538,658)	14,173,539	20,712,197	0	20,712,197
Revaluation surplus - Furniture and equipment	215,604	0	0	0	215,604	215,604	0	215,604
Revaluation surplus - Plant and equipment	3,367,076	0	0	0	3,367,076	3,367,076	0	3,367,076
Revaluation surplus - Infrastructure - roads	66,828,070	0	0	0	66,828,070	66,828,070	0	66,828,070
Revaluation surplus - Infrastructure - Footpaths	3,361,744	0	0	0	3,361,744	3,361,744	0	3,361,744
Revaluation surplus - Infrastructure - Drainage	8,937,971	0	0	0	8,937,971	8,937,971	0	8,937,971
Revaluation surplus - Infrastructure - Parks and Gardens and Other	1,282,573	0	0	0	1,282,573	1,282,573	0	1,282,573
Revaluation surplus - Infrastructure - Airport Infrastructure	20,819,752	0	0	0	20,819,752	20,819,752	0	20,819,752
	131,500,487	4,209,828	(15,148,986)	(10,939,158)	120,561,329	132,650,487	(1,150,000)	131,500,487

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

14. TRADE AND OTHER PAYABLES

Current

Sundry creditors	3,825,509	2,967,348
Prepaid rates	40,266	19,354
Accrued salaries and wages	141,935	78,760
Bonds and deposits held	1,209,546	1,136,157
Accrued interest on long term borrowings	20,423	26,753
Other accruals	445,241	1,472,367
	5,682,920	5,720,739

	2021	2020
	\$	\$
Sundry creditors	3,825,509	2,967,348
Prepaid rates	40,266	19,354
Accrued salaries and wages	141,935	78,760
Bonds and deposits held	1,209,546	1,136,157
Accrued interest on long term borrowings	20,423	26,753
Other accruals	445,241	1,472,367
	5,682,920	5,720,739

SIGNIFICANT ACCOUNTING POLICIES

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

15. OTHER LIABILITIES

Current

Contract liabilities
Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity

2021	2020
\$	\$
1,132,588	1,176,451
2,391,628	0
3,524,216	1,176,451

Performance obligations for each type of liability are expected to be recognised as revenue in accordance with the following time bands:

Less than 1 year

Contract liabilities	Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity
\$	\$
1,132,588	2,391,628

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

With respect to transfers for recognisable non-financial assets, contract liabilities represent performance obligations which are not yet satisfied.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity
Grant liabilities represent the the Shire's performance obligations to construct recognisable non-financial assets to identified specifications which are yet to be satisfied.

Grant liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

17. INFORMATION ON BORROWINGS

	2021	2020
(a) Borrowings	\$	\$
Current	466,132	937,917
Non-current	2,389,112	2,809,245
	2,855,244	3,747,162

(b) Repayments - Borrowings

Particulars	Loan Number	Institution	Interest Rate	30 June 2021		30 June 2021		30 June 2021		30 June 2021		30 June 2021		30 June 2021		30 June 2021	
				Actual Principal	Actual Interest	Budget Principal	Budget Interest	Actual Principal	Actual Interest	Budget Principal	Budget Interest	Actual Principal	Actual Interest	Budget Principal	Budget Interest	Actual Principal	Actual Interest
Government																	
Newman Admin Building Upgrade	65	WATC*	5.09%	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Housing	67	WATC*	6.47%	193,958	(9,473)	100,068	(12,300)	193,958	(9,473)	100,068	(12,300)	282,059	(88,101)	193,958	(17,457)	193,958	(17,457)
Staff Housing	71	WATC*	6.46%	929,661	(55,391)	796,361	(65,400)	929,661	(55,391)	796,361	(65,400)	1,052,832	(123,171)	929,661	(70,673)	929,661	(70,673)
Community amenities																	
Seniors Upgrade	72	WATC*	4.6%	1,354,944	(59,157)	1,220,721	(89,500)	1,354,944	(59,157)	1,220,744	(89,500)	1,474,732	(119,795)	1,354,944	(74,756)	1,354,944	(74,756)
Seniors Upgrade	73	WATC*	3.05%	823,455	(24,245)	731,052	(30,800)	823,455	(24,245)	731,055	(30,800)	913,083	(89,895)	823,455	(33,447)	823,455	(33,447)
Seniors Upgrade	74	WATC*		0	0	0	(271,800)	0	0	4,428,400	(110,800)	0	0	0	0	0	0
Transport																	
Airport Upgrade	68	WATC*	6.25%	465,142	(21,885)	2,850,244	(22,000)	465,142	(21,885)	42	42	960,730	(465,595)	465,142	(59,981)	465,142	(59,981)
				3,797,162	(131,157)	2,850,244	(216,600)	3,797,162	(131,157)	7,287,860	(216,600)	4,800,708	(1,033,335)	3,797,162	(259,910)	3,797,162	(259,910)

* WA Treasury Corporation

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

17. INFORMATION ON BORROWINGS (Continued)

(c) Unspent Borrowings

Particulars	Date Borrowed	Unspent Balance 1 July 2020	Borrowed During Year	Expended During Year	Unspent Balance 30 June 2021
Newman Sewerage Farm	23.06.2018	114,570	0	(114,570)	0
* WA Treasury Corporation		114,570	0	(114,570)	0

(d) Undrawn Borrowing Facilities

	2021	2020
Credit Standby Arrangements		
Bank overdraft limit	0	0
Bank overdraft at balance date	0	0
Credit card limit	50,000	50,000
Credit card balance at balance date	(20,154)	(10,943)
Total amount of credit unused	29,846	39,057
Loan facilities		
Loan facilities - current	466,132	937,917
Loan facilities - non-current	2,393,112	2,659,244
Lease liabilities - current	0	27,489
Total facilities in use at balance date	2,859,244	3,624,650
Unused loan facilities at balance date	0	0

SIGNIFICANT ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Risk

Information regarding exposure to risk can be found at Note 28.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

18. EMPLOYEE RELATED PROVISIONS

(a) Employee Related Provisions

	Provision for Annual Leave \$	Provision for Long Service Leave \$	Total \$
Opening balance at 1 July 2020			
Current provisions	841,278	485,522	1,326,800
Non-current provisions	0	141,381	141,381
	841,278	626,903	1,468,181
Additional provision	704,715	200,101	904,816
Amounts used	(758,431)	(235,335)	(993,766)
Balance at 30 June 2021	787,562	591,669	1,379,231
Comprises			
Current	787,562	384,829	1,172,391
Non-current	0	206,840	206,840
	787,562	591,669	1,379,231
Amounts are expected to be settled on the following basis:	2021	2020	
Less than 12 months after the reporting date	\$ 819,424	\$ 1,013,431	
More than 12 months from reporting date	559,807	454,750	
	1,379,231	1,468,181	

Timing of the payment of current leave liabilities is difficult to determine as it is dependent on future decisions of employees.

Expected settlement timings are based on information obtained from employees and historical leave trends and assumes no events will occur to impact on these historical trends.

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

Other long-term employee benefits (Continued) rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

19. OTHER PROVISIONS

	Provision for remediation costs	Total
	\$	\$
Opening balance at 1 July 2020		
Non-current provisions	16,781,414	16,781,414
	16,781,414	16,781,414
Increase in the discounted amount arising because of time and the effect of any change in the discounted rate	139,816	139,816
Balance at 30 June 2021	16,921,230	16,921,230
Comprises		
Non-current	16,921,230	16,921,230
	16,921,230	16,921,230

Provision for remediation costs

Under the licence for the operation of the Newman, Marble Bar and Nullagine landfill sites, the Shire has a legal obligation to restore the sites.

A provision for remediation is recognised when:

- there is a present obligation as a result of waste activities undertaken;
- it is probable that an outflow of economic benefits will be required to settle the obligation; and
- the amount of the provision can be measured reliably.

The estimated future obligations include the costs of restoring the affected areas and continued monitoring of the sites.

The provision for future remediation costs is the best estimate of the present value of the expenditure required to settle the remediation obligation at the reporting date. Future remediation costs are reviewed annually and any changes in the estimate are reflected in the present value of the remediation provision at each reporting date.

Amounts which are reliably expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of payment of non-current obligations is unable to be reliably estimated as it is dependent on the remaining life of the landfill sites.

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

20. NOTES TO THE STATEMENT OF CASH FLOWS

Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2021 Actual	2021 Budget	Restated* 2020 Actual
	\$	\$	\$
Cash and cash equivalents	47,848,122	53,354,561	48,219,955
Reconciliation of Net Cash Provided By Operating Activities to Net Result			
Net result	1,435,187	(33,200)	(117,473)
Non-cash flows in Net result:			
Adjustments to fair value of financial assets at fair value through profit and loss	0	0	(1,441)
Depreciation on non-current assets	17,671,266	16,013,200	17,169,812
(Profit)/loss on sale of asset	298,424	1,900	330,075
Changes in assets and liabilities:			
(Increase)/decrease in receivables	(715,565)	2,548,323	941,893
(Increase)/decrease in other assets	30,413	0	(108,317)
(Increase)/decrease in inventories	(25,653)	17,770	54,769
Increase/(decrease) in payables	(37,819)	(3,432,822)	2,387,550
Increase/(decrease) in employee provisions	(88,950)	0	130,434
(Increase)/decrease in contract liabilities	0	(1,221,865)	0
Increase/(decrease) in other provisions	139,816	0	0
Increase/(decrease) in other liabilities	2,347,765	0	948,056
Non-operating grants, subsidies and contributions	(9,794,397)	(9,189,400)	(5,235,309)
Net cash from operating activities	11,260,487	4,703,906	16,500,049

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

21. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2021	Restated*
	\$	2020
	\$	\$
Governance	10,161,148	10,342,614
Law, order, public safety	2,537,171	2,007,694
Health	79,600	95,082
Education and welfare	5,815,294	8,566,337
Housing	12,314,558	15,886,328
Community amenities	23,615,219	25,060,439
Recreation and culture	35,600,494	37,761,346
Transport	255,931,125	252,893,127
Economic services	3,873,963	9,195,617
Other property and services	316,908	3,067,506
Unallocated	17,838,239	11,316,195
	368,083,719	376,192,285

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

22. CONTINGENT LIABILITIES

The Shire does not have any contingent liabilities as at 30 June 2021.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

23 CAPITAL COMMITMENTS

(a) Capital Expenditure Commitments

Contracted for:

- capital expenditure projects

	2021	2020
	\$	\$
	243,729	442,374
	<u>243,729</u>	<u>442,374</u>

Payable:

- not later than one year

	243,729	442,374
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The capital expenditure projects outstanding at the end of the current reporting period represents Capital Works for various Public Buildings and the Contract for the Cape Keraudren Reverse Osmosis System.

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

24. ELECTED MEMBERS REMUNERATION

	2021 Actual \$	2021 Budget \$	2020 Actual \$
Anita Grace			
Deputy President's annual allowance	0	0	2,777
Meeting attendance fees	16,261	16,600	16,261
Annual allowance for ICT expenses	1,000	1,000	1,000
Travel and accommodation expenses	0	2,000	0
	17,261	19,600	20,038
Anthony Middleton			
President's annual allowance	3,906	0	0
Meeting attendance fees	16,749	16,600	16,261
Other expenses	0	2,600	0
Annual allowance for ICT expenses	1,088	1,000	1,000
Travel and accommodation expenses	0	2,000	0
	21,743	22,200	17,261
Adrienne Mortimer			
Meeting attendance fees	16,261	16,600	12,196
Annual allowance for ICT expenses	1,000	1,000	750
Travel and accommodation expenses	1,122	2,000	4,886
	18,383	19,600	17,832
Carol Williams			
Meeting attendance fees	6,775	16,600	16,261
Annual allowance for ICT expenses	417	1,000	1,059
Travel and accommodation expenses	0	2,000	1,202
	7,192	19,600	18,522
Dean Hatwell			
Meeting attendance fees	5,420	16,600	16,261
Annual allowance for ICT expenses	333	1,000	1,000
Travel and accommodation expenses	2,852	2,000	5,222
	8,605	19,600	22,483
Geraldine Parsons			
Deputy President's annual allowance	11,110	11,000	8,333
Meeting attendance fees	16,261	16,600	16,261
Annual allowance for ICT expenses	1,000	1,000	1,000
Travel and accommodation expenses	0	2,000	57
	28,371	30,600	25,651
Holly Fleming			
Meeting attendance fees	16,261	16,600	12,196
Child care expenses	3,356	0	0
Annual allowance for ICT expenses	1,000	1,000	750
Travel and accommodation expenses	0	2,000	0
	20,617	19,600	12,946
Langtree Coppin			
Meeting attendance fees	16,261	16,600	16,261
Annual allowance for ICT expenses	1,000	1,000	1,000
Travel and accommodation expenses	9,628	8,000	7,140
	26,889	25,600	24,401

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

24. ELECTED MEMBERS REMUNERATION

	2021 Actual \$	2021 Budget \$	2020 Actual \$
Lynne Craigie			
President's annual allowance	38,702	44,000	44,440
Meeting attendance fees	18,999	16,600	21,816
Annual allowance for ICT expenses	1,742	2,000	2,000
Travel and accommodation expenses	64	2,000	729
	59,507	64,600	68,985
Karen Lockyer			
Meeting attendance fees	16,261	16,600	12,196
Annual allowance for ICT expenses	1,000	1,000	750
Travel and accommodation expenses	0	2,000	0
	17,261	19,600	12,946
Michael Kitchin			
Meeting attendance fees	0	0	4,065
Annual allowance for ICT expenses	0	0	250
Travel and accommodation expenses	0	0	990
	0	0	5,305
Stacey Smith			
Meeting attendance fees	16,261	16,600	12,196
Annual allowance for ICT expenses	1,000	1,000	750
Travel and accommodation expenses	2,261	2,000	2,029
	19,522	19,600	14,975
Wendy McWhirter			
Meeting attendance fees	6,775	0	0
Annual allowance for ICT expenses	417	0	0
Travel and accommodation expenses	1,012	2,000	0
	8,204	2,000	0
	253,555	282,200	261,345
Fees, expenses and allowances to be paid or			
President's allowance	42,608	44,000	44,440
Deputy President's allowance	11,110	11,000	11,110
Meeting attendance fees	168,545	182,600	172,231
Child care expenses	3,356	0	0
Other expenses	0	2,600	0
Annual allowance for ICT expenses	10,997	12,000	11,309
Travel and accommodation expenses	16,939	30,000	22,255
	253,555	282,200	261,345

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

25. RELATED PARTY TRANSACTIONS

Key Management Personnel (KMP) Compensation Disclosure

The total of remuneration paid to KMP of the Shire during the year are as follows:

	2021 Actual \$	2020 Actual \$
Short-term employee benefits	960,199	1,116,331
Post-employment benefits	116,084	155,656
Other long-term benefits	21,731	25,360
Termination benefits	214,338	0
	<u>1,312,352</u>	<u>1,297,347</u>

Short-term employee benefits

These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

Post-employment benefits

These amounts are the current-year's estimated cost of providing for the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service benefits accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end.

The following transactions occurred with related parties:

	2021 Actual \$	2020 Actual \$
Purchase of goods and services	13,160	8,418

Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

ii. Other Related Parties

An associate person of KMP was employed by the Shire under normal employment terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

26. RATING INFORMATION

(a) Rates

RATE TYPE

Differential general rate / general rate

	Rate in \$	Number of Properties	2020/21 Actual Rateable Value	2020/21 Actual Revenue	2020/21 Actual Interim Rates	2020/21 Actual Back Rates	2020/21 Actual Total Revenue	2020/21 Budget Interim Rate	2020/21 Budget Back Rate	2020/21 Budget Total Revenue	2019/20 Actual Total Revenue
Gross rental valuations											
General Rate	0.0736	2,029	75,521,030	5,583,031	326,998	(19,738)	5,870,291	0	0	5,572,139	5,571,487
Unimproved valuations											
UV - Pastoral/ Special Leases	0.0859	46	8,282,212	711,442	0	0	711,442	0	0	711,442	407,418
UV - Other/ Mining	0.1718	1,304	44,862,809	7,673,075	162,673	22,033	7,857,781	190,000	0	7,786,277	7,219,362
Sub-Total		3,379	128,466,051	13,947,548	489,671	2,295	14,439,514	190,000	0	14,069,858	13,198,267
Minimum payment											
Gross rental valuations											
General Rate	663	690	2,346,852	457,470	0	0	457,470	0	0	457,470	457,470
Unimproved valuations											
UV - Pastoral/ Special Leases	230	21	8,107	4,830	0	0	4,830	0	0	4,830	4,830
UV - Other/ Mining	430	784	872,276	337,120	0	0	337,120	0	0	341,850	350,450
Sub-Total		1,495	3,227,235	798,420	0	0	798,420	0	0	804,150	812,750
Discounts/concessions (Note 26(b))		4,874	131,693,286	14,746,968	489,671	2,295	15,238,934	190,000	0	14,874,008	14,011,017
Total amount raised from general rate											
										(910,408)	(614,802)
										13,963,600	13,396,215

SIGNIFICANT ACCOUNTING POLICIES

Rates

Control over assets acquired from rates is obtained at the commencement of the rating period.

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Share recognises revenue for the prepaid rates that have not been refunded.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

26. RATING INFORMATION (Continued)

Waivers or Concessions

Rate or Fee and Change to which the Waiver or Concession is Granted	Type	Discount %	Discount \$	2021 Actual \$	2021 Budget \$	2020 Actual \$
GRV - Industrial	Concession	52.00%		493,260	482,424	493,078
GRV - Mixed Business	Concession	26.00%		26,894	26,894	28,065
UV - Pastoral/ Special	Concession	55.00%		391,086	391,100	93,659
Total discounts/concessions (Note 26(a))				911,230	910,408	614,802

Rate or Fee and Change to which the Waiver or Concession is Granted	Circumstances in which the Waiver or Concession is Granted and to whom it was available	Objects of the Waiver or Concession	Reasons for the Waiver or Concession
GRV - Industrial	All assessments within categories with the exception of minimums	To implement consistency to general rate staged increases	To implement consistency to general rate staged increases
GRV - Mixed Business			
UV - Pastoral/ Special			

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
 NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
 FOR THE YEAR ENDED 30 JUNE 2021

26. RATING INFORMATION (Continued)

(b) Interest Charges & Instalments

Instalment Options	Date Due	Instalment Plan Admin Charge \$	Instalment Plan Interest Rate %	Unpaid Rates Interest Rate %
Option One				
Single full payment	7/09/2020	0.00	0.00%	8.00%
Option Two				
First instalment	7/09/2020	0.00	4.00%	8.00%
Second instalment	9/11/2020	6.00	4.00%	8.00%
Third instalment	11/01/2021	6.00	4.00%	8.00%
Fourth instalment	15/03/2021	6.00	4.00%	8.00%

	2021 Actual \$	2021 Budget \$	2020 Actual \$
Interest on unpaid rates	179,595	80,000	146,278
Interest on instalment plan	17,093	12,000	15,931
Charges on instalment plan	8,916	5,000	11,109
	205,604	97,000	173,318

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

27. RATE SETTING STATEMENT INFORMATION

	2020/21 (30 June 2021 Carried Forward)	2020/21 Budget (30 June 2021 Carried Forward)	Restated* 2019/20 (30 June 2020 Carried Forward)
Note	\$	\$	\$
(a) Non-cash amounts excluded from operating activities			
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> .			
Adjustments to operating activities			
Less: Profit on asset disposals	11(a) (104,147)	(33,600)	(100,687)
Less: Movement in liabilities associated with restricted cash	0	(1,221,865)	0
Less: Fair value adjustments to financial assets at fair value through profit and loss	(3,232)	0	(1,441)
Movement in pensioner deferred rates (non-current)	(2,885)	0	(1,438)
Movement in employee benefit provisions (non-current)	65,459	0	(14,729)
Movement in other provisions (non-current)	139,816	0	0
Add: Loss on disposal of assets	11(a) 402,571	35,500	430,762
Add: Depreciation on non-current assets	11(c) 17,671,266	16,013,200	17,169,812
Non cash amounts excluded from operating activities	18,168,848	14,793,235	17,482,279
(b) Surplus/(deficit) after imposition of general rates			
The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.			
Adjustments to net current assets			
Less: Reserves - cash/financial asset backed	(58,051,748)	(54,640,013)	(51,330,020)
Add: Current liabilities not expected to be cleared at end of year			
- Current portion of borrowings	17(a) 466,132	1,209,500	937,917
- Current portion of lease liabilities	16(a) 0	0	27,489
Total adjustments to net current assets	(57,585,616)	(53,430,513)	(50,364,614)
Net current assets used in the Rate Setting Statement			
Total current assets	71,876,950	55,225,818	63,051,159
Less: Total current liabilities	(10,845,659)	(1,718,613)	(9,189,396)
Less: Total adjustments to net current assets	(57,585,616)	(53,430,513)	(50,364,614)
Net current assets used in the Rate Setting Statement	3,445,675	76,692	3,497,149

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents and term deposits held disclosed as financial assets at amortised cost are reflected in the table below.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT (Continued)

	Weighted Average Interest Rate %	Carrying Amounts \$	Fixed Interest Rate \$	Variable Interest Rate \$	Non Interest Bearing \$
2021					
Cash and cash equivalents	0.10%	47,848,122	42,995,552	4,852,570	0
Financial assets at amortised cost - term deposits	0.40%	19,951,682	19,951,682	0	0
2020					
Cash and cash equivalents	0.40%	48,219,955	41,246,858	6,973,097	0
Financial assets at amortised cost - term deposits	0.65%	11,461,978	11,461,978	0	0

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

Impact of a 1% movement in interest rates on profit and loss and equity*

	2021	2020
	\$	\$
	48,526	69,731

* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 17(b).

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. Whilst the Shire was historically able to charge interest on overdue rates and annual charges at higher than market rates, which further encourage payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2020 or 1 July 2021 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment rates, and accordingly adjustments are made to the expected credit loss rate based on these factors.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT (Continued)

The loss allowance as at 30 June 2021 for rates receivable was determined as follows:

	Current	More than 1 year past due	More than 2 years past due	More than 3 years past due	Unrecoverable	Total
30 June 2021						
Rates receivable						
Expected credit loss	0.09%	1.52%	3.11%	2.06%	100.00%	
Gross carrying amount	23,119	273,558	96,652	68,537	1,367,156	1,829,022
Loss allowance	21	4,158	3,006	1,412	1,367,156	1,375,752
30 June 2020						
Rates receivable						
Expected credit loss	0.00%	1.50%	2.50%	5.00%	100.00%	
Gross carrying amount	22,207	564,393	103,065	86,088	1,015,582	1,791,335
Loss allowance	0	8,466	2,577	4,304	1,015,582	1,030,929

The loss allowance as at 30 June 2021 and 30 June 2020 was determined as follows for trade receivables.

	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Higher Risk	Total
30 June 2021						
Trade and other receivables						
Expected credit loss	0.545%	1.47%	2.16%	3.31%	50.00%	
Gross carrying amount	1,907,270	506,515	16,328	79,544	486,626	2,996,283
Loss allowance	10,408	7,446	353	2,633	243,313	264,152
30 June 2020						
Trade and other receivables						
Expected credit loss	0.00%	0.60%	2.00%	4.00%	52.00%	
Gross carrying amount	1,034,665	416,302	126,695	27,050	568,213	2,172,925
Loss allowance	0	2,484	2,534	1,082	295,471	301,571

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

28. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 17(d).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
	\$	\$	\$	\$	\$
2021					
Payables	5,682,920	0	0	5,682,920	5,682,920
Borrowings	595,932	2,265,389	486,123	3,347,444	2,859,244
Other liabilities	3,524,216	0	0	3,524,216	3,524,216
	9,803,068	2,265,389	486,123	12,554,580	12,066,380
2020					
Payables	5,720,504	0	0	5,720,504	5,720,504
Borrowings	1,114,403	2,068,886	1,278,559	4,461,848	3,797,162
Other liabilities	1,176,451	0	0	1,176,451	1,176,451
Lease liabilities	28,900	0	0	28,900	27,489
	8,040,258	2,068,886	1,278,559	11,387,703	10,721,606

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

29 CORRECTION OF ERROR

Provision for landfill closure and rehabilitation Correction.

Prior year amounts were incorrectly recognised retrospectively due to the use of hindsight, instead of prospectively from the earliest date practicable, i.e. from 30 June 2020. Also, prior year calculations for Landfill Rehabilitation costs were based on incorrect useful lives of landfill facilities.

This error has been corrected by restating each of the affect financial statement line items for the prior period as follows:

	30 June 2019 Original Balance	Increase/ (Decrease)	1 July 2019 Restated
	\$	\$	\$
2019 Statement of Financial Position			
Non Current Assets			
Infrastructure	233,147,383	(12,212,233)	220,935,150
Non Current Liabilities			
Other Provisions	18,795,147	(18,795,147)	0
Equity			
Retained Surplus	165,220,387	6,582,914	171,803,301
2020 Statement of Financial Position			
Non Current Assets			
Infrastructure	226,460,531	4,970,060	231,430,591
Non Current Liabilities			
Other Provisions	19,307,381	(2,525,967)	16,781,414
Equity			
Retained Surplus	156,894,315	7,496,028	164,390,343
Statement of Comprehensive Income			
By Nature or Type			
Depreciation on non-current assets	(17,570,690)	400,878	(17,169,812)
Other Expenditure	(1,601,509)	512,235	(1,089,274)
By Program Expenses			
Community amenities	(6,633,108)	913,113	(5,719,995)
Rate Setting Statement			
30 June 2020			
Original Balance			
Increase/ (Decrease)			
30 June 2020 Restated			
	\$	\$	\$
Expenditure from operating activities - community amenities	(6,871,281)	913,113	(5,958,168)
Non-cash amounts excluded from operating activities	18,395,392	(913,113)	17,482,279

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

29 CORRECTION OF ERROR (CONTINUED)

	Original Balance	Increase/ (Decrease)	Restated
	\$	\$	\$
Note 10 - Infrastructure			
Parks & Gardens and Infrastructure Other			
Balance as at 1 July 2019	32,225,193	(12,212,233)	20,012,960
Asset Additions	276,190	16,781,415	17,057,605
Depreciation expense	2,810,879	(400,878)	2,410,001
Carrying amount at 30 June 2020	29,648,366	4,970,060	34,618,426
Comprises			
Gross carrying amount as at 30 June 2020	38,589,864	144,097	38,733,961
Accumulated depreciation at 30 June 2020	(8,941,498)	4,825,962	(4,115,536)
30 June 2020			
	Original Balance	Increase/ (Decrease)	30 June 2020 Restated
	\$	\$	\$
Note 11 - Fixed Asset Depreciation			
Infrastructure- Parks & Gardens and Infrastructure Other	2,810,879	(400,878)	2,410,001
30 June 2020			
	Original Balance	Increase/ (Decrease)	30 June 2020 Restated
	\$	\$	\$
Note 20 - Notes to Statement of Cash Flows			
Net Result	(1,030,586)	913,113	(117,473)
Depreciation	17,570,690	(400,878)	17,169,812
Increase/(decrease) in employee provisions	642,669	(512,235)	130,434
30 June 2020			
	Original Balance	Increase/ (Decrease)	30 June 2020 Restated
	\$	\$	\$
Note 21 - Total Assets Classified by Function & Activity			
Community amenities	20,090,379	4,970,060	25,060,439
Note 27 - Rate Setting Statement Information			
Non-cash amounts excluded from operating activities			
Adjustments to operating activities			
Add: Depreciation on non-current assets	17,570,690	(400,878)	17,169,812
30 June 2020			
	Original Balance	Increase/ (Decrease)	Restated
	\$	\$	\$
Note 33 - Financial Ratios			
2019 Financial Statements			
Asset Consumption Ratio	0.67	0.00	0.67
Asset Sustainability Ratio	0.53	0.03	0.56
Debt Service Cover Ratio	9.10	0.41	9.51
Operating Surplus Ratio	(0.18)	0.04	(0.14)
Own Source Revenue Coverage Ratio	0.75	(1.53)	(0.78)

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

2020 Financial Statements

Asset Consumption Ratio	0.64	0.25	0.89
Asset Sustainability Ratio	0.45	(0.15)	0.30
Debt Service Cover Ratio	9.16	0.40	9.56
Operating Surplus Ratio	(0.17)	0.02	(0.15)
Own Source Revenue Coverage Ratio	0.75	0.02	0.77

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

30. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2020	Amounts Received	Amounts Paid	30 June 2021
	\$	\$	\$	\$
Cash in Lieu of Public Open Space	758,224	0	0	758,224
Impounded Vehicle Income	0	4,545	0	4,545
	758,224	4,545	0	762,769

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

31. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

i) Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating non-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regulatory to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

Notes To and Forming Part of the Financial Report

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

32. ACTIVITIES/PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME AND OBJECTIVES	ACTIVITIES
<p>GOVERNANCE To provide a decision making process for the efficient allocation of scarce resources.</p>	Members of council, general governance including administration, finance and other corporate services, computer administration and community liaison.
<p>GENERAL PURPOSE FUNDING To collect revenue to allow for the provision of services.</p>	Rates, general purpose government grants, normalisation grants and interest revenue.
<p>LAW, ORDER, PUBLIC SAFETY To provide services to help ensure a safer and environmentally conscious community.</p>	Supervision of Local Laws, fire prevention, emergency services and animal control.
<p>HEALTH To provide an operational framework for environmental and community health.</p>	Maintenance of infant health clinic, health inspection services, food and water quality control and immunisation.
<p>EDUCATION AND WELFARE To provide services to children and youth.</p>	Community services and sponsored support of community and youth.
<p>HOUSING To provide and maintain housing.</p>	Aged persons housing; and maintenance of leased properties.
<p>COMMUNITY AMENITIES To provide services required to the community.</p>	Rubbish collection services, maintenance of cemeteries and public toilets, the maintenance of the Newman Waste Water Treatment Plant and planning services.
<p>RECREATION AND CULTURE To establish and effectively manage infrastructure and resources which will help the social and physical wellbeing of the community.</p>	Maintenance of public halls, Newman and Marble Bar aquatic centres, Newman Recreation Centre, public parks and gardens, libraries and recreation services.
<p>TRANSPORT To provide safe, effective and efficient transport services to the community.</p>	Construction and maintenance of roads, footpaths, drainage works, parking facilities, traffic signs, street lighting, depot operations, street cleaning and operation of the Newman airport and Marble Bar and Nullagine airstrips.
<p>ECONOMIC SERVICES To help promote the Shire and its economic wellbeing.</p>	Tourism support, building services and controls, caravan parks and bus services.
<p>OTHER PROPERTY AND SERVICES To monitor and control the Shire's overheads and operating accounts.</p>	Private works carried out by the Shire and allocations to works and service of all salaries and wages, overheads and plant costs incurred, Miscellaneous unclassified areas.

Notes To and Forming Part of the Financial Report

**SHIRE OF EAST PILBARA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021**

33. FINANCIAL RATIOS

	2021 Actual	Restated** 2020 Actual	Restated** 2019 Actual
Current ratio	1.77	1.60	2.15
Asset consumption ratio	0.88	0.89	0.67
Asset renewal funding ratio	*	*	*
Asset sustainability ratio	0.42	0.30	0.56
Debt service cover ratio	10.58	9.56	9.51
Operating surplus ratio	(0.16)	(0.15)	(0.14)
Own source revenue coverage ratio	0.75	0.77	(0.78)

* Some of the Shire's Asset Management Plans do not contain the necessary information regarding the required capital expenditure for the next 10 years. Therefore, this ratio can't be calculated.

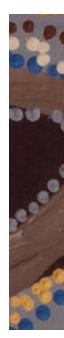
The above ratios are calculated as follows:

Current ratio	$\frac{\text{current assets minus restricted assets}}{\text{current liabilities minus liabilities associated with restricted assets}}$
Asset consumption ratio	$\frac{\text{depreciated replacement costs of depreciable assets}}{\text{current replacement cost of depreciable assets}}$
Asset renewal funding ratio	$\frac{\text{NPV of planned capital renewal over 10 years}}{\text{NPV of required capital expenditure over 10 years}}$
Asset sustainability ratio	$\frac{\text{capital renewal and replacement expenditure}}{\text{depreciation}}$
Debt service cover ratio	$\frac{\text{annual operating surplus before interest and depreciation}}{\text{principal and interest}}$
Operating surplus ratio	$\frac{\text{operating revenue minus operating expenses}}{\text{own source operating revenue}}$
Own source revenue coverage ratio	$\frac{\text{own source operating revenue}}{\text{operating expense}}$

**See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.



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Independent Auditor's Report



Auditor General

INDEPENDENT AUDITOR'S REPORT 2021 Shire of East Pilbara

To the Councillors of the Shire of East Pilbara

Report on the audit of the annual financial report

Opinion

I have audited the financial report of the Shire of East Pilbara (Shire) which comprises:

- the Statement of Financial Position at 30 June 2021, the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity, Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information
- the Statement by the Chief Executive Officer.

In my opinion the financial report of the Shire of East Pilbara:

- is based on proper accounts and records
- fairly represents, in all material respects, the results of the operations of the Shire for the year ended 30 June 2021 and its financial position at the end of that period in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities section below. I am independent of the Shire in accordance with the *Auditor General Act 2006* and the relevant ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – Restatement of comparative figures

I draw attention to Note 29 to the financial statements which states that the amounts reported in the previously issued 30 June 2020 annual financial report have been restated and disclosed as comparatives in this annual financial report. My opinion is not modified in respect of this matter.

Page 1 of 3

7th Floor Albert Facey House 469 Wellington Street Perth MAIL TO: Perth BC PO Box 8489 Perth WA 6849 TEL: 08 6557 7500

Independent Auditor's Report

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for the preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards. The CEO is also responsible for managing internal control (as required by the CEO) to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the Shire's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibility for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

Report on other legal and regulatory requirements

In accordance with the Local Government (Audit) Regulations 1996 I report that:

- (i) In my opinion, the following material matters indicate a significant adverse trend in the financial position of the Shire:
 - a) The Asset Sustainability Ratio as reported in Note 33 of the annual financial report is below the Department of Local Government, Sport and Cultural Industries' standard for the last 3 financial years.
 - b) The Operating Surplus Ratio as reported in Note 33 of the annual financial report is below the Department of Local Government, Sport and Cultural Industries' standard for the last 3 financial years.
- (ii) The following material matter indicating non-compliance with Part 6 of the Act, the Regulations or applicable financial controls of any other relevant written law were identified during the course of my audit:
 - a) The Shire has not reported the Asset Renewal Funding Ratio for the last 3 financial years in the annual financial report as required by section 50(1)(c) of the Local Government (Financial Management) Regulations 1996, as the necessary information regarding the required capital expenditure for the next 10 years was not available.

Independent Auditor's Report

- b) The Shire has not maintained evidence to demonstrate that changes made to the supplier master file, including bank account details, have been independently reviewed and authorised. This increased the risk of unauthorised changes to key information, although our audit sampling did not identify any.
 - c) We identified weaknesses in the Shire's general computer controls over financial application access management and network access management. These weaknesses increase the risk of inappropriate or unauthorised access to the system and undermine the confidentiality, integrity and availability of the entity's financial system and information.
- (iii) All required information and explanations were obtained by me.
 - (iv) All audit procedures were satisfactorily completed.
 - (v) In my opinion, the Asset Consumption Ratio included in the financial report was supported by verifiable information and reasonable assumptions.

Other matter

The annual financial report of the Shire of East Pilbara for the year ended 30 June 2020 was audited by another auditor who expressed an unmodified opinion on that annual financial report. The financial ratios for 2019 and 2020 in Note 33 of the audited annual financial report were included in the audited annual financial report for those years.

Other information

The other information is the information in the entity's annual report for the year ended 30 June 2021, but not the financial report and my auditor's report. The CEO is responsible for the preparation and the Council for overseeing the other information.

My opinion does not cover the other information and, accordingly, I do not express any form of assurance conclusion thereon.

Matters relating to the electronic publication of the audited financial report

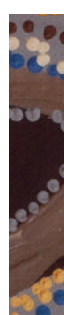
This auditor's report relates to the financial report of the Shire of East Pilbara for the year ended 30 June 2021 included on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.



Grant Robinson
Assistant Auditor General Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
30 March 2022



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Shire of EAST
Pilbara
THE HEART OF THE PILBARA