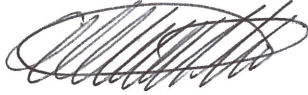


**SHIRE OF EAST PILBARA**

These minutes were confirmed by the council  
as a true and accurate record at the ordinary  
council meeting held on 24 / 6 / 2022

Unconfirmed copy of Ordinary  
Minutes of Meeting held on 27  
May 2022 subject to  
confirmation at meeting to be  
held on 24 June 2022

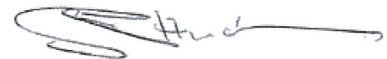


**EAST PILBARA SHIRE COUNCIL**

**MINUTES**

**ORDINARY COUNCIL MEETING**

**NOTICE IS HEREBY GIVEN** that an  
ORDINARY Meeting of the Council will be held,  
in Council Chambers, Newman,  
10:30AM, FRIDAY, 27 MAY 2022.



**Steven Harding**  
**CHIEF EXECUTIVE OFFICER**



# DISCLAIMER

No responsibility whatsoever is implied or accepted by the Shire of East Pilbara for any act, omission or statement or intimation occurring during Council or Committee Meetings. The Shire of East Pilbara disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council or Committee Meetings.

Any person or legal entity who acts or fails to act in reliance upon any statement, act or omission made in a Council or Committee Meeting does so at that person's or legal entity's own risk.

In particular and without derogating any planning application or application of a licence, any statement or intimation of approval made by any member or Officer of the Shire of East Pilbara during the course of any meeting is not intended to be and is not taken as notice of approval from the Shire of East Pilbara.

The Shire of East Pilbara warns that anyone who has any application lodged with the Shire of East Pilbara must obtain and should only rely on

## WRITTEN CONFIRMATION

of the outcome of the application and any conditions attaching to the decision made by the Shire of East Pilbara in respect of the application.

Please be advised this Agenda may include the names of people who are deceased.

Signed: \_\_\_\_\_  
Steven Harding  
Chief Executive Officer

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# TABLE OF CONTENTS

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ITEM	SUBJECT	PAGE NO
1	DECLARATION OF OPENING/ANNOUNCEMENT OF VISITORS.....	1
2	ATTENDANCE BY INSTANTANEOUS COMMUNICATIONS.....	1
3	RECORD OF ATTENDANCES/APOLOGIES/LEAVE OF ABSENCE .....	2
3.1	ATTENDANCES .....	2
3.2	APOLOGIES .....	2
4	DISCLOSURES OF INTEREST .....	3
5	RESPONSE TO PREVIOUS QUESTIONS TAKEN ON NOTICE .....	3
6	PUBLIC QUESTION TIME .....	5
7	PETITIONS/DEPUTATIONS/PRESENTATIONS.....	5
8	APPLICATIONS FOR LEAVE OF ABSENCE .....	5
9	CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING.....	6
9.1	CONFIRMATION OF MINUTES.....	6
10	MEMBERS REPORTS.....	7
10.1	ITEMS FOR RECOMMENDATION .....	7
10.2	ITEMS FOR INFORMATION .....	7
11	OFFICER'S REPORTS .....	8
11.1	CHIEF EXECUTIVE OFFICER.....	8
11.1.1	AFFIXING COMMON SEAL UNDER DELEGATED AUHTORITY .....	8
11.1.2	STATUS OF COUNCIL DECISIONS.....	11
11.2	DIRECTOR CORPORATE SERVICES .....	13
11.2.1	MONTHLY FINANCIAL STATEMENTS, INVESTMENT REPORT, INSURANCE REPORT AND BUDGET AMENDMENTS FOR PERIOD ENDING MARCH 2022.....	13
11.2.2	CREDITORS FOR PAYMENT.....	18

---

11.2.3 STRATEGIC COMMUNITY AND CORPORATE BUSINESS  
PLAN 2022-2032 ..... 21

**12 MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN ..... 24**

**13 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN  
GIVEN ..... 24**

**14 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY A  
DECISION OF COUNCIL ..... 24**

**15 CONFIDENTIAL MATTERS BEHIND CLOSED DOORS ..... 25**

15.1 DIRECTOR COMMERCIAL SERVICES ..... 25

15.1.1 REQUEST FOR REDUCTION IN DEVELOPMENT  
APPLICATION FEES ..... 25

15.1.2 AWARD OF TENDER - RFT 07-2021/22 – MARBLE BAR  
AIRPORT UPGRADE ..... 26

**16 DATE OF NEXT MEETING ..... 28**

**17 CLOSURE ..... 29**

## 1 DECLARATION OF OPENING/ANNOUNCEMENT OF VISITORS

The Shire President (Presiding Member) declared the Shire of East Pilbara Ordinary Council Meeting of 27 May 2022 open at 10.31am held at the Council Chambers, Newman.

The Shire President acknowledged the Nyiyaparli and Martu peoples as the traditional owners of the land and paid Council' respects to Elders, both past, present and emerging.

All present for the meeting were requested to turn off and refrain from using their mobile phones for the duration of the meeting. Tablets and laptops were permitted for the purpose of accessing agenda items and notes.

The Presiding Member also advised all those in attendance that the meeting was being audio recorded and Councillors should refrain from making any defamatory statements.

## 2 ATTENDANCE BY INSTANTANEOUS COMMUNICATIONS

A request to attend the meeting via a virtual platform was received from Councillor Anita Grace and Councillor Matthew Anick, as such the below motion was put and passed:

### COUNCIL RESOLUTION

**Moved:** Cr Baer

**Seconded:** Cr McWhirter-Brooks

**That Council approves attendance at the 27 May 2022 Ordinary Council Meeting by instantaneous communication by Councillors Anita Grace and Matthew Anick.**

**CARRIED BY AN ABSOLUTE MAJORITY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer, Grace and Smith

**Against:** Nil

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### 3 RECORD OF ATTENDANCES/APOLOGIES/LEAVE OF ABSENCE

#### 3.1 ATTENDANCES

##### Councillors

Cr Anthony Middleton	Shire President
Cr Wendy McWhirter-Brooks	Deputy Shire President
Cr Langtree Coppin OAM	Councillor
Cr Anita Grace	Councillor (via remote platform)
Cr Karen Lockyer	Councillor
Cr Adrienne Mortimer	Councillor
Cr Stacey Smith	Councillor
Cr Matthew Anick	Councillor (via remote platform)
Cr Annabell Landy	Councillor
Cr Peta Baer	Councillor

##### Officers

Steven Harding	Chief Executive Officer
Emma Landers	Deputy CEO & Director Organisation Development
Steve Leeson	Director Corporate Services
Eric Plet	Director Community Services
Joshua Brown	Manager Governance and Risk
Vic Etherington	Acting Director Commercial Services
Sally Fry	Governance
Tehsin Ali	Governance Administration Officer

##### Public Gallery

Ms Sharon Walsh

#### 3.2 APOLOGIES

##### Councillor Apologies

Nil

##### Officer Apologies

Nil

#### 3.3 LEAVE OF ABSENCE

##### Leave of Absence

No requests from Councillors received for this meeting.

**The Shire President recognised Emma Landers on her appointment as Deputy Chief Executive Officer.**

## 4 DISCLOSURES OF INTEREST

Cr McWhirter-Brooks declared a **Financial** interest in the below item on the Confidential Agenda:

### 15.1.2 Award of Tender - RFT 07-2021/22 – Marble Bar Airport Upgrade

pursuant to Clause 22(2) of the Code of Conduct for Council Members, Committee Members and Candidates. The nature of the interest is:

A company in which her son has a financial interest, is identified by one of the tenderers as a sub-contractor for the purposes of the tender.

Cr McWhirter-Brooks will leave the Council Chamber when the Item is discussed and take no part in the consideration of the Item.

## 5 RESPONSE TO PREVIOUS QUESTIONS TAKEN ON NOTICE

Administration responses to questions taken on notice at the **Ordinary Council Meeting of 29 April 2022** are detailed below:

### Item 11.2.1

*Cr Matthew Anick sought advice on the location of Assessment A423320.*

Response from Director Corporate Services:

Details of the location of the Assessment will be provided confidentially to Councillors.

### Item 11.2.2

*Cr Stacey Smith asked why WT Tawha received \$500 for third place in the Nullagine Christmas Light competition, when Shannon Simpson who came second did not appear on the list of EFT transactions.*

Response from Director Community Services:

The winners of each of the Nullagine Christmas Light Competition 2022 Best Residential House Display and People's Choice categories were awarded \$500 in prize money. WT and GP Tawha were the winners of the People's Choice category.

*Cr Peta Baer sought advice on transactions 62666 and 62675.*

Response from Director Corporate Services:

Transaction 62666 is for East Pilbara Earthmoving in the amount of \$254,019.15 for works on Skull Spring Road.

Transaction 62675 to Hospitality Inn Port Hedland for \$1,615.50 is for accommodation and meals for nine nights during February 2022 for the Shire's RPT Bus Driver.

*Cr Peta Baer asked for details concerning the RPT bus.*

Response from Director Community Services:

The RPT (Regular Passenger Transport) Bus provides public transport and operates from Monday to Friday connecting Nullagine and Marble Bar with Newman, Port Hedland and South Hedland.

The RPT Bus has the capacity for 5 adults and 1 child (under 4 Years). Further details are available on the Shire's website: <https://www.eastpilbara.wa.gov.au/shire-services/transport-parking/bus-service.aspx>

*Cr Matthew Anick sought advice on transactions 62660, 62759, 62951 and 62844 and raised concerns at the cost of the construction of a carport and installation of lighting.*

Response from Director Corporate Services:

Transactions 62660, 62759 and 62951 were payments to CFC for \$61,886.65 for 20 invoices for various works; \$76,306.62 for 20 invoices for various works; and \$17,482.98 for 11 invoices for various works. Transaction 62844 for Aherns \$15,685.69 was for reticulation and seeding for 4 units. It is noted that construction and maintenance costs are generally high in the Pilbara. This pricing reflects the current state of the market.

*Cr Stacey Smith asked if Martumili artists are able to work off contract.*

Response from Director Organisation Development:

The agreement made between Martumili and member artists is only applicable to artworks created using materials supplied by Martumili, (or as otherwise directed by an artist) and is therefore **non-exclusive**. Member artists are self-employed artists utilising the services of Martumili as an agent, and therefore have autonomy to enter into similar such agreements with other agencies (for example, other art centres), assuming those agreements are similarly non-exclusive, or to partake in independently driven arts/business practices.

**Item 11.2.4**

*Cr Lou Lockyer asked if abbreviations used in the proposed schedule of Fees and Charges could be spelt out.*

Response from Director Corporate Services:

Acronyms will be described fully within the Schedule of Fees and Charges to be adopted by Council.



**Item 11.3.1**

*Cr Peta Baer noted that there is a fenced area within the pool area at Marble Bar Swimming Pool. Is this consistent with approach taken at Newman Aquatic Centre?*

**Response from Director Community Services:**

The fenced area at Marble Bar is to stop access to the toddler pool due to the operation model in Marble Bar being that of a solo operator. The *Watch Around Policies and Principles* still apply in Marble Bar as they do in Newman and are applied in the same manner.

The fencing of that pool is required due to facility design and if the solo operator has to attend a first aid incident she is able to close off access to the toddler pool to attend, due to lack of line of sight and have no visual on the toddler pool from certain areas of the facility.

Access to the toddler pool is only granted when a parent is in the area of the toddler pool, however this has been not been used this season due the toddler pool not functioning – both gates on the area are locked and not accessed by patrons at all.

## **6 PUBLIC QUESTION TIME**

Notice was received from **Ms Sharon Walsh** of her intention to participate in Public Question Time.

The Shire President welcomed Ms Walsh to the Meeting.

Ms Walsh is from Hedland First National Real Estate (Newman Office) and represented the 58 owners from the Fairway Estate, Newman. Ms Walsh proceeded to thank the Shire of East Pilbara for the installation of a footpath which has greatly enhanced the amenity of the area and the gratitude of the owners of the estate was reiterated by Ms Walsh.

## **7 PETITIONS/DEPUTATIONS/PRESENTATIONS**

Nil

## **8 APPLICATIONS FOR LEAVE OF ABSENCE**

Nil

**9 CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING**

**9.1 CONFIRMATION OF MINUTES**

[Minutes April 29 2022 Ordinary](#)

[Special Council Meeting 18-5-22 Minutes](#)

**COUNCIL RESOLUTION**

(Resolution No: 2022/56)

**Moved:** Cr McWhirter-Brooks

**Seconded:** Cr Bear

**That the Minutes of the:**

**Ordinary Meeting of Council held on 29 April 2022; and  
Special Meeting of Council held on 18 May 2022**

**as published on the Shire's website be confirmed as a true and correct records of proceedings.**

**CARRIED UNANIMOUSLY  
RECORD OF VOTE: 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer Grace and Smith

**Against:** Nil

## 10 MEMBERS REPORTS

### Cr McWhirter-Brooks

- Attended while in Darwin, the North Western Northern Territories Innovations Hub Research and Advisory Committee. Grant funding for \$100 million from drought Reserve, a large percentage of which is proposed to be allocated to Northern Territory, Kimberly and Pilbara region. The Committee is partial to spending money in the Pilbara region and Cr McWhirter-Brooks advocated for Newman water irrigation and drought mitigation initiatives.

### Cr Stacy Smith

- Christmas Light Contest – going forward, Cr Smith suggested that the contest be advertised more robustly and prize money for categories be reviewed.

### Cr Anthony Middleton

- Met with State Government Ministers and lobbied for Newman Projects and Community.
- Met with Police Minister and Deputy CEO, spoke in relation to additional policing resources committed by the State Government to the region.

### 10.1 ITEMS FOR RECOMMENDATION

Nil

### 10.2 ITEMS FOR INFORMATION

Nil

## 11 OFFICER'S REPORTS

### 11.1 CHIEF EXECUTIVE OFFICER

#### 11.1.1 AFFIXING COMMON SEAL UNDER DELEGATED AUHTORITY

**Responsible Officer:** Steven Harding  
Chief Executive Officer

**Author:** Tehsin Ali  
Governance Administration Officer

**Proposed Meeting Date:** 27 May 2022

**Location/Address:** N/A

**Name of Applicant:** N/A

**Author Disclosure of Interest:** Nil

#### **COUNCIL RESOLUTION / OFFICER'S RECOMMENDATION**

(Resolution No: 2022/57)

**Moved:** Cr McWhirter-Brooks

**Seconded:** Cr Smith

**That Council notes the report.**

**CARRIED UNANIMOUSLY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer, Grace and Smith

**Against:** Nil

#### **REPORT PURPOSE**

This report is to advise Council of the documents that have had the Shire of East Pilbara Common Seal affixed under delegated authority since the February 2022 Council meeting.

#### **COMMENTS/OPTIONS/DISCUSSIONS**

There have been nine (9) documents having the Shire's Common Seal affixed under delegated authority since the last Council meeting.

Document	Details	Other Party/ies
LPS27 Amendment	Amending a portion of Crown Reservation R44775 from the 'Rural' zone to the 'Special Use' zone, in addition to inserting special use provisions for the precinct into Schedule 4 in the Shire of East Pilbara Local Planning Scheme No.4 and amending the Scheme Maps accordingly	Department of Planning, Lands and Heritage.
Deed of Assignment of Contract	Provision of Cleaning Services Pty Ltd	Spick & Span
Liquid Waste RFT 05-2021/22	Liquid Waste Facility Upgrade including Solar Power System	Ertech
Contract of Sale	38 Armstrong Way, Newman WA 6753	Pilbara Trucks Servicing Pty Ltd

## STATUTORY IMPLICATIONS/REQUIREMENTS

Consistent with section 5.42 of the *Local Government Act 1995*

### Delegation of some powers and duties to Chief Executive Officer

- (1) A local government may delegate\* to the CEO the exercise of any of its powers or the discharge of any of its duties under this Act other than those referred to in section 5.43.

\* *Absolute majority required.*

- (2) A delegation under this section is to be in writing and may be general or as otherwise provided in the instrument of delegation.

## POLICY IMPLICATIONS

### 4.5: Execution of Documents

The Policy states the following:

All documents validly executed will have the common seal affixed, the President, and the Chief Executive Officer's attestations affixing the seal. Use of the common seal is to be recorded in the common seal register and must have the Council resolution number included and the date that the seal was applied.

Strategic Community Plan

**5: Governance**

Demonstrated accountability and corporate governance.

*G1 Enhance governance capability to deliver sustainable outcomes, roads and buildings*

G1.1 Provide efficient, accountable and ethical governance.

**RISK MANAGEMENT CONSIDERATIONS**

Should Council not be informed of the documents that have had the Common Seal affixed under delegated authority, the Shire will fail to abide by Council's Execution of Documents Policy.

**FINANCIAL IMPLICATIONS**

No financial resource impact.

**VOTING REQUIREMENTS**

Simple Majority.

---

### 11.1.2 STATUS OF COUNCIL DECISIONS

**Attachments:** [Appendix 1 Register of Status of Council Decisions 2018 2022](#)

**Responsible Officer:** Steven Harding  
Chief Executive Officer

**Author:** Tehsin Ali  
Governance Administration Officer

**Proposed Meeting Date:** 27 May 2022

**Location/Address:** N/A

**Name of Applicant:** N/A

**Author Disclosure of Interest:** Nil

#### COUNCIL RESOLUTION / OFFICER'S RECOMMENDATION

(Resolution No: 2022/58)

**Moved:** Cr McWhirter-Brooks

**Seconded:** Cr Mortimer

**That Council notes the report.**

**CARRIED UNANIMOUSLY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer, Grace and Smith

**Against:** Nil

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#### REPORT PURPOSE

To provide Council with advice of the status of outstanding Council decisions from previous meetings.

#### BACKGROUND

Council has previously requested it be informed of the progress of the implementation of its previous decisions.

## COMMENTS/OPTIONS/DISCUSSIONS

A list of the status of Council's decisions from the previous meeting and those outstanding decisions since January 2018 is attached as **Appendix 1** to this report.

## STATUTORY IMPLICATIONS/REQUIREMENTS

Recommendation is consistent with section 2.7 of the *Local Government Act 1995*.

## POLICY IMPLICATIONS

Consistent with past policy and practices of the Council.

## STRATEGIC COMMUNITY PLAN

### 5: Governance

*Demonstrated accountability and corporate governance.*

G1 Provide efficient, accountable and ethical governance.

G1.1 Enhance governance capability to deliver sustainable outcomes, roads and buildings

## RISK MANAGEMENT CONSIDERATIONS

The continued reporting of the status of Council decisions mitigates compliance and reputational risks associated with Council decisions not been implemented.

## FINANCIAL IMPLICATIONS

No financial resource impact.

## VOTING REQUIREMENTS

Simple Majority.



Item No	Date of Meeting 29 April 2022	Report Title	Accepted Recommendation	Council Resolution No.	Comments / Action Taken	Completion Date
9.1	N/A	Confirmation of Minutes	That the Minutes of the Ordinary Meeting of Council held on 25 March 2022 as published on the Shire's website, be confirmed as a true and correct record of proceedings.	2022 / 40	Noted	29/04/2022
11.1.1	Steven Harding Chief Executive Officer	STATUS OF COUNCIL DECISIONS	That Council notes the report.	2022 / 41	Noted	29/04/2022
11.2.1	Steve Leeson Director Corporate Services	MONTHLY FINANCIAL STATEMENTS, INVESTMENT REPORT, INSURANCE REPORT AND WRITE OFF FOR PERIOD ENDING FEBRUARY 2022	That Council: 1. Adopts the monthly financial statements for the period 1 July 2021 to 28 February 2022 of the 2021/2022 financial year included as Appendix 1 to the report. 2. Pursuant to section 6.12(1)(c) of the Local Government Act 1995 writes off the amount of \$6,936.66 on Assessment # A423320. 3. Pursuant to Section 6.8 of the Local Government Act 1995 approves an amendment to the Shire's 2021-2022 Annual Budget as per the following table: Account Job Description Current Budget Amendment Revised Budget 41147 OG0053 Youth Hub Concept \$200,000 \$38,858 \$238,858 81041 WN6000 Planning & Strategy – PB Newman \$100,000 -\$38,858 \$61,142	2022 / 42	Noted and budget amendments made	2/05/2022
11.2.2	Steve Leeson Director Corporate Services	CREDITORS FOR PAYMENT	OFFICER'S RECOMMENDATION That Council endorse the below payments for the period of 1 March 2022 to 31 March 2022:  EFT Payments \$339,165.30  MasterCard \$9,877.53 Cheque Payments \$1,075.84  Direct Payments \$113,631.44	2022 / 43	Noted	29/04/2022
11.2.3	Steve Leeson Director Corporate Services	POLICY REVIEW - PROCUREMENT AND TENDER PROCEDURES POLICY AND JUNIOR COMMUNITY AND SPORTING ORGANISATIONS ASSISTANCE	That Council accepts the review of and adopts the revised Procurement and Tender Procedures Policy (attached as Appendix 1) and Junior Community and Sporting Organisations Assistance Policy (attached as Appendix 2).	2022 / 44	Policy manual Updated	19/05/2022
11.2.4	Steve Leeson Director Corporate Services	PROPOSED 2022/23 SCHEDULE OF FEES AND CHARGES	That Council: 1. Provides its in-principle endorsement of the Schedule of 2022/2023 Fees and Charges, included as Appendix 1 to the report; 2. Includes the proposed schedule within the drafting of the Shire's 2022/2023 annual budget for further consideration.	2022 / 45	Noted	29/04/2022

11.2.5	Steve Leeson Director Corporate Services	CHANGE IN METHOD OF VALUATION	That Council authorises the Chief Executive Officer to undertake the process of changing the method of valuation of A700950 Roy Hill Camp and Roy Hill Operations Village from unimproved to gross rental. ABSOLUTE MAJORITY REQUIRED	2022 / 46	Noted	29/04/2022
11.3.1	Eric Plet Director Community Services	NEWMAN AQUATIC CENTRE - ENCLOSED AREA FOR CHILDREN	That Council: 1. Notes the Code of Practice for the Design, Construction, Operation, Management and Maintenance of Aquatic Facilities, prescribed by the Health (Aquatic Facilities) Regulations 2007, which mandates the level of the supervision required for children under the ages of 5 and 10; 2. Recognises that given the current operational constraints of the Newman Aquatic Centre, the provision of a fenced area for use by children and parents/carers would be inconsistent with the Health (Aquatic Facilities) Regulations 2007; 3. Does not approve of the installation of a fenced area for use by children and parents/guardians within the Newman Aquatic Centre.	2022 / 47	Noted	29/04/2022
11.3.2	Eric Plet Director Community Services	DEPARTMENT OF TRANSPORT ACCESS AND EQUITY FUNDING APPLICATION	That Council: 1. Endorses the successful application from the Department of Transport under the Access and Equity Funding Round and authorises the Chief Executive Officer to sign the Letter of Agreement to accept the funding. 2. Pursuant to s6.8 of the Local Government Act 1995, amends the 2021/22 annual budget as follows: Account Current Budget Amendment Revised Budget TBA – Revenue \$0 \$79,235 \$79,235 TBA – Expenses \$0 (\$79,235) (\$79,235)  ABSOLUTE MAJORITY REQUIRED	2022 / 48		2/05/2022
11.4.1	Steven Harding Chief Executive Officer	DEVELOPMENT APPLICATION - PROPOSED SHADE STRUCTURE	That Council approves application P006/22 from Pilbara Meta Maya Group of Companies for the construction of a shade structure, subject to the following conditions: 1. Development shall be in accordance with the approved plan(s) and subject to any modifications required as a consequence of any condition(s) of this approval. The endorsed plan(s) shall not be modified or altered without the prior written approval of the Shire of East Pilbara. 2. This approval to remain valid for a period of 24 months if development is commenced within 12 months. Otherwise this approval remains valid for 12 months only.	2022 / 49	Completed	2/05/2022

15.1.1	Steven Harding Chief Executive Officer	FUNDING AGREEMENT	<p>That Council:</p> <ol style="list-style-type: none"> <li>Endorses the essential terms of the proposed funding agreement included as Appendix 1</li> <li>Authorises the Chief Executive Officer to finalise a funding agreement with Atlas Iron Pty Ltd and Calidus Resources Limited, and to sign all necessary documentation on behalf of Council to effect the funding agreement.</li> </ol> <p><u>REASONS FOR CONFIDENTIALITY</u></p> <p>That in accordance with Section 5.23 (2) of the Local Government Act 1995 the meeting is closed to members of the public with the following aspect(s) of the Act being applicable to this matter:</p> <p>(c) A contract entered into or which may be entered into by the Local Government and relates to matters to be discussed at the meeting.</p>	2022 / 50	Negotiations to finalise funding deed are in progress	In progress
15.2.1	Eric Plet Director Community Services	APPOINTMENT OF BUSH FIRE CONTROL OFFICER	<p>That Council:</p> <ol style="list-style-type: none"> <li>Appoints Kim Maddern of the Town of Port Hedland as a Bushfire Control Officer for the Shire of East Pilbara under Section 38 of the Bush Fires Act 1954.</li> <li>Authorises the Chief Executive Officer to publish details of the appointment in a newspaper circulating in the district.</li> <li>Authorises the Chief Executive Officer to provide access to the Shire of East Pilbara's Intramaps program to the new Bushfire Control Officer.</li> </ol> <p><u>REASONS FOR CONFIDENTIALITY</u></p> <p>That in accordance with Section 5.23 (2) of the Local Government Act 1995 the meeting is closed to members of the public with the following aspect(s) of the Act being applicable to this matter:</p> <p>(b) The personal affairs of any person.</p>	2022 / 51	Kim Maddern appointed and necessary arrangements made	2/05/2022

11.2 DIRECTOR CORPORATE SERVICES

11.2.1 MONTHLY FINANCIAL STATEMENTS, INVESTMENT REPORT,  
INSURANCE REPORT AND BUDGET AMENDMENTS FOR PERIOD  
ENDING MARCH 2022

Attachments: [Appendix 1 Monthly Financial Statements](#)  
[Appendix 2 Investment Summary Report](#)  
[Appendix 3 Insurance Report](#)

Responsible Officer: Steve Leeson  
Director Corporate Services

Author: Lisa Davis  
Manager Corporate Services

Proposed Meeting Date: 27 May 2022

Location/Address: N/A

Name of Applicant: N/A

Author Disclosure of Interest: Nil

**COUNCIL RESOLUTION / OFFICER'S RECOMMENDATION**

(Resolution No: 2022/59)

**Moved:** Cr McWhirter-Brooks

**Seconded:** Cr Coppin

**That Council:**

1. Adopts the monthly financial statements for the period 1 July 2021 to 31 March 2022 of the 2021/2022 financial year included as Appendix 1 to the report.
2. Pursuant to Section 6.8 of the *Local Government Act 1995* approves an amendment to the Shire's 2021-2022 Annual Budget as per the following table:

Account	Description	Current Budget	Amendment	Revised Budget
129595	Newman Depot Redevelopment	\$ 20,000	\$250,000	\$270,000
PJ0004	PJ – Newman Depot Redevelopment Project	\$ 250,000	-\$250,000	NIL
49007	MHR Vehicle (41228)	\$ NIL	\$43,700	\$43,700

148070	Insurance Income	Recoup	\$ 500,000	\$43,700	\$543,700
111149	Plant Maintenance		\$ 80,000	-\$30,500	\$49,500
119082	Newman Aquatic Centre - Infa		\$255,000	\$30,500	\$285,500

**CARRIED BY AN ABSOLUTE MAJORITY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer, Grace and Smith

**Against:** Nil

## REPORT PURPOSE

The Monthly Financial Statements provide details of the Shire of East Pilbara's (the Shire's) current year to date financial position in relation to the 2021-2022 Annual Budget, as amended from time to time, including the reporting of material variances.

## BACKGROUND

The reporting of monthly financial information is a requirement under section 6.4 of the *Local Government Act 1995* ("the Act") and regulation 34 of the *Local Government (Financial Management) Regulations 1996* ("the Regulations").

**Appendix 1** details the financial activities of the Shire for the period 1 July 2021 to 31 March 2022 of the current financial year.

There are 4 sections of the monthly report:

1. Monthly Health Checks and Summary Graphs;
2. Statutory Reports – Rate Setting Statement, Operating Statement, Cash Flow;
3. Various other Notes to give Council an overview of the Shire's current financial situation, including Material Variances for Programs and Nature and Type as per Council's adopted variance threshold limits of 10% or \$10,000 whichever is greater; and
4. A Capital Projects schedule detailing all expenditure.

**Appendix 2** is the Monthly Investments Report.

**Appendix 3** is the Monthly Insurance Report.

Any immediate annual budget considerations are also presented within the monthly financial report.

**COMMENTS/OPTIONS/DISCUSSIONS**

Variances

Material variances in the Shire 2021-2022 annual budget are disclosed within **Appendix 1**.

Investments

The portfolio accrued \$34,953 in interest and returned 0.55%pa versus the bank bill benchmark of -0.19%pa for the month. For the past 12 months, the portfolio returned 0.38%pa, exceeding the bank bill index benchmark's 0.02%pa by 0.36%pa.

Though not affecting the return on Council's term deposit portfolio, fixed interest securities are feeling the brunt of inflation fears with prices on bonds dropping as interest rates increase sharply. This is causing 'marked to market' negative returns on market traded bank bills and bonds, including a negative return of nearly 0.20%pa on the Ausbond Bank Bill Index in April.

Insurance Report

In April 2022, 5 Claims were closed / settled to the value of \$22,009.75. There are 36 claims still open in various stages of completion, with 19 claims being acknowledged or accepted.

Over 50% of closed claims for this financial year to date are due to the deliberate destruction of Shire property or of the act of entering a Shire property without permission with the intention of committing a criminal offence.

PC0341 | 11/12/2020 Various Location | Storm damage

On 11/12/2020 a storm hit the Shire of East Pilbara delivering a deluge of water though out the Shire. The Disaster Recovery committee formed and proceeded to investigate community wellbeing and the damage in all areas, both non-insurable and insurable assets. Nullagine town being the worst hit along with the community roads and Nullagine Airstrip.

SoEP received 3 part reimbursement payments from LGIS, reaching the value of \$1,520,000. The claim is still open with a review of pending invoices and works to be completed to the value of approximately \$255K.

Budget Amendment

Transfer of money from Operational Account to Capital Account, for replacement of the Newman Depot Building.

Account	Description	Current Budget	Amendment	Revised Budget
129595	Newman Depot Redevelopment	\$ 20,000	\$250,000	\$270,000
PJ0004	PJ – Newman Depot Redevelopment Project	\$ 250,000	-\$250,000	NIL

Additional expenditure for the replacement of Vehicle 119 EPS due to recent insurance claim.

<b>Account</b>	<b>Description</b>	<b>Current Budget</b>	<b>Amendment</b>	<b>Revised Budget</b>
49007	MHR Vehicle (41228)	\$ NIL	\$43,700	\$43,700
148070	Insurance Recoup Income	\$ 500,000	\$43,700	\$543,700

Transfer of funds from Newman Aquatic Centre – Operational Account to Newman Aquatic Centre – Capital to cover cost for Tender received.

<b>Account</b>	<b>Description</b>	<b>Current Budget</b>	<b>Amendment</b>	<b>Revised Budget</b>
111149	Plant Maintenance	\$ 80,000	-\$30,500	\$49,500
119082	Newman Aquatic Centre - Infa	\$255,000	\$30,500	\$285,500

## **STATUTORY IMPLICATIONS/REQUIREMENTS**

*Local Government Act 1995*

Part 6 Financial Management

Division 4 General financial provisions

Section 6.4 (2)

*“The financial report is to:*

- (a) be prepared and presented in the manner and form prescribed; and*
- (b) contain the prescribed information.”*

Section 6.8 (1) (b)

*“Expenditure from municipal fund not included in annual budget is to be authorised in advance by resolution”. \*Absolute majority required.*

## **POLICY IMPLICATIONS**

3.1 Accounting Policies

3.5 Budget Management – Capital Acquisitions

3.9 Investments Policy

## **STRATEGIC COMMUNITY PLAN**

### **5: Governance**

Demonstrated accountability and corporate governance.

G1 Provide efficient, accountable and ethical governance.

G1.1 Enhance governance capability to deliver sustainable outcomes, roads and buildings

**RISK MANAGEMENT CONSIDERATIONS**

Legislative - Medium

**FINANCIAL IMPLICATIONS**

Legislative – Medium

If Council approve the officer's recommendation, the Shire meets compliance with the Financial Management Regulations.

If Council decline or defer the officer's recommendation, the Shire may be considered non-compliant in the preparation of required financial activity statements.

**VOTING REQUIREMENTS**

Absolute Majority.



# Shire Of East Pilbara

## Monthly Financial Statements

(Containing the Statement of Financial Activity)

### For The Period Ending 31st March 2022

LOCAL GOVERNMENT ACT 1995  
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

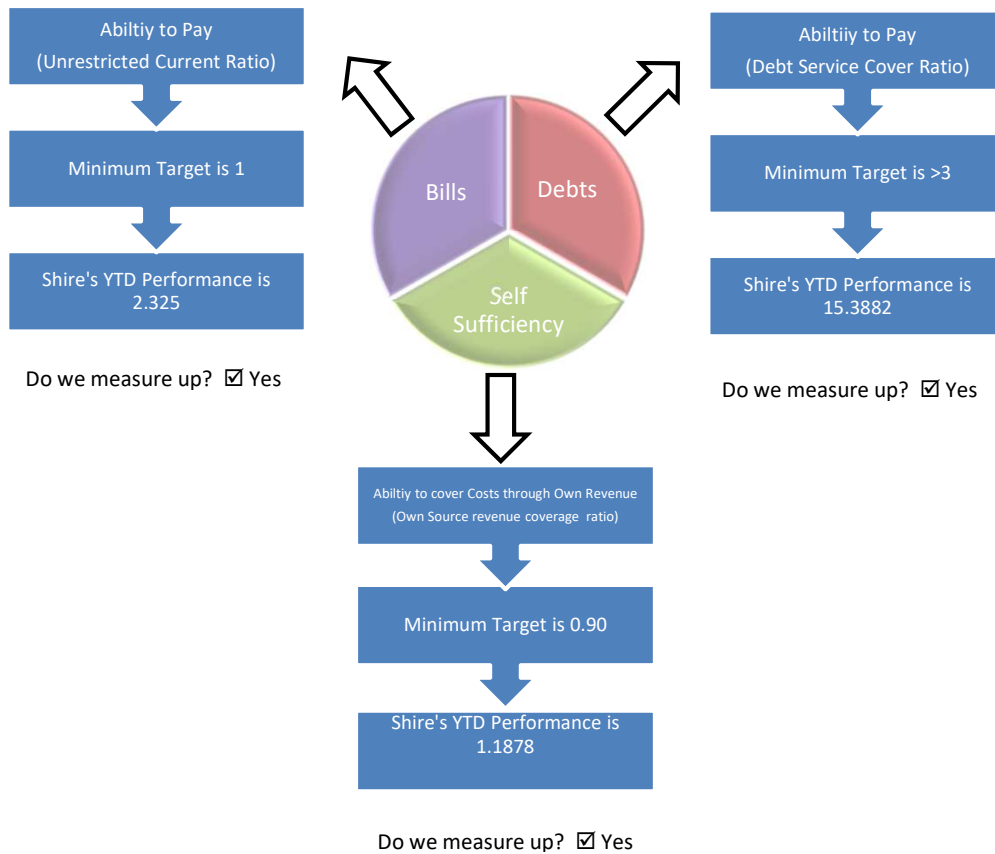
#### TABLE OF CONTENTS

Monthly Health Checks & Summary Graphs	...	1	
Statement of Financial Activity by Program	...	4	
Statement of Financial Activity by Nature or Type	...	6	
Rate Setting Statement	...	8	
Cash Flow	...	9	
Acquisitions and Construction of Assets	...	10	
Note 1	Net Assets	...	17
Note 2	Explanation of Material Variance	...	18
Note 3	Rating Revenue	...	19
Note 4	Receivables	...	21
Note 5	Disposal of Assets	...	22
Note 6	Borrowings	...	23
Note 7	Reserves	...	24
Note 8	Grants and Contributions	...	26
Note 9	Trusts	...	27
Note 10	Budget Amendments	...	28

# MONTHLY FINANCIAL HEALTH CHECKS

For The Period Ending 31st March 2022

Highlighting how the Shire of East Pilbara is tracking against financial ratios



## How are we tracking against our budget targets?

### Adjusted Operating Surplus

- A measure of the Shire's ability to cover its operational costs including depreciation and have funds left over to cover capital expenditure (including principal loan repayments) without relying on debt or reserves

Minimum Target is 1%

Shire's YTD Performance is  
0.3196

Do we meet the target?  No

Adjusted operating surplus and self sufficient ratios are high due to rates being fully funded at the beginning of the financial year. However as the year progresses, operating expenditure will continue to draw on this revenue source reducing to target by 30 June 2022

It should be noted that the increase in depreciation (following the revaluation of assets at fair value over the last four years) has significantly increased the annual depreciation and puts pressure on the operating surplus result.

### Asset Sustainability Ratio

- Measures if the Shire is replacing or renewing existing non-financial assets at the same rate that its overall asset stock is wearing out

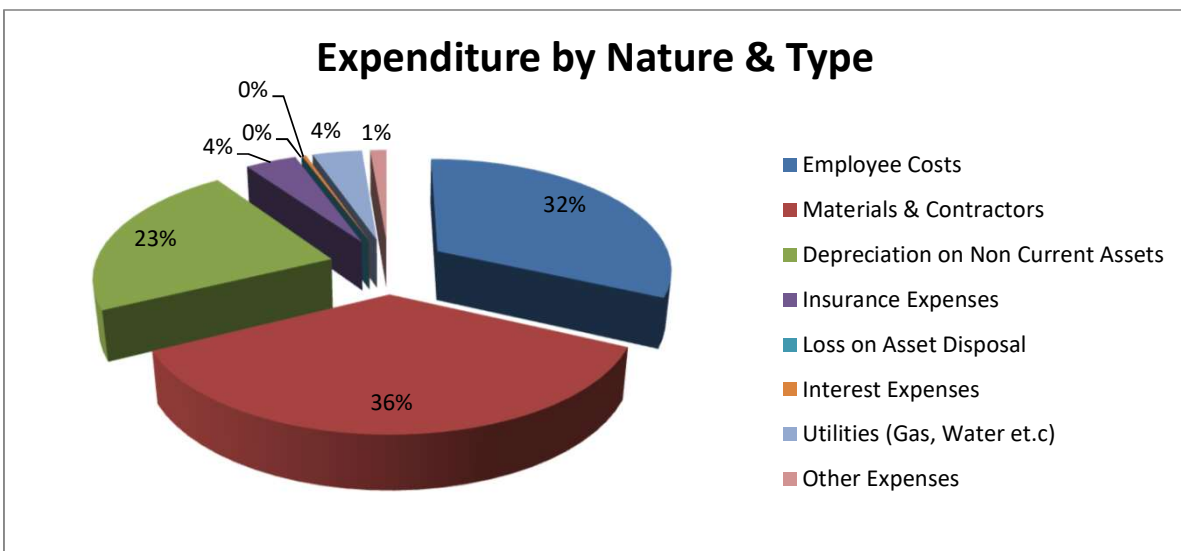
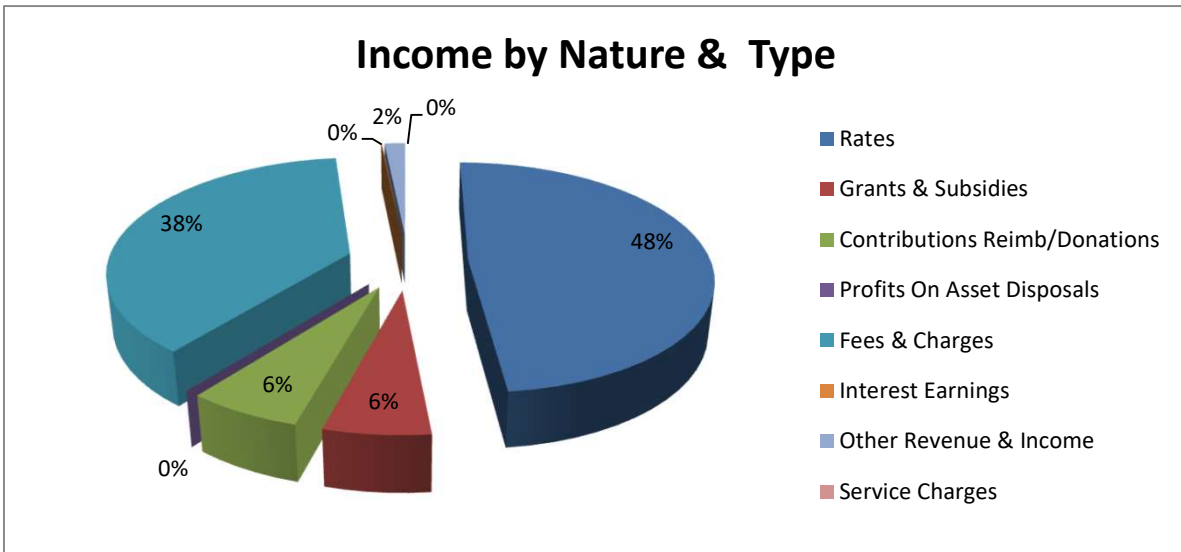
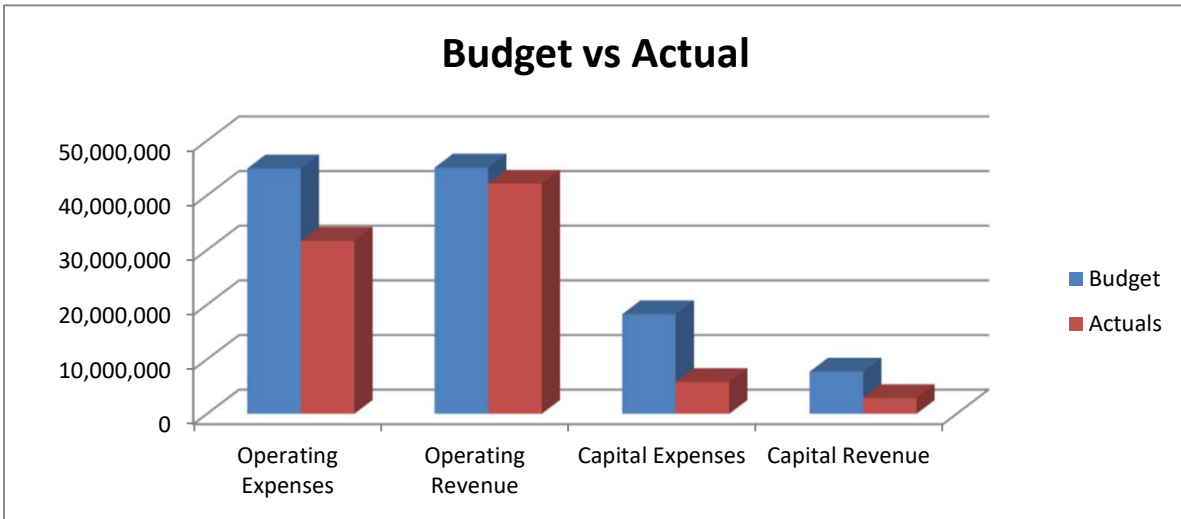
Minimum Target is 90%

Shire's YTD Performance is

Do we meet the target? Unable to  
calculate without Asset  
Management Plans

# Shire Of East Pilbara Financial Graphs

For The Period Ending 31st March 2022



**Shire Of East Pilbara**  
**Operating Revenue and Expenses**

For The Period Ending 31st March 2022

Function, Sub-Function and Department Name	Budget Annual Revenue	Amended Budget YTD Revenue	Actual YTD Revenue	Monthly Budget vs Actual \$ Variance	Monthly Bud vs Actual % Variance	Budget Annual Expenditure	Amended Budget YTD Expenditure	Actual YTD Expenditure	Monthly Budget vs Actual \$ Variance	Monthly Bud vs Actual % Variance
<b>General Purpose Funding</b>										
Rates	21,114,600	21,153,356	21,316,287	(162,931)	(1)	459,100	457,973	173,999		
Other General Purpose Funding	2,335,000	1,751,253	812,865	938,388	54	-	-	-		
<b>Total General Purpose Funding</b>	<b>23,449,600</b>	<b>22,904,609</b>	<b>22,129,153</b>			<b>459,100</b>	<b>457,973</b>	<b>173,999</b>	<b>283,974</b>	<b>62</b>
<b>Governance</b>										
Members of Council	100	100	-			928,500	705,472	567,703		
Other Governance	66,300	219,572	93,489			1,083,600	1,002,708	953,989		
Corporate Governance	-	-	-			352,900	255,729	233,223		
Customer Service	-	-	-			442,500	313,866	225,050		
Marketing, Media and Publication	-	-	-			178,500	133,119	114,996		
Stakeholder Management	-	-	-			159,800	111,600	93,524		
Organisation Development	-	-	-			-	76,000	53,164		
Financial Services	-	-	-			989,900	726,381	618,020		
Records Management	-	-	-			170,500	126,828	101,060		
Human Resources	-	-	-			887,900	807,217	781,859		
Occupational Health and Safety	-	-	-			314,500	257,625	196,134		
Information and Technology	-	-	-			1,001,000	892,003	887,408		
IPR, Strategic and Business Planning	-	-	-			722,300	680,287	456,935		
Procurement and Contract Management	-	-	-			312,600	234,459	158,171		
Asset Management	-	-	-			374,300	264,420	190,329		
Fixed Assets	-	-	-			559,500	419,625	239,484		
Allocations To Other Functions	-	-	-			(8,395,100)	(6,296,337)	(5,960,911)		
<b>Total Governance</b>	<b>66,400</b>	<b>219,672</b>	<b>93,489</b>	<b>126,183</b>	<b>57</b>	<b>83,200</b>	<b>711,002</b>	<b>(89,864)</b>	<b>800,866</b>	<b>113</b>
<b>Law, Order &amp; Public Safety</b>										
Fixed Assets	-	-	-			197,700	148,284	83,460		
Ranger Services	27,800	21,972	28,403			581,100	444,813	275,263		
Emergency Management	24,000	22,972	9,460			249,000	204,434	360,431		
Security and Surveillance	-	333,378	444,446			216,600	165,231	136,354		
<b>Total Law, Order &amp; Public Safety</b>	<b>51,800</b>	<b>378,322</b>	<b>482,309</b>	<b>(103,987)</b>	<b>(27)</b>	<b>1,244,400</b>	<b>962,762</b>	<b>855,508</b>	<b>107,254</b>	<b>11</b>
<b>Health</b>										
Fixed Assets	-	-	-			54,200	50,328	6,490		
Health Inspection and Administration	68,800	50,434	25,906			446,500	345,022	355,458		
Preventative Services	18,000	(18,000)	27,862			93,000	62,775	31,545		
<b>Total Health</b>	<b>86,800</b>	<b>32,434</b>	<b>53,768</b>	<b>(21,334)</b>	<b>(66)</b>	<b>593,700</b>	<b>458,125</b>	<b>393,492</b>	<b>64,633</b>	<b>14</b>

Function, Sub-Function Department Name	and	Budget Annual Revenue	Budget YTD Revenue	Actual YTD Revenue	Monthly Budget vs Actual \$ Variance	Monthly Bud vs Actual % Variance	Budget Annual Expenditure	Budget YTD Expenditure	Actual YTD Expenditure	Monthly Budget vs Actual \$ Variance	Monthly Bud vs Actual % Variance
<b>Education &amp; Welfare</b>											
Fixed Assets		35,000	35,000	-			421,100	315,828	162,314.70		
Place Based Services (Newman)		5,000	3,753	90.90			702,400	478,786	410,976.44		
Youth & Family Services		4,000	24,055	955			894,600	732,366	547,522.70		
Place Based Services (Rural)		-	-	-			619,600	484,188	483,801.65		
<b>Total Education &amp; Welfare</b>		<b>44,000</b>	<b>62,808</b>	<b>1,045</b>	<b>61,763</b>	<b>98</b>	<b>2,637,700</b>	<b>2,011,168</b>	<b>1,604,615</b>	<b>406,553</b>	<b>20</b>
<b>Housing</b>											
Fixed Assets		-	-	-			582,900	437,175	253,191		
Staff Housing - Newman		212,100	159,075	165,536			201,100	(2,385)	296,342		
Staff Housing - Marble Bar		31,000	23,247	58,935			31,000	23,256	50,934		
Martumili Housing		14,500	10,881	12,665			14,500	10,863	9,483		
Built Infrastructure		87,000	65,250	104,536			76,000	57,015	36,212		
<b>Total Housing</b>		<b>344,600</b>	<b>258,453</b>	<b>341,672</b>	<b>(83,219)</b>	<b>(32)</b>	<b>905,500</b>	<b>525,924</b>	<b>646,163</b>	<b>(120,239)</b>	<b>(23)</b>
<b>Community Amenities</b>											
Fixed Assets		-	-	-			697,300	523,722	260,384		
Waste Collection & Recycling		798,500	762,378	757,394			1,054,500	813,628	686,900		
Landfill Management		4,447,000	2,579,472	2,370,805			2,713,100	2,059,590	1,594,236		
Waste Water Management		883,500	2,205,200	915,191			1,232,200	899,566	809,979		
Energy & Biodiversity		-	-	-			-	347	6,127		
Town Planning & Regional Develop't		31,000	47,250	65,069			209,800	161,311	184,884		
Land Strategy		-	-	-			185,000	138,744	131,610		
Built Infrastructure - Newman		-	-	-			99,600	78,275	48,058		
Built Infrastructure (other communities)		6,500	4,878	1,159			112,100	94,730	46,113		
<b>Total Community Amenities</b>		<b>6,166,500</b>	<b>5,599,178</b>	<b>4,109,619</b>	<b>1,489,559</b>	<b>27</b>	<b>6,303,600</b>	<b>4,769,913</b>	<b>3,768,291</b>	<b>1,001,622</b>	<b>21</b>
<b>Recreation &amp; Culture</b>											
Fixed Assets		-	-	-			2,301,000	1,725,750	1,004,077		
Built Infrastructure - Newman		-	-	-			570,600	495,166	448,948		
Built Infrastructure - Rural		81,400	66,672	58,386			240,500	190,675	201,335		
Aquatic Centres		192,500	189,149	215,915			1,826,000	1,470,500	1,302,418		
TV & Radio Re Broadcasting		-	-	-			31,900	18,581	10,317		
Recreation Centre - Newman		409,200	308,916	305,383			1,652,400	1,292,126	1,036,814		
Libraries		8,000	6,003	2,957			548,600	440,000	357,860		
Club Development		40,000	29,997	-			179,700	113,556	74,408		
Open Space Assets - Newman		858,000	949,567	183,457			3,325,400	2,400,778	1,925,697		
Other Culture		300	225	23			300	225	-		
Martumili		1,229,700	1,382,034	1,337,942			1,658,000	1,309,394	1,122,008		
Culture & the Arts		-	-	-			129,400	93,303	41,350		
Events		226,500	171,378	6,964			890,900	418,000	348,612		
Other Operating expenses for R&E Reallocatio		-	-	-			-	1,263	6,975		
<b>Total Recreation &amp; Culture</b>		<b>3,045,600</b>	<b>3,103,941</b>	<b>2,111,027</b>	<b>992,914</b>	<b>32</b>	<b>13,354,700</b>	<b>9,969,317</b>	<b>7,880,819</b>	<b>2,088,498</b>	<b>21</b>

Function, Sub-Function and Department Name	Budget Annual Revenue	Budget YTD Revenue	Actual YTD Revenue	Monthly Budget vs Actual \$ Variance	Monthly Bud vs Actual % Variance	Budget Annual Expenditure	Budget YTD Expenditure	Actual YTD Expenditure	Monthly Budget vs Actual \$ Variance	Monthly Bud vs Actual % Variance
<b>Transport</b>										
Fixed Assets	66,000	17,710	-			9,114,700	6,870,653	3,836,354.49		
Sts/Rds/Bridges/Depots - Construction	5,371,500	5,294,625	1,093,670.89			-	-	-		
Sts/Rds/Bridges/Depots - Maintenance	960,000	720,000	401,333.50			3,693,500	2,876,341	3,092,580.75		
Road Plant Purchases	19,300	14,472	581.05			-	-	-		
Aerodromes	14,455,700	10,579,275	11,016,656			12,213,000	9,308,896	6,194,116.80		
<b>Total Transport</b>	<b>20,872,500</b>	<b>16,626,082</b>	<b>12,512,242</b>	<b>4,113,840</b>	25	<b>25,021,200</b>	<b>19,055,890</b>	<b>13,123,052</b>	<b>5,932,838</b>	31
<b>Economic Services</b>										
Fixed Assets	35,000	35,000	-			692,100	520,472	285,519		
Tourism and Area Promotion	169,700	269,144	335,516			519,700	586,934	390,208		
Building Control	261,700	207,531	134,207			240,400	206,604	151,054		
Rural Services	134,900	101,178	89,565			181,500	136,125	101,785		
Economic Development	32,000	412,003	134,365			304,300	909,043	377,826		
Newman House	164,200	123,156	135,175			146,700	117,531	84,574		
<b>Total Economic Services</b>	<b>797,500</b>	<b>1,148,012</b>	<b>828,827</b>	<b>319,185</b>	28	<b>2,084,700</b>	<b>2,476,709</b>	<b>1,390,967</b>	<b>1,085,742</b>	44
<b>Other Property &amp; Services</b>										
Fixed Assets	16,800	16,800	-			28,500	21,375	11,254		
Private Works	5,000	3,753	1,268			5,000	4,999	1,388		
Public Works Overheads	5,200	3,897	1,600			59,800	27,273	350,312		
Plant Operation Costs	-	-	-			-	51,381	42,301		
Salaries and Wages	10,000	7,497	-			10,000	7,497	(1,886)		
Project Management	-	-	-			2,123,300	2,588,681	705,885		
Unclassified	790,000	1,070,703	1,025,854			790,000	1,073,197	812,900		
<b>Total Other Property &amp; Services</b>	<b>827,000</b>	<b>1,102,650</b>	<b>1,028,722</b>	<b>73,928</b>	7	<b>3,016,600</b>	<b>3,774,403</b>	<b>1,922,154</b>	<b>1,852,249</b>	49
<b>Total Revenue &amp; Expenditure As Per Operating Statement</b>	<b>55,752,300</b>	<b>51,436,161</b>	<b>43,691,872</b>			<b>55,704,400</b>	<b>45,173,186</b>	<b>31,669,198</b>		

**SHIRE OF EAST PILBARA**  
**Statement of Financial Activity By Nature and Type**  
**For The Period Ending 31st March 2022**

Description	2021/2022 Budget	2021/2022 YTD Budget	2021/2022 YTD Actual	Monthly Budget vs Actual \$ Variance	Monthly Bud vs Actual % Variance
<b>OPERATING REVENUE</b>					
Rates	21,015,600	21,015,600	21,131,272	115,672	(1)
Grants And Subsidies	8,662,000	5,774,667	2,591,147	-3,183,519	55
Contributions, Reimbursements and Donations	2,500,000	1,666,667	2,779,923	1,113,257	(67)
Gain On Asset Disposals	152,800	101,867	0	-101,867	na
Fees and Charges	21,840,000	14,560,000	16,460,352	1,900,352	(13)
Interest	406,800	271,200	25,073	-246,127	91
Other Revenue/Income	1,183,100	788,733	704,105	-84,629	11
Service Charges	0	0	0	0	na
<i>Total Operating Revenue</i>	<b>\$55,760,300</b>	<b>\$44,178,733</b>	<b>43,691,872</b>	-486,861	1
<b>Less: OPERATING EXPENDITURE</b>					
Employee Costs	14,067,500	9,378,333	10,073,418	695,085	(11)
Materials And Contracts	20,502,700	13,668,467	11,364,411	-2,304,056	9
Depreciation On Non Current Assets	16,900,100	11,266,733	7,150,641	-4,116,092	33
Insurance Expenses	1,174,600	1,174,600	1,301,387	126,787	(48)
Loss On Asset Disposal	185,800	123,867	0	-123,867	100
Interest Expenses	248,600	165,733	103,423	-62,310	40
Utilities (Gas, Electricity, Water Etc)	2,036,200	1,357,467	1,264,340	-93,127	(21)
Other Expenditure	734,200	489,467	411,578	-77,889	12
<i>Sub Total</i>	<b>\$55,849,700</b>	<b>\$37,624,667</b>	<b>31,669,198</b>	-5,955,469	16
<b>Less: Applicable To Capital Expenditure</b>	0	0	0	0	na
<i>Total Operating Expenditure</i>	<b>\$55,849,700</b>	<b>\$37,624,667</b>	<b>31,669,198</b>	-5,955,469	16
<b>NET PROFIT/(LOSS) RESULT</b>	<b>(\$89,400)</b>	<b>\$6,554,067</b>	<b>12,022,675</b>	5,468,608	na
<b>Other Comprehensive Income</b>	<b>\$0</b>		<b>0</b>		
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>(\$89,400)</b>	<b>\$6,554,067</b>	<b>12,022,675</b>	5,468,608	na



Rate Setting Statement  
Operating Revenue and Expenses  
For The Period Ending 31st March 2022

<b>OPERATING REVENUE</b>	<b>Budget</b>	<b>YTD Budget</b>	<b>YTD Actual</b>
General Purpose Funding	23,449,600	22,904,609	22,129,153
Governance	66,400	219,672	93,489
Law, Order & Public Safety	51,800	44,944	37,863
Health	86,800	32,434	53,768
Education & Welfare	9,000	27,808	1,045
Housing	344,600	258,453	341,672
Community Amenities	6,166,500	5,780,000	4,109,619
Recreation and Culture	2,245,600	2,303,941	2,062,356
Transport	15,437,700	11,267,482	11,418,654
Economic Services	762,500	1,148,012	828,827
Other Property & Services	810,200	1,085,850	1,028,722
<b>Total Operating Revenue</b>	<b>49,430,700</b>	<b>45,073,205</b>	<b>42,105,168</b>
<b>Less: OPERATING EXPENSES</b>			
General Purpose Funding	459,100	457,973	173,999
Governance	83,200	711,002	(89,864)
Law, Order & Public Safety	1,244,500	962,762	855,508
Health	555,000	419,425	393,492
Education & Welfare	2,642,100	2,011,168	1,604,615
Housing	905,500	525,924	646,163
Community Amenities	6,300,600	4,766,913	3,768,291
Recreation and Culture	13,355,500	9,958,317	7,880,819
Transport	24,882,700	18,853,490	13,123,052
Economic Services	2,079,100	2,471,109	1,390,967
Other Property & Services	3,016,600	3,774,403	1,922,154
<b>Total Operating Expenditure</b>	<b>55,523,900</b>	<b>44,912,486</b>	<b>31,669,198</b>
<b>Add:</b>			
Capital Grants and Contributions	6,168,800	10,189,400	1,586,705
Sale of Assets	383,000	233,000	-
<i>Non - cash amounts excluded from operating activities</i>	16,900,100	11,266,733	7,150,641
	<b>23,451,900</b>	<b>21,689,133</b>	<b>8,737,346</b>
<b>Less: CAPITAL WORKS PROGRAMME</b>			
Governance	218,000	425,600	77,600
Law, Order & Public Safety	454,000	898,500	682,676
Health	-	-	-
Education & Welfare	92,000	65,001	2,283
Housing	1,630,000	1,486,122	1,451,388
Community Amenities	7,278,000	1,349,500	325,887
Recreation and Culture	2,110,700	2,081,207	682,164
Transport	26,413,500	11,369,200	2,530,099
Economic Services	75,000	498,747	81,678
Private Works Overhead	150,000	65,000	-
	<b>38,421,200</b>	<b>18,238,877</b>	<b>5,833,776</b>
<b>Less: OTHER</b>			
Repayments of Debentures	1,004,100	1,209,500	351,989
<i>Less Contributions to Loan Principal</i>	-	-	-
Transfers to Reserves	1,706,800	3,639,500	3,463,630
	<b>2,710,900</b>	<b>4,849,000</b>	<b>3,815,620</b>
<b>Add: FUNDING SOURCES</b>			
Reserves Utilised	11,999,700	2,999,800	45,858
Proceeds from New Debentures	11,500,000	4,700,000	-
Estimated Surplus/(Deficit) July 1 b/fwd	400,000	3,100,000	3,445,673
	<b>23,899,700</b>	<b>10,799,800</b>	<b>3,491,531</b>
Estimated Surplus/(Deficit) June 30 c/fwd	<b>126,300</b>	<b>9,561,775</b>	<b>13,015,451</b>

## CASHFLOW

### For The Period Ending 31st March 2022

#### Municipal Fund

##### Cashflows From Operating Activities

Receipts from Operations		44,380,963
Less: Payments for Operations		-24,144,950
Net Cash Provided by Operating Activities		20,236,013

##### Cashflow from Investing Activities

Interest received		25,073
Proceeds - Sale of Assets		-4,303,338
Payment for Property, Plant & Equipment		-1,530,438
Net Cash Used by Investing Activities		-5,808,703

##### Cashflows from Financing Activities

Interest Paid		-103,423
Repayment of Borrowings		-351,989
Proceeds from Borrowings		0
Net Cash Used by Financing Activities		-455,412

**Net Increase in Cash Held** **13,971,898**

Municipal Fund Cash at Beginning of Year - 01/07/21 66,538,937

Municipal Fund Cash at End of Period - 28/02/2022 80,511,944

**Net Increase in Cash Held** **13,973,007**

#### Total Cash Balances

Municipal Fund		
- Cash At Bank	8,027,963	
- Cash Floats	12,950	
- Cash Invested	11,001,509	19,042,423
Reserve Fund - Cash Invested		61,469,521
<b>Total Cash Held</b>		<b>80,511,944</b>

**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
<b><u>Governance</u></b>								
<b>Other Governance</b>								
49001	Computer Equipment	80,000	123,600	123,600	33,241		173	33,414
49003	Furniture and Equipment - Newman	0	15,000	15,000	-		-	-
49005	EMCE Vehicle	0	94,000	94,000	-		-	-
49016	Nwm Admin Building (L&B)	80,000	135,000	135,000	44,359		-	44,359
49019	Newman Admin Building (Infa)	0	0	0	-		-	-
49026	M/Bar Admin Building	0	0	0	-		-	-
49030	CBS Vehicle - 4WD (41229)	58,000	58,000	58,000	-		-	-
49032	Newman Admin - Carpark	0	0	8,000	-		-	-
49033	Marble Bar Public Art	0	0	0	-		-	-
49039	Nmw Admin Blg Security Upgrade	0	0	0	-		-	-
<b>Total Governance</b>		<b>\$218,000</b>	<b>\$425,600</b>	<b>\$433,600</b>	<b>77,600</b>	82	<b>173</b>	<b>77,773</b>
<b><u>Law, Order &amp; Public Safety</u></b>								
<b>Fire Prevention/Emergency Services</b>								
59010	Ranger Vehicle - 4WD (51112)	0	0	0	-		-	-
59012	Nullagine BFB - Ablution Block	0	0	0	-		-	-
		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>		<b>-</b>	<b>-</b>
<b>Other Law, Order and Public Safety</b>								
59022	** BHP - CCTV	454,000	898,500	898,500	682,676		86,354	769,030
59023	** Safer Communities Grant - CCTV	0	0	263,200	-		-	-
		<b>\$454,000</b>	<b>\$898,500</b>	<b>\$1,161,700</b>	<b>682,676</b>		<b>86,354</b>	<b>769,030</b>
<b>Total Law, Order, P/Safety</b>		<b>\$454,000</b>	<b>\$898,500</b>	<b>\$1,161,700</b>	<b>682,676</b>	24	<b>86,354</b>	<b>769,030</b>

**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
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**Health**

79001	MHRS Vehicle - 4WD (71090)	0	0	0	-		-	-
<b>Total Health</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>	na	<b>-</b>	<b>-</b>

**Education and Welfare**

**Community Services**

89003	Toyota Prado GC (81119)	65,000	16,000	65,400	-		-	-
89016	Toyota Prado GC (81119)	0	16,001	45,000	-		-	-
89018	Newman House	10,000	16,000	10,000	-		-	-
89026	Newman Youth Centre - L&B	17,000	17,000	17,000	2,283		-	-
<b>Total Education and Welfare</b>		<b>\$92,000</b>	<b>\$65,001</b>	<b>\$137,400</b>	<b>2,283</b>	96.49	<b>-</b>	<b>-</b>

**Housing**

**Staff Housing**

99001	Purchase of New Housing	800,000	787,500	1,050,000	1,049,868		-	1,049,868
99020	Staff Housing Capital - ALL	750,000	677,997	904,000	377,247		332,148	709,395
99019	Staff Housing Capital - M/Bar and Null	0	0	0	23,533		-	23,533
99025	Staff Housing Contingency	50,000	0	0	-		-	-
99028	Staff Housing Capital - Airport	30,000	20,625	30,000	-		-	-
99029	Staff Housing Capital - Martumili	0	0	0	741		-	741
<b>Total Housing</b>		<b>\$1,630,000</b>	<b>\$1,486,122</b>	<b>\$1,984,000</b>	<b>1,451,388</b>	2	<b>332,148</b>	<b>1,783,536</b>

**Community Amenities**

**Sewerage**

109002	**WTP Upgrade	6,500,000	1,050,003	1,400,000	202,385		-	202,385
109019	Liquid Waste Facility - Septage Ponds	0	0	8,800,000	-		8,037,601	8,037,601

**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
109051	Header Tank Roof	0	0	0	-		-	-
<b>Sanitation Other</b>		<b>\$6,500,000</b>	<b>\$1,050,003</b>	<b>\$10,200,000</b>	<b>202,385</b>		<b>8,037,601</b>	<b>8,239,985</b>
109006	Nullagine & Marble Bar PRZ's	10,000	0	10,000	-		-	-
109013	Plant Components	100,000	0	100,000	68,207		-	68,207
109034	Newman Landfill Improvements	300,000	0	0	-		-	-
109036	Container Deposit Scheme	20,000	0	20,000	17,482		-	17,482
109038	Newman Landfill Signage	0	10,000	16,000	-		-	-
109039	Newman Landfill Bore	180,000	84,000	184,000	37,812		131,481	169,293
109040	GEWS Vehicle - 2WD (101401)	58,000	58,000	58,000	-		-	-
109042	CDS Admin Office & Toilets	0	0	0	-		-	-
109044	Newman Tip Buildings	100,000	140,000	0	-		-	-
<b>Other Community Amenities</b>		<b>\$768,000</b>	<b>\$292,000</b>	<b>\$388,000</b>	<b>123,502</b>		<b>131,481</b>	<b>254,983</b>
109022	Public Toilets	10,000	7,497	10,000	-		-	-
109033	Nullagine Public Toilets	0	0	0	-		-	-
		<b>10,000</b>	<b>7,497</b>	<b>\$10,000</b>	<b>-</b>		<b>-</b>	<b>-</b>
<b>Total Community Amenities</b>		<b>\$7,278,000</b>	<b>\$1,349,500</b>	<b>\$10,598,000</b>	<b>325,887</b>	<b>76</b>	<b>8,169,082</b>	<b>8,494,968</b>
<b>Recreation And Culture</b>								
119012	Marble Bar Civic Centre	50,000	0	0	-		-	-
119017	M/Bar CRC Building Works	10,000	10,000	10,000	-		-	-
119021	EPAC Genertator	0	0	10,400	10,317		-	10,317
119052	The Square/ The Edge	100,000	20,000	20,000	-		-	-
<b>Public Halls &amp; Civic Centre</b>		<b>\$160,000</b>	<b>\$30,000</b>	<b>\$40,400</b>	<b>10,317</b>		<b>-</b>	<b>10,317</b>

**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
119067	Newman Aquatic Centre - P&E	0	43,425	57,900	27,900		16,475	44,375
119082	Newman Aquatic Centre - INF	155,000	175,313	255,000	1,477		-	1,477
119083	Newman Aquatic Centre - L&B	95,000	95,000	95,000	-		-	-
<b>Swimming Areas / Beaches</b>		<b>\$250,000</b>	<b>\$721,638</b>	<b>\$407,900</b>	<b>29,377</b>		<b>16,475</b>	<b>45,852</b>

119310	Newman Community Library - L&B	17,000	32,000	32,000	-		-	-
119311	Nullagine Community Library - L&B	10,000	0	10,000	-		-	-
<b>Libraries</b>		<b>\$27,000</b>	<b>\$32,000</b>	<b>\$42,000</b>	<b>-</b>		<b>-</b>	<b>-</b>

119028	Newman Rec Centre (L&B)	125,000	125,000	125,000	37,974		25,844	63,818
119033	Newman Rec Centre - Equipment	0	0	0	-		-	-
119604	Nullagine Community Gym Equipment	5,700	5,700	5,700	5,718		-	5,718
119611	Rec Centre Bin Compound	0	6,372	8,500	8,317		-	8,317
<b>Recreation Centre</b>		<b>\$130,700</b>	<b>\$137,072</b>	<b>\$139,200</b>	<b>52,009</b>		<b>25,844</b>	<b>77,853</b>

119060	M/Bar Sports Complex Upgrade	5,000	0	5,000	-		-	-
119071	Hard Court	800,000	825,000	1,200,000	544,972		764,955	1,309,927
119709	Playground Equipment	100,000	100,000	100,000	-		99,527	99,527
119711	Holden Colorado LS C/C T/D A/T (2806)	38,000	38,000	38,000	-		-	-
119718	Wilara Park Fencing	40,000	0	40,000	15,000		-	15,000
119730	Capricorn Oval Capital - Grandstand Roof	10,000	10,000	10,000	-		-	-
119739	Cricket Pitch and Nets	30,000	0	30,000	30,490		-	30,490
119741	Purchase of Lanf - Rec Master Plan	400,000	0	0	-		-	-
119742	North Newman Reserve - Water Supply Conn	120,000	0	0	-		-	-

**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
119743	Capricorn Oval - Retic Upgrade	0	187,497	250,000	-		-	-
	<b>Ovals, Parks and Other Reserves</b>	<b>\$1,543,000</b>	<b>\$1,160,497</b>	<b>\$1,673,000</b>	<b>590,462</b>		<b>864,483</b>	<b>1,454,944</b>
	<b>Total Recreation And Culture</b>	<b>\$2,110,700</b>	<b>\$2,081,207</b>	<b>\$2,302,500</b>	<b>682,164</b>	<b>67</b>	<b>906,801</b>	<b>1,588,966</b>

**Transport**

129545	Marble Bar / Woodie Woodie Road	437,500	291,667	437,500	5,803.05		102,586	108,389
129546	Jigalong Road	390,000	260,000	390,000	-		-	-
129548	Muccan Shay Gap Road	450,000	300,000	450,000	4,996.18		63,409	68,405
129549	Goldworthy Road	0	225,000	300,000	129,829.34		18,085	147,915
129551	Woodie Woodie Road	300,000	200,000	300,000	252,806.21		8,687	261,493
129555	Hillside Marbe Bar Road	0	0	0	-		-	-
129557	Skull Springs Road	760,000	506,667	760,000	570,063.00		-	570,063
129558	Goldsworthy Shay Gap Road	400,000	266,667	400,000	424,049.47		3,182	427,231
129588	Boreline Roads	675,000	450,000	675,000	74,185		-	74,185
	<b>Road Construction</b>	<b>\$3,412,500</b>	<b>\$2,500,001</b>	<b>\$3,712,500</b>	<b>1,461,732</b>		<b>195,949</b>	<b>1,657,682</b>

129537	Kiwirrkurra Access Road	165,000	110,000	165,000	400.00		-	400
129538	Punmu Access Road	165,000	110,000	165,000	-		-	-
129539	Talawana Track	550,000	366,667	550,000	-		193,113	193,113
129540	Jupiter Well Access Road	75,000	50,000	75,000	-		-	-
129542	Kunnawarritji Access	0	0	0	-		-	-
129543	Desert Road	280,000	186,667	280,000	-		-	-
	<b>Aboriginal Access Roads</b>	<b>\$1,235,000</b>	<b>\$823,334</b>	<b>\$1,235,000</b>	<b>400.00</b>		<b>193,113</b>	<b>193,513</b>

**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
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129305	Marble Bar Depot Building	70,000	70,000	70,000	-			
129530	Newman Town Streets - Reseals	500,000	700,000	700,000	772,447.78			
129533	The Lane Way	400,000	0	0	-			
129534	Wombat Crossing - Newman	100,000	0	100,000	-			
129535	Irringadji Bridge Repairs	50,000	0	50,000	-			
129562	Local Road & Infrastructure Project	0	1,196,000	1,196,000	-			
129573	Concrete Works - Newman	300,000	100,000	200,000	30,556.00			
129577	Pavement Works - Newman	50,000	45,603	60,800	49,510.99			
129595	Newman Depot - Land & Building	20,000	20,000	20,000	-			
129619	Streetscape Projects/ Landscaping	0	0	0	-			
129629	Fuel Bowser and Upgrades - M/Bar and Null.	0	0	185,000	72,938.00			
129628	Traffic Management/ Signs	50,000	50,000	50,000	43,202.76			
129630	Installation of Cattle Grids	0	0	35,000	-			
129631	Iron ore Parade - Asphalt Surfacing	0	0	12,000	-			
<b>Other Construction</b>		<b>\$1,540,000</b>	<b>\$2,181,603</b>	<b>\$2,678,800</b>	<b>968,656</b>			

-	-
62,713	835,161
-	-
-	-
-	-
-	-
72,500	103,056
-	49,511
-	-
109,407	182,345
-	43,203
32,182	32,182
-	-
<b>276,802</b>	<b>1,245,457</b>

129051	Toyota Hikux 4WD SR S/C/C A/T	65,000	65,000	65,000	-			
129062	Komatsu GD 655-5 Motor Grader (2828)	450,000	450,000	450,000	-			
129084	Minor Equipment - Rural	73,000	0	0	-			
129091	Holden Colorado LS C/C T/D A/T	38,000	38,000	38,000	-			
129107	Caterpillar 249D Track Skid Steer (NEW)	120,000	120,000	120,000	-			
129108	Caterpillar 301.8 Mini Excavator (NEW)	60,000	60,000	60,000	-			
129109	Plant Trailer for new Mini Excavator & Skid St	25,000	25,000	25,000	-			
129718	Fuso Canter 815 Tray Top (2824)	65,000	65,000	65,000	-			
129722	Minor Equipment - Newman	30,000	20,625	30,000	-			

-	-
375,909	375,909
-	-
-	-
99,091	99,091
55,890	55,890
12,591	12,591
55,290	55,290
-	-



**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
<b>Road Plant Purchases</b>		<b>\$926,000</b>	<b>\$843,625</b>	<b>\$853,000</b>	<b>-</b>		<b>598,771</b>	<b>598,771</b>
129401	Services - Access Roads, Car Parks	4,600,000	500,000	500,000	-		178,118	178,118
129402	Services - Water Inc Ro	1,305,000	500,000	500,000	-		-	-
129403	Services - Power	2,400,000	0	200,000	22,217		17,008	39,225
129404	Services - Waste	500,000	343,750	500,000	-		-	-
129415	Safety & Security - Fences & Gates	1,300,000	0	500,000	-		-	-
129418	Airside - Manoeuvring Areas	3,000,000	0	1,000,000	-		-	-
129419	Safety & Security - Lighting	0	0	0	-		-	-
129423	Airport Operation Expansion	1,000,000	550,000	550,000	-		605,000	605,000
129034	Toyota Hilux SR E/C C/C 4 WD	65,000	0	65,000	-		-	-
129036	Toyota Prado GX	65,000	65,000	65,000	-		-	-
129427	Plant & Equipment - Machinery	65,000	44,687	65,000	-		-	-
129431	Public Structures	0	0	0	-		-	-
129432	Marble Bar Airstrip	5,000,000	0	5,000,000	77,094		-	77,094
<b>Landside Expenses</b>		<b>\$19,300,000</b>	<b>\$2,003,437</b>	<b>\$8,945,000</b>	<b>99,311</b>		<b>800,126</b>	<b>899,437</b>
<b>Total Airport</b>		<b>\$19,300,000</b>	<b>\$2,003,437</b>	<b>\$8,945,000</b>	<b>99,311</b>		<b>800,126</b>	<b>899,437</b>
<b>Total Transport</b>		<b>\$26,413,500</b>	<b>\$8,352,000</b>	<b>\$17,424,300</b>	<b>2,530,099</b>	70	<b>2,064,761</b>	<b>4,594,860</b>
<b>Economic Services</b>								
139818	RPT Troop Carrier (131166)	0	0	0	-		-	-
<b>Rural Services</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>		<b>-</b>	<b>-</b>

**Shire Of East Pilbara**  
**Acquisition & Construction of Assets**  
**For The Period Ending 31st March 2022**

A/c No	Function/Sub Function	Budget	Monthly Budget	Amended Budget	Actuals to Date	Monthly Bud vs Actual % Variance	2021/2022 Funds Committed	2021/2022 Total Funds Spent YTD
139105	Toyota Hilux SR Xtra Cab 4 WD	75,000	0	80,000	-		-	-
139203	Cape K - Caretakers Residence Potable Water	0	300,000	300,000	-		-	-
139220	Newman Caravan Park	0	198,747	265,000	81,678		55	81,733
	<b>Tourism &amp; Area Promotion</b>	<b>\$75,000</b>	<b>\$498,747</b>	<b>\$645,000</b>	<b>81,678</b>		<b>55</b>	<b>81,733</b>
	<b>Total Economic Services</b>	<b>\$75,000</b>	<b>\$498,747</b>	<b>\$645,000</b>	<b>81,678</b>	84	<b>55</b>	<b>81,733</b>
	<b><u>Other Works &amp; Services</u></b>							
149010	Toyota Hilux 79 Series GXL C/C	85,000	0	104,000	-		-	-
149018	Toyota Prado GX T/A A/T	65,000	65,000	65,000	-		-	-
	<b>Total Other Works &amp; Services</b>	<b>\$150,000</b>	<b>\$65,000</b>	<b>\$169,000</b>	<b>-</b>	na	<b>-</b>	<b>-</b>
	<b>Totals of All Assets</b>	<b>\$38,421,200</b>	<b>\$15,221,677</b>	<b>\$34,855,500</b>	<b>5,833,776</b>	62	<b>11,559,373</b>	<b>17,390,866</b>

## ADJUSTED NET CURRENT ASSETS

Adjusted Net Current Assets	Budget 2021/2022	YTD Actuals 2021/2022
	\$	\$
<b>Current Assets</b>		
<b>Cash</b>		
Municipal Fund Cash At Bank	153,600	8,027,963
Municipal Fund Cash On Hand	18,000	12,950
Municipal Fund Cash Invested	969,600	11,001,509
Reserve Funds	37,482,900	61,469,521
<b>Total Cash</b>	<b>\$38,624,100</b>	<b>80,511,944</b>
<b>Stock on Hand</b>		
Fuels	96,891	209,335
History Books	12,479	11,432
Martumili Baskets	15,229	16,169
<b>Total Stock</b>	<b>\$124,599</b>	<b>236,935</b>
<b>Debtors</b>		
Rates	210,000	2,527,385
Sundry Debtors	40,000	2,724,821
ATO	0	11,050
Aust Securities Commission	200	0
<b>Total Debtors</b>	<b>\$250,200</b>	<b>5,263,256</b>
<b>Total Current Assets</b>	<b>\$38,998,899</b>	<b>86,012,135</b>
<b>Current Liabilities</b>		
<b>Creditors &amp; Provisions</b>		
Sundry Creditors	(\$550,000)	(\$3,475,716)
Accruals - Employee Entitlements	(\$773,100)	(\$1,172,391)
Accruals - Other	(\$130,599)	(\$5,582,459)
Trust Accounts	\$0	(\$1,428,956)
Tax Liability	\$0	(\$6,725)
ESL Levy	\$15,000	\$139,084
Other Liabilities	\$0	\$0
<b>Total Current Liabilities</b>	<b>(\$1,438,699)</b>	<b>(\$11,527,163)</b>
<b>Total Net Current Assets</b>	<b>\$37,560,200</b>	<b>\$74,484,972</b>
<b>Less Restricted Cash - Reserves</b>	<b>\$37,482,900</b>	<b>\$61,469,521</b>
<b>Net Current Assets less Restricted Cash</b>	<b>\$77,300</b>	<b>\$13,015,451</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**

**For The Period Ending 31st March 2022**

**NOTE 2**

**EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.

The material variance adopted by Council for the 2021/22 year is \$10,000 or 10% whichever is the greater.

Reporting Program	Var. \$	Var. %	Var.	Timing/ Permanent	Explanation of Variance
<b>VARIANCE BY FUNCTION &amp; ACTIVITY</b>	\$	%			
<b><u>Revenue from operating activities</u></b>					
Governance	126,183	57	▼	Timing	Collective Impact Grant Income, not exp.
General Purpose Funding - Rates	NA	NA			
General Purpose Funding - Other	938,388	54	▲	Timing	Grant Funding Timing.
Law, Order & Public Safety	NA	NA			
Health	(21,334)	(66)	▼	Timing	Health Fees to be rased
Education and Welfare	61,763	98	▼	Timing	Youth Grant Income, not exp.
Housing	(83,219)	(32)	▲	Permanent	Rental Income up due to additional houses.
Community Amenities	1,489,559	27	▼	Timing	Liquid Waste Down on Budget - in BR Fusion Festival & Hard Courts Grant not journalled due to projects not complete
Recreation and Culture	992,914	32	▼	Timing	
Transport	4,113,840	25	▼	Timing	Road Funding not yet received
Economic Services	319,185	28	▼	Timing	Grant Funding Timing.
Other Property and Services	NA	NA			
					Expenditure Variances also due to depreciation journals not yet posted.
<b><u>Expenditure from operating activities</u></b>					
Governance	800,866	113	▼	Timing	Expenditure down over Function Expenditure down over Function - Write Offs and GRV Reval
General Purpose Funding	283,974	62	▼	Timing	
Law, Order and Public Safety	NA	NA			
Health	64,633	14	▼	Timing	Expenditure down over Function
Education and Welfare	406,553	20	▼	Timing	Expenditure down over Function
Housing	(120,239)	(23)	▲	Timing	Housing Expenditure up due to additional houses - in BR
Community Amenities	1,001,622	21	▼	Timing	Expenditure down over Function
Recreation and Culture	2,088,498	21	▼	Timing	Expenditure down over Function
Transport	5,932,838	31	▼	Timing	Expenditure down over Function
Economic Services	1,085,742	44	▼	Timing	Expenditure down over Function - Grant Expenditure - Offset by Income Expenditure down over Function - Project Management
Other Property and Services	1,852,249	49	▼	Timing	

**VARIANCE BY NATURE & TYPE****Operating Revenue**

Rates	NA	NA			
Grants And Subsidies	(3,183,519)	55	▼	Timing	Grants not yet received/ Journalled
Contributions, Reimb. & Donations	1,113,257	(67)	▲	Timing	Martumili Grant received in Full
Gain On Asset Disposals	NA	NA			
Fees and Charges	NA	NA			
Interest	(246,127)	91	▼	Permanent	Reserve Interest Down
Other Revenue/Income	(84,629)	11	▼	Timing	Other Revenue Down
Service Charges					

**Operating Expenditure**

Employee Costs	695,085	(11)	▲		
Materials And Contracts	NA	NA			
Depreciation On Non Current Assets	(4,116,092)	33	▼	Timing	Depreciation still to be calculated
Insurance Expenses	126,787	(48)	▲	Permanent	Insurance Exp Higher then Budgeted
Loss On Asset Disposal	(123,867)	100	▼	Timing	No Disposals processed yet
Interest Expenses	(62,310)	40	▼	Timing	Timing of Loan Payment
Utilities (Gas, Electricity, Water Etc)	(93,127)	(21)	▲		
Other Expenditure	(77,889)	12	▼		

## NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For The Period Ending 31st March 2022

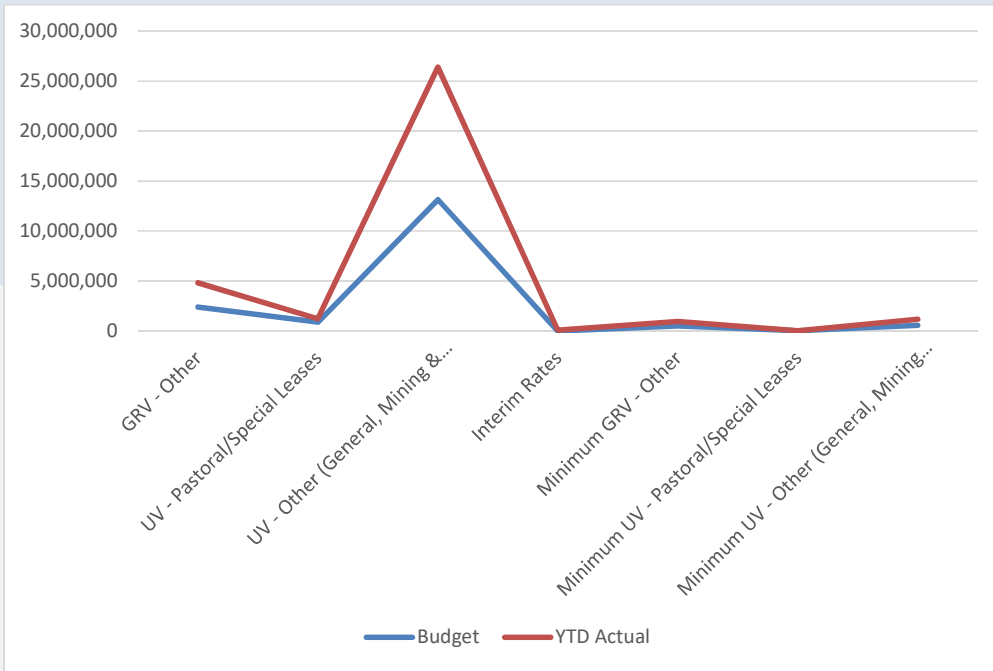
OPERATING ACTIVITIES  
NOTE 3  
RATE REVENUE

## General Rate Revenue

RATE TYPE	Rate in	Number of Properties	Rateable Value	Rate Revenue	Budget			YTD Actual			Total Revenue
					Interim Rate	Back Rate	Total Revenue	Rate Revenue	Interim Rates	Back Rates	
	\$			\$	\$	\$	\$	\$	\$	\$	\$
<b>Differential General Rate</b>											
GRV - Other	0.07679	2522	31,393,062	2,410,516			2,410,516	2,404,189	0		2,404,189
GRV - Transient	0.10514	20	31,074,500	3,267,173			3,267,173	3,254,030			3,254,030
GRV Non Residential - Town Centre	0.05257	42	4,595,402	241,580			241,580	241,580			241,580
GRV Non Residential - Industrial	0.05257	121	12,893,796	677,827			677,827	476,039			476,039
GRV Non Residential - Mixed Business	0.05257	14	1,575,950	82,848			82,848	50,239			50,239
UV - Pastoral/Special Leases	0.14145	46	6,221,180	879,986			879,986	330,436			330,436
UV - Other (General, Mining & Petroleum)	0.28290	1162	45,786,321	12,952,950	190,000		13,142,950	13,162,631	183,948	-91,601	13,254,978
											0
<b>Minimums</b>	Minimum \$										0
GRV - Other	\$ 650	694	2,215,384	496,210			496,210	466,895			466,895
GRV - Transient	\$ 715	0	-	0			0	0			0
GRV Non Residential - Town Centre	\$ 813	16	152,774	13,008			13,008	40,893			40,893
GRV Non Residential - Industrial	\$ 813	5	23,432	4,065			4,065	4,065			4,065
GRV Non Residential - Mixed Business	\$ 813	0	-	0			0	0			0
UV - Pastoral/ Special Leases	\$ 358	21	8,107	7,508			7,508	7,508			7,508
UV - Other	\$ 715	794	863,828	567,710	0		567,710	584,870			584,870
											0
<b>Sub-Totals</b>		<b>5,457</b>	<b>136,803,736</b>	<b>21,601,381</b>	<b>190,000</b>	<b>0</b>	<b>21,791,381</b>	<b>21,023,376</b>	<b>183,948</b>	<b>-91,601</b>	<b>21,115,722</b>
Discount							0				0
Concession							(775,781)				
<b>Amount from General Rates</b>							<b>21,015,600</b>				<b>21,115,722</b>
Ex-Gratia Rates							0				-
<b>Total General Rates</b>							<b>21,015,600</b>				<b>21,115,722</b>

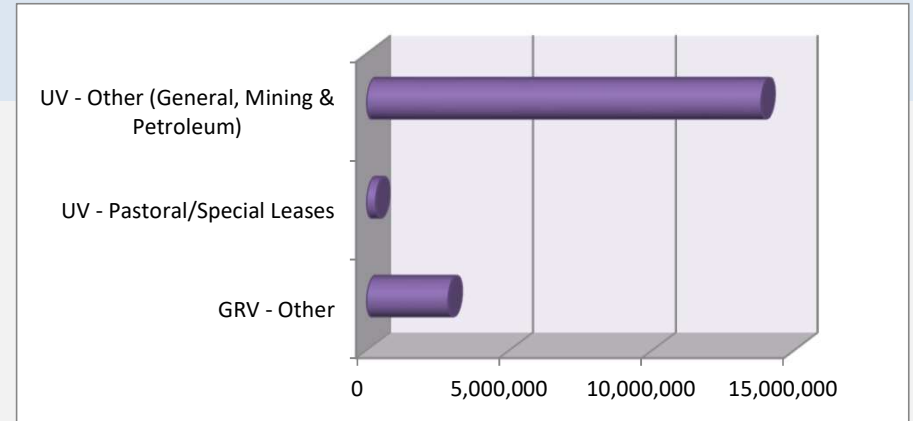
### SIGNIFICANT ACCOUNTING POLICIES

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the



### KEY INFORMATION

General Rates		
Budget	YTD Actual	%
<b>\$21.02 M</b>	<b>\$21.12 M</b>	<b>100%</b>



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**

For The Period Ending 31st March 2022

**OPERATING ACTIVITIES**

**NOTE 4**

**RECEIVABLES**

Rates Receivable	1 July 2020	31 Mar 22
	\$	\$
Opening Arrears Previous Years	1,893,659	1,931,179
Levied this year	17,554,747	22,868,184
Less Collections to date	(17,517,227)	(22,277,485)
Equals Current Outstanding	<b>1,931,179</b>	<b>2,521,879</b>
<b>Net Rates Collectable</b>	<b>1,931,179</b>	<b>2,521,879</b>
% Collected		97.42%

Receivables - General	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$
Receivables - General	1,879,461	77,514	90,131	677,715	2,724,821
Percentage	69%	3%	3%	25%	
<b>Balance per Trial Balance</b>					
Sundry debtors					2,724,821
<b>Total Receivables General Outstanding</b>					<b>2,724,821</b>

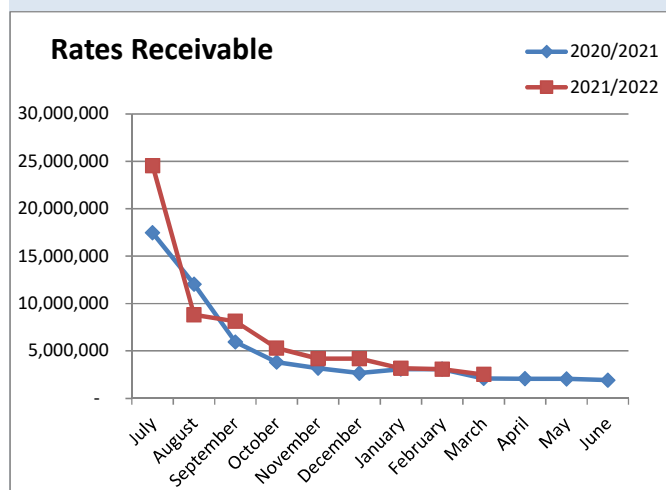
Amounts shown above include GST (where applicable)

**KEY INFORMATION**

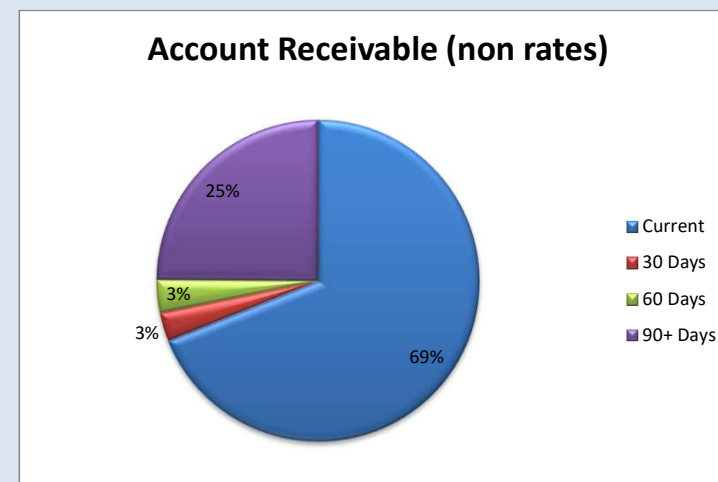
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

**SIGNIFICANT ACCOUNTING POLICIES**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Collected	Rates Due
<b>97.42%</b>	<b>\$2,521,879</b>



<b>Debtors Due</b>
<b>\$2,724,821</b>
<b>Over 30 Days</b>
<b>31%</b>
<b>Over 90 Days</b>
<b>25%</b>

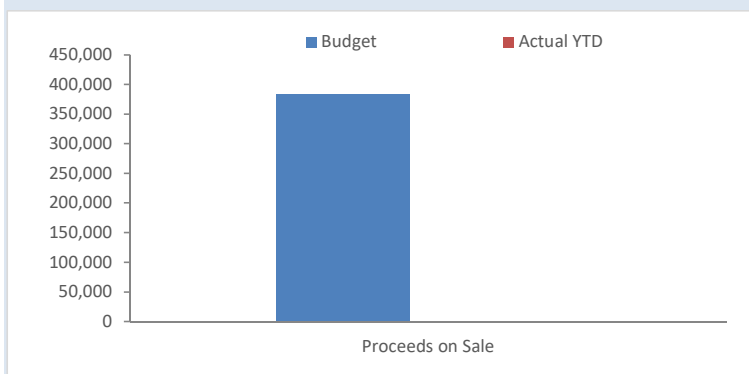


NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
For The Period Ending 31st March 2022

OPERATING ACTIVITIES  
NOTE 5  
DISPOSAL OF ASSETS

Asset Ref.	Asset Description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
<b>Program 4 Governance</b>									
<b>Program 5 Law, Order &amp; Public Safety</b>									
<b>Program 7 Health</b>									
71090I	Toyota Prado GX T/D A/T	38,684	0		(38,684)				
<b>Program 8 Education and Welfare</b>									
81119C	Toyota Prado GX	0	35,000		35,000				
<b>Program 10 Community Amenities</b>									
101040A	Toyota Hilux SR Dual Cab	28,001	25,000		(3,001)				
<b>Program 11 Culture and Recreation</b>									
<b>Program 12 Transport</b>									
2703E	Holden Colorado C/C T/D A/T	12,497	9,000		(3,497)				
2706H	Toyota Hilux 4WD SR S/C/C A/T	0	25,000		25,000				
2806C	Holden Colorado C/C T/D A/T	12,753	9,000		(3,753)				
2801E	Holden Colorado Space Cab TD AT Ex	24,463	17,000		(7,463)				
121207B	Toyota Prado GX	0	35,000		35,000				
121211C	Toyota Hilux SR E/C C/C M/T 4WD	19,451	18,000		(1,451)				
2824C	Fuso Canter 815 Tray Top	19,042	25,000		5,958				
2828D	Lomatsu GD 655-5 Motor Grader	222,157	100,000		(122,157)				
<b>Program 13 Economic Services</b>									
131003B	Toyota Hilux SR Xtra Cab 4WD C/C	15,552	10,000		(5,552)				
131114F	Toyota Prado GX T/D A/T	0	35,000		35,000				
<b>Program 14 Other Works and Services</b>									
121118I	Toyota 79 Series GXL C/C	23,175	40,000		16,825				
		<b>415,775</b>	<b>383,000</b>		<b>(146,874)</b>	<b>114,099</b>	<b>0</b>	<b>0</b>	<b>0</b>

KEY INFORMATION



Proceeds on Sale		
Budget	YTD Actual	%
<b>\$383,000</b>	<b>\$0</b>	<b>0%</b>

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

For The Period Ending 31st March 2022

FINANCING ACTIVITIES

NOTE 6

BORROWINGS

Information on Borrowings Particulars	Opening Bal 2021/2022	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
		Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Housing</b>									
Staff Housing	100,066			100,066	100,100	-0	(34)	4,881	4,900
								527	1,100
Staff Housing	798,365			139,954	140,000	658,411	658,365	49,579	49,600
								2,816	7,000
<b>Community Amenities</b>									
Sewerage Plant	1,229,720			64,729	130,900	1,164,991	1,098,820	27,607	53,800
								4,286	9,200
Sewerage Plant	731,093			47,240	95,200	683,853	635,893	11,149	21,600
								2,577	5,400
Sewerage Plant	0	0	6,500,000	0	304,000	0	6,196,000	-	46,600
								-	7,500
<b>Transport</b>									
Newman Airport Precinct	0	0	5,000,000	0	233,900	0	4,766,100	-	35,900
							0	-	6,000
	2,859,244	0	11,500,000	351,989	1,004,100	2,507,255	13,355,144	103,423	248,600
<b>Self supporting loans</b>									
	0	0	0	0	0	0	0	0	0
<b>Total</b>	2,859,244	0	11,500,000	351,989	1,004,100	2,507,255	13,355,144	103,423	248,600

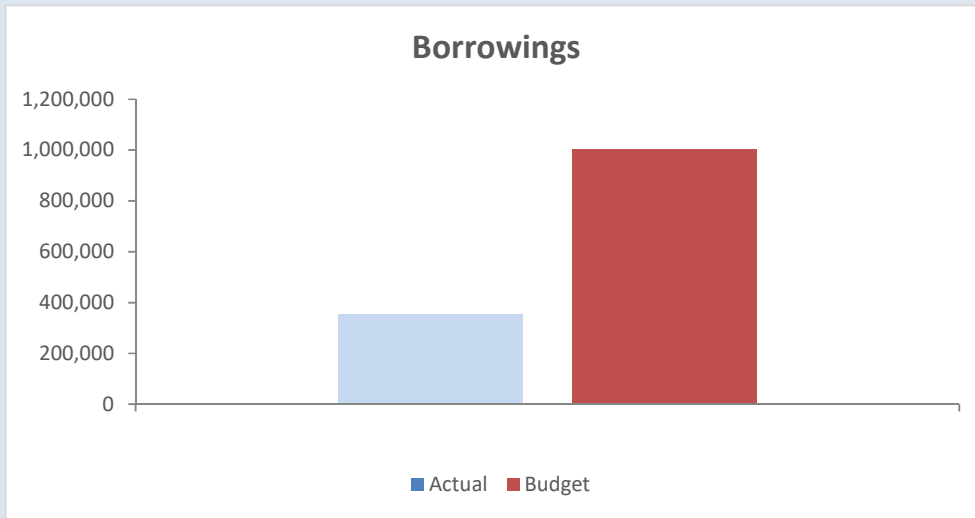
All debenture repayments were financed by general purpose revenue.

### SIGNIFICANT ACCOUNTING POLICIES

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

### KEY INFORMATION

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.



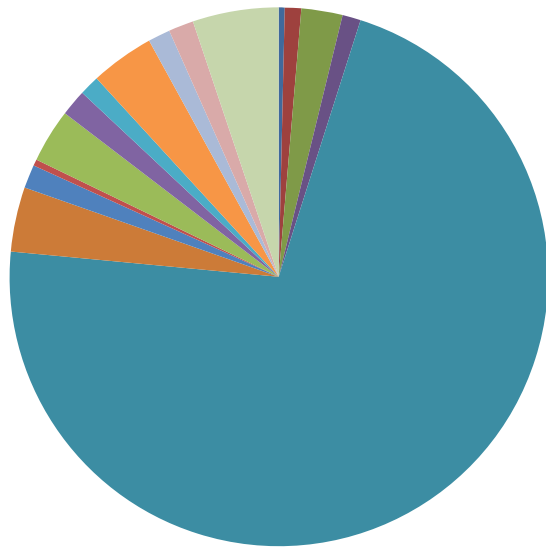
<b>Interest Earned</b>	<b>Principal Repayments</b>
<b>\$25,073</b>	<b>\$351,989</b>
<b>Reserves Bal</b>	<b>Interest Expense</b>
<b>\$61.47 M</b>	<b>\$103,423</b>
	<b>Loans Due</b>
	<b>\$2.51 M</b>

Cash Backed Reserve

Reserve Name	Opening Balance - 01.07.2021	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alice Springs Road	216,722	2,700	83		0	0	0	219,422	216,930
Cape Keraudren Development	293,180	4,600	142		300,000	0	0	297,780	593,532
Heavy Plant Reserve	1,509,664	19,300	581		0	0	0	1,528,964	1,511,678
Computer Technology	670,614	6,400	258		0	0	0	677,014	671,188
Newman Airport	42,857,467	230,700	16,304		1,247,958	(11,005,500)	0	32,082,667	43,657,111
Recreation Facilities Maintenance	2,061,244	16,000	822		300,000	(100,000)	0	1,977,244	2,363,323
Staff & Community Housing	562,368	7,100	245		300,000	0	0	569,468	863,303
Public Art	125,293	1,000	58		100,000	0	0	126,293	225,423
Waste Management	1,962,508	24,500	755	600,000	0	(700,000)	0	1,887,008	1,963,718
Employee Entitlements	972,324	9,800	374		0	0	0	982,124	973,258
Newman House	733,588	9,200	282		0	(10,000)	0	732,788	734,293
Public Building Maintenance	2,027,136	16,400	809		300,000	(100,000)	0	1,943,536	2,329,328
Martumili Operations	829,165	7,100	375	19,800	0	(84,200)	0	771,865	814,988
Martumili Infrastructure Project	310,955	5,000	120	50,000	643,136	0	(45,858)	365,955	908,502
Major Infrastructure	2,349,967	12,000	1,213	395,400	0	0	0	2,757,367	3,155,712
Insurance	250,000	0	0	250,000	0	0	0	500,000	487,234
	<b>57,732,195</b>	<b>371,800</b>	<b>22,421</b>	<b>1,315,200</b>	<b>3,191,094</b>	<b>(11,999,700)</b>	<b>(45,858)</b>	<b>47,419,495</b>	<b>61,469,521</b>

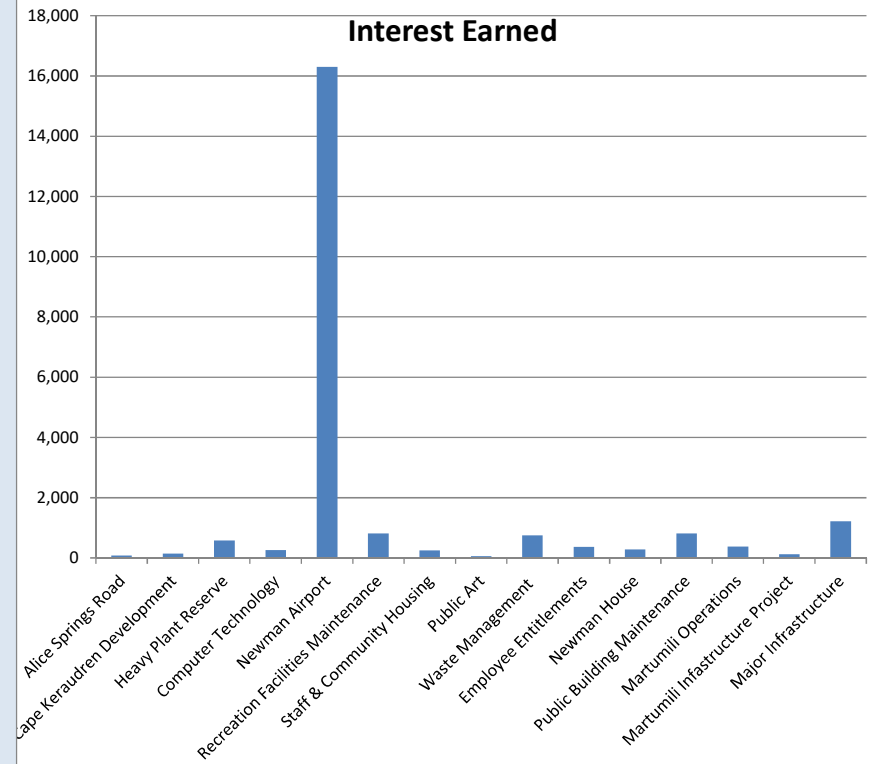
KEY INFORMATION

### Reserve Balances



- Alice Springs Road
- Cape Keraudren Development
- Heavy Plant Reserve
- Computer Technology
- Newman Airport
- Recreation Facilities Maintenance
- Staff & Community Housing
- Public Art
- Waste Management
- Employee Entitlements
- Newman House
- Public Building Maintenance
- Martumili Operations
- Martumili Infrastructure Project
- Major Infrastructure

### Interest Earned



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

GRANTS & CONTRIBUTIONS

For The Period Ending 31st March 2022

NOTE 8

Non Operating Grants & Contributions For The Development Of Assets

Grant Source	Purpose	2021/2022	2021/2022	2021/2022	Variance (Under)/Over
		Estimated	Budget	Actual	
		\$	\$	\$	
<b>State Grants</b>					
FESA	NFBF Shed Grant	0	0	0	na
WA Grants Commission	Aboriginal Access Roads	507,525	676,700	200,667	60
Main Roads WA	Aboriginal Access Roads	253,725	338,300	0	100
Main Roads WA	Regional Road Group	781,125	1,041,500	0	100
WA Grants Commission	Untied Road Grants	465,750	621,000	742,921	-60
Main Roads WA	Direct Grants	330,975	441,300	0	100
State Government	Discovery Drive Sign Project	0	0	0	na
		<b>2,339,100</b>	<b>3,118,800</b>	<b>943,588</b>	<b>60</b>
<b>Federal Grants</b>					
Federal Dep't Of Transport	Roads To Recovery	870,000	1,160,000	0	100
Federal Dep't Of Transport	Roads to Recovery - Additional	457,500	610,000	0	100
Federal Dep't Of Transport	Local Roads & Community Infrast.	280,000	280,000	0	100
Federal Dep't Of Transport	Local Roads & Community Infrast.	800,000	800,000	48,671	94
		<b>1,607,500 0</b>	<b>2,850,000</b>	<b>0</b>	<b>100</b>
<b>Contributions</b>					
BHP	Collective Impact - Community Safety	0	0	444,446	na
BHP	Sewerage Pant Upgrade Funding	0	0	0	na
Private Mine Contributions	Woodie Woodie Road	150,000	200,000	150,000	0
BHP	Landscaping Project	0	0	0	na
		<b>150,000</b>	<b>200,000</b>	<b>594,446</b>	<b>-296</b>
<b>Non-Operating grants, subsidies and contributions Total</b>		<b>4,096,600 0</b>	<b>6,168,800</b>	<b>1,538,034</b>	<b>62</b>

**Grants & Contributions Toward Operating Expenditure**

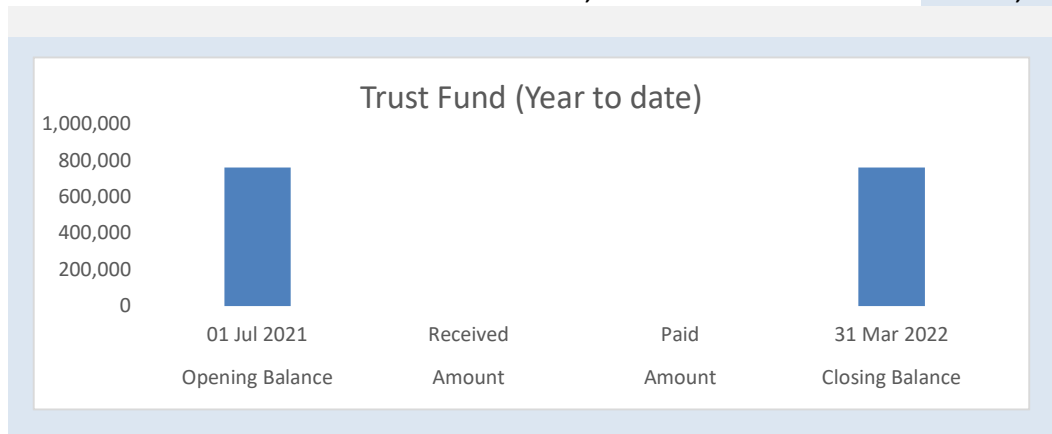
Grant Source	Purpose	2021/2022	2021/2022	2021/2022	Variance
		Estimated	Actual	Budget	Actual
		\$	\$	\$	
<b>State Grants</b>					
WA Grants Commission	General Purpose Grants	1,725,000	2,300,000	810,329	53
CRSFF	Recreation Plan	0	0	0	na
FESA	FESA Grant - SES	4,000	4,000	4,000	0
FESA	FESA Grant - Nullagine VBFB	15,000	20,000	2,460	84
Dept of Health	Mosquito Control	18,000	18,000	27,862	-55
State Grants	Youth	1,500	1,500	0	100
DSR	Club Development	29,997	40,000	0	100
Art Enterprise Activities (NACIS)	Martumilli Arts Project	205,000	205,000	102,500	50
Dept Environmen. & Heritage	Martumilli Arts Project	70,000	70,000	35,000	50
Tourism WA	Fusion Festival	10,500	15,000	4,500	na
State Grants	Events	20,111	34,000	0	na
Lotterywest	Fusion Festival	20,000	20,000	0	100
WA Grants Commission	Untied Road Grants	675,000	900,000	401,334	41
PDC	Regional Economic Dev (RED) Grant	32,000	32,000	0	100
State Dep't of Transport	RPT Bus Service Subsidy	90,675	120,900	79,820	12
		<b>2,916,783</b>	<b>3,780,400</b>	<b>1,467,804</b>	<b>12</b>
<b>Contributions</b>					
Water Corporation	Newman Sewerage Farm	143,500	143,500	148,775	-4
BHP	Newman Retreated Water Plan	0	0	0	na
BHP	Events Partnership - Newman	112,500	150,000	0	100
BHP	Martumili - Community Support	530,000	530,000	700,000	-32
BHP	Regional Service Hub Planning	0	0	14,130	na
BHP	Newman Caravan Park Planning	0	0	0	na
		<b>786,000</b>	<b>823,500</b>	<b>862,905</b>	<b>-10</b>
<b>Operating grants, subsidies and contributions Total</b>		<b>3,702,783</b>	<b>4,603,900</b>	<b>2,330,709</b>	<b>12</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For The Period Ending 31st March 2022**

**NOTE 9**  
**TRUST FUND**

Funds held at balance date over which the Shire has no control and which are not included in this statement are as follows:

Description	Opening Balance 01 Jul 2021	Amount Received	Amount Paid	Closing Balance 31 Mar 2022
	\$	\$	\$	\$
Public Open Space	231,500	0	0	231,500
Cash in Lieu of Parking	526,724	0	0	526,724
Abandoned Vehicles Trust	4,545	0	0	4,545
	<b>762,769</b>	<b>0</b>	<b>0</b>	<b>762,769</b>





**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**

**For The Period Ending 31st March 2022**

**NOTE 10  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	<b>Budget Adoption</b>		Opening Surplus				0
	<b>Permanent Changes</b>						
	Budget Review Changes as per October 2021 BR						
				0	0	0	

**KEY INFORMATION**



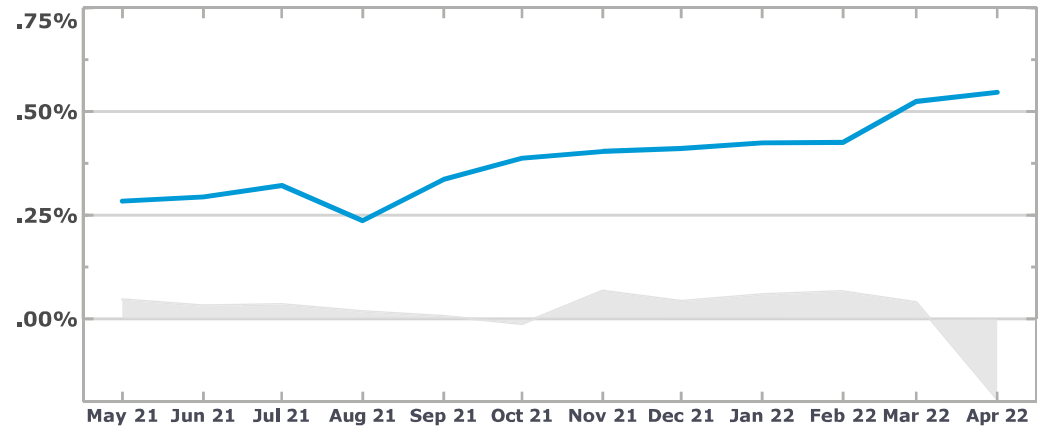
Shire of EAST  
**Pilbara**  
AUSTRALIA'S LARGEST SHIRE

## **Investment Summary Report April 2022**

**Investment Holdings**

By Product	Face Value (\$)	Current Value (\$)	Current Yield (%)
Cash	19,787,085.05	19,787,085.05	0.3091
Term Deposit	58,357,688.11	58,472,267.73	0.6291
	<b>78,144,773.16</b>	<b>78,259,352.78</b>	<b>0.5481</b>

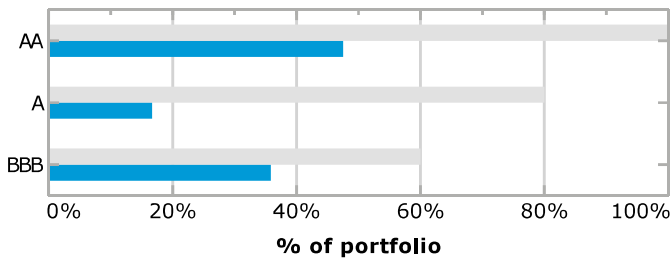
**Investment Performance**



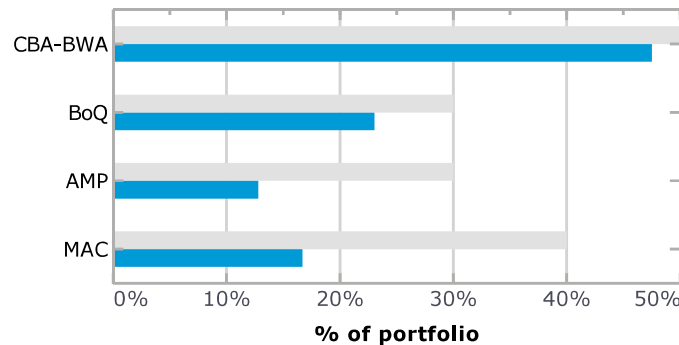
■ Portfolio Annualised Return      ■ Bloomberg BB Index Annualised Return

**Investment Policy Compliance**

**Total Credit Exposure**



**Highest Individual Exposures vs Policy Limit**



**Term to Maturities**

Maturity Profile	Face Value (\$)	Policy Max
Between 0 and 1 Year	78,144,773.16	100%
	<b>78,144,773.16</b>	

# Shire of East Pilbara

## Investment Holdings Report - April 2022



Cash Accounts										
	Face Value (\$)	Current Yield	Institution	Credit Rating		Current Value (\$)	Deal No.			Reference
	10,032,574.92	0.6000%	Macquarie Bank	A+		10,032,574.92	541691			
	9,754,510.13	0.0100%	Bankwest	AA-		9,754,510.13	541653			
	<b>19,787,085.05</b>	<b>0.3091%</b>				<b>19,787,085.05</b>				

Term Deposits											
Maturity Date	Face Value (\$)	Rate	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
9-May-22	1,000,000.00	0.4500%	Macquarie Bank	A+	1,000,000.00	8-Sep-21	1,002,897.26	541868	2,897.26	At Maturity	
16-May-22	5,191,846.52	0.4000%	Bankwest	AA-	5,191,846.52	14-Dec-21	5,199,698.30	542202	7,851.78	At Maturity	
30-May-22	5,000,000.00	0.7500%	AMP Bank	BBB	5,000,000.00	1-Oct-21	5,021,780.82	541945	21,780.82	At Maturity	
15-Jun-22	8,000,000.00	0.4000%	Bank of Queensland	BBB+	8,000,000.00	15-Sep-21	8,019,989.04	541900	19,989.04	At Maturity	
29-Jun-22	11,528,420.24	0.4500%	Bankwest	AA-	11,528,420.24	29-Dec-21	11,545,902.38	542219	17,482.14	At Maturity	
15-Aug-22	2,000,000.00	0.4500%	AMP Bank	BBB	2,000,000.00	15-Sep-21	2,005,621.92	541901	5,621.92	At Maturity	
26-Aug-22	3,000,000.00	0.8000%	AMP Bank	BBB	3,000,000.00	29-Mar-22	3,002,169.86	542479	2,169.86	At Maturity	
20-Sep-22	1,000,000.00	0.9000%	Macquarie Bank	A+	1,000,000.00	24-Mar-22	1,000,936.99	542472	936.99	At Maturity	
4-Jan-23	10,637,421.35	0.5500%	Bankwest	AA-	10,637,421.35	4-Jan-22	10,656,175.27	542221	18,753.92	At Maturity	
9-Mar-23	10,000,000.00	1.1000%	Bank of Queensland	BBB+	10,000,000.00	10-Mar-22	10,015,671.23	542428	15,671.23	At Maturity	
10-Mar-23	1,000,000.00	1.0000%	Macquarie Bank	A+	1,000,000.00	10-Mar-22	1,001,424.66	542429	1,424.66	At Maturity	
	<b>58,357,688.11</b>	<b>0.6291%</b>			<b>58,357,688.11</b>		<b>58,472,267.73</b>		<b>114,579.62</b>		

# Shire of East Pilbara

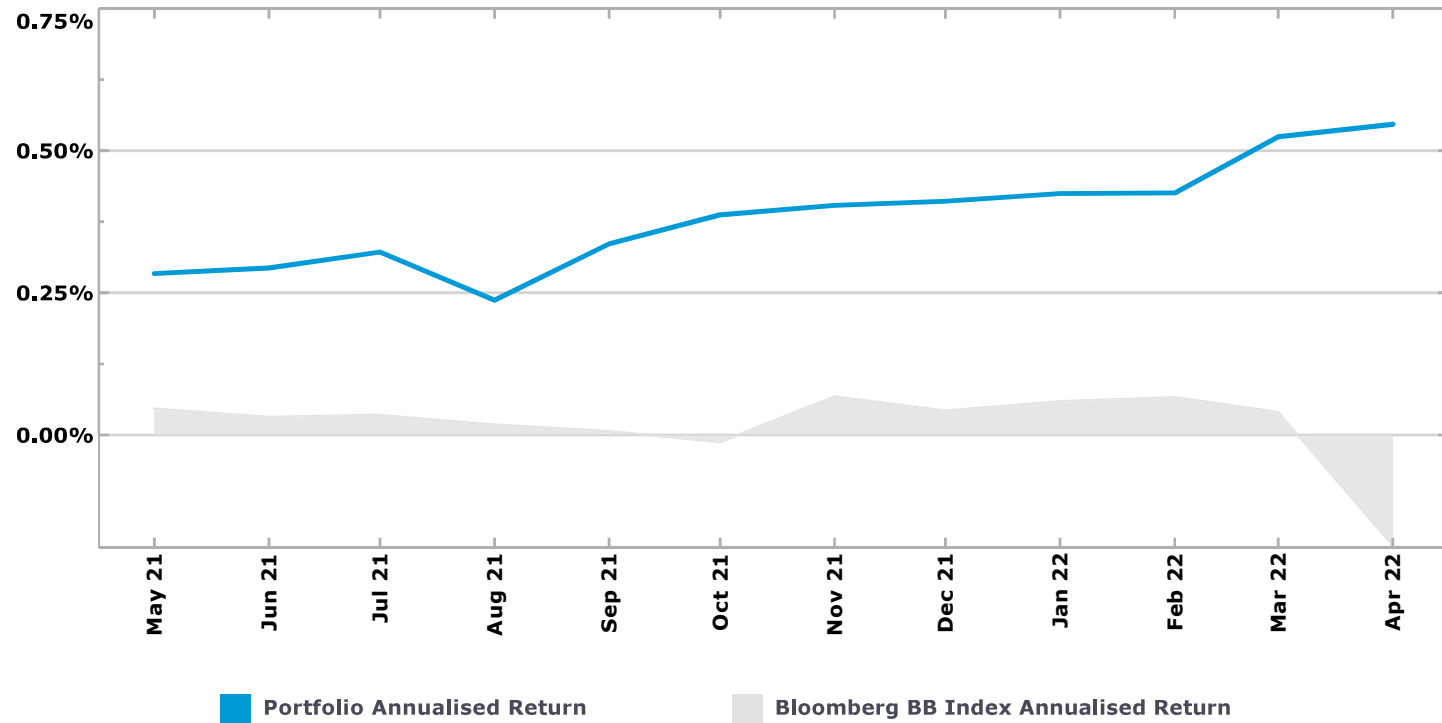
## Accrued Interest Report - April 2022



### Accrued Interest Report

Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
<b>Cash</b>									
Bankwest	541653					0.00	30	0.00	.00%
Macquarie Bank	541691					4,776.01	30	4,776.01	.60%
<b>Cash Total</b>						<b>4,776.01</b>		<b>4,776.01</b>	<b>.30%</b>
<b>Term Deposit</b>									
Macquarie Bank	541868			08-Sep-21	09-May-22	0.00	30	369.86	.45%
Bankwest	542202			14-Dec-21	16-May-22	0.00	30	1,706.91	.40%
AMP Bank	541945			01-Oct-21	30-May-22	0.00	30	3,082.19	.75%
Bank of Queensland	541900			15-Sep-21	15-Jun-22	0.00	30	2,630.14	.40%
Bankwest	542219			29-Dec-21	29-Jun-22	0.00	30	4,263.94	.45%
AMP Bank	541901			15-Sep-21	15-Aug-22	0.00	30	739.73	.45%
AMP Bank	542479			29-Mar-22	26-Aug-22	0.00	30	1,972.60	.80%
Macquarie Bank	542472			24-Mar-22	20-Sep-22	0.00	30	739.73	.90%
Bankwest	542221			04-Jan-22	04-Jan-23	0.00	30	4,808.70	.55%
Bank of Queensland	542428			10-Mar-22	09-Mar-23	0.00	30	9,041.09	1.10%
Macquarie Bank	542429			10-Mar-22	10-Mar-23	0.00	30	821.92	1.00%
<b>Term Deposit Total</b>						<b>0.00</b>		<b>30,176.81</b>	<b>.63%</b>
						<b>4,776.01</b>		<b>34,952.82</b>	<b>.55%</b>

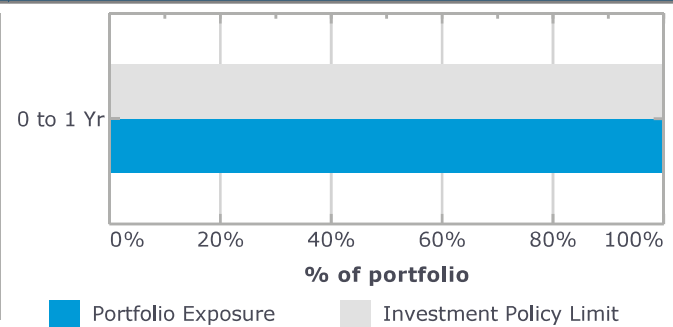
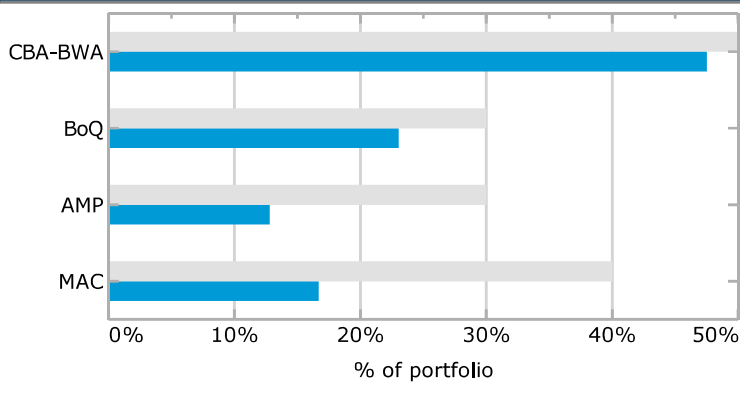
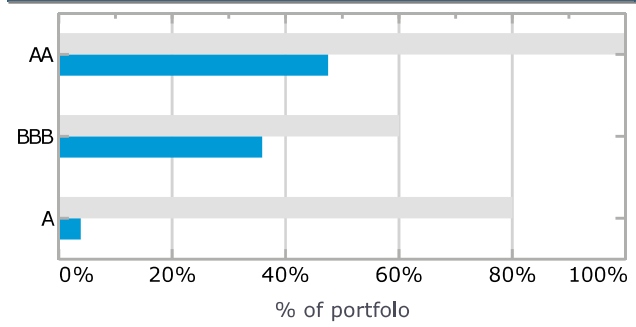
**Annualised Monthly Return (Marked to Market %pa)**



**Historical Performance Summary**

	Portfolio	AusBond BB Index	Outperformance
Apr 2022	0.55%	-0.19%	0.74%
Last 3 Months	0.50%	-0.03%	0.53%
Last 6 Months	0.46%	0.01%	0.45%
Financial Year to Date	0.40%	0.01%	0.39%
Last 12 months	0.38%	0.02%	0.36%

**Total Credit Exposure      Individual Institutional Exposures      Term to Maturities**



Credit Rating Group	Face Value (\$)	Portfolio Exposure (%)	Policy Max (%)	Compliance
AA	37,112,198	47%	100%	✓
A	13,032,575	17%	80%	✓
BBB	28,000,000	36%	60%	✓
<b>Total</b>	<b>78,144,773</b>			

Institution	Portfolio Exposure (%)	Investment Policy Limit (%)	Compliance
Commonwealth Bank of Australia (AA-)	47%	50%	✓
Bank of Queensland (BBB+)	23%	30%	✓
AMP Bank (BBB)	13%	30%	✓
Macquarie Bank (A+)	17%	40%	✓

Term	Face Value (\$)	Portfolio Exposure (%)	Policy Max (%)	Compliance
Between 0 and 1 Year	78,144,773	100%	100%	✓
<b>Total</b>	<b>78,144,773</b>			

✓ = compliant  
X = non-compliant

Maturity Profile	Face Value (\$)	Portfolio Exposure (%)
00. Cash + Managed Funds	19,787,085	25%
01. Less Than 30 Days	6,191,847	8%
02. Between 30 Days and 60 Days	13,000,000	17%
03. Between 60 Days and 90 Days	11,528,420	15%
04. Between 90 Days and 180 Days	6,000,000	8%
05. Between 180 Days and 365 Days	21,637,421	28%
<b>Total</b>	<b>78,144,773</b>	

# Shire of East Pilbara

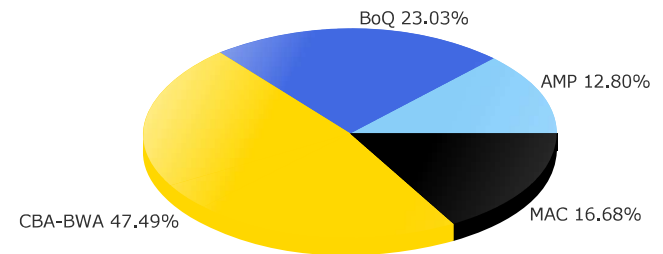
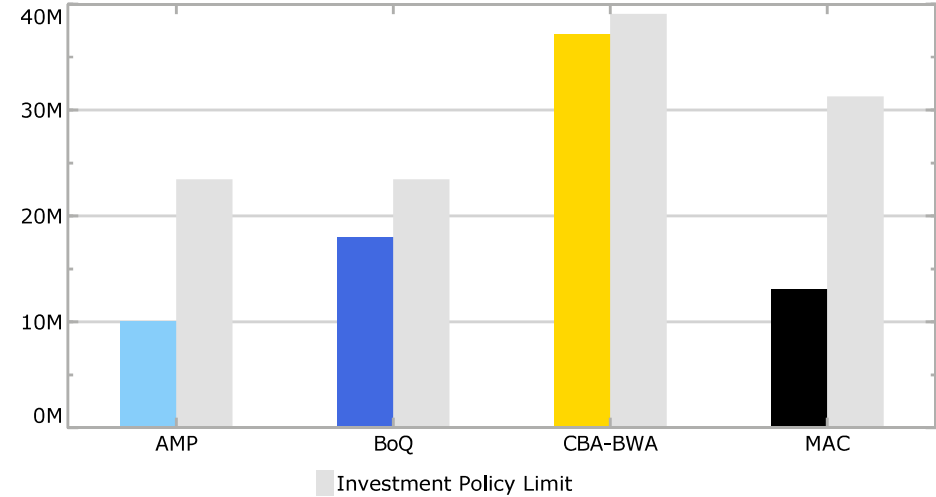
## Individual Institutional Exposures Report - April 2022



### Individual Institutional Exposures

	Current Exposures		Policy Limit		Capacity
AMP Bank (BBB)	10,000,000	13%	23,443,432	30%	13,443,432
Bank of Queensland (BBB+)	18,000,000	23%	23,443,432	30%	5,443,432
Commonwealth Bank of Australia (AA-)	37,112,198	47%	39,072,387	50%	1,960,189
Macquarie Bank (A+)	13,032,575	17%	31,257,909	40%	18,225,334
	<b>78,144,773</b>				

### Individual Institutional Exposure Charts





Shire of East Pilbara  
Cash Flows Report



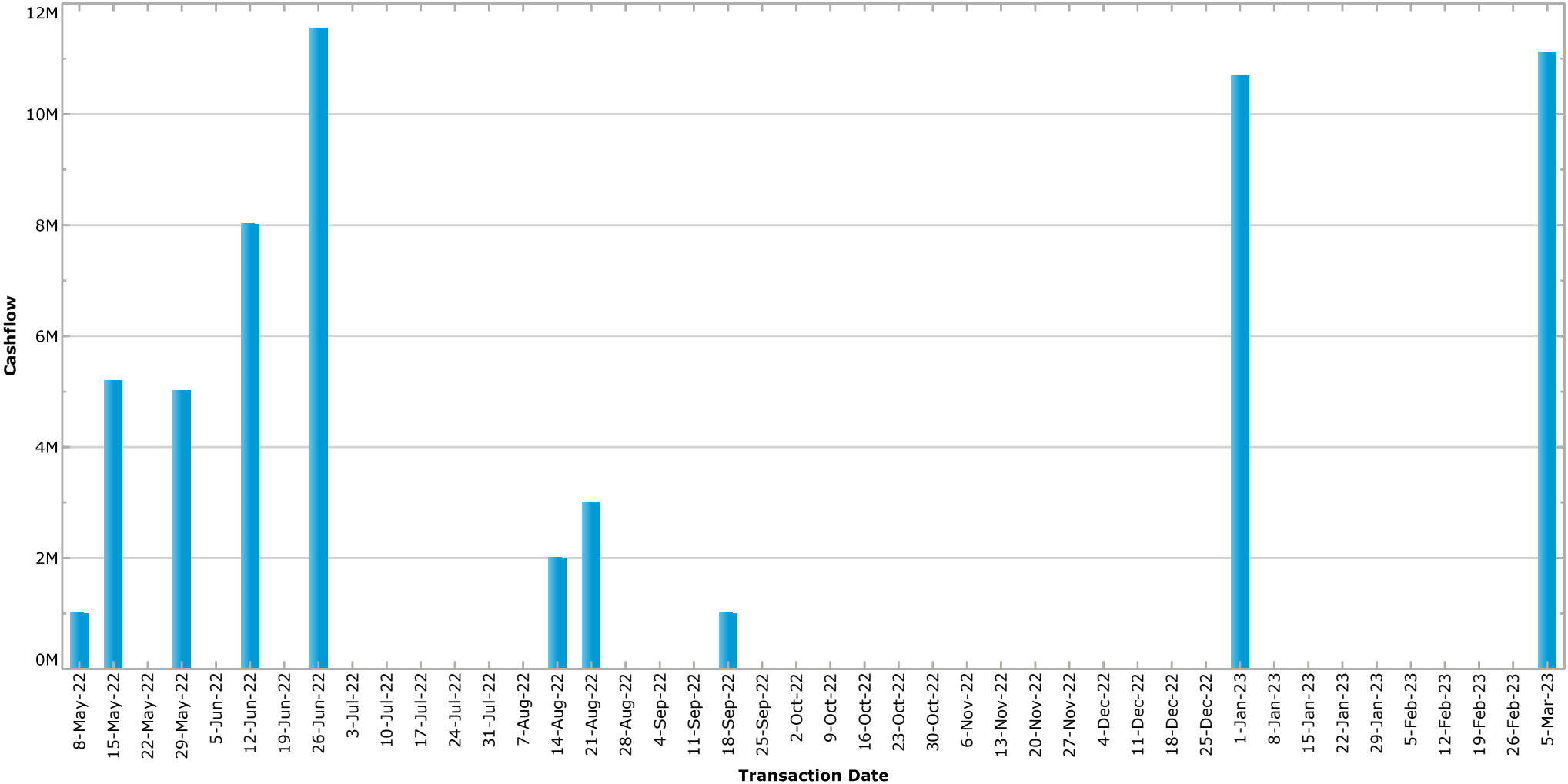
**Current Month Cashflows**

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Received</u>
<b>Net Cash Movement for Period</b>					

**Next Month Cashflows**

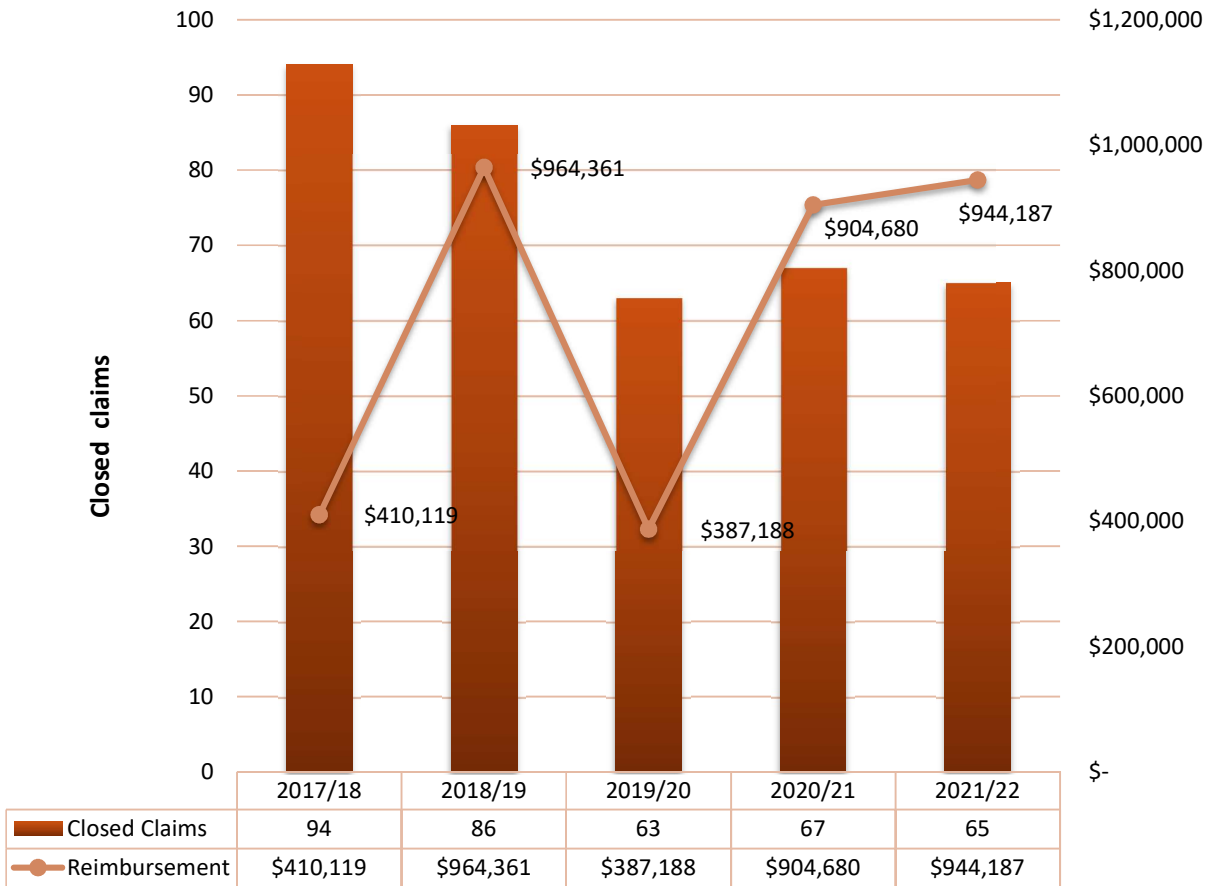
<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
<b>9-May-22</b>	541868	Macquarie Bank	Term Deposit	Interest - Received	2,995.89
		Macquarie Bank	Term Deposit	Maturity Face Value - Received	1,000,000.00
<u>Deal Total</u>					<u>1,002,995.89</u>
<b>Day Total</b>					<b>1,002,995.89</b>
<b>16-May-22</b>	542202	Bankwest	Term Deposit	Interest - Received	8,705.23
		Bankwest	Term Deposit	Maturity Face Value - Received	5,191,846.52
<u>Deal Total</u>					<u>5,200,551.75</u>
<b>Day Total</b>					<b>5,200,551.75</b>
<b>30-May-22</b>	541945	AMP Bank	Term Deposit	Interest - Received	24,760.27
		AMP Bank	Term Deposit	Maturity Face Value - Received	5,000,000.00
<u>Deal Total</u>					<u>5,024,760.27</u>
<b>Day Total</b>					<b>5,024,760.27</b>
<b>Net Cash Movement for Period</b>					<b>11,228,307.92</b>

# Shire of East Pilbara Cash Flows Report

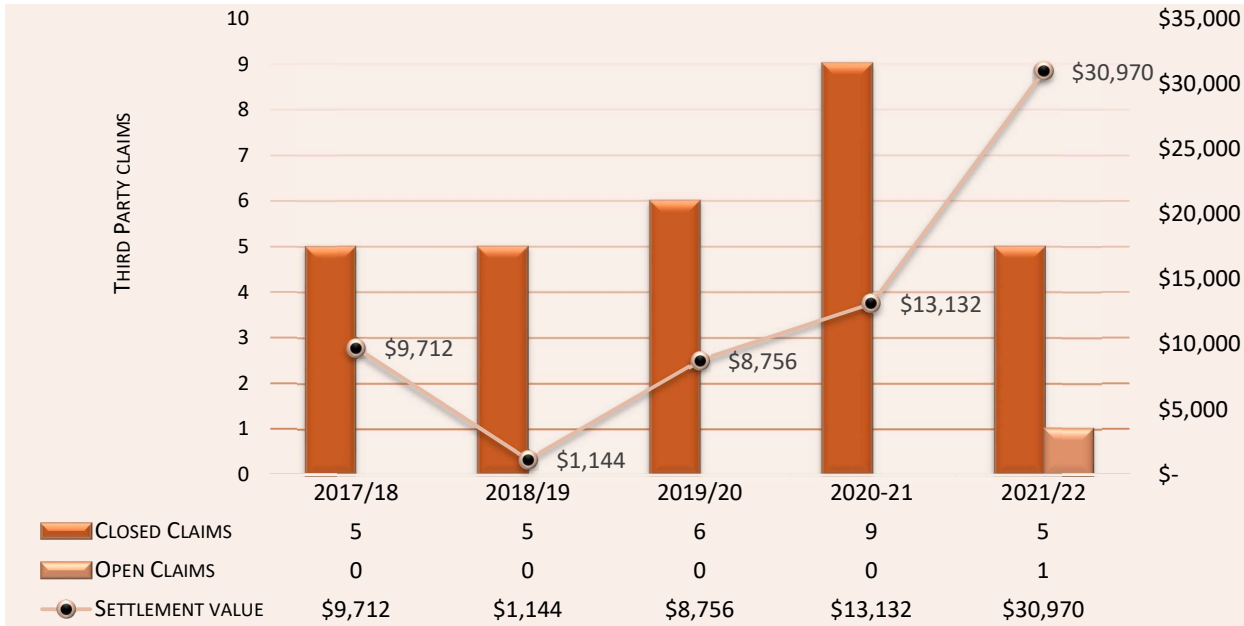


## Closed/Settled Claim 2017/18 - 2021/22

The number of claim responded and settled by the Insurance companies for the preceding 5 years to date and the total reimbursed value of these claims ex GST and excess.



## Public Liability Claims



2021/22 Open Public Liability Claims		Occurrence Date	Proposed Closing date
PC0304	Reopened (2020-21) - Mr Gray tripped on tarmac	10/06/2020	ongoing

2021/22 Closed Public Liability Claims			Occurrence Date	Outcome	Third Party Settlement	Excess Cost to SoEP
MO0052491	PC0412	PL - 1CIU373 Vehicle Damage Third Party V damage	18/11/2021	L	\$ 22,157.00	\$ 500.00
MO0054673	PC0437	PL - 1HDH957 - Accidental Third Party V damage	1/03/2022	L	\$ 7,212.83	\$ 500.00
Report only	PC0410	PL-Newman Drive - Tyre rim damage - Notification only (no demand letter)	5/11/2021	NL	\$ -	\$ -
LI0076426	PC0366	PL   Person injured herself and Mphone when she fell into a hole in the paving	13/05/2021	L	\$ 600.00	\$ -
LI0079573	PC0402	PL   Welsh drive CH damaged vehicle	13/04/2021	NL	\$ -	\$ -
<b>TOTAL</b>					<b>\$ 29,969.83</b>	<b>\$ 1,000.00</b>

Closed Public Liability Claims					
	2017/18	2018/19	2019/20	2020/21	2021/22
Report Only				5	1
Found Liable	2	3	3	3	3
Not Liable	3	2	4	1	1

11.2.2 CREDITORS FOR PAYMENT

**Attachments:** [Appendix 1 EFT Payments May 2022](#)  
(this attachment includes the name of a person who is deceased)  
[Appendix 2 Cheques May 2022](#)  
[Appendix 3 Direct Debit Payments May 2022](#)  
[Appendix 4 Mastercard May 2022](#)

**Responsible Officer:** Steve Leeson  
Director Corporate Services

**Author:** Courtney Blockey  
Senior Finance Officer

**Proposed Meeting Date:** 27 May 2022

**Location/Address:** N/A

**Name of Applicant:** N/A

**Author Disclosure of Interest:** Nil

**COUNCIL RESOLUTION / OFFICER'S RECOMMENDATION**

(Resolution No: 2022/60)

**Moved:** Cr McWhirter-Brooks

**Seconded:** Cr Baer

**That Council:**

1. Endorses the below payments for the period of 28 March 2022 to 30 April 2022:

EFT payments                      \$4,678,230.15

Cheque Payments                  \$1,075.84

Direct Payments                  \$113,631.44

2. Endorses the Credit Card Payments for the period of 1 April 2022 to 30 April 2022:

MasterCard                          \$6,964.21

**CARRIED UNANIMOUSLY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer Grace and Smith

**Against:** Nil

## REPORT PURPOSE

To seek Council endorsement of payment to creditors.

## BACKGROUND

As per the attachment list, outlines payments made to creditors since the last report to Council on 29 April 2022.

## COMMENTS/OPTIONS/DISCUSSIONS

FUND	VOUCHER	AMOUNT
EFT Payments	EFT63065 - EFT63411	\$4,678,230.15
MasterCard		\$6,964.21
	<b>Total</b>	<b>\$4,685,194.36</b>
Cheque Payments	25196 – 25200	\$1,075.84
Direct Payments	DD16299.1 – DD16378.26	\$113,631.44
	<b>Total</b>	<b>\$114,740.28</b>
	<b>GRAND TOTAL</b>	<b><u>\$4,799,934.64</u></b>

*Please note the computer system allows for only a limited field for the description of goods/services purchased, therefore the description shown on the attached Schedule of Accounts may not show the entire description entered for the goods/services purchased.*

## **CANCELLED AND UNUSED CHEQUES:**

### **Unused Cheques**

Nil

### **Cancelled Cheques and EFTS**

EFT63275 – EFT63777, 25197 - 25198

## **STATUTORY IMPLICATIONS/REQUIREMENTS**

### **POLICY IMPLICATIONS**

3.12 Corporate Credit Card

3.14 Procurement and Tender Procedures Policy

## **STRATEGIC COMMUNITY PLAN**

Nil

## **RISK MANAGEMENT CONSIDERATIONS**

Legislative – Medium – Breach of *Local Government Act 1995*

## **FINANCIAL IMPLICATIONS**

Total expenses of \$4,799,934.64

---

**VOTING REQUIREMENTS**

Simple Majority.

Chq/EFT	Date	Name	Description	Amount	Bank	Type
EFT63045	31/03/2022	Annabell Landy	Travel Allowance Form - 23/03/22 Newman - Marble Bar March 2022 OCM	-466.37	1	CSH
EFT63046	31/03/2022	Australian Taxation Office (PAYG)	PPE: 20/03/2022	-104660.50	1	CSH
EFT63047	31/03/2022	Crawford Realty Newman	Rental Payment for January - June 2022	-630.00	1	CSH
EFT63048	31/03/2022	Easifleet Group	PPE: 20/03/22 Contract # 105888 - Novated Lease payment	-674.23	1	CSH
EFT63049	31/03/2022	FleetNetwork	PPE: 20/03/2022 - Novated Lease Payment	-340.59	1	CSH
EFT63050	31/03/2022	Holly Fleming	Babysitting Fees for Councillor to attend Council Meeting on 25/02/2022 (6 hours)	-180.00	1	CSH
EFT63051	31/03/2022	KAREN LOCKYER	Travel Allowance Form 24/03/2022 Newman/Marble Bar Audit & OCM	-605.13	1	CSH
EFT63052	31/03/2022	Orica Mining Services Pilbara	Refund - Payment was made for a Waste Water Approval which is no longer required	-346.00	1	CSH
EFT63053	31/03/2022	PAYWISE PTY LTD	PPE: 20/03/2022 - Novated Lease Payment	-1033.94	1	CSH
EFT63054	31/03/2022	TNT Australia Pty Limited	March 2022 Con # 289684445 Fremantle Art Centre	-59.71	1	CSH
EFT63055	31/03/2022	BIANCA SIMPSON	Artist Payment Ref #19207	-200.00	1	CSH
EFT63056	31/03/2022	Bethany Wumi	Artist Payment Ref #19214	-54.00	1	CSH
EFT63057	31/03/2022	CORBAN CLAUSE WILLIAMS	Artist Payment Ref #19195	-800.00	1	CSH
EFT63058	31/03/2022	GLADYS BIDU	Artist Payment Ref #19208	-400.00	1	CSH
EFT63059	31/03/2022	JUDITH ANYA SAMSON	Artist Payment Ref #19200	-800.00	1	CSH
EFT63060	31/03/2022	LORNA LINMURRA	Artist Payment Ref #19211	-500.00	1	CSH
EFT63061	31/03/2022	LYNELLE GIBBS	Artist Payment Ref #19213	-570.50	1	CSH
EFT63062	31/03/2022	MARIANNE BURTON	Artist Payment Ref #19212	-500.00	1	CSH
EFT63063	31/03/2022	Marita Lubin	Artist Payment Ref #19210	-1091.65	1	CSH
EFT63064	31/03/2022	Marlene Anderson	Artist Payment Ref #19198	-217.25	1	CSH
EFT63065	07/04/2022	ALANA PATCH	Artist Payment Ref #19238	-192.50	1	CSH
EFT63066	07/04/2022	BIANCA SIMPSON	Artist Payment Ref #19240	-95.00	1	CSH
EFT63067	07/04/2022	BUGAI WHYOULTER	Artist Payment Ref #19263	-1600.00	1	CSH
EFT63068	07/04/2022	CYRIL WHYOULTER	Artist Payment Ref #19262	-720.00	1	CSH
EFT63069	07/04/2022	DANIELLE BOOTH	Artist Payment Ref #19249	-361.50	1	CSH
EFT63070	07/04/2022	Desmond Taylor	Artist Payment Ref #19250	-150.00	1	CSH
EFT63071	07/04/2022	GLADYS BIDU	Artist Payment Ref #19259	-300.00	1	CSH
EFT63072	07/04/2022	JUDITH ANYA SAMSON	Artist Payment Ref #19251	-316.42	1	CSH
EFT63073	07/04/2022	JULIEANNE THOMAS	Artist Payment Ref #19236	-92.25	1	CSH
EFT63074	07/04/2022	KATHLEEN MAREE SORENSEN	Basket Payment Ref #19219	-585.60	1	CSH
EFT63075	07/04/2022	KUMPAYA GIRGIRBA	Artist Payment Ref #19264	-300.00	1	CSH
EFT63076	07/04/2022	MULYATINGKI MARNEY	Artist Payment Ref #19265	-300.00	1	CSH
EFT63077	07/04/2022	Marita Lubin	Artist Payment Ref #19232	-61.50	1	CSH
EFT63078	07/04/2022	Marlene Anderson	Artist Payment Ref #19237	-217.25	1	CSH
EFT63079	07/04/2022	ROXANNE NEWBERRY	Artist Payment Ref #19258	-866.40	1	CSH



EFT63080	07/04/2022	VIOLET JANET ATKINS	Artist Payment Ref #19216	-162.80	1	CSH
EFT63081	07/04/2022	Adrienne Mortimer	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63082	07/04/2022	Anita Marlene Grace	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63083	07/04/2022	Annabell Landy	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63084	07/04/2022	Anthony Middleton	Councillor Sitting Fees April 2022	-6490.08	1	CSH
EFT63085	07/04/2022	KAREN LOCKYER	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63086	07/04/2022	Lang Tree Eric Coppin	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63087	07/04/2022	Matthew Anick	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63088	07/04/2022	Peta Baer	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63089	07/04/2022	Stacey Smith	Councillor Sitting Fees April 2022	-1701.33	1	CSH
EFT63090	07/04/2022	Wendy McWhirter-Brooks	Councillor Sitting Fees April 2022	-2752.33	1	CSH
EFT63091	07/04/2022	HORIZON POWER	Electricity Charges 011121 - 301121 Marble Bar Street Lights - 122 Lights	-2307.39	1	CSH
EFT63092	07/04/2022	Smithwick Strata Services	Unit 3 Red Sands - Strata Fees	-2338.15	1	CSH
EFT63093	07/04/2022	TELSTRA	Mobile Charges 11/03/22 - 10/04/22 - Various Payments	-19923.47	1	CSH
EFT63094	08/04/2022	AFGRI Equipment Australia Pty Ltd	Various Payments	-6723.95	1	CSH
EFT63095	08/04/2022	Arphaporn (Doy) Wongsak	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63096	08/04/2022	Austindo Engineering Pty Ltd	Various Payments for works to Shire properties and facilities	-9532.60	1	CSH
EFT63097	08/04/2022	Australian Taxation Office (PAYG)	PPE: 03/04/2022	-111874.62	1	CSH
EFT63098	08/04/2022	BCITF	BCITF Application - November 2021 to February 2022	-18777.11	1	CSH
EFT63099	08/04/2022	BEAUREPAIRES PORT HEDLAND	Various Payments for service of Shire Vehicles	-40190.87	1	CSH
EFT63100	08/04/2022	Bart Servaas	Reimbursement for Removal Cost	-5000.00	1	CSH
EFT63101	08/04/2022	CBC AUSTRALIA PTY LTD	Supply Parts 4 X 1100T Grid Member Part No 0758253 2X 1100t Covers Part No 0706747	-4236.33	1	CSH
EFT63102	08/04/2022	CHILD SUPPORT AGENCY	Payroll deductions	-1845.90	1	CSH
EFT63103	08/04/2022	CHRISTOPHER SUMNERS	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63104	08/04/2022	CITY OF SWAN	City of Swan Book Club Subscription	-260.00	1	CSH
EFT63105	08/04/2022	CLEANAWAY PTY LTD (acct 53963365)	Welcome to Newman - 19 Feb 2022 5 x General Waste Bins 3 x Recycle Bins Delivery and Removal - Emu Oval	-385.00	1	CSH
EFT63106	08/04/2022	CLEANAWAY WASTE MANAGEMENT LTD (Acc 170:73037222)	Various invoices for truck hire of removal of waste in January 2022	-4805.14	1	CSH
EFT63107	08/04/2022	CLEVER PATCH	CleverPatch - Program Stock Up	-459.58	1	CSH
EFT63108	08/04/2022	COATES HIRE OPERATIONS PTY LTD	Hire of SCISSOR LIFT AS PER QUOTE	-488.40	1	CSH
EFT63109	08/04/2022	COMPNET	annual website and online shop support	-176.00	1	CSH
EFT63110	08/04/2022	CUSTOMER FIRST CONTRACTING PTY LTD	Various Payments for works to Shire properties and facilities	-15480.38	1	CSH
EFT63111	08/04/2022	Christopher John McNamara	Data Reimbursement 04/04/22 - 30/04/22	-70.00	1	CSH
EFT63112	08/04/2022	Corporate Travel Management Group Pty Ltd	Airfare charge return trip on 29 April 2021	-1056.12	1	CSH

EFT63113	08/04/2022 DEPARTMENT OF TRANSPORT	Registered vehicle owner details requests - Shire of East Pilbara - 1st July 2021 to 30th June 2022	-20.50	1	CSH
EFT63114	08/04/2022 Dawn Ronchi	Final Reimbursement of Lotto Syndicate Account	-34.15	1	CSH
EFT63115	08/04/2022 Dick Tracey Contracting	Various Payments for works and clean up around Newman	-53945.00	1	CSH
EFT63116	08/04/2022 Dunnings	Supply and Deliver diesel fuel to Marble Bar - Various payments for bulk deliveries	-17620.08	1	CSH
EFT63117	08/04/2022 EAST PILBARA EARTHMOVING PTY LTD	Various payments for Machinery Hire for Netball court consturction and grading roads around Newman	-205908.12	1	CSH
EFT63118	08/04/2022 ENVIRONMENTAL INDUSTRIES	Various Invoices/Payments for landscape maintenance for Shire properties and Facilities	-112701.06	1	CSH
EFT63119	08/04/2022 ES2 Enterprise Solutions	Various Payments for IT licenses for period of January and February 2022	-22460.17	1	CSH
EFT63120	08/04/2022 EVERARD LEGAL	review of VIVID 2022 license agreement- Sydney Opera House	-2673.00	1	CSH
EFT63121	08/04/2022 Easifleet Group	PPE: 03/04/22 Contract # 105888 - Novated Lease Payment	-674.23	1	CSH
EFT63122	08/04/2022 Emily Lewis	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63123	08/04/2022 FROGGY SERVICES	Cleaning of Facilities Newman House & Town Square Pop Up A & B Offices	-394.90	1	CSH
EFT63124	08/04/2022 FleetNetwork	PPE: 03/04/22 Bernette Duvenage (Mellor) - Novated Lease Payment	-340.59	1	CSH
EFT63125	08/04/2022 Frank Ashworth	Data Reimbursement 26/02/22 - 25/03/22 26/01/22 - 25/02/22	-200.00	1	CSH
EFT63126	08/04/2022 GALJO PTY LTD T/A EAST PILBARA TYRE SERVICE	Supplier and fit x4 New Tyres for 133 EPS As per Quote 38750.	-638.00	1	CSH
EFT63127	08/04/2022 GEOFABRICS AUSTRALASIA PTY LTD	Supply and Load geosynthetic products as per quote W28984	-10296.00	1	CSH
EFT63128	08/04/2022 GO WEST	Reimbursement of lease payment	-17526.42	1	CSH
EFT63129	08/04/2022 GOESCAPE Pty Ltd	Various Payments for scope of works for Shire properties and Facilities - Marble Bar and Nullagine inclusive	-5998.45	1	CSH
EFT63130	08/04/2022 Geoffrey Trutwein	Event photography for 2019 Outback Fusion Festival	-1860.00	1	CSH
EFT63131	08/04/2022 Georgie O'Halloran	Electricity Charges 10/12/21 - 05/02/22	-495.00	1	CSH
EFT63132	08/04/2022 HART SPORT	HART Rubber Hex Dumbbell Set 1kg to 30kg	-5564.50	1	CSH
EFT63133	08/04/2022 HOLCIM (AUSTRALIA) PTY LTD	Various payments for scope of works for Newman Netball Court Project	-70613.94	1	CSH
EFT63134	08/04/2022 HOSPITALITY INN PORT HEDLAND	RPT Bus - Accommodation (\$159.00) & Meal (\$60.00) - No Alcohol Check in Mon 21 Mar 2022 Check out Tue 22 Mar 2022	-203.50	1	CSH

EFT63135	08/04/2022 Hedland Auto Electrics Pty Ltd	Various payments for electrical services on Shire Vehicles	-5807.17	1	CSH
EFT63136	08/04/2022 Hi-Performance Health P/L t/a Aminoactive Australia	MAX'S & MAXINE'S products	-684.61	1	CSH
EFT63137	08/04/2022 IINET	Newman House Domain Renewal - 2 years	-44.00	1	CSH
EFT63138	08/04/2022 IPEC PTY LTD (NG5040)	From Nullagine Library to Perth Cultural Centre	-258.15	1	CSH
EFT63139	08/04/2022 IT VISION	Rates User Report producing a comprehensive Outstanding Rates Debtors Report - Reporting on current plus all additional years of Outstanding Rates in editable excel format.	-1375.00	1	CSH
EFT63140	08/04/2022 Incite Security Pty Ltd	Security monitoring services for the Newman Recreation Centre for the 2021/2022 financial year.	-234.00	1	CSH
EFT63141	08/04/2022 JH Computer Services	Logitech Meetup 4k ConferenceCam	-2959.00	1	CSH
EFT63142	08/04/2022 JOANNA EADES	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63143	08/04/2022 JUPPS FLOORCOVERINGS	119739 - Replacement of Artificial turf in 4 x Cricket Nets - Emu Oval	-33539.00	1	CSH
EFT63144	08/04/2022 Jarod Mellor	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63145	08/04/2022 Joshua Brown	Data Reimbursement 24/02/22 - 23/03/22 24/12/21 - 23/01/22 24/01/22 - 23/02/22	-300.00	1	CSH
EFT63146	08/04/2022 KANYIRNINPA JUKURRPA	Cultural Awareness Training	-4290.00	1	CSH
EFT63147	08/04/2022 KOMATSU AUSTRALIA PTY LTD	Various Payments for parts and freight for Shire Machinery	-6371.55	1	CSH
EFT63148	08/04/2022 Karen Lesley Hunter	Assisting with necessary projects in Rates - 12 hours per week at \$50.00 per hour for 12 weeks	-3475.00	1	CSH
EFT63149	08/04/2022 LANDGATE (DOLA)	Technical Land Description and an Indicative GRV of Roy Hill Mine.	-2117.50	1	CSH
EFT63150	08/04/2022 LILS RETRAVISION PORT HEDLAND	Supply of goods as per quotation 631201301352	-2594.00	1	CSH
EFT63151	08/04/2022 LISA DAVIS	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63152	08/04/2022 LO-GO APPOINTMENTS	Labour Hire - Governance extension to end of February 2022	-1156.71	1	CSH
EFT63153	08/04/2022 Lisa Clack	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63154	08/04/2022 Lynn Summers	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63155	08/04/2022 MARKETFORCE	Advertising Sat 19/2/22 - West Australian LG Tenders Section - RFQ 06-2021/22	-705.95	1	CSH
EFT63156	08/04/2022 MSS SECURITY PTY LTD	Various Payments for Security relating to the Airport	-295577.08	1	CSH
EFT63157	08/04/2022 MT NEWMAN FURNITURE & BEDDING	Bedding for Shire Property	-686.00	1	CSH
EFT63158	08/04/2022 Magicorp Pty Ltd	Annual subscription for On Hold Messages service payable for March 2021 to February 2022.	-858.63	1	CSH
EFT63159	08/04/2022 Marisa Leanne Wolfenden	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63160	08/04/2022 Mathew Scott Pennington	Reimbursement of Uber costs - travel from home to Airport as per employment contract	-256.81	1	CSH

EFT63161	08/04/2022 Moore Australia (WA)	Combined Financial Management Review and Audit Regulation 17 Review	-20279.60	1	CSH
EFT63162	08/04/2022 NEWMAN HOME HARDWARE & ICE PLUS	Various Payments for items needed in works for Shire Properties and Depot crew	-2865.01	1	CSH
EFT63163	08/04/2022 Newman Hotel Motel	Various Payments for events and accomodation for Shire	-7433.00	1	CSH
EFT63164	08/04/2022 Nully Pty Ltd T/A Nullagine Hotel	Accommodation in Nullagine for NK who will be delivering a 2 week school holiday program.	-850.00	1	CSH
EFT63165	08/04/2022 OFFICEWORKS BUSINESS DIRECT	Various Payments for officeworks stationary for Newman, marble Bar and Nullagine	-4661.90	1	CSH
EFT63166	08/04/2022 ONSITE RENTAL GROUP	Supply temporary fence panels	-2928.34	1	CSH
EFT63167	08/04/2022 PARDOO ROADHOUSE & TAVERN	Fuel for power generation and 114 EPS	-1924.62	1	CSH
EFT63168	08/04/2022 PAYWISE PTY LTD	PPE: 03/04/2022 - Novated Lease Payment	-1237.96	1	CSH
EFT63169	08/04/2022 PERMEATE PARTNERS PTY LTD	Newman Airport WTP - Undertake operational and defect support for the next 12 month as per the original 24 month proposal	-2016.30	1	CSH
EFT63170	08/04/2022 PILBARA ELECTRICAL	Supply LG 6.5 top loader washing machine	-896.00	1	CSH
EFT63171	08/04/2022 PILBARA META MAYA	Martumili Art Shed Electricity 22 December 2021 to 22nd February 2022	-114.24	1	CSH
EFT63172	08/04/2022 PILBARA MOTOR GROUP	Vehicle Service as per repair order J133028553	-2020.75	1	CSH
EFT63173	08/04/2022 Paul Howrie	Electricity Charges 08/02/22 - 22/03/22	-316.66	1	CSH
EFT63174	08/04/2022 Paul Hudson	Final Reimbursment of Lotto Syndicate Account	-68.29	1	CSH
EFT63175	08/04/2022 Pilbara Trees Pty Limited	Various Payments for tree maintenance for Shire Properties and Facilities	-14795.00	1	CSH
EFT63176	08/04/2022 Pivotel Satellite Pty Ltd	Statellite Phone charge 15th March 2022 to 14th April 2022	-20.00	1	CSH
EFT63177	08/04/2022 RIO TINTO EXPLORATION PTY LTD	Rates refund for assessment A704160 EXPLORATION LICENCE	-808.33	1	CSH
EFT63178	08/04/2022 ROSMECH SALES & SERVICE PTY LTD	Supply and Freight 1 road sweeper broom	-2810.50	1	CSH
EFT63179	08/04/2022 Rapiscan Systems Pty Ltd	Return of Retained Monies from Trust Account Project: RFT 09-2019/20 Body Scanner Newman Airport Contact TC2020703 Returned 100% of retained monies (both PC & Defects Expiry now completed) No further RM's held for this Contract	-8824.43	1	CSH
EFT63180	08/04/2022 Regional Airport Management Services PL TA RAMS	Provide Management Services, Airside Operation Services, Airside Maintenance Services, Landside Maintenance Services and Other Services specified as per RFT 03-2021/22 at Shire of East Pilbara owned Airports	-99846.76	1	CSH
EFT63181	08/04/2022 SCHAER, OLIVER	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH

EFT63182	08/04/2022	SCOPE BUSINESS IMAGING	Jan 2022 - Jun 2022 Printing Costs (Various) & Monthly Rental (\$258.50) - Konica Minolta C458	-902.00	1	CSH
EFT63183	08/04/2022	SEEK LIMITED	Various payments for position advertisement	-2475.00	1	CSH
EFT63184	08/04/2022	SONIC HEALTHPLUS PTY LTD	Various Payments for medicals on new employees	-2977.04	1	CSH
EFT63185	08/04/2022	STOCKMAN ENGINEERING	Various payments for scope of works	-6794.70	1	CSH
EFT63186	08/04/2022	SWAN TOWING	Vehicle tow and impound for EP01-22, EP02-22, EP03-22, EP04-22 and EP05-22	-990.00	1	CSH
EFT63187	08/04/2022	Staykool Airconditioning & Electrical Services (MDL Elect & AC P/L)	Electrical investigation at Cape Keraudren	-1043.24	1	CSH
EFT63188	08/04/2022	T-QUIP	Various Payments for parts and freight for Shire Machinery	-8525.20	1	CSH
EFT63189	08/04/2022	TELIA BILICH VANSELOW	Reimbursement for purchase of removable Wall Stickers used in the Creche	-70.54	1	CSH
EFT63190	08/04/2022	TNT Australia Pty Limited	Various payments for Freight within Shire	-504.64	1	CSH
EFT63191	08/04/2022	TRAFFIC FORCE	As per quote: E0210-22 Newman Triathlon (Shire of East Pilbara) Design / Preparation: - Traffic Management Plan & Site Inspection - (Shire of East Pilbara) Road Authority Assessment Fee - NIL	-378.40	1	CSH
EFT63192	08/04/2022	TYREPOWER NEWMAN	Water cart beacon repair as per job	-664.00	1	CSH
EFT63193	08/04/2022	Tenement Administration Services	Rating Reconciliation Project - Phase 1	-3470.59	1	CSH
EFT63194	08/04/2022	Teresa Southwell	Final Reimbursement of Lotto Syndicate Account	-68.29	1	CSH
EFT63195	08/04/2022	The Good Grocer Newman IGA	Various payments for food/milk/water purchases for events	-620.00	1	CSH
EFT63196	08/04/2022	Theresa Foster ta Newman Graffiti Removal	Various payments for cleaning works around Shire Facilities	-1884.00	1	CSH
EFT63197	08/04/2022	Tovey Shearwood Pty Ltd t/as Creative ADM	Creation of an Advocacy one-pager template and 3x designs relating to funding opportunities.	-2926.00	1	CSH
EFT63198	08/04/2022	UNIFORMS AT WORK PTY LTD	Supply of uniform	-260.70	1	CSH
EFT63199	08/04/2022	WATER CORPORATION	Various payments for Water Charges 14/01/22 - 11/03/22	-15370.46	1	CSH
EFT63200	08/04/2022	WEST AUSTRALIAN NEWSPAPERS LIMITED	North West Telegraph, Shire Update half page ad for the 2021/22 financial year	-518.66	1	CSH
EFT63201	08/04/2022	Woolworths (WA) Ltd	Various payments for Food, water, milk purchases	-1925.91	1	CSH
EFT63202	08/04/2022	Wormald Australia Pty Ltd	Annual service (usually bi-annual) inclusive of travel and accommodation of Fire Extinguishers at the Marble Bar Gym for the period of the 01/07/2021 to 31/03/2021.	-606.72	1	CSH
EFT63203	12/04/2022	EAST PILBARA EARTHMOVING PTY LTD	Various payments for hire and scope of works	-425692.95	1	CSH
EFT63204	14/04/2022	BUGAI WHYOLTER	Artist Payment Ref #12972	-1600.00	1	CSH
EFT63205	14/04/2022	GLADYS BIDU	Artist Payment Ref #12968	-240.25	1	CSH

**THIS PAGE INCLUDES THE NAME OF A PERSON WHO IS DECEASED**

EFT63206	14/04/2022 HELEN DALE SAMSON	Artist Payment Ref #12971	-530.00	1	CSH
EFT63207	14/04/2022 JUDITH ANYA SAMSON	Artist Payment Ref #19267	-1000.00	1	CSH
EFT63208	14/04/2022 KUMPAYA GIRGIRBA	Artist Payment Ref #12973	-300.00	1	CSH
EFT63209	14/04/2022 LORNA LINMURRA	Artist Payment Ref #12970	-168.30	1	CSH
EFT63210	14/04/2022 MULYATINGKI MARNEY	Artist Payment Ref #12976	-6300.00	1	CSH
EFT63211	14/04/2022 Marlene Anderson	Artist Payment Ref #12966	-293.75	1	CSH
EFT63212	14/04/2022 M Ward	Estate Payment to Public Trustee AM Ref #217140 - M Ward	-1136.59	1	CSH
EFT63213	14/04/2022 NGAMARU BIDU	Artist Payment Ref #12969	-300.00	1	CSH
EFT63214	14/04/2022 NOLA TAYLOR	Artist Payment Ref #12966	-500.00	1	CSH
EFT63215	14/04/2022 Roderick Butt	Artist Payment Ref #12967	-135.00	1	CSH
EFT63216	14/04/2022 Austindo Engineering Pty Ltd	Various Payments for scope of works for Shire properties and Facilities - Marble Bar and Nullagine inclusive	-1394.80	1	CSH
EFT63217	14/04/2022 Australia Post - Credit Management	Monthly Freight/Postage PO - March 2022	-710.92	1	CSH
EFT63218	14/04/2022 Australian Taxation Office (PAYG)	PPE: 06.03.22	-109802.74	1	CSH
EFT63219	14/04/2022 BOC GASES	R052G Air Indust G Size	-269.16	1	CSH
EFT63220	14/04/2022 BRIGHTSTONE PRODUCTIONS (Tracker Development)	Evaluation Project: Human Resources 4. Incorporate feedback and final report	-4329.00	1	CSH
EFT63221	14/04/2022 BROOKS HIRE SERVICES PTY LTD	Various payments for hire and delivery for scope of works at Newman Netball Courts	-18422.14	1	CSH
EFT63222	14/04/2022 Bevan Klein	Data Reimbursement 04/04/22 - 04/05/22	-100.00	1	CSH
EFT63223	14/04/2022 Blackwoods	Various payments for scope of works and products for stock	-5780.65	1	CSH
EFT63224	14/04/2022 Brent Stein	Data Reimbursement 11/02/22 - 10/03/22	-100.00	1	CSH
EFT63225	14/04/2022 CUSTOMER FIRST CONTRACTING PTY LTD	Various payments for scope of works to Shire Properties and Facilities around and in Newman	-25329.25	1	CSH
EFT63226	14/04/2022 Centurion Transport Co Pty Ltd	Various payments for freight Delivery	-1915.17	1	CSH
EFT63227	14/04/2022 Chadson Engineering	2 x boxes of pH Phenol Red water test reagents	-61.05	1	CSH
EFT63228	14/04/2022 Commercial Locksmiths WA Pty Ltd	Supply of replacement safe unit at the Newman Administration Office for January 2022.	-7700.62	1	CSH
EFT63229	14/04/2022 Crawford Realty Newman	Rental Payment for - January - June 2022	-1260.00	1	CSH
EFT63230	14/04/2022 EAST PILBARA CLEANING SERVICES	Cleaning of Junior Sports Toilets for event	-247.50	1	CSH
EFT63231	14/04/2022 EAST PILBARA EARTHMOVING PTY LTD	Various payments for scope of works in Newman, Mable Bar and Skull Springs Road project	-524949.59	1	CSH
EFT63232	14/04/2022 ENVIRONMENTAL INDUSTRIES	Various payments for landscape maintenance for Shire Properties and Facilities	-5245.30	1	CSH
EFT63233	14/04/2022 East Pilbara Excavations Pty Ltd	Various payments for hiring machinery and crew	-2717.00	1	CSH
EFT63234	14/04/2022 FOXTEL CABLE TELEVISION	Monthly foxtel subscription MAR	-530.00	1	CSH

EFT63235	14/04/2022	FROGGY SERVICES	Cleaning of fabric chairs in Rec Centre foyer	-660.00	1	CSH
EFT63236	14/04/2022	GALJO PTY LTD T/A EAST PILBARA TYRE SERVICE	129EPS tyre replacement	-324.50	1	CSH
EFT63237	14/04/2022	GOESCAPE Pty Ltd	Nullgine Depot - PO 46551 for works - drain blockage	-1493.80	1	CSH
EFT63238	14/04/2022	HART SPORT	Triathlon Medals 2022	-1229.40	1	CSH
EFT63239	14/04/2022	HERSEY JR & A	Supply of sprayer unit parts	-3658.60	1	CSH
EFT63240	14/04/2022	INDEPENDANT PARTS	Supply parts as per quote Q56132	-844.28	1	CSH
EFT63241	14/04/2022	JH Computer Services	As Per QUOTATION_0000023101-D01Two Monitors	-748.00	1	CSH
EFT63242	14/04/2022	Joshua Brown	Urgent Officeworks provisions for CEO's office	-178.97	1	CSH
EFT63243	14/04/2022	KOMATSU AUSTRALIA PTY LTD	11000 HOUR SERVICE AND REPAIRS AS PER QUOTE	-7068.00	1	CSH
EFT63244	14/04/2022	LANDGATE (DOLA)	PO for expenses for Landgate - Month of November 15/10/21 - 19/11/21 20/11/21 - 15/12/21	-551.10	1	CSH
EFT63245	14/04/2022	Manning Pavement Services Pty Ltd t/a Karratha Asphalt	Various payments for scope of works	-575737.09	1	CSH
EFT63246	14/04/2022	Marble Bar Roadhouse and Travellers Rest	Catering for Council Meeting W/E 25 March 2022	-1947.00	1	CSH
EFT63247	14/04/2022	Mark Keogh (4x4 Training)	4WD Training - Mark Keogh Training	-1980.00	1	CSH
EFT63248	14/04/2022	NEWMAN CLEANING RESOURCES P/L	Various payments for cleaning for Shire Properties and Facilites as per contracts	-78098.24	1	CSH
EFT63249	14/04/2022	NEWMAN HOME HARDWARE & ICE PLUS	Various payments for stock and maintenance on Shire Properties and Facilities	-3035.76	1	CSH
EFT63250	14/04/2022	Natural Power Solutions Pty Ltd	Eaton Online Double Conversion UPS - Eaton 91PS 10KVA - Quote NPS	-24438.70	1	CSH
EFT63251	14/04/2022	Newman Hotel Motel	Washing of tablecloths from martumili Christmas sale	-82.50	1	CSH
EFT63252	14/04/2022	Nully Pty Ltd T/A Nullagine Hotel	RPT Bus - Meals only, no alcohol Tue 15/03/22 - \$60.00 Thur 17/03/22 - \$60.00	-189.00	1	CSH
EFT63253	14/04/2022	OWEN MARK QUIGLEY	Tenant purchased items for Shire property	-77.00	1	CSH
EFT63254	14/04/2022	PARDOO ROADHOUSE & TAVERN	Diesel for 114 EPS and Power Generation for Cape Keraudren	-2009.52	1	CSH
EFT63255	14/04/2022	PERMEATE PARTNERS PTY LTD	Newman Airport WTP - Undertake operational and defect support for the next 12 month as per the original 24 month proposal	-2016.30	1	CSH
EFT63256	14/04/2022	PILBARA ELECTRICAL	TV & Microwave	-689.95	1	CSH
EFT63257	14/04/2022	PILBARA MOTOR GROUP	Beginning of year service for EP6332 toyota wagon	-3292.19	1	CSH
EFT63258	14/04/2022	PIRTEK NEWMAN	parts for water truck as per quote	-282.85	1	CSH
EFT63259	14/04/2022	PathWest Laboratory Medicine WA	Chemical water anlalysis of drinking water at Newman Airport - November 2021	-638.00	1	CSH
EFT63260	14/04/2022	Paul Miller	Data Reimbursement 05/09/21 - 04/10/21 05/11/21 - 04/12/21	-290.00	1	CSH
EFT63261	14/04/2022	Peter Bowler	Newman Christmas Light Competition 2022 - People's Choice Winner	-500.00	1	CSH
EFT63262	14/04/2022	Punmu Aboriginal Corporation	Diesel for drive back from Punmu to Newmand on 5/04/22	-167.00	1	CSH

EFT63263	14/04/2022	ROBERT WEIR	Electricity Subsidy - 08/02/22 - 03/03/22	-540.78	1	CSH
EFT63264	14/04/2022	Renier De Beers	Electricity Charges 06/02/22 - 20/03/22	-246.94	1	CSH
EFT63265	14/04/2022	SEEK LIMITED	Various payments for position advertisement	-3157.00	1	CSH
EFT63266	14/04/2022	Senarath Bendara	Travel expenses	-306.43	1	CSH
EFT63267	14/04/2022	T-QUIP	Perruzo Panther parts	-3236.35	1	CSH
EFT63268	14/04/2022	TAYLOR BURRELL BARNETT	Various Payments for Newman Airport local planning Scheme Amendment and Infrastructure servicing report	-1975.60	1	CSH
EFT63269	14/04/2022	TYREPOWER NEWMAN	Various aPayments for services relating to Shire Vehicles	-5321.77	1	CSH
EFT63270	14/04/2022	UNIFORMS AT WORK PTY LTD	Freight Cost Uniform Orders	-84.81	1	CSH
EFT63271	14/04/2022	WARD PACKAGING	Paint tubs and lids for art production	-457.00	1	CSH
EFT63272	14/04/2022	WATER CORPORATION	Various Payments for Water Charges 10/01/22 - 07/03/22	-1762.42	1	CSH
EFT63273	14/04/2022	WATERLOGIC AUSTRALIA PTY LTD	Lease of water purification system - Newman Aquatic Centre	-250.71	1	CSH
EFT63274	14/04/2022	Woolworths (WA) Ltd	Various Payments for food purchases pertaining to Shire events	-1519.84	1	CSH
EFT63278	21/04/2022	BEVERLEY ROGERS	Artist Sculpture Payment Ref #12985	-904.32	1	CSH
EFT63279	21/04/2022	BUGAI WHYOLTER	Artist Payment Ref #12997	-1600.00	1	CSH
EFT63280	21/04/2022	DANIELLE BOOTH	Artist Payment Ref #12987	-91.05	1	CSH
EFT63281	21/04/2022	Derrick Butt	Artist Payment Ref #12999	-200.00	1	CSH
EFT63282	21/04/2022	Emily Bumba	Artist Payment Ref #12976	-101.20	1	CSH
EFT63283	21/04/2022	GLADYS BIDU	Artist Payment Ref #12988	-300.00	1	CSH
EFT63284	21/04/2022	Heather Samson	Artist Payment Ref #12974	-146.30	1	CSH
EFT63285	21/04/2022	JUDITH ANYA SAMSON	Artist Payment Ref #12977	-900.00	1	CSH
EFT63286	21/04/2022	KUMPAYA GIRGIRBA	Artist Payment Ref #12998	-300.00	1	CSH
EFT63287	21/04/2022	MARIANNE BURTON	Artist Payment Ref #12995	-391.80	1	CSH
EFT63288	21/04/2022	MIRIAM ATKINS	Artist Payment Ref #12977	-440.00	1	CSH
EFT63289	21/04/2022	MULYATINGKI MARNEY	Artist Payment Ref #12993	-500.00	1	CSH
EFT63290	21/04/2022	Muuki Taylor	Artist Payment Ref #12992	-500.00	1	CSH
EFT63291	21/04/2022	NANCY CHAPMAN	Artist Payment Ref #12991	-570.20	1	CSH
EFT63292	21/04/2022	Nora Whyolter	Artist Payment Ref #13000	-90.90	1	CSH
EFT63293	21/04/2022	PAULINE WILLIAMS	Artist Payment Ref #13001	-391.70	1	CSH
EFT63294	21/04/2022	ROXANNE NEWBERRY	Artist Payment Ref #12996	-800.00	1	CSH
EFT63295	21/04/2022	Ali Afshang	Data Reimbursement 27/03/22 27/04/22	-80.00	1	CSH
EFT63296	21/04/2022	Austindo Engineering Pty Ltd	Supply and installation of new leaver set to two doors of the Shire President's Office for February 2022.	-486.20	1	CSH



EFT63297	21/04/2022 Autopro Newman	Supply of 2 x 20L Metal Diesel Jerry Cans, 2 x 20L Jerry Can holders & 1 x Recovery Track/Tred Set for Shire vehicle 111EPS for November 2021. Supply of 1 x Recovery Track/Tred Set for Shire vehicle 104EPS for November 2021.	-677.96	1	CSH
EFT63298	21/04/2022 BATTERY SALES AND SERVICE	Supply of signs as per quote 2993	-1190.75	1	CSH
EFT63299	21/04/2022 BENARA NURSERIES	SUPPLY 180 TIPUANA TIPU TREES IN 30LT POTS FOR NEWMAN AS PER QUOTE NUMBER 18185. REV 1	-6885.45	1	CSH
EFT63300	21/04/2022 CHAPMAN & BAILEY	RFT 10-202021 - Art Supplies MM supply of art materials to Martumili Artists FY 2021/22	-8337.80	1	CSH
EFT63301	21/04/2022 CUSTOMER FIRST CONTRACTING PTY LTD	Various Payments for scope of works for Shire properties and Facilities - Marble Bar and Nullagine inclusive	-18361.80	1	CSH
EFT63302	21/04/2022 DESIGNA AUSTRALIA PTY LTD	Provision of comprehensive car park maintenance services at Newman Airport for FY 21/22	-6457.10	1	CSH
EFT63303	21/04/2022 EAST PILBARA EARTHMOVING PTY LTD	GST Portion of PO 46207 on Invoice INV-0452.	-1199.10	1	CSH
EFT63304	21/04/2022 EUROFINS ARL PTY LTD	Analysis of water sample	-176.00	1	CSH
EFT63305	21/04/2022 East Pilbara Recycling	Newman Waste Management Faciltiy Operations - Various Payments	-212931.38	1	CSH
EFT63306	21/04/2022 FROGGY SERVICES	Deep Clean of Newman Recreation Centre Gym after a self-reported positive COVID-19 case from member.	-880.00	1	CSH
EFT63307	21/04/2022 GALJO PTY LTD T/A EAST PILBARA TYRE SERVICE	131EPS battery replacement as per quote	-448.00	1	CSH
EFT63308	21/04/2022 MSS SECURITY PTY LTD	Provide Security Screeners to operate the passenger and checked baggage at screening points and provide Front of House (FOH) Security Officers to operate kerbside and crowd control service at Newman Airport for the period 1 July 2021 to 30 June 2022	-152051.11	1	CSH
EFT63309	21/04/2022 Market Creations Agency Pty Ltd	CouncilConnect Intranet Design and Development	-3404.01	1	CSH
EFT63310	21/04/2022 Mathew Scott Pennington	Data Reimbursement 10/03/22 - 09/04/22	-100.00	1	CSH
EFT63311	21/04/2022 Moore Australia (WA)	Final Balance of Annual Financial Statements after OAG Changes as requested	-1364.00	1	CSH
EFT63312	21/04/2022 NEWMAN HOME HARDWARE & ICE PLUS	Various items as required - Open PO until 31MAR22	-509.16	1	CSH
EFT63313	21/04/2022 Newman Visitors Centre	Accomodation Check in: 02/04/2022 Check out: 03/04/2022 Request for early checkin at 9:00am and late check out 11:00am	-185.00	1	CSH
EFT63314	21/04/2022 Oasis Newman Operations Pty Ltd	Various Payments for contractors accomodation pertaining to Netball Court Project	-19820.00	1	CSH

EFT63315	21/04/2022	Regional Airport Management Services PL TA RAMS	Provide Management Services, Airside Operation Services, Airside Maintenance Services, Landside Maintenance Services and Other Services specified as per RFT 03-2021/22 at Shire of East Pilbara owned Airports	-99846.76	1	CSH
EFT63316	21/04/2022	SB Machinery Subway	Catering for Finance workshop 30th of March 2022	-65.00	1	CSH
EFT63317	21/04/2022	TYREPOWER NEWMAN	2 x Buggy Tyre - Replacement and Fit as per Quote #137684	-442.70	1	CSH
EFT63318	21/04/2022	UNIFORMS AT WORK PTY LTD	Uniforms	-148.50	1	CSH
EFT63319	21/04/2022	Woolworths (WA) Ltd	Various Payments for food purchases pertaining to Shire events	-1279.63	1	CSH
EFT63320	21/04/2022	Dick Tracey Contracting	Various Payments for scope of works pertaining to Shire Properties and Facilities	-77012.10	1	CSH
EFT63321	21/04/2022	Sungem Investments T/as Marina Bricklayers	Various Payments for concrete repairs around Shire	-75358.80	1	CSH
EFT63322	21/04/2022	UNIFORMS AT WORK PTY LTD	Uniforms and PPE - 2021/21	-9483.01	1	CSH
EFT63323	22/04/2022	Annabell Landy	28/04/22 Parnngurr - Newman (738 KMs) April 2022 OCM	-547.01	1	CSH
EFT63324	27/04/2022	BANKWEST CARD SERVICES	Corporate Card Expenditure for the period ending 19 November 2021 - Various purchases for different credit card holders	-13805.58	1	CSH
EFT63325	27/04/2022	BANKWEST CARD SERVICES	Corporate card expenditure for the statement period ending 20 January 2022 - Various Purchases for different credit card holders	-15443.48	1	CSH
EFT63326	28/04/2022	BEVERLEY ROGERS	Sculpture Payment Ref #13011	-100.48	1	CSH
EFT63327	28/04/2022	BIANCA SIMPSON	Artist Payment Ref #13003	-200.00	1	CSH
EFT63328	28/04/2022	BUGAI WHYOLTER	Artist Payment Ref #13016	-1600.00	1	CSH
EFT63329	28/04/2022	Brett Bidu	Artist Payment Ref #13010	-337.50	1	CSH
EFT63330	28/04/2022	CORBAN CLAUSE WILLIAMS	Artist Payment Ref #13007	-600.00	1	CSH
EFT63331	28/04/2022	Corina Jadai	Artist Payment Ref #12975	-215.60	1	CSH
EFT63332	28/04/2022	DANIELLE BOOTH	Artist Payment Ref #13013	-126.50	1	CSH
EFT63333	28/04/2022	Delilah Peterson	Artisit Payment Ref #12989	-437.33	1	CSH
EFT63334	28/04/2022	GLADYS BIDU	Artist Payment Ref #13012	-200.00	1	CSH
EFT63335	28/04/2022	JUDITH ANYA SAMSON	Artist Payment Ref #13014	-900.00	1	CSH
EFT63336	28/04/2022	JULIA BURTON	Artist Payment Ref #13004	-800.00	1	CSH
EFT63337	28/04/2022	KUMPAYA GIRGIRBA	Artist Payment Ref #13017	-300.00	1	CSH
EFT63338	28/04/2022	Lynette Rowlands	Artist Payment Ref #13008	-66.00	1	CSH
EFT63339	28/04/2022	MARIANNE BURTON	Artist Payment Ref #13015	-200.00	1	CSH
EFT63340	28/04/2022	MULYATINGKI MARNEY	Artist Payment Ref #13018	-300.00	1	CSH
EFT63341	28/04/2022	PAULINE WILLIAMS	Artist Payment Ref #13006	-819.50	1	CSH
EFT63342	28/04/2022	ROXANNE NEWBERRY	Artist Payment Ref #13009	-1230.60	1	CSH
EFT63343	28/04/2022	Property Gallery - Strata	T4 Marilanna - Strata Fees	-6451.09	1	CSH

EFT63344	28/04/2022	TELSTRA	Mobile Charges 11/04/22 - 10/05/22	-21625.10	1	CSH
EFT63345	28/04/2022	89 ENTERPRISES	Shire property reapirs	-300.00	1	CSH
EFT63346	28/04/2022	Angel Holdings WA T/A PORTWORKS	Reticulation repairs in Marble Bar, as per quote 3170	-6898.94	1	CSH
EFT63347	28/04/2022	Austindo Engineering Pty Ltd	Various Payments for scope of works pertaining to Shire Properties and Facilites	-10222.04	1	CSH
EFT63348	28/04/2022	Binbirri Contracting Pty Ltd	Emergency road repairs of Talawana Track following a cyclone to make road passable for emergency and essential services.	-59760.25	1	CSH
EFT63349	28/04/2022	Blackwoods	Various payments for stock and maintenance products for jobs	-8902.36	1	CSH
EFT63350	28/04/2022	Brent Stein	Data Reimbursement 11/03/2022 - 10/04/2022	-100.00	1	CSH
EFT63351	28/04/2022	CLEANAWAY WASTE MANAGEMENT LTD (Acc 170:73037222)	Waste Removal (skip bins) - Cape Keraudren - 5th July 2021	-2271.10	1	CSH
EFT63352	28/04/2022	CM Technology Group t/a Trading as CMTG Hosting	Veeam Offsite backup - CMTG. - 7mths to 30/6/22 As per Quote #001b	-1232.20	1	CSH
EFT63353	28/04/2022	CUSTOMER FIRST CONTRACTING PTY LTD	Various Payments for scope of works pertaining to Shire Properties and Facilites	-53173.81	1	CSH
EFT63354	28/04/2022	Centrals Football Club Incorporated	Letter Drop Roster - Shire Services Booklet & Rec Services Booklet	-750.00	1	CSH
EFT63355	28/04/2022	Comtec Data Solutions Pty Ltd	Works to assess fibre connectivity at Newman Airport as per Quote JN4514	-4203.74	1	CSH
EFT63356	28/04/2022	Crawford Realty Newman	Rental Payment - January - June 2022	-1260.00	1	CSH
EFT63357	28/04/2022	Dianne Crisp	Annual Leave Travel Assistance as per policy	-666.03	1	CSH
EFT63358	28/04/2022	Dunnings	Monthly PO for March 2022 - Newman Depot	-621.54	1	CSH
EFT63359	28/04/2022	ES2 Enterprise Solutions	ES2 - IT Managed Services for March 2022	-10450.00	1	CSH
EFT63360	28/04/2022	Enviropacific Services Limited	Various payments for Airport onsite repairs and service	-18897.21	1	CSH
EFT63361	28/04/2022	FUELFIX PTY LTD	Repairs and calibration to fuel bowsers at Marble Bar	-5116.65	1	CSH
EFT63362	28/04/2022	Factory Direct Print	Clrs Business Cards	-368.50	1	CSH
EFT63363	28/04/2022	Farmarama Pty Ltd	32x20tl Chlorine as per quote	-1355.20	1	CSH
EFT63364	28/04/2022	GYMCARE	Part to suit Hammer Strength HSLLP Pad, Back 15 X 11-1/4 BLK	-498.63	1	CSH
EFT63365	28/04/2022	Graffiti Removal System P/L	Graffiti removal Chemicals as per order ref no. 00013408	-8426.00	1	CSH
EFT63366	28/04/2022	HART SPORT	HART Ultra Basketball Sz6	-1410.00	1	CSH
EFT63367	28/04/2022	HERSEY JR & A	5x BS 1895 Yellow & Navy Short Sleeve Shirts Size M & 5x BSH RB 1007 Drill Rugby Shorts Size 87 cm & 1x Steel Blue 31201 Hobart Winter Brown Size 7.5 Boots	-435.88	1	CSH
EFT63368	28/04/2022	HOLCIM (AUSTRALIA) PTY LTD	Various Payments for Supply specified gravel for Newman Netball Courts Project	-30669.85	1	CSH
EFT63369	28/04/2022	JH Computer Services	Draytek 2620LN Router with LTE	-509.00	1	CSH

EFT63370	28/04/2022	LANDGATE (DOLA)	Expenses for Landgate - Month of February	-318.90	1	CSH
EFT63371	28/04/2022	MOMAR AUSTRALIA PTY LTD	Various Payments for scope of works	-14602.50	1	CSH
EFT63372	28/04/2022	Marble Bar Roadhouse and Travellers Rest	MB Staff Christmas Party Catering	-2250.00	1	CSH
EFT63373	28/04/2022	Marisa Leanne Wolfenden	Newman Admin Office - Key Tags	-44.52	1	CSH
EFT63374	28/04/2022	Michael Kinnaird	Reimbursement for travel and meals on 29/03/2022	-83.00	1	CSH
EFT63375	28/04/2022	NEWMAN CLEANING RESOURCES P/L	Tenant vacating - cleaning services	-264.00	1	CSH
EFT63376	28/04/2022	NEWMAN HOME HARDWARE & ICE PLUS	Various payments for stock and products pertaining to shire jobs	-1239.27	1	CSH
EFT63377	28/04/2022	Natural Power Solutions Pty Ltd	Flights to Newman Airport - Return	-2563.00	1	CSH
EFT63378	28/04/2022	Newman Hotel Motel	Various payments for accomodation for contract cre	-4009.00	1	CSH
EFT63379	28/04/2022	OWEN MARK QUIGLEY	Reimbursement for Robe Hooks for Bathroom	-40.00	1	CSH
EFT63380	28/04/2022	Oasis Newman Operations Pty Ltd	Accommodation and meals in Newman	-590.00	1	CSH
EFT63381	28/04/2022	PARNNGURR ABORIGINAL	accomodation Parngurr 5th Oct - 8th Octob AGM	-1300.00	1	CSH
EFT63382	28/04/2022	PERMEATE PARTNERS PTY LTD	Supply and Deliver to Newman Airport 1 x Hack DR300 Pocket Colorimeter - Chlorine, Free & Total x/box 2 x DPD free Chlorine 10ml, pk/100 Powder Pillows As per Quote #Q00950	-1668.40	1	CSH
EFT63383	28/04/2022	PILBARA ELECTRICAL	Power Bank 10,000mAh fast charge	-75.00	1	CSH
EFT63384	28/04/2022	PILBARA MOTOR GROUP	Service as per repair order J133028980	-1175.79	1	CSH
EFT63385	28/04/2022	Phoebe Jones	Vinyasa Yoga Classes for term 1 2022	-660.00	1	CSH
EFT63386	28/04/2022	Pilbara Trees Pty Limited	Various Payments for maintenace at Shire Properties and Facilities	-7162.80	1	CSH
EFT63387	28/04/2022	Play Check	Varous Payments for audits, assessments and perparation in Newman, Nullagine and Marble Bar	-9965.01	1	CSH
EFT63388	28/04/2022	Rainbow Pilbara Pty Ltd	ANZAC Wreath for Newman ceremony	-77.00	1	CSH
EFT63389	28/04/2022	Redfish Technologies Pty Ltd	Recording Systems & Audio-Visual Council Chambers	-111607.50	1	CSH
EFT63390	28/04/2022	Ronice Preston	Horizon Power 10/02/22 - 11/04/22	-562.57	1	CSH
EFT63391	28/04/2022	SEEK LIMITED	Various Payments for Shire advertisement os positions	-3437.50	1	CSH
EFT63392	28/04/2022	SMITHS DETECTION (AUSTRALIA) PTY LTD	Supply and Deliver Ionscan 500DT consumables in accordance with the Order Form	-4191.00	1	CSH
EFT63393	28/04/2022	SONIC HEALTHPLUS PTY LTD	Various payments for pre-employment medicals for new emplotees	-1642.30	1	CSH
EFT63394	28/04/2022	SURVEY GROUP	Undertake data collection for 440 drainage pipes, survey includes as-constructed topographical data and spatial coordinates.	-12660.00	1	CSH
EFT63395	28/04/2022	Stephen Leeson	Data Reimbursement 29/12/21 - 02/01/22 29/01/22 - 27/02/22	-200.00	1	CSH
EFT63396	28/04/2022	Sungem Investments T/as Marina Bricklayers	Payment for Invoice 90697 - made twice - 25/01/22 - 28/03/22 Reimbursement of second payment	-130.00	1	CSH
EFT63397	28/04/2022	TENDERLINK	Upload of RFT 08-2021/22 to Tenderlink portal	-739.20	1	CSH

EFT63398	28/04/2022 TYREPOWER NEWMAN	Various payments for repairs and service to Shire vehicles	-4323.09 1	CSH
EFT63399	28/04/2022 The Good Grocer Newman IGA	Animal food for animal management facility and trapping	-99.45 1	CSH
EFT63400	28/04/2022 Theresa Foster ta Newman Graffiti Removal	Various Payments pertaining to graffiti on Shire properties and facilities	-4572.00 1	CSH
EFT63401	28/04/2022 Tigers FOOTBALL AND SPORTING CLUB	Refund of Bond - submitted for hire of equipment as per Quote 0038	-200.00 1	CSH
EFT63402	28/04/2022 WA Country Health Services Pilbara Population Health	Workers Compensation - Emergency Attendance on 180122	-339.00 1	CSH
EFT63403	28/04/2022 WASE Timing	Newman Triathlon 2022 Event Timing	-3038.20 1	CSH
EFT63404	28/04/2022 WATER CORPORATION	Various Payments for Water Charges	-79826.50 1	CSH
EFT63405	28/04/2022 WESTRAC PTY LTD	Various Payments for service of Shire Vehicles and machinery	-6272.59 1	CSH
EFT63406	28/04/2022 Water Infrastructure Science And Engineering (WISE)	Newman Liquid Wast Facility Detailed Design and Superintendency	-9242.75 1	CSH
EFT63407	28/04/2022 Woolworths (WA) Ltd	Weekly food shop for Newman Youth Centre	-182.18 1	CSH
EFT63408	28/04/2022 Australian Taxation Office (PAYG)	PPE 17.04.22	-104942.66 1	CSH
EFT63409	28/04/2022 CHILD SUPPORT AGENCY	Payroll deductions	-922.95 1	CSH
EFT63410	28/04/2022 Easifleet Group	Novated Lease payment	-674.23 1	CSH
EFT63411	28/04/2022 PAYWISE PTY LTD	Novated lease payment	-1033.94 1	CSH

Chq/EFT	Date	Name	Description	Amount	Bank	Type
25201	14/04/2022	SoEP - Container Deposit Scheme - Recoup Container Deposit Float	SoEP - Container Deposit Scheme - Recoup Container Deposit Scheme float	-250.20	1	CSH
25202	14/04/2022	SOEP - NEWMAN PETTY CASH	Coffee, Vinegar, Sugar	-171.00	1	CSH

Chq/EFT	Date	Name	Description	Amount	Bank	Type
DD16431.2	01/04/2022	Aware Super	Payroll deductions	-735.61	1	CSH
DD16432.1	03/04/2022	Aware Super	Payroll deductions	-28807.10	1	CSH
DD16432.2	03/04/2022	ING Superannuation Fund	Superannuation contributions	-489.47	1	CSH
DD16432.3	03/04/2022	REST SUPERANNUATION	Payroll deductions	-1595.69	1	CSH
DD16432.4	03/04/2022	ING DIRECT	Payroll deductions	-686.80	1	CSH
DD16432.5	03/04/2022	ANZ SMART CHOICE SUPER	Payroll deductions	-620.21	1	CSH
DD16432.6	03/04/2022	HESTA SUPER FUND	Superannuation contributions	-56.00	1	CSH
DD16432.7	03/04/2022	Shane Donation Super Fund	Superannuation contributions	-263.62	1	CSH
DD16432.8	03/04/2022	Statewide Superannuation Trust	Payroll deductions	-1765.27	1	CSH
DD16432.9	03/04/2022	PLUM SUPERANNUATION	Superannuation contributions	-380.42	1	CSH
DD16445.1	03/04/2022	Aware Super	Superannuation contributions	-3806.26	1	CSH
DD16445.2	08/04/2022	Aware Super	Payroll deductions	-1268.76	1	CSH
DD16484.1	03/04/2022	Hostplus	Superannuation contributions	-363.01	1	CSH
DD16485.1	03/04/2022	Hostplus	Superannuation contributions	-972.60	1	CSH
DD16485.2	13/04/2022	Hostplus	Payroll deductions	-367.93	1	CSH
DD16486.1	03/04/2022	ING Superannuation Fund	Superannuation contributions	-730.28	1	CSH
DD16486.2	13/04/2022	ING DIRECT	Payroll deductions	-271.74	1	CSH
DD16487.1	03/04/2022	Aware Super	Superannuation contributions	-589.84	1	CSH
DD16488.1	03/04/2022	VISION SUPER	Superannuation contributions	-976.78	1	CSH
DD16489.1	17/04/2022	Aware Super	Superannuation contributions	-615.39	1	CSH
DD16531.1	17/04/2022	Aware Super	Payroll deductions	-27209.40	1	CSH
DD16531.2	17/04/2022	Shane Donation Super Fund	Superannuation contributions	-263.62	1	CSH
DD16531.3	17/04/2022	Statewide Superannuation Trust	Payroll deductions	-1767.07	1	CSH
DD16531.4	17/04/2022	PLUM SUPERANNUATION	Superannuation contributions	-331.99	1	CSH
DD16531.5	17/04/2022	QSuper	Payroll deductions	-1613.98	1	CSH
DD16531.6	17/04/2022	REST SUPERANNUATION	Payroll deductions	-903.42	1	CSH
DD16531.7	17/04/2022	Wereta Family Superannuation	Superannuation contributions	-58.16	1	CSH
DD16531.8	17/04/2022	Spaceship Super	Superannuation contributions	-416.68	1	CSH
DD16531.9	17/04/2022	ANZ SMART CHOICE SUPER	Payroll deductions	-542.96	1	CSH
DD16532.1	17/04/2022	REST SUPERANNUATION	Superannuation contributions	-309.08	1	CSH
DD16532.2	21/04/2022	REST SUPERANNUATION	Payroll deductions	-103.03	1	CSH
DD16432.10	03/04/2022	QSuper	Payroll deductions	-1684.58	1	CSH
DD16432.11	03/04/2022	Wereta Family Superannuation	Superannuation contributions	-58.16	1	CSH
DD16432.12	03/04/2022	Hostplus	Payroll deductions	-5807.72	1	CSH
DD16432.13	03/04/2022	Spaceship Super	Superannuation contributions	-282.52	1	CSH
DD16432.14	03/04/2022	EQUIPSUPER	Superannuation contributions	-769.23	1	CSH

DD16432.15	03/04/2022	ESSENTIAL SUPER	Superannuation contributions	-450.99	1	CSH
DD16432.16	03/04/2022	VISION SUPER	Superannuation contributions	-750.00	1	CSH
DD16432.17	03/04/2022	Voyage Superannuation	Superannuation contributions	-538.46	1	CSH
DD16432.18	03/04/2022	The Trustee for Eugene Hepi and Kahu Raharuhi	Payroll deductions	-594.95	1	CSH
DD16432.19	03/04/2022	UNISUPER	Payroll deductions	-1985.86	1	CSH
DD16432.20	03/04/2022	COLONIAL FIRST STATE	Superannuation contributions	-297.24	1	CSH
DD16432.21	03/04/2022	AUSTRALIAN SUPER	Superannuation contributions	-5906.11	1	CSH
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DD16432.24	03/04/2022	AUSTRALIAN ETHICAL SUPER	Superannuation contributions	-304.60	1	CSH
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DD16432.26	03/04/2022	IOOF Investments Services Ltd	Superannuation contributions	-263.88	1	CSH
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DD16531.13	17/04/2022	Voyage Superannuation	Superannuation contributions	-538.46	1	CSH
DD16531.14	17/04/2022	The Trustee for Eugene Hepi and Kahu Raharuhi	Payroll deductions	-594.95	1	CSH
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DD16531.22	17/04/2022	IOOF Investments Services Ltd	Superannuation contributions	-263.68	1	CSH



Card Holder	Account Number	Transaction Date	Narration	Debit
<b>Amy Mukherjee</b>	5586 0207 3966 3119	29/04/2022	PAY*Skymesh Pty Ltd Fortitude ValQL	-9.32
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	<b>Steven Harding</b>	5586 0251 5116 3217	14/04/2022	GM CABS PTY LTD MASCOT
5586 0251 5116 3217		14/04/2022	GM CABS PTY LTD MASCOT	-20.63
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<b>Steve Leeson</b>		5586 0272 0116 3627	29/04/2022	UBWH AUSTRALIA BICTON WA
	5586 0272 0116 3627	29/04/2022	WOOLWORTHS 4381 NEWMAN AU	-145.97
	5586 0272 0116 3627	29/04/2022	The Newman Hotel Newman WA	-827
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	5586 0272 0116 3627	4/04/2022	WOOLWORTHS	4381	NEWMAN WA	-7.6
	5586 0272 0116 3627	4/04/2022	TELSTRA BSINSS APPS	ADELAIDE	SA	-170.28
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	5586 0272 0116 3627	1/04/2022	TNT EXPRESS	MASCOT		-70.04
<b>Billing Account</b>	5586 0290 0108 8665	11/04/2022	FOREIGN TRANSACTION FEE			-2.79
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	5586 0290 0108 8665	4/04/2022	FOREIGN TRANSACTION FEE			-2.07
			<b>Total</b>			<b>-6964.21</b>

**11.2.3 STRATEGIC COMMUNITY AND CORPORATE BUSINESS PLAN 2022-2032**

**Attachments:** [Appendix 1 Strategic Community and Corporate Business Plan 2022 2032](#)

**Responsible Officer:** Steven Harding  
Chief Executive Officer

**Author:** Steve Leeson  
Director Corporate Services

**Proposed Meeting Date:** 27 May 2022

**Author Disclosure of Interest:** Nil

**COUNCIL RESOLUTION / OFFICER'S RECOMMENDATION**

(Resolution No: 2022/61)

**Moved:** Cr McWhirter-Brooks

**Seconded:** Cr Landy

**That Council:**

- 1. Endorses the Shire's Strategic Community and Corporate Business Plan 2022-2032 (Appendix 1 to the report) for public consultation.**

**CARRIED BY AN ABSOLUTE MAJORITY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer, Grace and Smith

**Against:** Nil

**REPORT PURPOSE**

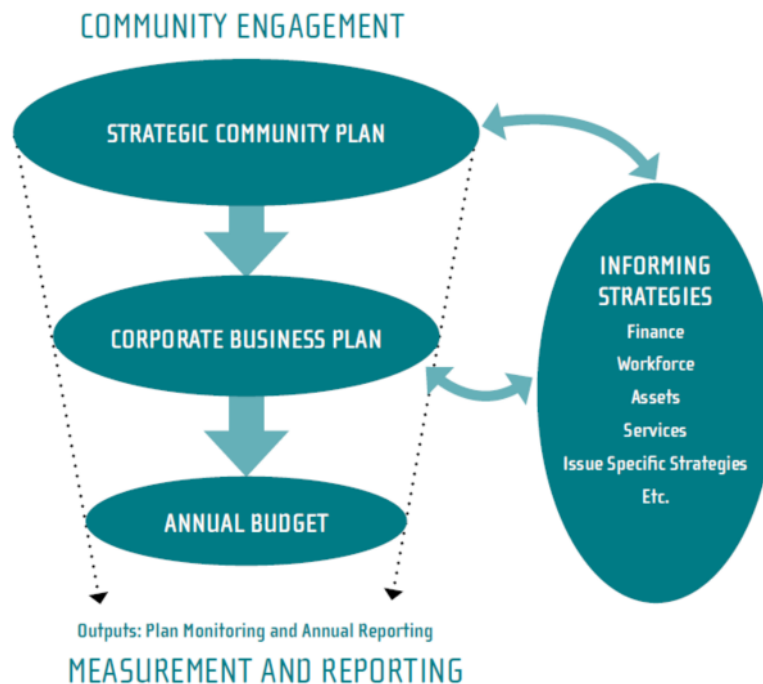
For Council to endorse the adoption of the Strategic Community and Corporate Business Plan 2022-2032 attached as **Appendix 1**.

**BACKGROUND**

On 26 August 2010, the Minister of Local Government introduced regulations which established new requirements for the Plan for the Future under the Local Government Act 1995.

Under these regulations, all local governments in Western Australia are required to have developed and adopted documents by 30 June 2013; a Strategic Community Plan and a Corporate Business Plan – supported and informed by resourcing and delivery strategies. These plans are to drive the development of each local government's long term financial planning and its annual budget therein.

The Elements of the Integrated Planning Framework is set out below:



## COMMENTS/OPTIONS/DISCUSSIONS

Regulatory Requirements – Strategic Community and Corporate Business Plans:

- i. Are for a minimum of ten (10) and four (4) years respectively.
- ii. Identifies and prioritises the principal strategies and activities the council will undertake in response to the aspirations and objectives identified within the Strategic Community Plan.
- iii. States the services, operations and projects that a local government will deliver over the period of the plan, the method for delivering these and the associated costs within a Corporate Business Plan.
- iv. References resourcing considerations within informing strategy documents such as asset management, workforce, long term financial plans and other key documents.
- v. Is adopted by an absolute majority.

Regulations also require that:

- i. Notice has been given to the public when the Strategic Community and Corporate Business Plan are to be adopted (or modified);

- ii. The Strategic Community Plan and Corporate Business Plan are to be reviewed every four (4) years / annually respectively. This is because it is the main “driver” for the local government’s long term financial plan and its annual budget.

A combined plan approach has been undertaken to more easily identify the Strategic Community and Corporate Business plan(s) linkages and proposed initiatives, plus to reduce duplication for efficiency.

It is recommended that Council endorses the Plan for final public consultation, with a view to considering a report at the June 2022 Ordinary Council Meeting for final adoption.

### **STATUTORY IMPLICATIONS/REQUIREMENTS**

Part 5 - Administration (Division 5 - Annual reports and planning) 5.56. Planning for the future (pg. 160)

### **POLICY IMPLICATIONS**

Related policies support and are revised in accordance with the Shire’s current Strategic Community and Corporate Business plans.

### **STRATEGIC COMMUNITY PLAN**

The Shire’s current Strategic Community plan 2018-2028 has been renewed in accordance with Local Government Act Regulations mandatory four (4) yearly review. The renewed Strategic Community 2022-2032 plan is as attached as Appendix 1.

### **FINANCIAL IMPLICATIONS**

Resource requirements for the renewed plans are in accordance with existing budgetary allocation.

### **VOTING REQUIREMENTS**

Absolute Majority.

# Creating our Future



Strategic Community Plan 2022 – 2032  
and Corporate Business Plan 2022 - 2026

Draft V9

# CONTENTS

Acknowledgement of Country .....	1
Message From The President .....	2
Message From The Chief Executive Officer .....	3
Introduction .....	4
Community Profile.....	4
Community Engagement .....	6
Overview .....	6
Summary of Results.....	7
Principles.....	7
Strategic Direction .....	8
Community Vision .....	8
Key Result Areas and Outcomes .....	8
10-Year Priorities .....	9
Strategies .....	10
Achieving the Vision .....	13
The Shire’s Roles.....	13
The Shire’s Services .....	14
Organisation structure .....	15
Assumptions .....	16
Service Delivery .....	16
Major projects .....	25
Strategic Risk Management .....	31
How Will We Know if the Plan is Succeeding? .....	32
Appendix 1: Integrated Planning and Reporting (IPR) Framework.....	35
Appendix 2: Community Profile Detail .....	36

## ACKNOWLEDGEMENT OF COUNTRY

The Shire of East Pilbara acknowledges the Traditional Owners throughout this vast region and their continuing connection to the land, waters and community.

We pay our respects to the members of these Aboriginal communities, their cultures, and to their Elders past, present and emerging.



# MESSAGE FROM THE PRESIDENT

On behalf of the Council, I am pleased to present *Creating Our Future*, the combined Strategic Community Plan and Corporate Business Plan (the Plan) for the Shire of East Pilbara.

The Plan has been developed with clear and strong guidance from the community.

The community sees its future in being proud, connected and resourceful; in caring for our vast and ancient naturescapes from desert to sea, under the endless sky; building on our strengths to grow and create opportunities for all.

The Council has adopted six principles that will be at the core of our decision-making and actions from now on: place-based, life-cycle based, culturally appropriate, positive and proud, fair, and collaborative.

We are taking a long-term view in the Plan. The coming decade will see a focus on growing business in agriculture, tourism, mining services and renewable energy. Our role will include facilitation, land development and infrastructure, advocacy and promotion of business opportunities.

We will also work on liveability factors that increase the wellbeing of the community, and help us to grow. These factors include services that families and individuals require at all ages and stages of life. Many of these services are provided or funded by other levels of government, so we will work hard to advocate effectively for what our community needs.

The Plan sees a stronger place-based approach, working with the distinctive circumstances and aspirations of our unique settlements. This includes attractive public spaces, clean and green towns, locally accessible events, and supporting Aboriginal leaders to develop thriving Aboriginal communities.

Planning and advocacy for housing choice and affordability is another priority. We will develop a housing strategy in collaboration with relevant partners and stakeholders early in the life of the Plan.

Our community's desire for sustainable living is reflected in action to divert a greater proportion of waste from landfill and to apply sustainable practices to the use of energy and water. Protection and rehabilitation of bushland and green space, and preservation of cultural places remains a high priority.

Last but not least, the Shire cannot deliver this Plan alone. At the heart of this Plan is the community, active local democracy, and partnerships. We thank the community and organisations that have contributed to this Plan and look forward to working with you as we bring it to reality.

**Cr Anthony Middleton**

President, Shire of East Pilbara



# MESSAGE FROM THE CHIEF EXECUTIVE OFFICER

The time, dedication and passion that went into the making of *Creating Our Future* has resulted in a comprehensive and inclusive document that will guide our community for the next decade.

We have been inspired by our most extensive engagement to date with our community, key stakeholders and Council towards creating the Shire's revised plan.

Utilising the input from the community, knowledge of the Shire team and our shared desire for the Shire of East Pilbara to succeed in the future, the plan takes a short, medium and long-term look at the strategic direction of the future of our Shire. It takes many other factors into consideration, including the potential or confirmed input from State and Federal Governments, industry and other stakeholders.

The plan sets clear and achievable goals, and strategies for how and when we can achieve them.

To ensure we meet the expectations of our community in a realistic and cost-effective manner, we will strictly adhere to five key result areas: economic, social, built environment, natural environment and governance. Projects, programs or services will meet at least one of these result areas, or their area outcomes to align to the community needs and the Shire's strategic direction.

I am immensely proud to lead this organisation as it serves our East Pilbara community. The direction laid out in *Creating Our Future* will enable us to reach and exceed the community's vision of being proud, connected and resourceful; caring for our vast and ancient naturescapes from desert to sea, under the endless sky; building on our strengths to grow and create opportunities for all.



**Steven Harding**

Chief Executive Officer, Shire of East Pilbara

# INTRODUCTION

The Strategic Community Plan sets out the community's vision and priorities for the future, and the key strategies we will focus on to achieve our aspirations. The purpose of the plan is to:

- guide Council's medium-term plans and annual budgets
- provide the basis for working with our community and partners to achieve the vision
- enable us to pursue funding by showing how projects meet our community's vision and the strategies outlined in the plan
- provide a framework for monitoring progress

This plan was developed by Council as part of Western Australia's Integrated Planning and Reporting (IPR) framework (see Appendix 1). The draft plan was open for public comment from XXXX until XXXX. Following community feedback, the plan was finalised and adopted by Council on XXXX.

It will be reviewed again in 2022/23. This is scheduled to be a minor review.

# COMMUNITY PROFILE



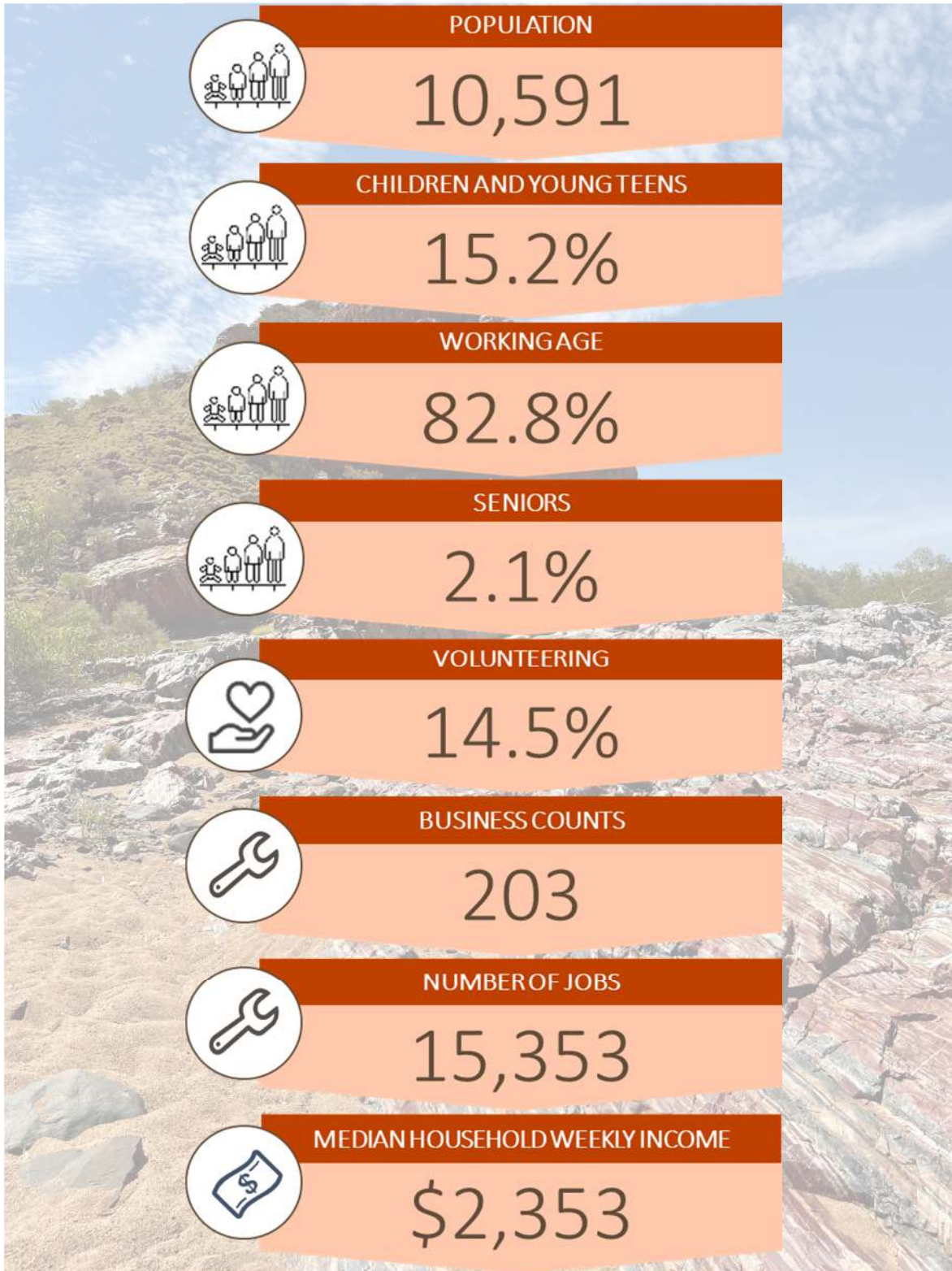
The Shire of East Pilbara is one of the four local government areas in the Pilbara region of Western Australia. With an area of 372,571 square kilometres, it is the largest local government region in Australia.

The population of the Shire of East Pilbara was 10,591 in the 2016 Census. The new Census figures will be released later in 2022, at which time the community profile will be updated.

The snapshot below shows key characteristics of the population (as of the 2016 Census). There has been very little change between 2011 and 2016. More detail, including comparisons with Western Australia as a whole, can be found in Appendix 2.

Note that in addition to the resident population, there is also a substantial transient workforce population, with 35,500 FIFO workers. This equates to 32,308 mining FTEs, which is expected to increase by 5,000 in the next 5 years.

Snapshot of key characteristics



Source: all statistics are from the [2016 ABS Census](#), apart from the number of jobs, which comes from [Pilbara Region Economic Profile](#).

# COMMUNITY ENGAGEMENT

## Overview

The engagement was conducted over November 2021. It followed staff and Council scene-setting workshops that reviewed progress, considered challenges and opportunities, and identified key questions for the community. The detailed results can be seen in the [Strategic Review Engagement Report](#).

The purpose of the engagement was to gain a clear understanding of the community's vision and priorities. It also included some in-depth engagement on specific issues that have already been identified by the community.

The engagement also included stakeholder interviews with people from industry, government, community groups, Aboriginal communities and schools; school children's activities; 'pop ups'; community workshops in each of Newman, Nullagine and Marble Bar; special topic workshops and a community survey.

A Community Reference Group workshop comprising of representatives from various sessions was held at the end of the engagement period to validate the results and help with prioritisation.

The engagement schedule and participation figures are shown below.

In addition, the draft Strategic Community Plan was open for community feedback from XXXX to XXXX. XX submissions were received, which included the following points. To come following consultation.

ACTIVITY	DATES (2021)	PARTICIPATION
Special topic focus groups: crime and safety; social services; transport; business and economy	17/18 November	28
Government focus group	19 November	8
Community workshops: Newman; Nullagine; Marble Bar	17 and 20 November	19
Community Survey	1 – 21 November	431
Stakeholder interviews	1– 21 November	21
Warralong Community	8 November	25
Irrungadji Community	16 November	6
Goodabinya Community	12 November	3
Marble Bar Primary School	5 November	8
Nullagine Primary School	3 November	15
Newman Senior High School	9 November	19
Youth Centre Focus Group	10 November	9
Pop-Up @ Concert on the Green	13 November	9
Community Reference Group	16 December	N/A
<b>Total</b>		<b>601</b>

## Summary of Results

The key points to come out of the engagement are summarised below in the following areas:

- Strengths/opportunities and challenges/threats
- What is unique about the East Pilbara
- What we love the most
- Vision
- Service priorities for the coming four years
- Strengths/opportunities and challenges/threats

### Strengths/opportunities

- Cultural knowledge and heritage
- Environment and landscapes
- Resource rich
- Tourism
- Resourceful community, defies isolation
- History

### Challenges/threats

- Inequality/divide in community
- Loss of cultural knowledge
- Low population
- Economic leakage due to key gaps in goods and services provided locally
- Housing
- Services for older residents to age in place
- Youth engagement/activities
- Roads
- Climate change

### What is unique about the East Pilbara

- Remote desert life/remote but accessible
- A community that defies isolation
- A great place for kids and families
- Local Aboriginal history, art and culture/ Traditional Owners and Custodians
- Vastness/ancient landscapes and places to explore/unique and varied landforms – seas, hills, rivers, rocks
- Place of extremes. Oldest convincing evidence of life on earth, oldest continuous culture on planet, southern hemisphere's largest Shire and hottest town, world's longest privately owned railway, world's longest train

### What we love the most

- People/community/friendliness/diversity
- Landscape/environment/waterholes/colours
- Clear night sky/stargazing/big sky/giant clouds
- Aboriginal culture
- Peaceful paradise/quiet/in a bubble/freedom/space
- Great for kids/families
- Events/activities
- Work and career/income
- Mining epicentre



## Vision

- A place we're proud of – safe, clean, attractive, distinctive identity
  - Cohesive, inclusive, connected community, sense of belonging
  - Growing population and economy
  - Aboriginal culture and leadership
  - Collaboration/opportunities
  - Sustainable energy
  - Education, health services and housing choice for all, at all ages and stages of life
  - Family friendly
- 

## Service priorities for next four years

- Children's and family services
- Services for young people
- Recreation
- Community safety
- Facilitating services for the Aboriginal community
- Arts and culture support and activities and Shire events like Harmony Day, Outback Fusion Festival, Reconciliation Week Ball
- Celebrating Aboriginal culture, building cross-cultural understanding, respect, safety and relationships
- Road provision and maintenance
- Speaking on the community's behalf about Shire issues to State and Federal governments and other agencies (especially housing and services)
- Economic development (tourism, agri-business, new technologies, transport hub, fill gaps in local goods and services, workforce)
- Clean, attractive towns
- Ease of movement around the Shire
- Opportunities to participate in planning for the Shire's future, shared vision, working together



# PRINCIPLES

While the engagement didn't directly ask a question about principles, some strong and clear themes in this area emerged. One of the focus groups in particular advocated for a principles-based approach and offered advice on what the principles should be. Council considered this feedback and has adopted the following principles. These will be incorporated into the Shire's approaches and activities as the Plan is implemented.

## Place-based

Taking into account the unique characteristics, circumstances and aspirations of the different towns and communities that make up the Shire.

## Life-cycle based

Taking into account the needs and priorities at different ages and stages of life.

## Culturally appropriate

Ensuring that all cultures are treated with respect and understanding, with regard and sensitivity to past experience, cultural norms and practices, and an openness to enquiry and learning.

## Positive and proud

Sustaining a positive narrative, cultivating pride, building on what is strong, and empowering community-led solutions.

## Fair

Committed to opportunities for all and a community that works for everyone, recognising that 'one size doesn't fit all'.

## Collaborative

Working in partnership and collaboration across the public, private and community sectors, with shared vision and outcomes at the centre.



# STRATEGIC DIRECTION

The strategic direction for the plan is broad and long term, and driven by the community. It covers things that the Shire is directly responsible for, as well as things that others (such as Federal or State Government, industry, or other stakeholders) are responsible for. It also covers areas where wider social and economic forces, including global trends are at play.

Collaboration, partnerships and mutually reinforcing efforts towards the vision are therefore critical to the success of the Plan. That is why one of the strategies is for the Shire to play a bigger role in civic leadership, bringing together the key players to align and coordinate activity, and stay on track to achieve the desired outcomes.

After consideration of the community engagement results, Council has distilled the following vision, outcomes, ten year priorities and strategies.

## Community Vision

- Proud, connected and resourceful
- Caring for our vast and ancient naturescapes from desert to sea, under the endless sky
- Building on our strengths to grow and create opportunities for all

## Key Result Areas and Outcomes

KEY RESULT AREAS	OUTCOMES
<b>Economic</b>	A diverse and sustainable economy, with a balanced population, providing equal opportunities and prosperity for all, and a fair share of the returns from our resources
<b>Social</b>	Safe, connected and family-friendly communities where all people thrive, and have their needs met at all ages and stages of life
<b>Built Environment</b>	Distinctive places, with safe, easy and affordable travel, reliable communications, housing choice, and capacity for residential, industrial and commercial expansion
<b>Natural Environment</b>	Clean, green towns, using resources sustainably, and preserving landscapes and cultural places for current and future generations
<b>Governance</b>	Vibrant local democracy, forward-thinking civic leadership, and transparent stewardship of the community's assets and resources

## 10-Year Priorities

The following priorities are driving the Strategic Community Plan. Strategies that show what the Council will focus on in the medium term to progress towards these longer term priorities. The strategies can be seen on pages 10-12.

### *Economic: A diverse and sustainable economy, with a balanced population, providing equal opportunities and prosperity for all, and a fair share of the returns from our resources*

- Establish the Shire as a centre for agricultural innovation, indigenous knowledge, and production
- Contribute to the development of tourism and the expansion of allied businesses
- Leverage local specialisation in mining services to grow local businesses and increase their exporting success
- Support the establishment of a major renewable energy hub

### *Social: Safe, connected and family-friendly communities where all people thrive, and have their needs met at all ages and stages of life*

- Support Aboriginal leaders to develop thriving Aboriginal communities
- Build community cohesion and connectedness
- Ensure a full suite of services (through a combination of delivery, facilitation and partnerships) to meet the needs of families and individuals at all ages and stages of life

### *Built Environment: Distinctive places, with safe, easy and affordable travel, reliable communications, housing choice, and capacity for residential, industrial and commercial expansion*

- Planning and advocacy for housing choice, including affordable housing
- Develop the land and facilities to support a diversified and sustainable economy
- Improve the road network to support industry and improve ease of travel within and in and out of the Shire through advocacy (Main Roads) and delivery (Shire roads)
- Attractive, distinctive and functional public spaces for the community to recreate and connect
- Improve the financial and environmental sustainability of the Shire's asset management

### *Natural Environment: Clean, green towns, using resources sustainably, and preserving landscapes and cultural places for current and future generations*

- High proportion of waste stream diverted from landfill
- Sustainable use of energy and water in the Shire's operations and across the community
- Protection and rehabilitation of bushland and green space, and preservation of cultural places
- Clean and green towns

### *Governance: Vibrant local democracy, forward-thinking civic leadership, and transparent stewardship of the community's assets and resources*

- A model of active, engaged local democracy
- Effective advocacy and partnerships
- Leading Council for efficient and sustainable operations

## Strategies

Each Key Result Area has several strategies feeding into it, as shown in the tables below. While current activities and service levels will continue over the short to medium term in many cases, the strategies show what the Shire will focus on over the coming years. They will drive the Corporate Business Plan and Annual Budgets over the next four years

There will be regular reporting on implementation progress and the success measures on pages 28-29.

These strategies will be updated every four years as the Plan is reviewed and refreshed.

### ***Key Result Area 1: Economic***

**Outcome: A diverse and sustainable economy, with a balanced population, providing equal opportunities and prosperity for all, and a fair share of the returns from our resources**

#### **Strategies**

- 1.1. Develop strong networks for collaboration within and across the corporate and public sectors for growing exports, with a focus on agriculture, mining services, Aboriginal business and tourism
- 1.2. Work with local entrepreneurs, existing businesses and artists to increase their internal capacity and explore business opportunities that will reduce leakage from the local economy
- 1.3. Undertake economic development planning for Marble Bar, Nullagine and remote communities
- 1.4. Collaborate with key stakeholders on brand promotion, tourist accommodation, investment in attractions and product development, and supporting infrastructure such as wayfinding and signage
- 1.5. Support the development, attraction and retention of a skilled workforce that supports local commerce and industry (including childcare, school-based training and TAFE)

### ***Key Result Area 2: Social***

**Outcome: Safe, connected and family-friendly communities where all people thrive, and have their needs met at all ages and stages of life**

#### **Strategies**

- 2.1. Advocacy, partnerships and delivery of children's, family and young people's services
- 2.2. Advocate for the improved provision of health and education services
- 2.3. Advocacy and partnerships for addressing issues impacting safety of communities, and improving information sharing and coordination<sup>1</sup>
- 2.4. Promote healthy and safe lifestyle choices, and uphold public health and safety

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<sup>1</sup> Key priorities identified include: drug and alcohol services, family domestic violence services, homelessness services, Mental health services, youth engagement, child protection services

- 2.5. Provide facilities, services, and programs that provide opportunities for participation in sport, recreation and fitness
- 2.6. Support local sporting clubs and community organisations to grow their capacity to increase healthy activity and cohesion
- 2.7. Support art and culture, and events and activities that bring people together in shared experience and celebration
- 2.8. Improve inclusion and harmony across the diverse groups in the population
- 2.9. Implement Reconciliation Action Plan and build cultural awareness, understanding and respect across Aboriginal and non-Aboriginal community members
- 2.10. Advocate for resources to support the Aboriginal community's efforts to preserve their language and culture

### ***Key Result Area 3: Built Environment***

**Outcome: Distinctive places, with safe, easy and affordable travel, reliable communications, housing choice, and capacity for residential, industrial and commercial expansion**

#### **Strategies**

- 3.1. Develop and implement a Housing Strategy, across the towns and remote communities, in collaboration with relevant stakeholders
- 3.2. Infrastructure and facilities for liveability and economic growth, with an initial focus on:
  - Upgrade Marble Bar and Newman Airport
  - Progress a General Industrial Area (GIA) and Mining Services Hub
  - Expand Light Industrial Area (LIA)
- 3.3. Advocacy for improved telecommunications
- 3.4. Advocacy for improvements to the road network and maximising grant funding
- 3.5. Continue to invest in public spaces, amenities and heritage protection across the Shire
- 3.6. Continue to invest in the CCTV network across the Shire and incorporate Crime Prevention Through Environmental Design (CPTED) principles
- 3.7. Complete Newman Wastewater Treatment Plant
- 3.8. Support improved services to remote Aboriginal communities
- 3.9. Continue strategic land use planning and administration to meet the current and future development needs and aspirations across the Shire

## *Key Result Area 4: Natural Environment*

**Outcome: Clean, green towns, using resources sustainably, and preserving landscapes and cultural places for current and future generations**

### **Strategies**

- 4.1. Develop a Waste Management Strategy
- 4.2. Increase recycling and waste education
- 4.3. Improve sustainability of energy and water use and management in Shire operations, industry and the community
- 4.4. Support improved air quality
- 4.5. Improve the standard of presentation and progressively green the towns
- 4.6. Conserve natural vegetation, green spaces and bushland
- 4.7. Advocacy for the protection of environmental assets and sites of significance to Traditional Owners

## *Key Result Area 5: Governance*

**Outcome: Vibrant local democracy, forward-thinking civic leadership, and transparent stewardship of the community's assets and resources**

### **Strategies**

- 5.1. Continued focus on good governance, transparency and community and stakeholder engagement in significant decisions, including place-based plans
- 5.2. Facilitate collaboration and partnerships with industry and government in key issues for the Shire (such as transport, housing, economic development and tourism, social wellbeing, public spaces etc)
- 5.3. Engage young people in civic leadership
- 5.4. Ensure a high standard of organisational management and effectiveness

# ACHIEVING THE VISION

This section sets out how the Shire will work towards the vision over the next four years. It covers the Shire's roles, services, delivery plan, and timing and resource implications. It includes how the Shire will work with others to achieve the vision. The Plan will not succeed without widespread support and collaboration.

## The Shire's Roles

Local governments operate under statutory laws and provide some discretionary services to meet the needs of the community. . The primary roles of the Shire are outlined below.

### Delivery of Facilities and Services

This includes parks and gardens, roads, footpaths, drainage, waste management, sport and recreation facilities, library, events, and support for community groups. Some of those services are based on assets, for instance roads and buildings. Maintenance and renewal of assets is a vital part of the Shire's role.

### Regulation

Local governments have specific regulatory responsibilities that are essential for community wellbeing. For example, they have a regulatory role in public health (e.g. licensing and monitoring food premises), the appropriateness and safety of new buildings, and the use of land. These areas are subject to regulation to ensure a minimum standard is adhered to, as well as to minimise the potential to impose costs or adverse effects on others (e.g. food poisoning or injuries). Balancing the rights of those wishing to operate and the rights of those who may be affected or consider themselves to be affected can be challenging.

### Facilitation, Influence and Advocacy

In some cases, the Shire enables or facilitates services to be provided by others or in partnership with the Shire rather than directly providing or funding the service (for example facilitating community care efforts through volunteer programs etc). Influencing the decisions of others who do or can contribute to positive community outcomes in the Shire is an important role. Advocacy to regional agencies, the Federal and State Government and other agencies for recognition, funding, policy or planning support is a good example.

### Civic Leadership

The Shire is uniquely able to provide civic leadership. While there are many others in the community with leadership capacity and responsibility, the Shire is the only entity with a democratic mandate to represent the community as a whole. It is the only entity with a statutory mandate to plan for the future of the community across social, economic and environmental wellbeing. It is therefore uniquely placed to bring together key players across government, industry and the community sector to align and coordinate activity, maintain momentum and track progress.

Good governance and leadership plays a central role in signalling community confidence in its future, building and supporting the leadership of others within the community, attracting people to the Shire and the town, and positioning the community to leverage external funding and investment.

## The Shire's Services

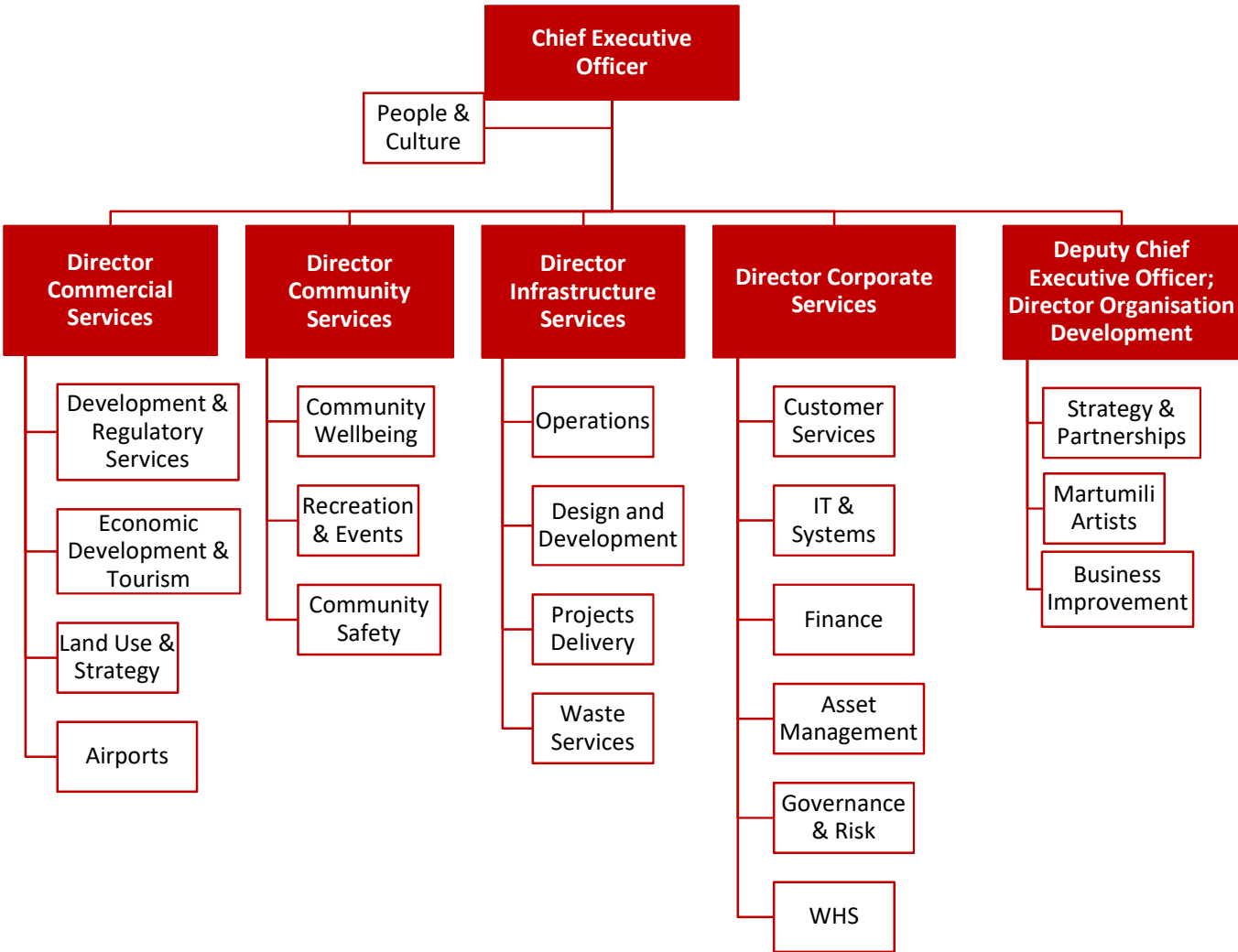
The Shire's services are outlined in the table below. They have been grouped into the objectives they fit the best with, while recognising that many of them contribute to more than one Key Result Area.

### The Shire's Services

Economic	Social	Built Environment	Natural Environment	Governance
<ul style="list-style-type: none"> <li>▪ Economic, Tourism and Visitor Services<sup>2</sup></li> </ul>	<ul style="list-style-type: none"> <li>▪ Aquatic Centres</li> <li>▪ Art Production, Exhibitions and Gallery</li> <li>▪ Community Safety</li> <li>▪ Emergency Services</li> <li>▪ Events</li> <li>▪ Library Services</li> <li>▪ Community Wellbeing</li> <li>▪ Public Health</li> <li>▪ Recreation Services and Club Development</li> <li>▪ Youth Services</li> </ul>	<ul style="list-style-type: none"> <li>▪ Airport Services</li> <li>▪ Asset Management Services</li> <li>▪ Building Control</li> <li>▪ Built Infrastructure</li> <li>▪ Design and Development Services</li> <li>▪ Infrastructure (roads and ancillary infrastructure)</li> <li>▪ Project Delivery Services</li> <li>▪ Strategic and Statutory Planning</li> </ul>	<ul style="list-style-type: none"> <li>▪ Open space (parks and ovals)</li> <li>▪ Solid Waste Management</li> <li>▪ Wastewater and Liquid Waste Treatment</li> </ul>	<ul style="list-style-type: none"> <li>▪ Advocacy and Partnerships</li> <li>▪ Council Support</li> <li>▪ Customer Services and Records</li> <li>▪ Marketing, media and publications</li> <li>▪ Compliance, Risk and Audit</li> <li>▪ Contracts and procurement</li> <li>▪ Human Resources</li> <li>▪ Finance Services</li> <li>▪ Information Services</li> </ul>

<sup>2</sup> This area includes the caravan park.

# Organisation structure





## Assumptions

AREA	ASSUMPTIONS			
Shire Population	The Shire is officially projected to experience minor population growth over the coming years, centred in Newman. However, the Plan sees a focus on addressing barriers to sustainable growth.			
WALGA Local Government Cost Index (included for reference)	2021/22 5.7%	2022/23 2.5%	2023/24 2.2%	2024/25 2.2%
East Pilbara Local Government Cost Index (assumptions used in the plan)	2021/22 8.0%	2022/23 5.0%	2023/24 5.0%	2024/25 5.0%
Payroll	This Plan assumes payroll growth of 8% which covers percentage growth in salaries and filling key gaps in the workforce (see Workforce Plan for details).			
Rates	Current rates do not enable Shire assets and services to be delivered sustainably. This under-rating is a historic legacy, with rates significantly below neighbouring Shires. The Plan requires a significant increase in rates which will achieve parity with neighbouring Shires and enable assets and services to better meet community expectations. The impact of this will be phased in over the first two years of the Plan and distributed in accordance with the Rating Strategy. The Shire is also undertaking a substantial modernisation program, to provide services more efficiently and effectively, utilise digital technology and improve customer service.			
The wider policy or legislative environment	A new Local Government Act may come into force in the medium term. This is likely to see higher expectations of Local Government service planning, which the Shire is implementing already.			

## Service Delivery

The following table sets out all the services the Shire will deliver in the next four years, grouped under the responsible section (see organisational chart above). The table identifies each service, the SCP strategy or strategies the service primarily links with, the current outputs, and what, if any, changes to the level of service are planned over the four-year period of the Corporate Business Plan. Note that some services will be reconfigured in light of the new Organisation Development Directorate.

## Service Plan Summary 2022/23 – 2025/26

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
<b>Office of the CEO</b>					
Advocacy and Partnerships	1.2 2.1 2.2 2.3 2.10 3.3 3.4 4.7 5.2	Advocating for key areas of need and priority in the community, where external funding, provision or partnership is required	<ul style="list-style-type: none"> <li>▪ Current priorities include:                             <ul style="list-style-type: none"> <li>– Children’s, family and young people’s services</li> <li>– Health</li> <li>– Education</li> <li>– Community safety</li> <li>– Protection of environmental assets and sites of significance to Traditional Owners</li> <li>– Preservation of Aboriginal language and culture</li> <li>– Telecommunications</li> <li>– Improvements to the road network</li> </ul> </li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Increased focus on advocacy in the identified priority areas</li> <li>▪ Play a bigger role in leadership of strategic partnerships, including the facilitation of transport and mining partnership groups</li> </ul>
Council Support	5.1	Provision of advice, policy development, meeting support, Councillor training and support, and election administration	<ul style="list-style-type: none"> <li>▪ CEO advice to the Council</li> <li>▪ Secretariat support for Council and Committees</li> <li>▪ Policy and procedure development and improvement</li> <li>▪ Councillor inductions, training and development</li> <li>▪ Electoral roll and election administration</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Improving meeting participation and voting procedure</li> </ul>
Marketing, media and publications	5.1	Communications with community, ratepayers and stakeholders on Shire and Council activities	<ul style="list-style-type: none"> <li>▪ Local public notices</li> <li>▪ News articles, other publications</li> <li>▪ Social media, website, staff intranet, Councillor portal</li> <li>▪ Liaison with ratepayers, community groups and others</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Marketing and Communication Strategy</li> </ul>
<b>Community Services</b>					
Aquatic Centres	2.5 4.3	Provide Newman Aquatic Centre and Marble Bar Swimming Pool	<ul style="list-style-type: none"> <li>▪ Public swimming times</li> <li>▪ Learn to swim programs</li> <li>▪ Aquatic fitness</li> <li>▪ Community events</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Nullagine Simming Pool</li> <li>▪ Newman Swimming Pool – all year</li> <li>▪ Increased activities to meet the needs of the community</li> </ul>

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
Community Safety	1.4 2.4 3.6	Provide ranger and security services. Manage Cape Keraudren nature-based reserve and Nullagine Caravan Park	<ul style="list-style-type: none"> <li>▪ Safer communities program</li> <li>▪ CCTV and covert camera provision and management</li> <li>▪ Security patrols and alarm response</li> <li>▪ Cat, dog, corella and snake control</li> <li>▪ Graffiti and litter control</li> <li>▪ Off-road, abandoned vehicle and parking control</li> <li>▪ Camping control</li> <li>▪ Cape Keraudren – reserve tents, caravans, long drop toilets</li> <li>▪ Nullagine Caravan Park – monitoring</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Community Safety Plan</li> </ul>
Emergency Services	2.4	Planning for, and management of, emergencies and recovery from catastrophic events	<ul style="list-style-type: none"> <li>▪ Local emergency management arrangements</li> <li>▪ Bushfire risk mitigation plans maintained</li> <li>▪ Local level risk assessments</li> <li>▪ Local Recovery Plan developed and maintained</li> <li>▪ Hazard reduction burning</li> <li>▪ Effective partnerships with DFES, stakeholders and volunteers</li> <li>▪ Training of volunteers and other personnel</li> <li>▪ COVID-19 response</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Firebreak planning and maintenance</li> </ul>
Events	2.7	Events in Newman, Marble Bar and Nullagine run by the Shire and/or the community	<ul style="list-style-type: none"> <li>▪ Events organised and delivered (Shire and community)</li> <li>▪ Marketing and promotion</li> <li>▪ Professional advice to external events organisers</li> <li>▪ Attraction and acquittal of grants</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Destination major event</li> <li>▪ More events accessible to Marble Bar and Nullagine, including linking those residents to Newman events</li> </ul>
Library Services	2.7	Library Services to Newman, Marble Bar and Nullagine	<ul style="list-style-type: none"> <li>▪ Maintain Shire collection and manage State collection</li> <li>▪ Maintain local history collection</li> <li>▪ Programs for adults and children including holiday programs</li> <li>▪ Provide technology services including public computers and WiFi</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Mobile library</li> <li>▪ Implementing community hub approach to libraries</li> </ul>

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
Community Wellbeing	1.1 2.6 2.7 3.1 3.8 5.1	Community development, programs and events. Rural facilities management, and bus service	<ul style="list-style-type: none"> <li>▪ Community capacity building, community engagement, stakeholder engagement and community assistance grants</li> <li>▪ Public art, “Art @the Heart”, art workshops, competitions etc</li> <li>▪ Manage Newman art rooms</li> <li>▪ Reconciliation Action Plan development and implementation, facilitate Aboriginal Liaison Group</li> <li>▪ Regular Passenger Transport (RPT) Bus services Mon to Fri</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Develop approach for indigenous interpretive history in partnership with local Aboriginal people</li> <li>▪ Enhanced services that include interpretive story telling and truth telling</li> <li>▪ Support for East Pilbara artists</li> </ul>
Recreation Services and Club Development	2.6	Facilitating community connectedness, socialisation and club sustainability of the East Pilbara community	<p>Recreation Services</p> <ul style="list-style-type: none"> <li>▪ Provision of fitness centres, Nullagine, Newman, Marble Bar</li> <li>▪ Group fitness programs</li> <li>▪ Sports competitions and events</li> <li>▪ School holiday programs</li> <li>▪ Junior sport and leisure programs</li> <li>▪ Retail sales of sports equipment and refreshments</li> <li>▪ Grant attraction and acquittals</li> </ul> <p>Club Development</p> <ul style="list-style-type: none"> <li>▪ Support for the sustainability of clubs and community groups</li> <li>▪ Development of volunteers</li> <li>▪ Programs to increase participation</li> <li>▪ Communications and network development</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Strategic Recreation Master Plan</li> <li>▪ Service level review – new approach</li> </ul>
Youth Services	2.1 2.8 5.3	Services for young people to support development and inclusion in the community	<p>Newman, Nullagine and Marble Bar</p> <ul style="list-style-type: none"> <li>▪ Youth facilities and activities (including after school drop in, school holiday programs, life skills activities/programs)</li> <li>▪ Youth events and recognition day celebrations</li> <li>▪ Leisure and sporting activities</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Increased focus on engaging young people in civic leadership</li> </ul>

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
			Marble Bar <ul style="list-style-type: none"> <li>WiFi and computer access (recreation, employment and study)</li> </ul> Newman <ul style="list-style-type: none"> <li>Transport drop-off at home service</li> <li>WiFi and computer access (recreation, employment and study)</li> <li>Homework club</li> <li>Clothing exchange and washing service</li> </ul>		
<b>Commercial Services</b>					
Airport Services	3.2 4.3	Newman airport and remote airstrips at Nullagine and Marble bar	<ul style="list-style-type: none"> <li>Quality and safe airport services and assets for residents, visitors, workers and suppliers to East Pilbara provided through effective planning, management and regulations</li> </ul>	Yes	<ul style="list-style-type: none"> <li>Marble Bar and Newman upgrades</li> <li>Marble Bar airport plan (once current works are complete)</li> </ul>
Art Production, Exhibitions and Gallery	2.7 2.8 2.10	The production and equitable and ethical sale of works of art by Aboriginal people of the East Pilbara	Art Production <ul style="list-style-type: none"> <li>Provide studios and otherwise support the production of art from seven communities</li> <li>New and emerging artists identified and supported</li> <li>Development opportunities for artists</li> </ul> Exhibitions and Gallery <ul style="list-style-type: none"> <li>Operate the Martumili Gallery with the East Pilbara Arts Centre</li> <li>Co-ordinate program of exhibitions</li> <li>Engage with national art markets</li> <li>Marketing, promotion and commercial arrangements</li> <li>Engagement and consultation with the Martu Advisory Group</li> </ul>	Yes	<ul style="list-style-type: none"> <li>All indigenous art groups supported</li> <li>Promotion of Martumili and artists in a structured way – national and global</li> </ul>
Asset Management Services	3.2 3.5 5.4	Collate and maintain asset information and condition assessment data. Prepare and model asset program of works.	<ul style="list-style-type: none"> <li>Asset Management Plans</li> <li>Annual capital works program</li> <li>Grant applications and acquittals</li> <li>Technical advice and reports</li> </ul>	Yes	<ul style="list-style-type: none"> <li>Develop 20 year Asset Management Plans and capital works programs</li> </ul>

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
Building Control	3.9	Building control through planning, regulations and statutory compliance	<ul style="list-style-type: none"> <li>▪ Building approvals and permits processed within statutory timeframes</li> <li>▪ Statutory Compliance - structures, Public Buildings, swimming pools</li> <li>▪ Note that increased approvals will be required for mining camps coming on line</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Provide technical support to remote communities</li> </ul>
Built Infrastructure	3.2 3.5 4.3	Manage and maintain safe, clean and operational built infrastructure to meet the needs of communities across the Shire of East Pilbara	<ul style="list-style-type: none"> <li>▪ Inspections of public buildings and staff housing</li> <li>▪ Preventative and response maintenance of buildings</li> <li>▪ Building contract management</li> </ul>	No	<ul style="list-style-type: none"> <li>▪ No changes in service level or budget expenditure foreseen</li> </ul>
Economic, Tourism and Visitor Services	1.1 1.2 1.3 1.4 1.5	Facilitation, partnerships and direct support for developing business and tourism	<ul style="list-style-type: none"> <li>▪ Local business and industry support</li> <li>▪ Investment and funding promotion and attraction</li> <li>▪ Stakeholder engagement and co-ordination (Government, business, visitors and investors)</li> <li>▪ Caravan parks</li> <li>▪ Contract management support for: <ul style="list-style-type: none"> <li>– Marble Bar Tourist Association</li> <li>– Newman Visitors Centre</li> <li>– Chamber of Commerce</li> </ul> </li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Strengthen collaborative growth initiatives with a focus on agriculture, mining services, Aboriginal business and tourism.</li> <li>▪ Work with businesses and entrepreneurs to reduce leakage from the local economy.</li> <li>▪ Undertake economic development planning for Marble Bar, Nullagine and remote communities.</li> </ul>
Public Health	2.4	Public health planning, regulation and statutory compliance	<ul style="list-style-type: none"> <li>▪ Environmental health service plan</li> <li>▪ Public health plan</li> <li>▪ Food safety surveillance program</li> <li>▪ Water quality management – drinking, irrigation, recreation</li> <li>▪ Environmental monitoring program – pollution, mosquito, air</li> </ul>	No	<ul style="list-style-type: none"> <li>▪ No changes in service level or budget expenditure foreseen</li> </ul>

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
			<ul style="list-style-type: none"> <li>Statutory compliance administration – registers, licences, permits, approvals, inspections, and surveillance</li> </ul>		
Strategic and Statutory Planning	3.9 4.3	Well-planned Shire through planning, regulations and statutory compliance	<ul style="list-style-type: none"> <li>Local Planning Strategy implemented and reviewed as required</li> <li>Town Planning Scheme administered and reviewed as required</li> <li>Heritage inventory maintained</li> <li>Approvals processed within statutory time frames</li> <li>Street names and numbering (liaison)</li> <li>Mining clearing and environmental permits</li> <li>Development compliance management</li> <li>Complaints investigation, reports and acted on where required</li> </ul>	Yes	<ul style="list-style-type: none"> <li>East Pilbara Planning Strategy</li> <li>Housing Strategy</li> <li>Community Infrastructure Plan</li> </ul>
<b>Infrastructure Services</b>					
Design and Development Services	3.2 3.5 5.4 4.3	Capital works projects design and documentation	<ul style="list-style-type: none"> <li>Project design and documentation</li> <li>Engineering strategy, policy and standards</li> </ul>	Yes	Design to be completed in advance to increase opportunities for grant funding (shovel ready)
Infrastructure (Roads and Ancillary Infrastructure)	3.2 4.2 4.6	Manage and maintain Shire roads infrastructure	<ul style="list-style-type: none"> <li>Depot services to support safe and well-maintained roads and other infrastructure</li> <li>Management and maintenance of roads and ancillary infrastructure: <ul style="list-style-type: none"> <li>Roads – sealed (235.7kms) and unsealed (3000 kms)</li> <li>Drains</li> <li>Street lights</li> <li>Signs</li> <li>Verges</li> <li>Street sweeping</li> <li>Natural areas</li> </ul> </li> </ul>	Yes	<ul style="list-style-type: none"> <li>Advocating for increased grant funding for road improvements</li> </ul>

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
Open Space (Parks and Ovals)	3.2 4.3 4.4 4.5 4.7	Manage and maintain parks and ovals	<ul style="list-style-type: none"> <li>▪ Management and maintenance of public open space               <ul style="list-style-type: none"> <li>– Reserves and ovals</li> <li>– Street and Park Furniture</li> <li>– Playgrounds</li> <li>– Trees</li> <li>– Cemeteries</li> <li>– Outdoor courts</li> <li>– Litter control</li> <li>– Town boundary fencing</li> </ul> </li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Increase landscaping and tree canopy</li> </ul>
Project Delivery Services	3.2 3.5 5.4	Facilitate the procurement for and project management of Infrastructure related capital works projects.	<ul style="list-style-type: none"> <li>▪ Capital works project planning</li> <li>▪ Procurement process for quoted/tendered work</li> <li>▪ Preparation of project charters</li> <li>▪ Grant application and acquittals</li> </ul>	No	<ul style="list-style-type: none"> <li>▪ No changes in service level or budget expenditure foreseen</li> </ul>
Solid Waste Management	4.1 4.2	Removal, disposal and recycling of household, and commercial waste	<p>Management of landfill sites (Newman, Marble Bar, Nullagine)</p> <ul style="list-style-type: none"> <li>▪ Legislative and regulatory compliant landfill operations</li> <li>▪ Weighbridge operations and management</li> </ul> <p>Waste collection</p> <ul style="list-style-type: none"> <li>▪ General waste and recycling bins provided to all properties</li> <li>▪ Litter collection</li> </ul> <p>Recycling</p> <ul style="list-style-type: none"> <li>▪ Weekly collection and processing of recyclables</li> <li>▪ Operation of the container deposit scheme</li> <li>▪ E-waste recycling</li> </ul> <p>Community education</p> <ul style="list-style-type: none"> <li>▪ Publication of information about the services provided</li> <li>▪ Education about recycling and minimising waste to landfill.</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Consider potential incineration services for medical waste</li> <li>▪ Exiting contract management of Newman landfill and bringing in-house to achieve improved landfill management</li> </ul>



Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
Wastewater and Liquid Waste Treatment	3.7 4.3	Treatment and disposal of wastewater	<ul style="list-style-type: none"> <li>Operation of wastewater treatment plant</li> <li>Treated waste water recycled for irrigation</li> <li>Wastewater infrastructure maintained and functional</li> </ul>	Yes	<ul style="list-style-type: none"> <li>Complete Newman Wastewater Treatment Plant</li> <li>Greater reuse of effluent for greening Newman townsite</li> </ul>
<b>Corporate Services</b>					
Compliance and Risk	5.1 5.4	Coordination of policy, procedures and compliance processes in accordance with the Local Government Act 1995 and any other Act or Regulation	<p>Governance</p> <ul style="list-style-type: none"> <li>Legislative compliance oversight</li> <li>Management of the Council governance framework</li> <li>Management of the Council policy framework</li> </ul> <p>Risk</p> <ul style="list-style-type: none"> <li>Development and management of Shire risk framework, systems and procedures</li> </ul>	No	<ul style="list-style-type: none"> <li>No changes in service level or budget expenditure foreseen</li> </ul>
Contracts and procurement	4.3 5.4	Shire procurement and contract management	<ul style="list-style-type: none"> <li>Management of tender and quote processes, including support, facilitation and advice on procurement and contract management to staff and external stakeholders</li> <li>Administration of agreements, leases and contracts</li> <li>Monitoring of compliance and audits of tender and procurement processes</li> </ul>	No	<ul style="list-style-type: none"> <li>No changes in service level or budget expenditure foreseen</li> </ul>
Customer Services and Records	5.4	Provide public enquiry, booking, registration, and licensing services, and provide secure information services, coordination of software applications, and record keeping	<ul style="list-style-type: none"> <li>Customer service and facilities</li> <li>Compliant records management</li> </ul>	Yes	<ul style="list-style-type: none"> <li>Increased accessibility of Shire services utilising online platforms</li> </ul>
Finance Services	5.4	Financial planning and management	<ul style="list-style-type: none"> <li>Accounting services and financial reporting</li> <li>Rates and valuation</li> </ul>	Yes	<ul style="list-style-type: none"> <li>Update Long Term Financial Plan</li> <li>Increased financial management support for Directorates</li> </ul>

Service	SCP Ref.	Service Description	Current Outputs	Change over CBP?	Describe Level of Service change over 4 years (if any)
			<ul style="list-style-type: none"> <li>▪ Payroll</li> <li>▪ Audit and financial compliance</li> </ul>		
Human Resources	5.1 5.4	Employee attraction, retention and management. Occupational Health and Safety	Human Resources <ul style="list-style-type: none"> <li>▪ Maintain organisation structure</li> <li>▪ Up to date position descriptions</li> <li>▪ Annual employee performance appraisals</li> <li>▪ Training and development planned and delivered</li> </ul> Occupational Health and Safety <ul style="list-style-type: none"> <li>▪ Compliant management system plans and procedures</li> <li>▪ Staff and contractor induction training</li> <li>▪ Workforce OHS training</li> <li>▪ Risks documented and managed</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Implement revised Work Health and safety Management System</li> </ul>
Information Services	5.4	Information services on Shire ICT infrastructure, coordination of software applications,	<ul style="list-style-type: none"> <li>▪ ICT network and infrastructure</li> <li>▪ Management of computer applications</li> <li>▪ Policies, procedures and standards for information services</li> <li>▪ Disaster recovery</li> <li>▪ ICT Asset Management Plan</li> </ul>	Yes	<ul style="list-style-type: none"> <li>▪ Develop Digital Plan, which will have impacts across the organisation including governance and customer service.</li> </ul>

## Major projects

All the major projects (capital and operational/service level enhancements) arising from the service plan summary above are listed in the two tables below, with how they will be resourced and the associated timing over the next four years. This will be updated annually. Note that many of the major operational projects are filling gaps in the Shire’s strategic and corporate plans. These plans are “Informing Strategies” in the Integrated Planning and Reporting framework. As they are progressively developed over the coming years, this Plan (*Creating our Future*) will be re-prioritised and updated to incorporate implementation of the new Informing Strategies.

Capital Projects	Grants*	Reserves	Municipal Funds	Loans	Yr 1	Yr 2	Yr 3	Yr 4
Wastewater Treatment Plant (WTP)	●			●	■	■	■	
Liquid Waste Ponds				●	■			
Water Reuse Project	●					■		
CCTV Expansion	●				■			
Marble Bar Reseal Program			●		■			
Rural Roads and Drainage Upgrades	●		●		■	■	■	■
Newman Airport upgrade	●	●		●	■	■	■	■
Marble Bar Airstrip	●	●			■			
Youth and Family Hub	●				■	■	■	
Digital Plan Implementation			●		■			
Lee Lane upgrades	●		●		■			
Yurlu Caravan Park Stage 2	●		●		■	■	■	■
Newman Swimming Pool upgrades	●		●		■	■		
Nullagine Swimming Pool	●				■	■		
Newman Landfill			●		■			
Multi-purpose Sporting Complex	●				■	■	■	■
Other Sport and Recreation Facility Improvements	●		●		■	■	■	■
Emu Oval Lighting for small ball sports	●				■			

Capital Projects	Grants*	Reserves	Municipal Funds	Loans	Yr 1	Yr 2	Yr 3	Yr 4
Tourism Attraction Improvements	●		●					
Marble Bar Geo Heritage Centre and Heritage Discoveries Trail	●		●					
Marble Bar Swimming Pool transfer ownership of the pool to the Shire and upgrade (State infrastructure currently)	●							

\* In some cases, the projects will not proceed unless and until grant funding is obtained. Grants include other external funding.

Operational Projects/Service Level Enhancements	Grants	Existing resources /staff priorities	Municipal Funds	Other	Yr 1	Yr 2	Yr 3	Yr 4
<b>Strategies and Plans</b>								
East Pilbara Planning Strategy		●	●					
Housing Strategy		●	●					
Waste Strategy		●	●					
Public Health Plan		●	●					
Community Safety Plan		●	●					
Cape Keraudren Master Plan	●							
Coastal Management Plan Cape Keraudren		●	●					
Marble Bar Airport Masterplan		●	●					
Economic development planning and implementation with Marble Bar, Nullagine and remote communities		●	●					
Marketing and Communication Strategy		●						
Develop 20 year Asset Management Plans and capital works programs		●	●					
Land Asset Strategy	●							
Social Strategy			●					
Arts and Culture Strategy	●		●					

Operational Projects/Service Level Enhancements	Grants	Existing resources /staff priorities	Municipal Funds	Other	Yr 1	Yr 2	Yr 3	Yr 4
Reconciliation Action Plan (Innovate and Stretch)			●		■		■	
Place Plans	●		●		■	■		
East Pilbara 2050	●					■		
Youth Strategy		●	●		■			
Organisational Improvement Plan		●	●		■			
<b>Other Operational Projects</b>								
Provide technical support services to remote communities		●	●		■	■	■	■
Increased focus on engaging young people in civic leadership		●	●			■		
'Shovel ready' project plans in readiness for State and Federal election promises		●	●			■		
Increase landscaping and tree canopy		●	●		■	■	■	■
Increased swimming pool activities to meet the needs of the community		●	●		■	■	■	■
Firebreak planning and maintenance		●	●		■	■	■	■
Destination major event	●						■	■

Operational Projects/Service Level Enhancements	Grants	Existing resources /staff priorities	Municipal Funds	Other	Yr 1	Yr 2	Yr 3	Yr 4
More accessible events to Marble Bar and Nullagine, including linking those residents to Newman events		●	●					
Play a bigger role in leadership of strategic partnerships, including the facilitation of transport and mining partnership groups		●	●					
Strengthen collaborative growth initiatives with a focus on agriculture, mining services, Aboriginal business and tourism		●	●					
Work with businesses and entrepreneurs to reduce leakage from the local economy		●	●					

# STRATEGIC RISK MANAGEMENT

Risk	Risk Controls
Fragmentation and misalignment of effort across key stakeholders	<ul style="list-style-type: none"> <li>Increased Shire leadership in stakeholder collaboration</li> </ul>
Low business growth	<ul style="list-style-type: none"> <li>Economic development facilitation</li> <li>Long Term Financial Plan (LTFP)</li> </ul>
Cyber attack/security breach	<ul style="list-style-type: none"> <li>Audits of IT security</li> <li>Contract cyber security service</li> <li>Implement cyber security best practice</li> </ul>
Breakdown in relationship between Shire President/Council and CEO	<ul style="list-style-type: none"> <li>Code of Conduct and relevant policies</li> <li>Regular meetings CEO/Shire President</li> <li>CEO performance review process</li> <li>Councillor induction and training</li> </ul>
Breakdown in relationships amongst Councillors	<ul style="list-style-type: none"> <li>Code of Conduct and relevant policies</li> <li>Councillor induction and training</li> </ul>
Core changes to role of Local Government and/or funding	<ul style="list-style-type: none"> <li>Long Term Financial Plan (LTFP)</li> <li>Lobbying and advocacy</li> <li>Community engagement</li> </ul>
Increased contractor and/or materials costs putting pressure on capital program	<ul style="list-style-type: none"> <li>Long Term Financial Plan (LTFP)</li> <li>Asset Management Plans</li> <li>Budget process</li> <li>Rigor of project management</li> </ul>
Employee cost rises above assumption	<ul style="list-style-type: none"> <li>Long Term Financial Plan (LTFP)</li> <li>Workforce Plan (WFP)</li> <li>Budget process</li> </ul>
Local Government Cost Index rises above assumption	<ul style="list-style-type: none"> <li>Long Term Financial Plan (LTFP)</li> <li>Budget process</li> </ul>
Reduced external grants/funding	<ul style="list-style-type: none"> <li>Long Term Financial Plan (LTFP)</li> <li>Budget process</li> <li>Lobbying and advocacy</li> </ul>
Misappropriation of funds	<ul style="list-style-type: none"> <li>Policies and Procedures</li> <li>Audit controls</li> </ul>
Lack of available skilled Shire staff	<ul style="list-style-type: none"> <li>Workforce Plan (WFP)</li> </ul>
High Shire staff turnover	<ul style="list-style-type: none"> <li>Workforce Plan (WFP)</li> <li>Digital Plan (knowledge management)</li> </ul>



Risk	Risk Controls
Lack of available skilled contractors/suppliers	<ul style="list-style-type: none"> <li>Tender and Procurement Process</li> <li>Workforce Plan</li> </ul>
Disasters i.e. COVID 19 re-emergence/other pandemic/fire/cyclone	<ul style="list-style-type: none"> <li>Council policies and management policies, Local Emergency Management Risk Mitigation, Planning, Response and Recovery Arrangements</li> </ul>

## HOW WILL WE KNOW IF THE PLAN IS SUCCEEDING?

As mentioned above, the Plan covers areas that are outside the direct responsibility of the Shire. The indicators below are not measures of the Shire's performance in most cases. They are highly influenced by the actions of others and in some cases by wider economic and social forces well beyond the Shire's control. However, the indicators play an important role in showing whether progress towards the community's vision and outcomes is being achieved, or whether the Shire, community and other stakeholders need to redirect resources and effort.

The following tables show the Key Result Areas, outcomes and the key indicators of success. The data source for each indicator is also shown. These indicators will be monitored and reported annually.

Key performance indicators are also being developed through the Shire's service plans. These will be added once finalised and included in the Shire's annual monitoring and reporting.

Economic <i>A diverse and sustainable economy, with a balanced population, providing equal opportunities and prosperity for all, and a fair share of the returns from our resources</i>	
Indicators	Data source
<ul style="list-style-type: none"> <li>Number of businesses</li> </ul>	<ul style="list-style-type: none"> <li>ABS Business Counts</li> </ul>
<ul style="list-style-type: none"> <li>Visitor numbers</li> </ul>	<ul style="list-style-type: none"> <li>Accommodation nights (sample)</li> </ul>
<ul style="list-style-type: none"> <li>Number of Aboriginal businesses</li> </ul>	<ul style="list-style-type: none"> <li>Aboriginal business register</li> </ul>

## Social

*Safe, connected and family-friendly communities where all people thrive, and have their needs met at all ages and stages of life*

Indicators	Data source
▪ Satisfaction with health and medical services	▪ Community survey
▪ Sense of belonging	▪ Community survey
▪ Perception of safety	▪ Community survey
▪ Intentions to remain in East Pilbara	▪ Community survey

## Built Environment

*Distinctive places, with safe, easy and affordable travel, reliable communications, housing choice, and capacity for residential, industrial and commercial expansion*

Indicators	Data source
▪ Availability of affordable housing	▪ To be determined in Housing Strategy
▪ Satisfaction with road network	▪ Transport group assessment
▪ Satisfaction with Shire facilities and public spaces	▪ Community survey

## Natural Environment

*Clean, green towns, using resources sustainably, and preserving landscapes and cultural places for current and future generations*

Indicators	Data source
▪ Waste diverted from landfill	▪ Shire data
▪ Planting trees and vegetation	▪ Shire data
▪ Renewable energy sources	▪ Shire estimate

## Governance

*Vibrant local democracy, forward-thinking civic leadership, and transparent stewardship of the community's assets and resources*

Indicators	Data source
▪ Participation in community engagement	▪ Shire records
▪ Community satisfaction with Council leadership	▪ Community survey
▪ Financial and asset ratios within acceptable ranges	▪ Shire records, based on statutory measures

# APPENDIX 1: INTEGRATED PLANNING AND REPORTING (IPR) FRAMEWORK

The Western Australian Integrated Planning and Reporting (IPR) Framework is shown in the diagram below. Its purpose is to ensure that Council’s decisions take the community’s views into account and deliver the best results possible within available resources. All local governments in Western Australia follow the IPR Framework.

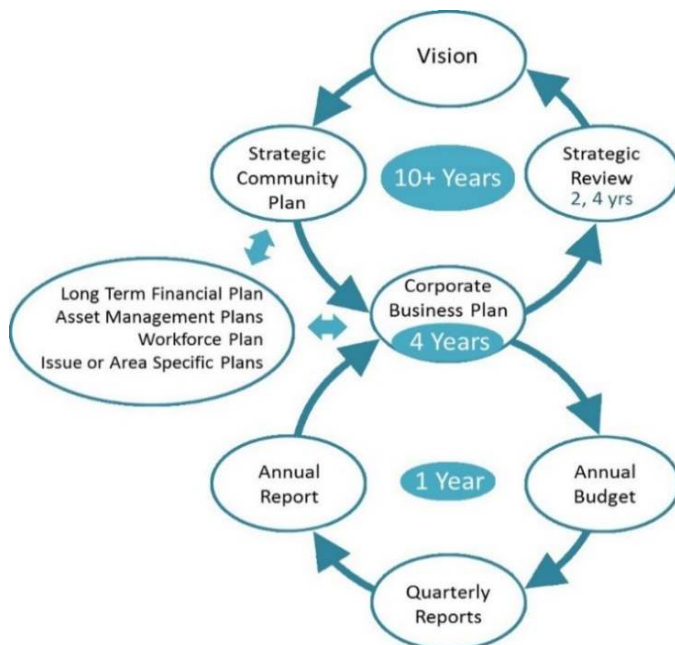
## The Planning Cycle

The Strategic Community Plan sets the scene, showing the long-term vision, priorities, objectives and strategies for change. It is a ten-year plan. However, it is not fixed for ten years – it would be long out of date by then. Rather, it is a “rolling” plan which is reviewed every two years, as shown in the figure below. The two-yearly reviews alternate between a minor review (updating as needed) and a major review (going through all the steps again). The plan is continuously looking ahead, so each review keeps a ten-year horizon.

The detailed implementation for the first four years is covered in the Corporate Business Plan. The Long Term Financial Plan, Asset Management Plans and Workforce Plan show how the Plan will be managed and resourced.

The Annual Budget relates to that year’s “slice” of the Corporate Business Plan, with any necessary adjustments made through the Annual Budget process.

Figure 1: Integrated Planning and Reporting Cycle



More details can be seen on the Department of Local Government, Sport and Cultural Industries website: <https://www.dlgsc.wa.gov.au/local-government/strengthening-local-government/intergrated-planning-and-reporting>

## APPENDIX 2: COMMUNITY PROFILE DETAIL

Item	East Pilbara 2011	East Pilbara 2016	Change 2011-2016	WA 2016
Population	11,950	10,591	-1,359	2,474,410
Aboriginal and Torres Strait Islander peoples	17.0%	19.6%	+2.6%	3.1%
Male:Female ratio	67:33	67:33	No change	50:50
People with disability (core need for assistance)	0.8%	1.0%	+0.2%	3.9%
Median age	32	34	+2	36
Children and young teens (0-14)	15.3%	15.2%	-0.1%	19.2%
Working age (15-64)	83.0%	82.8%	-0.2%	67.0%
Seniors (65+)	1.6%	2.1%	+0.5%	14.0%
Born overseas	19.8%	20.0%	+0.2%	32.2%
Volunteering	11.9%	14.5%	+2.6%	19.0%
Total business counts* <i>*ABS Counts of Australian Businesses</i>	Not available at LGA level	203	N/A	N/A
Number of jobs** <i>**ABS Jobs in Australia 2011/12-2016/17</i>	4,811	4,090	-721	N/A
Top three industries by employment	Metal Ore Mining; Other Mining Support Services; Cafes, Restaurants and Takeaway Food Services	Iron Ore Mining; Gold Ore Mining; Other Mining Support Services	-	N/A
Unemployment rate	2.0%	4.2%	+2.2%	7.8%
Participation rate	69.1%	68.0%	-1.1%	62.9%
Median household weekly income	\$2,695	\$2,353	-\$342	\$1,595
Completed Yr 12+	Unavailable	37.5%	-	62.5%
Tertiary qualification	Unavailable	39.9%	-	46.5%
Rental affordability – rent per week (percentage of average weekly household income)	\$75 (2.8%)	\$100 (4.2%)	+\$25 (+1.4%)	\$347 (21.8%)
Household internet	77.8%	77.9%	+0.1%	85.1%
Socio-Economic Indexes For Areas (SEIFA) disadvantage index	962	937	-25	1015

**12 MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN**

Nil

**13 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN**

Nil

**14 NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY A DECISION OF COUNCIL**

Nil

**COUNCIL RESOLUTION**

**Moved:** Cr McWhirter-Brooks

**Seconded:** Cr Baer

That items 15.1.1 and 15.1.2 of the Agenda be dealt with behind closed doors in accordance with 5.23(2) of the *Local Government Act 1995*.

**CARRIED UNANIMOUSLY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer, Grace and Smith

**Against:** Nil

**15 CONFIDENTIAL MATTERS BEHIND CLOSED DOORS**

**15.1 DIRECTOR COMMERCIAL SERVICES**

**15.1.1 REQUEST FOR REDUCTION IN DEVELOPMENT APPLICATION FEES**

**Responsible Officer:** Steven Harding  
Chief Executive Officer

**Author:** Vic Etherington  
Manager Development Services

**Proposed Meeting Date:** 27 May 2022

**REASONS FOR CONFIDENTIALITY**

That in accordance with Section 5.23 (2) of the *Local Government Act 1995* the meeting is closed to members of the public with the following aspect(s) of the Act being applicable to this matter:

- (e) A matter that if disclosed would reveal, trade secrets, information of commercial value, information about the business, professional, commercial or financial affairs of a person.

*Cr Landy left the Chamber at 11.19am and returned at 11.21am*

**COUNCIL RESOLUTION (PROCEDURAL)**

(Resolution No: 2022/62)

**Moved:** Cr Lockyer

**Seconded:** Cr Smith

**That Council defer consideration of this item to a future Council meeting.**

**CARRIED UNANIMOUSLY**

**RECORD OF VOTE 9/1**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer and Smith

**Against:** Grace

OFFICER'S RECOMMENDATION

Moved: Cr Lockyer

Seconded: Cr McWhirter-Brooks

That Council:

1. Approves a reduction of \$25,910 from the development application fees for the proposed Aboriginal Male's Healing Centre when an application is formally lodged with the Shire.
2. Authorises the Chief Executive Officer to notify the Aboriginal Male's Healing Centre that the reduction of fees to \$3,450 is not an indication that their application will be supported when presented to Council.



*Cr McWhirter-Brooks had declared a financial interest in this item and as such left the Chamber while the item was deliberated and took no part in the discussion.*

**15.1.2 AWARD OF TENDER - RFT 07-2021/22 – MARBLE BAR AIRPORT UPGRADE**

**Responsible Officer:** Steven Harding  
Chief Executive Officer

**Author:** Vic Etherington  
Manager Development Services

**Proposed Meeting Date:** 27 May 2022

**REASONS FOR CONFIDENTIALITY**

That in accordance with Section 5.23 (2) of the *Local Government Act 1995* the meeting is closed to members of the public with the following aspect(s) of the Act being applicable to this matter:

- (c) A contract entered into or which may be entered into by the Local Government and relates to matters to be discussed at the meeting.

**COUNCIL RESOLUTION / OFFICER'S RECOMMENDATION**

(Resolution No: 2022/63)

**Moved:** Cr Lockyer  
**Seconded:** Cr Smith

**That Council:**

1. Not accept any Tender for award for RFT 07-2021/22 – Marble Bar Aerodrome Upgrade (Retendered) in accordance with regulation 18(5) of the *Local Government (Functions and General) Regulations 1996*;
2. Authorises the Chief Executive Officer to enter into direct negotiations with any suitably qualified and experienced contractor for a Contract for the Marble Bar Aerodrome Upgrade works;
3. Pursuant to regulation 11(2)(c)(i) of the *Local Government (Functions and General) Regulations 1996*, authorises the Chief Executive Officer to finalise and execute by affixing the Common Seal, a Contract with the successful party up to the maximum value identified in the report, conditional upon the execution of the Funding Deed between the Shire, Calidus Resources and Atlas Iron;
4. Notes that the Shire's committed contribution will not exceed the amount detailed in the report, with any additional cost to be met wholly by Calidus Resources and Atlas Iron; and

5. Pursuant to section 6.8 of the *Local Government Act 1995*, amends the 2021/22 annual budget as per confidential Appendix 2, with the amended budget to be published in the Monthly Financial Statements Report of an Ordinary Council Meeting following the conclusion of negotiations.

**CARRIED BY AN ABSOLUTE MAJORITY  
RECORD OF VOTE 9/0**

**For:** Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer Grace and Smith

**Against:** Nil

*Cr McWhirter-Brooks returned to Chamber at 11.41am*

The following motion was put and passed at 11.41am:

**COUNCIL RESOLUTION**

**Moved:** Cr Baer

**Seconded:** Cr Lockyer

That the meeting return from behind closed doors in accordance with 5.23(2) of the *Local Government Act 1995*.

**CARRIED UNANIMOUSLY  
RECORD OF VOTE 10/0**

**For:** Shire President, Deputy Shire President, Councillors Anick, Landy, Lockyer, Baer, Coppin, Mortimer, Grace and Smith

**Against:** Nil

**16 DATE OF NEXT MEETING**

24 June 2022 at Nullagine Gallop Hall.

## **17 CLOSURE**

The Ordinary Meeting of Council on 27 May 2022 was declared closed by the Presiding Member at 11.43am.