Unconfimed copy of Annual Electors Minutes from Annual Electors Meeting held on 30 June 2023 subject to confirmation at Annual Electors Meeting to be held in 2024

SHIRE OF EAST PILBARA

These minutes were confirmed by the council as a true and accurate record at the ordinary council meeting held on 26/9/2024



SHIRE OF EAST PILBARA

MINUTES

ANNUAL ELECTORS' MEETING

NOTICE IS HEREBY GIVEN that the Annual Meeting of Electors will be held, in the Council Chambers, Newman 10.30am Friday, 30 June 2023

Steven Harding CHIEF EXECUTIVE OFFICER

SHIRE OF EAST PILBARA ANNUAL ELECTORS' MEETING MINUTES



DISCLAIMER

No responsibility whatsoever is implied or accepted by the Shire of East Pilbara for any act, omission or statement or intimation occurring during Council or Committee Meetings. The Shire of East Pilbara disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council or Committee Meetings.

Any person or legal entity who acts or fails to act in reliance upon any statement, act or omission made in a Council or Committee Meeting does so at that person's or legal entity's own risk.

In particular and without derogating any planning application or application of a licence, any statement or intimation of approval made by any member or Officer of the Shire of East Pilbara during the course of any meeting is not intended to be and is not taken as notice of approval from the Shire of East Pilbara.

The Shire of East Pilbara warns that anyone who has any application lodged with the Shire of East Pilbara must obtain and should only rely on

WRITTEN CONFIRMATION

of the outcome of the application and any conditions attaching to the decision made by the Shire of East Pilbara in respect of the application.

Signed: _____ Steven Harding Chief Executive Officer

ANNUAL ELECTORS' MEETING

TABLE OF CONTENTS

ITEM		SUBJECT	PAGE NO
ELECTO	ORS' GE	NERAL MEETING PROCEDURES	3
1	DECLA	RATION OF OPENING/ ACKNOWLEDGMENT OF	COUNTRY 5
2	RECOR	RD OF ATTENDANCES/APOLOGIES/LEAVE OF A	BSENCE 5
	2.1	ATTENDANCES	5
	2.2	APOLOGIES	5
	2.3	LEAVE OF ABSENCE	6
3	DISCLO	DSURES OF INTEREST	6
4	SHIRE	PRESIDENT'S REPORT	6
5		DERATION OF THE SHIRE OF EAST PILBARA 20 AL REPORT	-
6	-	RMATION OF MINUTES OF PREVIOUS ELECTOR	-
7	GENER	AL BUSINESS	7
8	CLOSU	RE	7

ELECTORS' GENERAL MEETING PROCEDURES

The following provides an overview of the legislative provisions governing the format and procedure for the Annual Meeting of Electors.

Prepare Annual Report

The *Local Government Act 1995* ("the Act") requires that the Local Government is to prepare an Annual Report (section 5.53), accept the Annual Report (section 5.54), advertise its availability to the public (section 5.55) and hold an Annual Meeting of Electors within 56 days of accepting the Annual Report (section 5.27).

Matters for discussion at the Annual Meeting of Electors

In accordance with section 5.27(3) of the Act and regulation 15 of the *Local Government (Administration) Regulations 1996* ("the Regulations") the matters to be discussed at the Annual Meeting of Electors are firstly the contents of the Annual Report for the previous financial year and then any other general business.

President to preside at the Annual Meeting of Electors

Section 5.30 of the Act stipulates that the President (or if not available, the Deputy President) is to preside at an Electors Meeting.

Voting at the Annual Meeting of Electors

Regulation 17 of the Regulations outlines the voting provisions at an Electors Meeting as follows:

- 1. Each elector at the meeting is entitled to one vote on each matter to be decided, but does not have to vote;
- 2. All decisions are to be made by a simple majority vote; and
- 3. Voting is to be conducted so that no voter's vote is secret.

Procedure at the Annual Meeting of Electors

Regulation 18 of the Regulations states that the procedure at an Annual Meeting of Electors is to be determined by the person presiding (President or Deputy President) at the meeting.

Decisions made at an Annual Meeting of Electors

In accordance with section 5.33 of the Act, all decisions made at an Annual Meeting of Electors are to be considered at the next Ordinary Meeting of Council or, if that is not practicable:

- 1. At the first Ordinary Meeting of Council after that meeting; or
- 2. At a Special Meeting called for that purpose.

If, at a Meeting of the Council, a Local Government makes a decision in response to a decision made at an Annual Meeting of Electors, the reasons for the decision are to be recorded in the Minutes of the Council Meeting.

Definition of Elector

An Elector is defined under the Act as a person who is eligible to vote in an election of the Shire of East Pilbara.

Speaking at Electors Meetings

When addressing the Meeting, electors are asked to step up to the lectern and state their name and address for minute taking purposes. Electors will also be asked to complete the public participation form and return it to the Shire's governance staff.

1 DECLARATION OF OPENING/ ACKNOWLEDGMENT OF COUNTRY

The Shire President declared the Shire of East Pilbara Annual Electors Meeting of 8 June 2022 open at 5.00pm, held at the Council Chambers, Newman.

Acknowledgment was made of the Nyiyaparli and Martu peoples as the traditional owners of the land, and respects paid to Elders, both past, present and emerging.

All present were requested to turn off and refrain from using their mobile phones for the duration of the meeting. Tablets and laptops are permitted for the purpose of accessing agenda items and notes. All those in attendance were advised that this meeting is being audio recorded and attendees should refrain from making any defamatory statements.

2 RECORD OF ATTENDANCES/APOLOGIES/LEAVE OF ABSENCE

2.1 ATTENDANCES

Councillors

Cr Anthony Middleton Cr Wendy McWhirter-Brooks Cr Peta Baer Cr Matthew Anick

Shire President Deputy Shire President Councillor Councillor

Cr Anita Grace attended the meeting remotely, however did not participate as s5.25 of the *Local Government Act 1995* and reg 14D of the *Local Government (Administration) Regulations 1996* do not provide for attendance by instantaneous community for Electors' Meeting.

Officers

Steven Harding	Chief Executive Officer
Emma Landers	Deputy CEO / Director Organisation
	Development
Steve Leeson	Director Corporate Services
Eric Plet	Director Community Services
Vic Etherington	Acting Director Commercial Services
Joshua Brown	Manager Governance and Risk
Sally Fry	Governance (Attended Remotely)

Electors

No Shire of East Pilbara Electors were present for the meeting.

2.2 APOLOGIES

Cr Langtree Coppin OAM Cr Adrienne Mortimer Cr Lou Lockyer Cr Stacey Smith Cr Annabell Landy

2.3 LEAVE OF ABSENCE

Nil granted for this meeting.

3 DISCLOSURES OF INTEREST

Nil received for this meeting.

4 SHIRE PRESIDENT'S REPORT

The Shire President delivered his oral report to those present at the meeting.

5 CONSIDERATION OF THE SHIRE OF EAST PILBARA 2020/21 ANNUAL REPORT

Council accepted the Annual Report for the 2020/21 financial year at its special meeting on 18 May 2022.

In accordance with section 5.27 of the Act and Regulation 15 of the *Local Government (Administration) Regulations 1996,* electors present at the Annual General Meeting of Electors were invited to raise for discussion any matters concerning the content of the Annual Report and Financial Statements.

ELECTOR MEETING RESOLUTION / OFFICER'S RECOMMENDATION

Moved: Cr McWhirter-Brooks **Seconded:** Cr Anick

That the Shire of East Pilbara Annual Meeting of Electors receive the President's Report and the Annual Report for the 2020/21 Financial Year.

CARRIED UNANIMOUSLY RECORD OF VOTE 4/0

For: Shire President, Deputy Shire President, Councillors Anick and Baer

Against: Nil

6 CONFIRMATION OF MINUTES OF PREVIOUS ELECTORS' MEETING

ELECTORS' MEETING RESOLUTION / OFFICER'S RECOMMENDATION

Moved: Cr Anick Seconded: Cr Bear

That the Minutes of the <u>Annual Electors' Meeting held on 29 January 2021</u> as published on the Shire's website, be confirmed as a true and correct record of proceedings.

CARRIED UNANIMOUSLY RECORD OF VOTE 4/0

For: Shire President, Deputy Shire President, Councillors Anick and Baer

Against: Nil

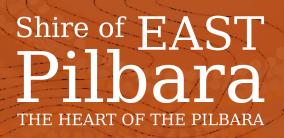
7 GENERAL BUSINESS

In accordance with Section 5.27 of the *Local Government Act 1995*, and Regulation 15 of the *Local Government (Administration) Regulations 1996*, electors present at the Annual General Meeting of Electors were invited to raise any items of general business for discussion.

No general business items were raised.

8 CLOSURE

The Shire President declared the Shire of East Pilbara Annual Electors Meeting held on 8 June 2022 closed at 5.06pm.



ANNUAL REPORT 2020/2021

Artwork by Corban Clause Williams

The Shire of East Pilbara acknowledges the traditional custodians throughout our region and their continuing connection to the land, waters and community.

We pay our respects to all members of these Aboriginal communities and their cultures; and to Elders both past and present.

Cover Artwork Kaalpa (Well 23)

Corban Clause Williams



"Kaalpa (Kalypa, Canning Stock Route Well 23) is my grandfather's Country. There's a waterhole there, Kaalpa waterhole. It's my two pops' Country. They been walking around, hunting around Kaalpa. You can see a yapu (rock), warla (lake), claypans, karru (creek) and tuwa (sandhills) there. It's on the [Canning] Stock Route, it's Well 23.

In pujiman (traditional, desert dwelling) days, pujimanpa (desert born people) walking around all this Country. My pops told me about that place, a big flat area, parlkarra (flat country) good for hunting parnajarrpa (goanna), lunki (witchetty grub), lungkurta (blue tongue lizard), wamurla (bush tomato), jinyjiwirrilyi (wild gooseberry). Kaalpa is a busy place for emus getting a drink.

I went [to Kaalpa] for the first time [in 2018] on a Martumili KJ (Kanyirninpa Jukurrpa) trip. I went hunting there, got a parnajarrpa. When I went there, I was pukurlpa (happy). It made you open up your spirit, it feels like home."

- Corban Clause Williams

OUR VISION

A diverse community thriving in a vast landscape that offers a world of opportunity and rich heritage and culture.

The Shire is characterised by a rich diversity of people, landscapes and heritage. It offers a unique place to live and call home, and a world of opportunities as a thriving economic region.

The Shire is a place for all people to live harmoniously – feeling included and connected with access to services that meet community needs.

The Shire is committed to diverse and sustainable economic growth, balanced with the conservation and enhancement of its unique environmental assets, and rich history and heritage.



CONTENTS

Our History4
President's Report6
CEO Report8
Your Councilors10
Strategic Plan13
2020/2021 Update
1. Economic 16
2. Social
3. Built Environment 20
4. Natural Environment 22
5. Governance 24
Financial Summary26
Economic Overview28
Our workforce
Customer and Community Services32
Community Wellbeing 34
Library
Newman Youth Centre
Recreation 40
Events 44
Outback Fusion Festival 2020 46
Community Safety 48
Commercial Services52
Planning and Building 54
Strategic Planning (including Tourism and
Economic Development) 55
Contracts and Procurement
Airports
Environmental Health
Martumili Artists
Infrastructure Services
Infrastructure and Technical Services
Projects and Assets
Waste Services
Corporate Services
Governance & Statutory Compliance
Business Systems 71 Human Resources 72
Financial Report74

OUR HISTORY

The Shire of East Pilbara is the largest Shire in the southern hemisphere, hosting lands larger than Victoria, ACT and Tasmania combined.

The Shire of East Pilbara is considered the Heart of the Pilbara, covering approximately 372,571 square kilometres. Driving, it takes 2 days to cross from east to west and 6 hours from north to south. Its main town sites are Newman, Marble Bar and Nullagine, with a number of Aboriginal Communities: Goodabinya, Irrungadji, Jigalong, Kiwirrkurra, Kunawarritji, Parngurr, Punmu and Warralong.

Newman sits on the land of the Nyiyaparli People, a culture dating back at least 41,000 years. Traditional Owners of land throughout the Shire of East Pilbara including, but is not limited to, the Martu People - who were some of the last of Australia's Indigenous people to make contact with European Australians - throughout central parts of the Shire; and the Nyamal People further north, which includes Nullagine and Marble Bar.

Nullagine is Newman's nearest neighbour being 192km to the north east, along the Marble Bar Road. Nullagine was the site of Australia's first diamond discovery and was a thriving town during the gold rush period of the 1880s. Remnants of that era are still evident in the region.

Located 303km from Newman, Marble Bar has the reputation of being Australia's hottest town

and is the gateway to explore areas such as Coppin's Gap, Kitty's Gap as well as Doolena and Carrawine Gorges.

In the centre of the Shire is Karlamilyi National Park, rich in Aboriginal culture and with an abundance of wildlife. The park is 1,283,706ha; the largest National Park in WA and one of the largest and most remote places in the world.

The Shire of East Pilbara has stunning natural vistas and original Aboriginal artwork throughout. About 500km of the Canning Stock Route runs through the Shire.

In addition to its massive tourism potential, the region is rich in mining and pastoral activities, providing a significant economic contribution to the State and National economies. There are 109 active iron ore mines and the East Pilbara produces half of the Pilbara's total iron ore production.

The region is rich in mining and pastoral activities, providing a significant economic contribution to the State and National economies.



45,500 Shire population including

\$57.6B in commodities mined in 2020

The Shire of East Pilbara has a critical role to play in facilitating investment to secure the long term economic viability of its towns.

As a mining industry service hub, this provides the Shire an opporunity to drive and promote economic diversification to remain an attractive and vibrant place to live and work.



Newman

Newman lies 15 kilometres north of the Tropic of Capricorn. It is the largest town in the East Pilbara and Australia's largest shire. Newman is sometimes referred to as the Heart of the Pilbara; the Gateway to the Western Desert and the eastern Gateway to Karijini.

Newman provides access to some of Australia's best outback 4WD tracks and some of Western Australia's most beautiful National Parks.



Marble Bar

Marble Bar is famous for being Australia's hottest town. It is located about 300 km north of Newman, with a population of more than 170 people.

Marble Bar sprang up during the gold rush period, with the settlement officially declared a town in 1893.

It derives its name from the immense bar of jasper, similar in appearance to marble, which cuts through the Coongan River about six kilometres from the town.

Visitors to Marble Bar can visit the famous Iron Clad Hotel or explore the stunning and unique geological marvels including Coppin's Gap, Kitty's Gap and Doolena Gorge.



Nullagine

Nullagine is located on the Nullagine River, approximately 200 kilometres north of Newman and 100 kilometres from Marble Bar.

Nullagine became a thriving town during the gold rush of the 1880s. Its population peaked between 1895 and 1914 at 3,000 people. During this period the town boasted three hotels and a number of stores.

Nullagine was the site of Australia's first diamond discovery and has since attracted prospectors and gold miners looking to find their fortune.

PRESIDENT'S REPORT

In my role as Shire President, it is my privilege to present this year's Annual Report. It is a comprehensive overview for our community to understand what has been undertaken to improve the future of our Shire, and get an inside look at what we have planned for the current financial year, and the years to come.

Throughout the 2020/21 year, we as a Council continued to plan for the future of the Shire, which was faced with the reality of the ongoing impacts of the COVID-19 pandemic. It did not stop our priority of planning for economic diversification within the Shire, which included the need for upgraded facilities, amenities and services.

By improved upgrades to existing facilities and the planning and introduction of new amenities, the aim is to highlight the Shire of East Pilbara as a viable holiday location, full of natural wonder and splendor.

By taking a grassroots approach to improving our amenities and facilities in Newman, Marble Bar and Nullagine, it will improve services for our residents, and open tourism and business opportunities in the years to come.

One such project is the construction of the Yurlu Caravan Park, Newman, which – when opened from 1st July 2021 – provide a viable location for caravanners and campers to stay in Newman. In the coming years, you will see upgrades to the facility to improve amenity and capacity.

In May 2021, we were incredibly proud to launch our new Shire brand, which included Aboriginal artwork as hero pieces to celebrate each of our Shire's services. The brand includes six distinct colours for each of the identified services throughout our Shire, so our community members learn to recognise Shire messaging at a glance.

We are proud to have engaged Martumili Artists to select six artists' work to be part of the brand, which included the work of Corban Clause Williams, which is he front cover of our Annual Report this year.

The Shire of East Pilbara is the only Local Government in Western Australia to use local Aboriginal artwork as part of its brand and we





consider it a great honour to be another platform to celebrate the unique and meaningful artwork created in our vast and diverse region.

After COVID-19 concerns forced us to cancel many events throughout 2020, we hit the ground running in December 2020 with Christmas festivities, and then returned to a full calendar beginning in 2021. Highlights included the Outback Fusion Festival – which returned in March 2021 to coincide with Harmony Day – and the Reconciliation Ball in June.

Our headliner for the Outback Fusion Festival was Australian music icon Kav Temperley, and the Reconciliation Ball MC was Australian TV and cultural icon Ernie Dingo.

Within the Shire of East Pilbara Council, we bid farewell to former Shire President Lynne Craigie, who served in our Local Government for almost 18 years; former Cr Dean Hatwell; and former Cr Carol Williams.

Following Cr Hatwell's retirement from Council in November 2020, we as a Council were happy to welcome Cr Wendy McWhirter-Brooks as the new representative for the Central Ward in February 2021.

Cr Craigie retired from Council in May 2021 and we thank her for her long-term positive impact on the East Pilbara community, and the State.

The aim is to highlight the Shire of East Pilbara as a viable holiday location, full of natural wonder and splendor. It was my honour to take up the mantel of Shire President in May 2021, and I promise to continue fighting for the best interests of our community at a State and Federal level.

In March 2021, we welcomed Steven Harding as the new Shire CEO and with his leadership matched our Council's passion for community.

The Shire of East Pilbara is the largest Local Government in Australia, and its Councillors, staff and residents all have large hearts who want to see the region successful for years to come. I have no doubt that by working together at a community level, we can achieve greatness for not only ourselves, but our children and those who come after us.



CEO REPORT

The 2020/2021 Annual Report is a triumph of a year's hard work to identify where improvements could be made within the Shire.

Throughout the year, great effort has been made in preparing the Shire to become a desirable holiday destination. To achieve this however, we need to have the corresponding amenities in everything from accommodation, to appropriate aviation services.

To achieve the necessary outcomes, we have undertaken a specialised advocacy campaign to attract funding from State and Federal Government for critical infrastructure, services and issues. The advocacy opportunities identified are:

- Funding towards a new Waste Water Treatment Plant
- Tackling juvenile crime and youth anti-social behaviour
- An Industrial Precinct at Marble Bar Airport
- Increased investment in remote Aboriginal communities and housing
- \$5 million for Yurlu Caravan Park, Newman
- Sealing of Marble Bar Road
- Changes to Federal funding in response to emergencies
- Funding towards the Liquid Waste Facility
- Funding towards additional childcare placements
- Consistency and improved quality of telecommunications
- Support for a Marble Bar Geo Heritage Centre

As an organisation, the Shire of East Pilbara will continue to champion our needs...to the State and Federal Governments, on behalf of our community. • Residential land development in Marble Bar

...........

- A 4WD Desert Discovery Drive to showcase the natural beauty and rich cultural heritage from Marble Bar to the Northern Territory border.
- Improved provision of visas to address employment shortfalls with qualified overseas workers.

Some of these projects, such as the upgrade of the Waste Water Treatment Plant and Liquid Waste Facility, are critical to the ongoing amenities provided by the Shire. With a population of 45,500 – including FIFO – there is a massive demand for infrastructure to maintain current services.





As part of the 2021/22 Annual Budget, we have committed \$8 million for the Liquid Waste Facility, funding towards the development of a Yurlu Caravan Park Newman Masterplan, and upgrades to the airports across the Shire.

Airport upgrades and improvements across the Shire continued in the 2020/2021 financial year. There will be a lot of works in the aviation space in the coming years that we are excited to share when the time comes.

As an organisation, the Shire of East Pilbara will continue to champion the community's needs – and other ongoing concerns – to the State and Federal Governments.

In the coming year, the Shire's organisation will also be engaging the community for input into a review for the Strategic Community Plan, which is our foundational documents that inform the Annual Budget and Corporate Business Plan.

The Shire team successfully launched the East Pilbara Refund Point in October 2020, as part

of the Containers for Change movement across the State. In its first year, a total of 1.4 million containers were deposited at the site. Another win was the reduction of recycling contamination levels to just 7% following the completion of an 18-month recycling education campaign.

The Shire's Reverse Osmosis Project design for Cape Keraudren won Best Public Works Project Under \$2m (Regional) and Excellence in Innovation (Regional) in the Institute of Public Works Engineering Australasia WA Awards. This project, when installed, will provide drinking water for the camping areas at the beautful Cape Keraudren.

With many plans underway to improve the Shire, we look forward to providing services, programs and infrastructure that will improve the livability of the region.

Steven Harding Chief Executive Officer



YOUR COUNCILLORS

Shire of East Pilbara



South Ward



Lynne Craigie Shire President until May 2021 shirepresident@eastpilbara.wa.gov.au



Anthony Middleton Shire President from May 2021 A.Middleton@eastpilbara.wa.gov.au



Gerry Parsons Deputy Shire President G.Parsons@eastpilbara.wa.gov.au



Anita Grace A.Grace@eastpilbara.wa.gov.au



Karen Lockyer L.Lockyer@eastpilbara.wa.gov.au



Holly Pleming H.Pleming@eastpilbara.wa.gov.au



North Ward



Langtree (Lang) Coppin L.Coppin@eastpilbara.wa.gov.au

North West Ward



Adrienne Mortimer A.Mortimer@eastpilbara.wa.gov.au

East Ward



Carol Williams Until November 2020 C.Williams@eastpilbara.wa.gov.au

Lower Central Ward



Stacey Smith S.Smith@eastpilbara.wa.gov.au

Central Ward



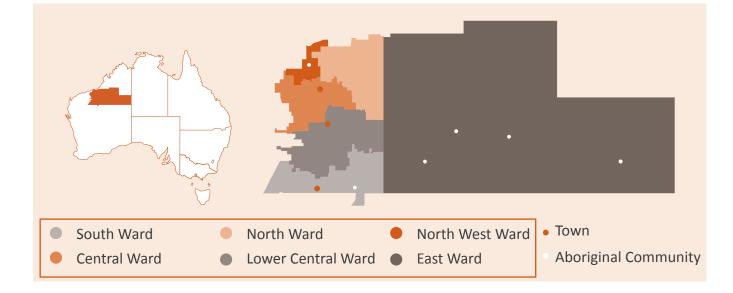
Dean Hatwell Until November 2020 D.Hatwell@eastpilbara.wa.gov.au



Wendy McWhirter-Brooks From February 2021 w.mcwhirter-brooks@eastpilbara.wa.gov.au

Councillor Meeting Attendance

Councillor	Term Ends	Ordinary Council Meetings Attended
South Ward		
Lynne Craigie	2023	9 out of 10
Gerry Parsons	2021	11 out of 12
Anita Grace	2021	8 out of 12
Anthony Middleton	2021	11 out of 12
Karen Lockyer	2023	9 out of 12
Holly Pleming	2023	12 out of 12
North Ward		
Langtree Coppin	2021	11 out of 12
North West Ward		
Adrienne Mortimer	2023	8 out of 12
Central Ward		
Dean Hatwell	2021	3 out of 4
Wendy McWhirter-Brooks	2021	4 out of 5
Lower Central Ward		
Stacey Smith	2023	8 out of 12
East Ward		
Carol Williams	2021	1 out of 4



STRATEGIC PLAN

Measures of Success

2020/2021 UPDATE

The next few pages provide an update on the Shire's progress towards the measures of success identified in the Strategic Community Plan 2018-2028, highlights achieved in 2020/2021, and significant activities planned in the coming year.

During the 2020/2021 financial year, the Shire continued to deliver against many of the key result areas of our Strategic Community Plan.

2020/2021 was a positive year for projects completed and planned, as many of the 'Looking Forward' items from 2019/2020 became this year's 'Highlights'.

This year, after the COVID-19 pandemic's restrictions were reduced, many services and Shire events were reinstated.

COVID-19 border restrictions provided the Shire with the opportunity to re-evaluate and put a key focus on tourism, resulting in the completion of the Economic Development and Tourism Strategy update, and the construction of the Yurlu Caravan Park, Newman which will open in the 2021/2022 financial year.

In December 2020, Nullagine and Marble Bar were isolated from support as a result of flooding, following a severe storm. Recovery efforts began immediately, which included repairs, as well as long-term changes to how the Shire responded to these kind of events. In 2020/2021, the Shire began planning a major advocacy project to attract funding for a suite of important projects and issues in the Shire. From additional funding to address crime, to funding for airport upgrades, the planning is compehensive and ongoing, to ensure we achieve the best outcomes for the community.

One of the advocacy items was the call for changes to Federal funding in response to emergencies, as was experienced in the December 2020 Nullagine and Marble Bar flooding, where the severe storm washed out the roads and cut off the two towns from support. By seeking improvements to Federal support, it will enable the Shire to make permament changes that will benefit any of our communities affected by an emergency.

In 2021/2022, the Shire will undertake a major review of the Strategic Community Plan, which is one of the Shire's foundational documents that informs on all aspects and priorities of the Shire. This plan also feeds into the Corporate Business Plan, Asset Management Plan, and the Long Term Financial Plan.



Our Strategic Community Plan sets out our vision and aspirations and provides a clear strategic direction for the Shire over the next 10 years and beyond, updated and reviewed every two years.

Importantly, the Strategic Community Plan is a product of a process which our community participated. Through consultation with our community we captured their views and thoughts about the East Pilbara and how they want it to look in the future. It is a product of many parties, such as the diverse views, needs, wants and expectations of the community and our key stakeholders, all of which have combined to create our shared vision.

Key Result Areas

Strategic Priority 1: Economic Strategic Priority 2: Social Strategic Priority 3: Built Environment Strategic Priority 4: Natural Environment Strategic Priority 5: Governance

Integrated Planning and Reporting Framework

The Strategic Community Plan articulates the Shire's and its community's vision for its future by harnessing the community's values and aspirations. This informs the strategic directions the Shire takes in delivering its future planning, projects and services.

The Shire intends to utilise the Strategic Community Plan to do the following:

- Guide Council decision making
- Inform and target the allocation of resources
- Guide local planning initiatives
- Inform potential partners and investors of the ways in which we want to grow and develop
- Engage industries, businesses, government agencies, non-government organisations, community groups and residents in various ways to contribute to the Shire's future
- Form mutually beneficial partnerships with other organisations
- Monitor progress against our vision and priorities.



1. ECONOMIC

Strategic Priority 1: Economic

Outcome: A diverse and sustainable regional economy

Objective	Strategy	2020/2021 Update
	E1.1 Actively support local businesses.	Council adopted the Shire's Economic Development and Tourism Strategy on 25th June 2021. The aim of the strategy is to provide a framework to support the
E1 Develop and promote a diverse and sustainable economy	rse E1.2 Lobby, economy.	sustainable development of the local and regional economy.
	E2.1 Explore partnership opporunities to promote the region.	Allocation of more than \$1.4 million towards the construction of the Yurlu Caravan Park, which included 16 powered and 19 unpowered camping sites, toilets, a kitchen, a recreation area and a laundry. \$90,000 towards the ongoing operational support for the Newman Visitors Centre
E2 The Shire is a great place for tourists	E2.2 Facilitate, support and promote the Shire's unique arts, culture and history.	257 artists were supported through Martumili.27 exhibitions, events and marketplaces were held at Martumili.
	E2.3 Develop events relevant to the region to attract visitors.	More than 4500 people attended Shire-run events. The inaugural Concert on the Green in May 2021 sold out and feedback called for the event to be held more regularly.

Highlights

- Consultants Taylor Burrell prepared the Newman Town Centre Strategy, which identifies pathways to continue improving the amenity of the CBD area.
- Hon. Minister for Planning approved the Shire of East Pilbara's Local Planning Scheme Amendment No. 26 to amend a large area, approximately 5505Ha of land identified as a reserve, to a rural zone. The proponent Pardoo Beef Corporation operates a farming business.
- During 2020/2021, the Shire utlised local suppliers for Shire projects and services, where possible, to stimulate the local economy.



Looking Forward

- Yurlu Caravan Park will be opened July 1, 2021. Development of the Yurlu Caravan Park Masterplan will begin in the 2021/2022 financial year.
- During the COVID-19 pandemic, the Shire of East Pilbara ramped up its promotion of residents being able to run homes businesses, once they have received proper Shire approvals.
- Council's ultimate aim with the Economic Development and Tourism Strategy is to support and facilitate the sustained longterm growth, diversity and resilience of the economy that is imperative for continued

improvement, diversification and quality of life in the Shire of East Pilbara. The Shire looks forward to working with Industry, business and the community in support of the future economic and tourism potential of our Shire, whilst continuing to enhance the economic prosperity, social stability, educational and employment opportunities and visitor experience.

- Development of the Pilbara East tourism brand.
- Ongoing support of the Newman Visitors Centre destination campaign.

2. SOCIAL

Strategic Priority 2: Social

Outcome: Harmonious communities sharing strong community connections

Objective	Strategy	2020/2021 Update
S1 Promote and facilitate safe and healthy communities	S1.1 Support healthy and safe lifestyle choices. S1.2 Support local sporting clubs and community organisations.	Development of the Strategic Recreation Master Plan, which will be adopted in 2021/2022. Continued to provide youth facilities across the Shire, which included 260 activities throughout the year. Provided a Community Grants program.
S2 Build a vibrant community	S2.1 Facilitate community connectedness and inclusion.	The number of visitors to the Newman Aquatic Centre increased by 37%, for a total of 31,548 visitors in 2020/2021. Provision of the Regular Trasport bus service between Newman, Nullagine, Marble Bar and Port Hedland. Completion of a vibrant mural on the Newman Recreation Centre wall by Albany artist George Domahidy as part of Year 1 of the Art @ The Heart program.
S3 Advocate and partner to improve access to services	S3.1 Facilitate services for families and children, youth and aged (inclusive of all demographic types including people living with disability, Aboriginal and Torres Strait Islander, Culturally and Linguistically Diverse and LGBTI). S3.2 Continue to develop or advocate for new services or programs to meet unmet needs.	Programming partnerships with Royal Life Saving WA, YMCA, Kanyirninpa Jukurrpa, Ngurra Kujungka, Martu Education Centre and the Education Department. Implementation of the Shire's Access and Inclusion Plan.



Highlights

- The Shire continued to advocate to State Government for action to address housing and social issues, as well as to increase support services in Newman.
- The Shire supported community groups with over \$31,000 in community assistance grants.
- Community engagement toward the review of the Strategic Recreation Master Plan, which

Looking Forward

- CCTV and lighting crime prevention through environmental design project. This project will be designed and delivered during 2021/2022.
- The Shire will combine the Thank a Volunteer Awards night and the Sports Star Awards night, for one event called the Shire of East Pilbara Community and Sports Awards.
- Implementation of the Strategic Recreation Master Plan.
- EveryClub funding of \$40,000 through the Department of Local Government, Sport and

included an investigation into proposed facility upgrades.

- The 2021 Outback Fusion Festival incorporated Harmony Day festivities, creating a three-day program of events for people to enjoy.
- New equipment at the Newman Recreation Centre gymnasium and relocation of equipment to rural fitness centres.

Cultural Industries.

- Marble Bar Pool advocacy for full replacement.
- Endorsement and implementation of the Shire's Reconciliation Action Plan.
- Undertaking the engagement process for the Strategic Community Plan review.
- Support for the Martu Patrol program.
- Developing concept plans for a youth and community hub.
- Adoption of the Recreation Implementation Plan.
- Newman Netball Courts will get upgraded.



3. BUILT ENVIRONMENT

Strategic Priority 3: Built Environment Outcome: Connected and accessible communities

Objective	Strategy	2020/2021 Update
	B1.1 Improve local amenity.	Expenditure of \$865,733 on the renewal of public buildings.
B1 Optimise places to live, work and	B1.2 Provide and maintain open spaces for the community to recreate and connect.	Construction of a playground and shade shelter in Nullagine. Ablutions installed at the Nullagine Volunteer Bushfire Brigade.
enjoy	B1.3 Maintain and facilitate community infrastructure and urban heritage, including roads and buildings.	Maintenance grading expenditure was \$1,109,755 in 2020/2021.
	B2.1 Create liveable places through local area planning.	The Shire's draft Local Planning Strategy was completely reviewed and proposes to include a new tourist zone and consolidate new industrial zone areas across the Shire.
B2 Plan for the future	B2.2 Facilitate the release of land for diverse and inclusive housing options, industrial and commercial use.	



Highlights

- The Reverse Osmosis Project design for Cape Keraudren won Best Public Works Project Under \$2m (Regional) and Excellence in Innovation (Regional) in the Institute of Public Works Engineering Australasia WA Awards.
- Construction and installation of two players shelters and a coach/timekeeper's shelter at Capricorn Oval.
- Construction of the Yurlu Caravan Park, Newman a total of 32 powered and unpowered sites as part of Stage 1 development.

Looking Forward

- Advocating for Federal funding towards the construction of different projects:
 - ♦ Waste Water Treatment Plan
 - ♦ Marble Bar Airport runway upgrade
 - Yurlu Caravan Park, Newman Masterplan development.
 - ♦ Marble Bar Road improvement
 - Newman Liquid Waste Facility
 - ◊ Newman Airport Terminal redevelopment

- Newman Airport Aircraft Apron increased capacity
- ◊ Newman Airport car parking improvement
- Completion of the design for a Nullagine Swimming Pool.
- Construction of a new netball courts at Capricorn Oval.
- Construction of the Newman Liquid Waste Facility.



4. NATURAL ENVIRONMENT

Strategic Priority 4: Natural Environment

Outcome: Valued iconic Pilbara environmental assets and biodiversity

Objective	Strategy	2020/2021 Update
N1 Protect and sustain our natural resources	N1.1 Ensure efficient, effective and innovative waste services to reduce, reuse and recycle. N1.2 Increase community awareness of appropriate water and energy use.	 The Shire participated in the Great Northern Clean-Up 2020 in October to clean up Newman and the surrounds. Decommissioned the Shire's existing recycling infrastructure, including a bailer and Material Recovery Facility from the Newman Waste Management Facility, as they were not fit for current recycling purposes. Internal signage upgrades to the Newman, Marble Bar and Nullagine refuse sites. Detailed design of the Newman Liquid Waste Facility upgrade.
N2 Preserve	N2.1 Conserve natural vegetation, green spaces and bushland.	Outcomes for this objective will be reported over the four year reporting period of the Strategic Community Plan.
the unique local ecological biodiversity and ecosystems	N2.2 Lobby for the protection of environmental assets and sites of indigenous significance.	



Highlights

- Launched the East Pilbara Refund Point in October 2020, with a total of 1.4 million containers deposited by June 30, 2021.
- Reduced kerbside recycling contamination rates in Newman to 7%, which enabled the Shire to begin transporting recyclables to a Materials Recovery Facility.
- Housing upgrades Solar panels were installed to reduce greenhouse gas emissions.
- Newman Sustainable Litter Collection this year the program funded 10 community groups who collected almost 500 bags of litter

Looking Forward

- Shire will release an annual Waste and Recycling guide for residents and visitors to easily find all information on waste services and facilities.
- The Shire's waste and recycling contractor will install a compactor at the Newman Waste Management Facility to use for kerbside recycling compaction prior to transportation to a MRF. This will reduce the number of trucks required to transport Newman's kerbside recycling, reducing carbon emissions.

with over 320 volunteers.

- The East Pilbara Bin Art Project: The project aims to educate the community and visitors on the importance of not littering through artwork made by primary school students from Newman, Marble Bar and Nullagine, to be placed on kerbside bins.
- Additional filtration and optimisation of operations of the Newman Waste Water Treatment Plan, to ensure continued high quality effluent was available for the irrigation of Newman's green spaces year round.
- The Shire is looking to expand the Containers for Change refund point operations by partnering with more mining sites to accept drink containers for recycling.
- Completion of the Newman Liquid Waste Facility upgrade. The upgrade will increase the facilities treatment capacity to address the currently unmet service requirement in the region, allowing the acceptance of liquid waste from all surrounding mining camps, caravan parks and businesses.

5. GOVERNANCE

Strategic Priority 5: Governance

Outcome: Demonstrated accountability and corporate governance

Objective	Strategy	2020/2021 Update
	G1.1 Enhance governance capability to deliver sustainable outcomes, roads, and buildings.	
G1 Provide efficient, accountable and ethical governance	G1.2 Strengthen customer service.	Automated phone messaging within the Shire organisation. Digitised cemetery records.
	G1.3 Provide a great place to work.	Training and Development included support to its employees to undertake post-graduate studies, participation in leadership professional development programs and attendance at industry relevant conferences.
		Facilitated the employee recognition program
		Focused on having all employees complete cultural awareness training.



Objective	Strategy	2020/2021 Update
G2 Strong Shire identity and regional capacity	G2.1 Increase the Shire's identity and profile through communication, partnerships and lobbying/ advocacy. G2.2 Preserve, enhance and celebrate the Shire's history and culture.	A number of events were held in 2020/2021 which promoted and supported local history and culture. These included NAIDOC, Outback Fusion Festival, the Martumili Christmas Art Sale, Reconciliation Week and the Reconciliation Ball, as well as Christmas events and Thank a Volunteer celebrations. Launched a rebrand of the Shire, with a focus on the inclusion of local Aboriginal art. Each ancillary service has its own dedicated colour that is representative of the region.

Highlights

- An Extraordinary Local Government Election was held in February 2020 to replace the Central Ward Councillor position.
- Wendy McWhirter-Brooks elected to Council.
- Resignation of Councillors Lynne Craigie (Shire President) and Dean Hatwell. Carol Williams also left Council.
- Anthony Middleton was elected Shire President.

Looking Forward

- A Local Government Election to be held in October 2021.
- Launch of an online Councillor Portal to provide Councillors with easy access to relevant documents, forms and provide staff with streamlined compliance data.
- Launch of a redesigned and improved Shire of East Pilbara website to provide an intuitive user-experience.

FINANCIAL SUMMARY

Four Year Summary Statistics

Shire of East Pilbara	2017/2018	2018/2019	2019/2020	2020/2021	Trend
Total Number of Rateable Properties	4778	4832	4691	4874	
Minimum General Residential Rate	663	663	663	663	-
Rates Levied (excluding services)	\$11,626,519	\$12,187,430	\$13,201,598	\$14,327,704	
Operating Revenue	\$38,356,597	\$41,204,360	\$41,607,458	\$43,780,896	
Total Current Assets	\$312,010,187	\$305,298,118	\$308,2142,602	\$307,342,079	
Capital Grants Revenue	\$9,254,769	\$4,964,819	\$5,235,309	\$7,262,953	
Operating Grants Revenue	\$5,644,957	\$5,396,173	\$5,650,891	\$5,849,232	
Debt service Cover Ratio (Target is 5 or higher)	9.02	9.51	9.56	10.84	
Full Time Equivalent Staff	97.5	111.3	103.2	100.11	
Contracts Awarded	\$8,690,000	\$9,400,000	\$9,320,000	\$20,390,000	
Planning Applications Approved	38	43	34	30	
Building Permits Approved	87	96	64	95	
Community Assistant Grant Funding Provided	\$44,500	\$49,596	\$45,539	\$31,790	-
Customer Service Requests for Public Assets	460	442	434	279	-
Incoming Calls Received	34,315	39,011	36,035	61,573	
Facility Bookings	1977	3390	1678	4105	
Employment - Aboriginal Australian	19%	19.7%	17.14%	19.81%	
Employment - Women	63.1%	63.5%	66.28%	61.84%	
Airport Passengers	313,748	346,118	333,339	345,455	

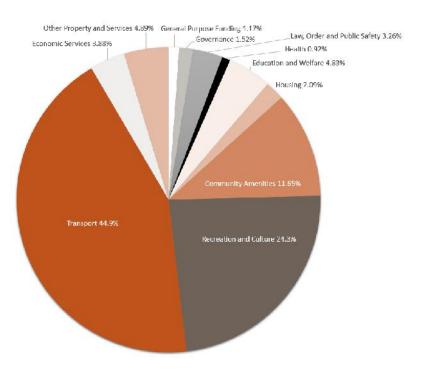
Finance 2020/2021

Operating revenue	\$
General Purpose Funding	16,983,281
Governance	131,530
Law, Order and Public Safety	45,968
Health	40,116
Education and Welfare	81,440
Housing	394,377
Community Amenities	5,126,446
Recreation and Culture	2,276,969
Transport	15,875,344
Economic Services	1,958,605
Other Property and Services	866,820
Total operating revenue	\$43,780,896

Economic Services 4.17%	
Transport 3b.3%	General Purpose Funding 38.8%
	- Governance 0.3%
	Law Order and Public Safety
Com	munity Amerilies 11.7% Health 0.9% 0.1%
	Education and Welfare 0.19%
Recreation and Culture 5.2%	Liousing 0.9%

Other Property and Services 1.98%

Operating expenses	\$
General Purpose Funding	563,499
Governance	681,372
Law, Order and Public Safety	1,575,707
Health	443,594
Education and Welfare	2,331,539
Housing	944,912
Community Amenities	6,329,974
Recreation and Culture	11,742,829
Transport	21,652,724
Economic Services	1,876,126
Other Property and Services	2,360,399
Total operating expenses	\$49,139,931



ECONOMIC OVERVIEW

The Shire's economic strategy provides a focus on achieving a diverse and sustainable regional economy. The economic policies in place support this development and will drive the sustainability of our towns.

Shire of East Pilbara – Economic Overview

About 46,000 people, which includes 35,500 FIFO beds, call the Shire home and this population has grown over 40% in the last decade. The region is rich in culture, home to many remote communities including Jigalong, Parnngurr, Punmu, Kunawarritji, Kiwirrkurra and Warralong.

The Shire is rich in mining and pastoral activity which provides a significant economic contribution to the State and National economy.

The value of commodities extracted from the Shire totaled \$57.6 million in 2020, which is 20% of the total National resource and energy exports. Mines within the Shire of East Pilbara provide half of the Pilbara's total iron ore production.

Shire of East Pilbara – Economic Diversification

This year the Shire committed to building a future and identy for the region beyond mining to make the most of the natural landscapes and improve tourism.

To best prepare the region for improved tourism, the Shire also continued to focus on upgrades to the Marble Bar Airport and the Newman Airport. The Shire also undertook the Stage 1 construction of a caravan park in Newman for another accommodation option in the region.



Consultants also updated the Shire's Economic Development and Tourism Strategy with an aim to provide a strategic framework to support the sustainable development of the local and regional economy. This included the needs of the existing communities to promote investment, business and industry growth, liveability, local employment opportunities and a unique visitor experience within our Shire.

Looking Forward

In 2021/2022, the Shire of East Pilbara will put a strong focus on advocating at a State and Federal level to seek funding for a range of projects. By raising awareness for the need of funding for these projects, the aim is to begin work on these projects that will improve the Shire's amenity.

As part of the advocacy, the Shire has identified some key areas where improvements can be made, which will be aided by the allocation of funding for the related projects. Improvements needed include:

- Addressing juvenile crime and youth antisocial behaviour
- Improvements to the Waste Water Treatment Plant to meet future service needs
- Investment in remore Aboriginal communities and housing
- Marbe Bar Road improvements
- Marble Bar Airport Industrial Precinct
- Improvements to childcare services in Newman



OUR WORKFORCE

Our current organisational structure consisted of four Directorates and the Office of the Chief Executive Officer (Executive Services). Each Directorate is responsible for delivering services in line with the key strategies from the Strategic Community Plan.

Jeremy Edwards (until Jan 2021) Steven Harding (from March 2021) Chief Executive Officer

- Strategic and Corporate Planning
- Governance
- Administration of Council Resources (Financial Sustainability)
- Implementation of Council policies and decisions
- Land Use Strategy

Steve Leeson

Executive Manager Corporate Services

- Strategic Workforce and Corporate business plans
- Asset and risk management
- IT Strategy
- Systems support
- Financial Services
- Records Management
- Economic Development
- Human Resources

Raees Rasool

Executive Manager Infrastructure Services

- Infrastructure Services business plans
- Newman Infrastructure and Operations
- Rural Infrastructure and Operations
- Fleet Management
- Project Management
- Asset Management
- Development Engineering
- Waste Management
- Public Buildings and Property Management

Lisa Clack

Executive Manager Customer and Community Services

- Strategic Customer and Community Business Plans
- Community Wellbeing
- Community Safety
- Recreation and Events
- Customer Services and Media Relations
- Tourism and Visitor Services

Ben Lewis

Executive Manager Commercial Services

Second Second

- Strategic Commercial Service Business
 Plans
- Procurement, Contracts and Leases
- Compliance and Development Services (health, building and planning)
- Airport Services
- Martumili Artists





THE SHIRE IN

The following pages represent a comprehensive look at each of the Shire's four directorates and details the major projects and works undertaken in the 2020/21 financial year.

A

Customer and Community Services

• Community Wellbeing

2020/2021

- Library
- Newman Youth Centre
- Recreation
- Events
- Outback Fusion Festival 2021
- Community Safety

Commercial Services

- Planning and Building
- Strategic Planning (including Tourism and Economic Development)
- Contracts and Procurement
- Airports
- Environmental Health
- Martumili Artists

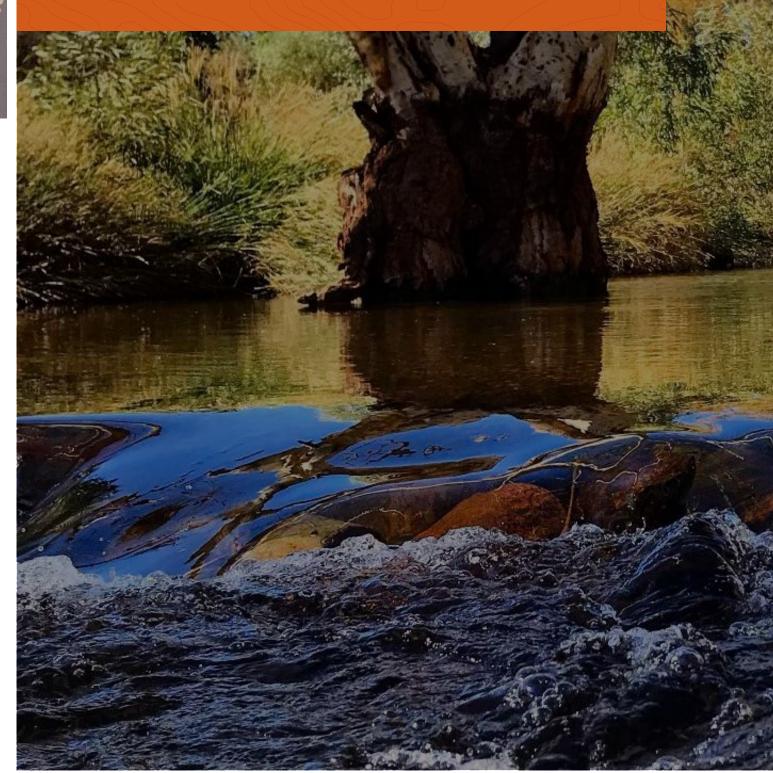
Infrastructure Services

- Infrastructure and Technical Services
- Projects and Assets
- Waste and Wastewater Services

Corporate Services

- Governance & Statutory Compliance
- Business Systems
- Human Resources

CUSTOMER AND COMMUNITY SERVICES





\$31,790 grants and in-kind support provided to the community.

37% VISITOR INCREASE AT POOL

Newman Aquatic increased to 31,548 visitors in the 2020/2021 financial year.

615 HOURS

of additional summer school holiday activities, proudly supported by BHP

61,573 Phone enquiries

82,662 website visitors

4500+ number of people who attended events 4105 total facilities bookings

COMMUNITY WELLBEING

Community Wellbeing is a large portfolio of community development, art and culture, grants and events to build a vibrant community in the Shire of East Pilbara.

Access and Inclusion Implementation Outcomes

In 2020/2021, the Shire of East Pilbara achieved notable goals that worked towards creating a more accessible and inclusive community and workplace.

Through the Plan, a partnership was developed with Inclusion Solutions through the Building Inclusive Communities WA Project, which delivered access and inclusion training to Shire of East Pilbara staff, community and sporting groups, and not-for-profit organisations within the community.

Infrastructure works at the Containers for Change Refund Point, Newman Depot and Yurlu Caravan Park Newman were improved by installing ramps and/or handrails to increase access. A pool hoist was installed at the Newman Aquatic Centre, which assists those with limited access the pool.

The Shire purchased Communication Boards for installation at popular parks in Newman, Marble Bar and Nullagine. The boards have pictures and the associated words to support children to communicate with one another or with adults in an accessible and inclusive manner in the playground.

The Shire of East Pilbara Libraries purchased and introduced inclusive literature, which was identified as a need in the Shire of East Pilbara's Access and Inclusion community consultation in 2019. Some of the literature included information on Autism, protective behaviours and ADHD related texts.

Activities

The Shire continued the following programs:

Newman Sustainable Litter Collection

Community groups raised vital fundraising dollars by collecting litter in Newman. This year the program funded 13 community groups.

Together the program had:

- Over 273 volunteers
- Over 540 orange bags of litter collected

Strategy

Community Assistance Grants Program

Reflecting our Social Strategy to improve community wellbeing, the Shire provided support to local sporting clubs and community organisations through our grant program.

- Grant 1: \$9,080.00
- Grant 2: \$2,000.00
- Grant 3: \$20,710.00

During the year, the Shire reviewed its grant and sponsorship process and Council approved a new Policy for grants and sponsorship.

Arts and Cultural Development

Art @ the Heart Year 1

The Shire of East Pilbara commissioned a mural as part of its Art @ the Heart II: Ancient Stories – Modern Dreams project.

Albany artist, George Domahidy worked with students from Newman Senior High School and Newman community members to develop the design for the mural. A striking new mural transformed the northern facade of the Newman Recreation Centre into a colourful, vibrant, space.



NAIDOC 2020

Celebrations began with exciting performances from internationally-acclaimed Indigenous dance troupe Djuki Mala; sharing their fusion of traditional dance, pop-culture and storytelling and providing a rare and insightful view into Indigenous Australia.

The 2020 NAIDOC celebrations included the opening ceremony and flag raising ceremony. This was followed by a morning tea at Council Chambers with a display of local Martumili artwork.

Mental Health Week 2020

To celebrate the week, the community gathered for a movie at The Square called Inside Out, along with service provides from across Newman. Headspace opened the event, and scattered lollypops with positive messages.

Mentally Healthy Christmas

The Shire assisted WACHS and Newman Futures to run a Christmas colouring-in competition. Councillors judged the winners and they appeared on Christmas cards spread around town with key messaging about keeping mentally healthy over the holiday season and checking in on friends.

Partnerships

National Aboriginal and Torres Strait Islander Children's Day The Shire partnered with Save the Children for NATSI Children's Day, which was held in November 2020. The afternoon was very successful with children and families enjoying the cultural food, entertainment, foam party and stalls from many services.

Reconciliation Action Plan

The Shire has established its first Reconciliation Action Plan Working Group, who facilitated internal consultation with staff, and developed a draft of the Shire's internal Reflect RAP. In the 2021/2022 financial year, work will continue towards finalising the Shire's Reflect RAP for endorsement and implementation.

Regular Passenger Transport Services

To connect our towns across the region, the Regular Passenger Transport (RPT) service offered a low cost travel option for the community. The bus travelled to Newman, Nullagine, Marble Bar and Hedland.

Events

Throughout the year, the Shire planned and facilitated a variety of events in Marble Bar and Nullagine. These included:

- Thank a Volunteer
- Lighting of the Christmas Tree
- Australia Day
- Library Lovers
- Rottnest Swim
- International Women's Day





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- Harmony Day supported by Calidus Resources Ltd
- ANZAC Day supported by Atlas Iron
- Easter Events
- WA Day

Community Development

Throughout the year, the Shire planned and facilitated community education opportunities further upskilling local community and staff in Marble Bar and Nullagine. These included:

- Mental Health First Aid
- First Aid Training
- First Aid Refresher Course
- Snake Handling Training
- 4WD Training
- 1-Day Landscape Painting Workshop

School Holidays

The Shire's free school holiday programs offered a variety of accessible opportunities and activities for young people to engage in during extended hours. The Shire provided computers, healthy meals, creative activities, sporting resources, facilities and access to various technology to enable young people to explore a variety of opportunities. The facilities were accessible year round and engaged external service providers to complement regular programming. Strategic partnership with Ngurra Kujungka offered an alternative for Martu young people and successfully engaged participants in diverse programming within Nullagine during the holiday period.

Recovery

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Community Wellbeing worked with the Shire's Local Recovery Group (LRG) and sought to position the community to return back to normal as soon as possible after being impacted by emergency events or disasters. The Community Wellbeing team played a key role in recovery after a significant tropical low impacted the Shire in December 2020. Although the Shire was impacted severely, it was Nullagine which sustained substantial impacts, leaving essential services and assets severely damaged including the Nullagine airstrip and crossings, the Nullagine Gym, Gallop Hall, Nullagine Caravan Park as well as the Bush Fire Brigade. The LRG was activated and successfully worked to reactivate essential services and assets for Nullagine.

Stakeholder Engagement

The Community Wellbeing team actively collaborated with a wide range of key stakeholders and supported community organisations by working in partnership with local schools, community organisations, emergency services and industry groups to share information, facilitate events and activities to develop plans for improved amenity and service provision. Shire staff attended a number of regular meetings throughout the year including the Marble Bar Race Club, Marble Bar Community Resource Centre, Marble Bar Tourist Association, and the Local Emergency Management meetings, while also facilitating opportunities for the community to provide feedback in relation to recreation as well as tourism and economic development.

LIBRARY SERVICES

The Shire operates libraries in Newman, Nullagine and Marble Bar.

Events and Activities

Virtual Reality

The Shire received a grant through the State Library of Western Australia to purchase virtual reality headsets for use in the Shire's libraries. These headsets have been used in various school holiday and Community Wellbeing events, where children and adults alike enjoyed rollercoasters, exploring space and visiting various landmarks around the world – all from the comfort of the Shire's libraries.

Early Learning

Newman Library welcomed Newman Primary School and the YMCA Early Learning Centre for Story Time, where the children were treated to a story and craft while learning more about our library.

Newman Library Events

Macramé and Mocktails

Community attended Newman Library for evenings of learning the craft of Macramé, which was a very popular activity for adults.

School Holiday Programs

Staff ran a variety of events and activities throughout the school holidays for the community to enjoy. Program highlights ranged from creating dinosaur eggs, making their own Piacasso art, confetti bowls, gardening activities and solar oven projects.

Halloween

The Library set up displays for Halloween. Newman's Story Time room was transformed into a spooky place where our special Library Witch visited to read the children a Halloween story. The kids were invited to dress up in their best Halloween costume and take a photo with our Library Witch before she disappeared again but not before reading them a story and doing craft together!

Library Improvements

A new library management system along with an online catalogue was rolled out. Newman Library updated all its public computers for greater customer satisfaction, and created a coffee lounge for patrons to enjoy.

Rural Activities

The Libraries offered computer access, audio books, a book exchange program, activities for young people as well as engaging displays and themed activities. The Libraries celebrated themes like Science Week, Hello Spring, Space, Halloween and Harmony Week while providing unique activities such as "Go on a blind date with a book for Valentine's Day" and "seed identification". The rural libraries were used by diverse community members including studying students, young people and curious tourists with library books renewed using the monthly book exchange from the State Library.

Newman Library Regular Programs

6,870

Newman Library visitors

- Storytime
- Sensory Play
- Lego Club
- Book Club

2,614 **Books loaned**

New library members

YOUTH SERVICES

The Shire of East Pilbara's Youth Services are provided to keep young people engaged and provided an outlet for young people to have a voice. In Newman, the Centre offered a drop-in service, school holiday programs, safe transport home, annual youth events and a variety of programs during the school terms.

Drop in Service - Newman

Newman Youth Centre is a drop-in service for young people aged 10-17 years. The Youth Centre provided a safe, non-judgement, fun space where young people could go and hang out with friends, meet other young people, interact with staff and engage in a variety of programs.

The drop-in space was equipped with computers, video games, pool tables, table tennis, foosball, movie area, sports equipment, board games and a number of arts and crafts activities.

Rec Shed - Marble Bar

The Marble Bar Rec Shed provided recreation activities for young people within a large airconditioned space for all year round program. From pool tables to computers, arts and crafts and gaming consoles, these activities formed part of the drop-in service available and complemented the programmed cooking and regular sports that occurred. The Rec Shed is centrally located to Marble Bar's own multi-use basketball courts and skate park, providing a unique location to further enable community access to visiting services and providers who frequent Marble Bar throughout the year.

Programs and Events

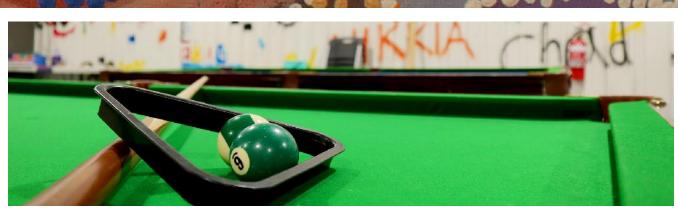
Throughout each school term the Newman Youth Centre offered weekly activities to young people to participate in, with the aim of enhancing life skills and having fun. Programs included:

- Cooking workshops where young people learnt valuable skills in the kitchen and how to make healthy meals
- Homework Club which provided an opportunity for young people to access extra educational support to complete their homework and boost their literacy and numeracy skills. Supported by BHP.

260 Newman Youth Centre activities

1,481 Newman Youth Centre hours open

81 Young people attended Youth Week in Newman



- Arts and Crafts were run to encourage participants to get creative and explore different art mediums
- Sporting nights to increase physical participation and learn new skills in different sports not always accessible in Newman
- Outreach to local hang out areas such as the Pool, Skate Park and the Recreation Centre to engage new young people and promote the Youth Centre
- Events such as Youth Week WA, International Women's Day and an annual Christmas Party were also been hosted by the Youth Centre

Extended Hours Program

During 2020-2021, the Youth Centre was provided funding from BHP to operate on extended hours during school holidays, public holidays, Friday nights and Saturday afternoons.

This meant that the Youth Centre was able to open an additional 615 hours in 2020-2021, with 131 young people attending during these times with a total of 1040 contacts.

School holiday programs were created with a range of activities available to young people, which included outreach to different locations around Newman.

The Extended Hours Program enabled young people to have increased access to the Youth Centre, where healthy meals and safe transport home were provided, and it also offered a deterrent to engaging in anti-social behaviours due to boredom.







RECREATION

The Shire of East Pilbara offers an abundance of events, recreational facilities and actively supports sport, clubs and associations across the region to promote community wellbeing and inclusion.

Newman Aquatic Centre

The Newman Aquatic Centre features a six lane pool and toddler's splash pool, grassed areas, dry play areas, kiosk and swim shop. Equipment and lockers are available for hire as well as free BBQ facilities and Wi-Fi.

	2020/21	2019/20	2018/19
Visitors	31,548	21,602	28,115
Admissions revenue (\$)	80,527.68	66.488.95	90,355.02
Kiosk sales (\$)	24,907.08	30,543.13	31,079.82
Swim Shop revenue (\$)	10,530.31	11,867,76	13,915.56
Swim school revenue (\$)	29,653.82	25,683.00	41,050.80
Aquafit	1,862.17	-	-
Equipment hire (\$)	25,683.00	6,142.68	6,142.68

A number of successful community events and other initiatives were held at the NAC during the 2020/2021 year:

- Virtual Rottnest Channel Swim
- Department of Education VacSwim
- Department of Education In Term Swim Lessons
- Swim School Program
- Aquafit
- Martu Swimming Lessons
- Numerous pool parties including Open Day, Christmas, Australia Day, Easter and WA Day
- Australia Day Citizenship Ceremony

Marble Bar Aquatic Centre

The Marble Bar Swimming Pool features a 25m lap pool and a shaded toddler pool as well as grassed areas, seated and kiosk. The pool provides a vital recreational opportunity for the community in the hottest town in Australia. Marble Bar, Warralong and Nullagine schools regularly attend swimming lessons and physical education classes.

The Marble Bar Swimming Pool hosted many successful community events over the 2020/2021 year, including:

- Community Swim to Rottnest presented by Act Belong Commit
- Social Water Polo Competition presented by Act Belong Commit
- Department of Education Vacswim
- Department of Education In Term Swimming lessons
- Numerous pool parties including Open Day, Christmas, Australia Day, Easter and WA Day.

The Marble Bar Pool generates no revenue from admissions as entry to the facility is free.

	2020/21	2019/20	2018/19
Kiosk sales (\$)	116.73*	1,870.00	3,559.82
Visitors	3,617	1,984	4,720

*2020/21 kiosk sales reduced due to freezer/ fridge issues for the season, which have been rectified.





Newman Recreation Centre

Newman Recreation Centre (NRC) has a fullyequipped fitness centre with; free weights, cardio and a circuit room. The centre allows members to have 24-hour access. In addition, two full-size gymnasiums are available for casual court hire or as a venue for special events. The fitness centre has seen the change of gym equipment to a Technogym equipment range that has provided a modern and technologically advanced experience for members. In 2020/2021, there were 533 active members at this facility comprising of:

- Fitness centre members (281)
- Group fitness (18)
- Dual centre members (167)
- Recreation & Aquatic members (67)

Creche

Members and staff use crèche services at the NRC. The crèche was open Mon-Sun 8-11am.

Junior Programs

Various sporting programs for juniors were

available at the NRC:

- Funky Movement
- Kids Fit
- Multi-Sport
- Kiddo
- Junior Basketball

Adult Programs

Various sporting programs for adults were available at the Newman Recreation Centre:

- Mixed netball competition
- Mixed volleyball competition
- Meditation program

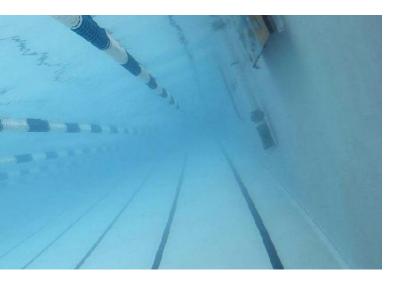
Rural Fitness Centres

The Shire has an unmanned Fitness Centre in both Marble Bar and Nullagine. The community accessed the facilities by applying for a membership and receiving a key. Shire staff inspected the premises regularly for essential maintenance. Nullagine Gym closed for a period during the year due to flood damage. 000 4



	2020/21	2019/20	2018/19
MEMBERSHIP SALES			
Fitness centre (\$)	138,697.84	60,136.55	124,819.07
Group fitness (\$)	7,370.21	3,474.04	5,218.71
Rec Centre Membership (\$)	102,062.11	36,281.54	35,773.95
Combined Rec & Aquatic (\$)	66,356.78	17.077.58	9,915.39
Number of memberships sold	8411	1,753	739
Casual visits (Fitness centre)	430	232	385
Casual revenue (Fitness centre) (\$)	5,385.00	3,252.50	5,207.50
Casual visits (Group fitness)	488	782	580
Casual revenue (Group fitness) (\$)	6,075.00	8,607.50	8,917.50
Rec Centre Visit Pass Revenue (\$)	1,567.00	3,240.00	3,780.00
Rural Fitness Centre (\$)	1,973.75	1,032.50	-
Total Membership Revenue (\$)	329,487.69	133,102.21	193,632.12
CRÈCHE			
Crèche visits	4116	2,518	2,652
Crèche revenue (\$)	18,590.80	11,339.57	11,337.67
ADULT PROGRAM			
Adult program revenue (\$)	9,233.62	9,830	5,535
JUNIOR PROGRAM			
Junior program revenue (\$)	11,787.50	6,370	8,045.94





Club Development

The Shire of East Pilbara ran a club development program offering volunteer development and support opprtunities.

Some of the highlights for 2020-2021:

- Hosted a sundowner to provide clubs with an update, provided feedback and shared their calendar of events.
- During the year, staff provided one-on-one support to several clubs, including the newly-established Newman Crushers (NRL).
- A Come & Try event was held to promote local sporting clubs to the community.



533 active members

\$329,487

4,116 crèche visits



EVENTS

The Shire of East Pilbara ensures that all community events meet the necessary compliance requirements for health, planning and safety, with the intent to develop inclusive opportunities for the community to connect with each other.

Nullagine Colour Pinirringu (Run) 2020

| Presented By Act-Belong-Commit

The day consisted of 40 participants partaking in the colour run which, this included a morning filled of obstacles, exercise and colour promoting a healthy and active lifestyle. Lunch was provided for all attendees on the day.

Newman Family Fun Run & Half Marathon 2020

| Presented By Act-Belong-Commit

The event promoted and encouraged an active lifestyle and encouraged community members to run or walk 21.1km, 7km, 4km or 2.4km.

There was a 68.9% increase in registrations compared to previous years. The Shire partnered with Little Athletics to deliver the event where breakfast wraps.



Neon Fun Night 2020 Incorporating Welcome to Newman

Newman community members experienced

"glowtastic" zones, with a journey that included the rainbow route, pillar parade, skylight road, and many more surprises along the way. The route ended at an Enigma Party, where participants ate and danced the night away.

Local community groups like the Newman Fire Brigade were invited to run food stalls. There were about 300 attendees on Saturday and 603 on Sunday.

On the Sunday there was dynamic Pool Side Markets, with free pool entry and a number of kids activities in conjunction with the Welcome to Newman event from 10am to 1pm.

Thank a Volunteer Day 2020

Held on December 5th, nominees, community groups and sporting clubs were invited to attend the annual Thank a Volunteer Day event. The event included an awards ceremony hosted by Councillor Anita Grace and recognised valuable volunteers and everything they do for our community.

Christmas Festivities 2020

Lighting of the Christmas tree took place at the front of the Shire offices. It included a visit from Santa on the Volunteer Fire and Rescue Truck where attendees had the opportunity to have a photo with Santa whilst his volunteers were handing out lolly bags.

Australia Day 2021

The Australia Day Ceremony took place at the Newman Aquatic Centre where breakfast wraps and fruit platters were served. Official proceedings included a speech from Ambassador Suzy Urbaniak who was the 2020 WA Local



Hero. Eight community members became Australian Citizens on the day, in addition to the presentation of the Active Citizenship Awards:

- Community Citizen of the Year Youth Under 25: Mikeely Warrener
- Newman Community Citizen of the Year: Colin Reed
- Newman Community Group of the Year: Newman VET's Football Club

The pool had free entry all day and the day ended with a Twlight Movie Screening of Maleficent at The Square, and a fireworks display at Goanna Oval.

Welcome to Newman 2021

Provided the opportunity for newcomers to learn about the town's many groups. 50 people participated in a free mine tour to Mount Whaleback, followed by a morning tea at the Newman Visitor Centre. This was followed with a Come and Try evening and Twilight Market at the Capricorn Sporting Complex. Live music was provided by DJ Viv and there was a food truck, and also a fundraising barbecue from Newman Scouts.

WA Day 2021

Live entertainment and local businesses were all located at The Square. Music comedy duo Whose Rhyme? engaged children and families with their interactive performance, which was very well received. Singing duo Delacosa Duo also provided music throughout the day.

Reconciliation Celebrations

Football Clinic

West Coast Eagles player Imahra Cameron hosted a skills clinic with the Shooting Stars program at Newman Senior High School and announced to four girls they had been selected to represent Pilbara Western Australia Football League. More than 50 young people attended the football clinic through Nightfields, with Cameron, Ernie Dingo and service providers like RSAS, Newman Neighbourhood Centre, Youth Centre, PAMS, EPIS and Newman Police.

Reconciliation Week Ball

This event was supported by the Shire and BHP,

and was the 4th annual Reconciliation Ball. The 2021 Reconciliation Week theme was "More than a word. Reconciliation takes action" urged the reconciliation movement towards braver and more impactful action.



More than 250 people attended the event, which included Ernie Dingo as the MC and keynote speaker, special guest Imahra Cameron, and live entertainment from The Hedbangers. Boomerang Oval was open to the community for dress donations, makeup and shoes.

Catering for the ball was provided by ESS, IGA and Petey Cakes. It was the first sit-down meal at the Reconciliation Ball. Through the Aboriginal Liaison Group, the Shire received many nominations for recognition in the reconciliation space for individuals and groups. These included nominations for Desmond Taylor, Lee-Anne Ugle, Tia Brand-Williams, Angela Wilmot, Damien Bastick, RSAS, Kanyinirnpa Jukurrpa and the Martu Farm.

Concert on the Green 2021

The Shire partnered with Fortescue Golf Club to present the live performance from Amy and Ezra. Attendees were able to bring their own chairs, picnic rugs and allowed parents to enjoy the evening whilst watching their children play putt putt golf.

Twilight Movie Series 2021

Sponsored by BHP, the Shire partnered with local community groups to deliver the series. A variety of films were screened throughout the year at The Square. The aim of the series was to provide another avenue of entertainment for residents, as well as promoting local community groups and providing them the opportunity to fundraise.

OUTBACK FUSION FESTIVAL 2021



The 2021 Outback Fusion Festival - sponsored by BHP, the State Government and other supporting businesses - spanned over three days from a number of locations in the Newman Town Centre. Running from 26-28 March, each day had a different focus with the common theme of celebrating Newman's distinct multi-culturalism. The festival had a high level of community involvement as it provided the opportunity for community cultural groups to showcase their artwork, dancing, singing, cooking, craft and storytelling abilities.

Harmony Night

| Friday 26th March 2021

Harmony Day in 2021 was a celebration of our cultural diversity – a day of cultural respect for everyone who calls Australia home. The day coincided with the United Nations International Day for the Elimination of Racial Discrimination. The message of Harmony Day was 'everyone belongs'. The day aimed to engage people



to participate in their community, respect cultural and religious diversity and foster sense



of belonging for everyone. This year there was a selection of culinary meals from New Zealand, African, Thai, Mexican, Indian and Italian and had over 500 attendees over the duration of the evening. Shire Councillors were also present, serving food for attendees. While people enjoyed meals, there was performances from local cultural groups, singing form Pilbara acts and roving entertainment.

Official Opening

Saturday 27th March 2021

The official opening for the festival was held at Martumili Gallery, at the East Pilbara Art Centre. The opening was open to the public and included the official launch of Martumili exhibition "Pukurlpa", meaning happy. The official opening had some of the best attendance seen.

Following the official opening, there was a variety of workshops available which included basket weaving with Martumili artists, Flora Creations and Portrait paintings facilitated by the Junction and Co, as well as African Drumming Workshops. There was also roving entertainment from acrobatic duo Cameo Rascale and Eco Faries.



Newman World Stage | Saturday 27th March 2021

Newman World Stage featured local Pilbarabased performers, and professional Australian musical artists to headline the concert and attract visitors to the town.

Performances over the evening included headliner Kav Temperley who has played a major role in the success of Australian threepiece, multi-platinum band Eskimo Joe. Other performers included Bangers by Benny, Yurti Band, Wild Dingo Band, the Collectables, JoKeira, Fire Twirling and African Drumming.



Family Fun Day | Sunday 28th March 2021

The Family Fun Day began with Aqua Fit and Yoga at the Aquatic Centre to encourage the community to get involved in active sessions. The event continued at the central Town Square location with the option of markers and DIY tie die, plants and Arty Brella workshops. Live entertainment was provided by Bangers by Benny, The Collectables and the Yurti Band along with the roaming Eco Faeries.







COMMUNITY SAFETY

The Community Safety section has responsibility within the Shire of East Pilbara for all aspects of Community Safety, Ranger Services, Emergency and Bushfire Management, Cape Keraudren Coastal Reserve and Nullagine Caravan Park.

Ranger Services

Ranger Services worked diligently to reduce the number of wandering and unidentifiable cats and dogs in the district. This proactive approach saw 320 animals impounded in 2020/2021.

Newman

Rangers have been working to reduce the amount of litter dumped within the Newman town site. Covert cameras have been deployed to known dumping hotspots. This operation resulted in infringements being issued to numerous individuals.

Rangers continued to expand the cat trapping program with traps routinely being set at known breeding locations. This program has returned positive results with 109 cats being removed.

187 dogs were impounded with 92% of the dogs impounded returned to their owners or rehomed. Several dogs in Newman also had ticks removed and all returned negative results to a "E.canis", test.

Nullagine

Compliance in relation to dogs being held or tethered in a public place has improved with minimal reported issues in the reporting period. Dogs in the Irrungadji Community received tick treatment on several occasions in 2020/21 due to the increase in the number of dogs affected by the disease "E.canis". Ticks taken from the dogs were also tested by veterinary pathologists within the Department of Primary Industries and Regional Development. All results were negative.

Marble Bar

There were regular dog sightings in Marble Bar. Rangers worked to reduce the number of wild dogs that frequent the town, which resulted in a reduced number of reported issues in Marble Bar in 2020/2021.

Cat trapping continued upon request, and residents were encouraged to refrain from feeding visiting cats. Positive communications with residents resulted in regular contact with Rangers to assist in the trapping process to prevent out-of-control breeding.

Dogs in the Goodabinya and Warralong Communities received tick treatment on several occasions in 2020/2021 due to the increase in the number of dogs affected by the disease "E.canis". Ticks taken from the dogs were also tested by Veterinary Pathologists within the Department of Primary Industries and Regional Development. All results were negative.

Western Desert Communities

In 2020/2021, Rangers visited all Western Desert Communities for tick testing and treatment on canines for a disease called Ehrlichiosis. This is a tick-borne disease of dogs cause by infection with the bacteria Ehrlichia canis. E.canis occurs worldwide, particularly in tropical and subtropical regions. E.canis was detected in a number of domesticated dogs in the Halls Creek and Kununurra area in May 2020. This was the first detection of E.canis in Australia in dogs that were not imported.

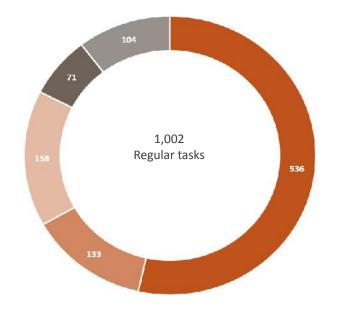
The visits to the communities were completed with the support of the Department of Primary Industries and Regional Development in an attempt to learn more about the disease and



subsequently reduce the spread in the Pilbara. Four positive results were found from Kiwirrkurra Community. These dogs were treated with "Nexgard".

Ranger tasks 2020 - 2021

Animal control	536
Fire	133
Litter	158
Vehicle & parking	71
Community safety etc	104
Total	1,002



Emergency Services

AWARE Grant - Local Emergency Management Arrangements

The Shire of East Pilbara was successful in obtaining AWARE funding (provided by DFES) for the 2021/2022 financial year for the purposes of updating its Local Emergency Management Arrangements.

Bushfire

A number of hazard reduction burns took place around the Marble Bar and Nullagine town sites. These burns provided strategic buffers in the event of a summer wildfire. Similar burns were not currently required around Newman due to the extensive number of suspiciously lit scrub fires that occur throughout the year.

Cyclones

Severe Tropical Cyclone Seroja was the only tropical cyclone in 2020/21 that impacted the coast of Western Australia. Fortunately, it did not impact the Pilbara Region.

Flood

| Nullagine - December 2020

Between 9th-12th of December 2020, Nullagine

0 0 000 0 000 00

experienced one of its most significant flooding events since 2006, receiving over 400mm of rain in 72 hours. The event impacted the Shire of East Pilbara, with Nullagine being the most severely impacted. Over \$1.5 million dollars worth of damage was caused in Nullagine, with the Aerodrome, Caravan Park, Depot, Gallop Hall, Gym and Telecommunications all being impacted.

DFES operational support was provided throughout the incident and the Shire of East

Pilbara Local Recovery Group was activated post incident.

Tourism

Nullagine

The 2020/2021 financial year total for Nullagine Caravan Park fee income was \$5,978.00.

On 19th November 2020, Nullagine Caravan Park was closed due to the passing of caretaker and



Cape Keraudren

- The nature based reserve provided year round camping for tourists and off-road enthusiasts
- The nature based reserve looked fantastic and tourists enjoyed the fine weather, beautiful scenery and fantastic fishing. Rangers ensured tourists complied with Shire of East Pilbara Local Laws and Policies.
- The yearly income for Cape Keraudren camping fees was \$213,187.61. This figure is the highest ever recorded at Cape Keraudren.

\$213,187 Cape Keraudren total income.





long-term Shire employee, Tracy Wild.

On the 10th December 2020, Nullagine experienced one of its worst flood events in recent history as catastrophic damage was caused to infrastructure in the town site. Recovery activities were still taking place at Nullagine Caravan Park as of the beginning of the 2021/2022 financial year, and it is expected to be back to full operating condition with a new caretaker by October 2022.

Community Safety

Graffiti removal

Graffiti continued to be prevalent around the Newman town site. Rangers regularly identified graffiti, reporting to both Police for investigation and the Shire depot staff for prompt removal. Graffiti hotspots were identified around the Capricorn Oval complex. Patrols of this area were increased by Rangers and WA Police.

Waste control

Rangers continued to work with Police, the Shire depot crew and waste removal contractors to identify and remove as much litter as possible from various parts of the Shire of East Pilbara.

Vandalism

There was a spate of vandalism and criminal damage in 2020/2021. Staff regularly supported WA Police by way of night patrols, reporting suspicious behaviour, erecting covert cameras in known hotspots, reviewing and supplying CCTV footage, and logging damage with the relevant Shire departments.

2020/21 2019/20



INFRINGEMENT INCOME

Bushfire (\$)	100	750
Dog (\$)	10,000	6,000
Litter (\$)	1,000	2,000
Parking (\$)	785	1,965
Cat (\$)	0	0
Total (\$)	11,885	10,715



COMMERCIAL SERVICES

The value of commodities extracted from the Shire totalled \$57.6 billion in 2020, and has 109 active iron ore mines. Mines within the Pilbara are the largest contributor of iron ore in Australia and contribute 20% of the global supply.



~\$442M

The construction value of building permits issued by the Shire of East Pilbara

345,455 Airport passengers

\$20.39M Total cost of awarded contracts

PLANNING AND BUILDING

\$442M construction value 30

planning applications

The Shire's planning and building projects optimise places to live, work and enjoy; thereby following our Build Environment strategic objective. The Shire seeks to pursue a balanced approach to development that protects amenity, preserves heritage and provides clarity to developers.

Development Activity

Development activity within the Shire remained steady with a similar number of approvals to previous years. Significant developments included East Newman Elders Village and Emergency Isolation Facilties for various Aboriginal communities. \$234,707

95 building permits approved

Home Based Business Activity

Home-based businesses within the Shire remained an important element of the local economy. The number of approved home based businesses changed very little in the 2020-21 financial year. Several new home businesses did commence during that time, however due to a notice issued by the Planning Minister, they were granted conditional exemption from requiring Planning Approval during the COVID-19 state of emergency.

Building

In 2020/21, we authorised the installation of 1,512 beds over 7 mining camps. We also authorised five 1-bed transportable dwellings to be used as isolation facilities for COVID-19 in various Aboriginal communities.

	New dwellings	Extensions, garages, pools etc.	Commercial & industrial	Demolition	Mining	Number of applications	Construction value (\$M)	Building income (\$1K)
2014-15	24	45	29	2	5	78	53.34	78.94
2015-16	0	16	16	4	2	40	14.59	34.17
2016-17	0	7	16	7	3	32	34.16	97.60
2017-18	2	31	21	6	4	64	90	153.12
2018-19	2	35	18	15	4	74	34.45	86.26
2019-20	2	21	18	11	12	80	136.38	213.01
2020-21	0	57	30	3	11	135	442.2	234.70

STRATEGIC PLANNING

Local Planning Strategy

The Shire's draft Local Planning Strategy was completely reviewed after a Public Notice was provided. The draft LPS, among other matters, proposed to include a new Tourist zone and consolidate new industrial zone areas across the Shire. The Shire received advice the DLPS was currently being considered for final approval by the Hon. Minister for Planning.

Industrial Land

The shortage of industrial land in the Shire continued to be a priority and an issue in Newman. In 2020/2021, Council approved the final Newman Airport Masterplan and appointed technical consultants to consider the progression of a previously identified 36ha of land for industrial land use. In April 2021, Council considered a scheme amendment to amend the "rural" zone at the site to a "Special Use" zone to accommodate industrial land use in the future under the provisions of the Planning and Development Act 2005. As previously advised, in order to progress planning at the site the Shire needed to prepare a Business Case and Servicing Report as a first step to justify development of the land. A high level Feasibility Study will be conducted by the Shire and will be further considered by Council having regard for its Capital Works Program and budget. In addition to this, the Shire was advised the State Government was considering extending the existing light industrial area to Welsh Drive and five existing crown lots in the current light industrial area were released to the private sector for development.

Newman Town Centre Strategy

Consultants Taylor Burrell prepared the Newman Town Centre Strategy. The Strategy consolidated all previous planning work that has been undertaken for town centre and identified pathways to continue improving the amenity of the area. Included in the Strategy were various recommendations for the continuation of actions to develop the land by proposing alternate land uses and higher densities to provide the private sector with future development opportunities.

Pardoo Beef Corporation

The Hon. Minister for Planning approved the Shire of East Pilbara Local Planning Scheme Amendment No.26 to amend a large area, approximately 5505Ha, of land identified as reserve in the Local Planning Scheme to a rural zone. The Proponent, Pardoo Beef Corporation, operates their farming business at the site which has historically been used for agriculture activities including grazing and more recently irrigated agriculture.

Economic Development and Tourism Strategy

Consultants are updating the Shire's Economic Development and Tourism Strategy with the aim to provide a strategic framework to support the sustainable development of the local and regional economy. This included the needs of the existing community, as well as to support opportunities to promote investment, business and Industry growth, liveability, local employment opportunities and a unique visitor experience within our Shire. We will achieve our vision through four strategic focus areas:

- Infrastructure and Towns
- Skills and Education
- Tourism
- Business support

The Strategy aligns with the Corporate Plan and sets out the priorities and actions to achieve it.

CONTRACTS AND PROCUREMENT

Our Contracts and Procurement department provides the Shire with confidence that we engage with service providers that best meet our project objectives. This key function supports our strategic priorities while ensuring that we meet regulatory and budgetory requirements.

The contracts and procurement department at the Shire of East Pilbara is responsible for:

- Business support
- Contract management
- Contractor management

Leases and Licences

The Shire of East Pilbara entered into new agreements with the following organisations:

- Ethnic Disability Advocacy Centre (EDAC)
- Newman Chamber of Commerce (NCCI)
- Newman Women's Shelter
- Newman Scouts
- Creating Communities

	Contracts Awarded (Millions)	RFTs	RFQs
2016-17	6.92	17	29
2017-18	8.69	14	27
2018-19	9.4	13	20
2019-20	9.32	11	36
2020-21	20.39	14	18

Leases and Licences

Memorandum of Understanding:

- BHP Billiton Iron Ore Air Quality Monitoring
- Building Inclusive Communities WA Inclusion Solutions
- Use of Shed at Kunawarritji Kunawarritji Community

Agreement:

- Newman Senior High School for senior school engagement program
- Healthway for Sponsorship Funding of 2021 Sporting Events in East Pilbara
- Bulk Claim Arrangement with North West Alliance for the Container Deposit Scheme
- Nintex for Promapping Software Subscription Letter of Engagement:
- Zenien for CCTV/Lighting consultation

RFx processes requested

14 Total number of RFTs

18 Total number of RFQs



PAGE 57

AIRPORTS

Our airports are key to the economic and social development of our region. The Shire of East Pilbara owns and operates Newman Airport, one of the busiest regional airports in Australia, as well as the airstrips at Marble Bar and Nullagine.



Newman Airport

It was a busy year at Newman Airport, with a consistent rate of aircraft operating into and out of Newman. The Shire-owned airports at Newman, Nullagine and Marble Bar provided support to the local community for a variety of services, to the mining industry and residents of our towns. All airports performed above expectations and we look forward to a busy 2021/2022.

Regular Public Transport (RPT) flights included those provided by Qantas (QF), Qantas Link, Virgin Australia (VA), Virgin Australia Regional Airlines and Aviair. Whilst these airlines also provided charter services, Alliance Airlines (AA) was the main charter operator who provided service to BHP during mine maintenance shutdowns at Whaleback, Eastern Ridge and Jimblebar.

Other aircraft movements experienced at Newman included light aircraft and helicopters operating from the General Aviation apron. The Royal Flying Doctor Service (RFDS) operated into Newman regularly, providing a much needed medical service to our region.

We also had several training operations from the Royal Australian Air Force (RAAF) into Newman, with the arrival of the C130 Hercules and F/A-18A/B Hornets.

With COVID-19 Government directions, it was mandatory to wear a facemask when inside the terminal. Passengers cooperated and followed these directions. Thank-you to BHP, who were supportive and educated their staff. There was also a mandatory electronic check in for anyone entering the terminal. QR codes were displayed throughout the terminal for passengers to scan.

Nullagine and Marble Bar Airport

Nullagine and Marble Bar provided a vital air service capability to their respective local communities. They were well maintained by the local Shire staff who are supported by maintenance staff from Newman. Both aerodromes had lights for night operations for the RFDS, and the runways catered for aircraft up to 30-seat aircrafts at Nullagine and nine-seat aircrafts at Marble Bar.

345,455 Total passengers **8,159** Total aircrafts

ENVIRONMENTAL HEALTH

Health and safety are key to the Shire's community wellbeing. The Shire's Environmental Health department meets the social and economic strategic objectives through overseeing standards and legislation. The department is committed to a safer, healthier future for our residents and visitors.

Regulatory Compliance and Control

Food safety management

Food premises inspections provided an opportunity to raise awareness on the importance of food safety practices to food business proprietors and staff to ensure the safety and suitability of food sold to the community. A total of 66 onsite food business assessments were carried out to verify compliance with applicable food safety standards.

Regulation of food and home businesses

More small business, including residential premises businesses, ran by both individuals and community groups continued to be registered. The Shire continued to provide guidance and proactive strategies to a number of residents to achieve compliance.

COVID-19

The Shire continued to play a supportive role to the State Government in implementing

requirements of emergency directives during the course of the pandemic. The Shire provided advice to local businesses and responded to concerns raised by members of the public such as those in relation to hygiene and mandatory contact registers.

During the year, Environmental Health Officers were authorised by the State Government to check the implementation of mandatory contact registers at local businesses where contact registers were required.

Dust

The Newman dust composition monitoring campaign report was released in December 2020 by the Department of Water and Environmental Regulation (DWER). This report outlined the findings of a 12-month dust monitoring campaign to assess the levels and composition of dust in Newman between July 2018 and July 2019, which was a collaborative effort between the Shire and DWER.

The Department of Health advised that the measured concentrations of metals and asbestos detected during the campaign did not represent a public health risk to the Newman community.

The report also highlighted there was a significant amount of dust in Newman. The Shire continued to work with DWER and the State Government in a whole-of-government approach to determine if there are human health risks associated with the inhalation of dust and any practicable measures that could be taken to reduce dust levels in Newman.



Environmental Health Protection

Mosquito Management Program

The Shire played a vital role in working to prevent mosquito-borne disease in our community. The team determined the likelihood of mosquitoborne diseases in all areas and facilitates' appropriate management strategies.

The Shire promoted the importance of prevention measures such as covering up, using repellent and cleaning up in an effort to reduce the incidence of mosquito borne diseases.

Arbovirus monitoring program

The arbovirus surveillance program was essential for predicting outbreaks of mosquito-borne viruses. The program allowed the Shire to warn residents and travellers throughout the State to take personal protective measures when required. The Shire's Facebook page was utilised as a quick and effective tool to notify the community in response to the detection of mosquito-borne disease.

Compliance Monitoring

Liquid Waste Disposal

The Environmental Health department ensured the wastewater did not pose a threat to the

health of both the public and the environment. The department processed 41 applications during the year to ensure that on-site effluent disposal systems are installed, operated and maintained in accordance with legislative requirements.

Events and trading

The Environmental Health Department also played a key role in assessing and approving small and large events that occurred in the Shire to ensure events could happen safely for the community to enjoy. The Shire issued 36 event approvals and 65 temporary trader's permits during the year. A large number of these trading permits were for temporary food stalls with the Shire following up on food safety requirements with stallholders and food vehicles at the events within the Shire.

Application type	Approvals
Septics	41
Food Business Registrations	17
Hair/Skin Penetration	4
Temporary Traders	65
Liquor Consumption	24
Public Event	36



MARTUMILI ARTISTS



Operating since 2006, Martumili Artists is an independently-funded Aboriginal Arts Centre representing Martu artists from seven communities across the East Pilbara: Newman (Parnpajinya), Nullagine (Irrungadji), Parnngurr, Jigalong, Punmu, Warralong and Kunawarritji. Martumili's base is within The East Pilbara Arts Centre (EPAC) which provides Martumili with purpose-built facilities from which to run their operations. There is studio and office space, plus a state-of-the-art Gallery space in which to display exhibitions and share their work with the wider community.

Martumili was established to support a strategic approach to the production, marketing and sale of art. The organisation currently has two main objectives:

- Give Martu people access to social, cultural and economic benefits through the production and equitable and ethical sale of works of art
- Support Martu culture, and the intergenerational transmission of cultural knowledge Martumili keeps a very busy schedule of fieldwork, workshops and skills development with artists and staff in Newman and across the six remote communities.

Martumili Artists continue to deliver a curated exhibition program in the Martumili Gallery, as well as participating in exhibitions, projects and industry events nationally and internationally.

1300

New artworks created 1853

Artworks sold 257 Artists engaged

27

Exhibitions, events, marketplaces

Highlights

Ngurra Means Home, Martumili Gallery, Newman

The Western Desert term 'ngurra' is hugely versatile in application. Broadly denoting birthplace and belonging, ngurra can refer to a body of water, a camp site, a large area





of Country, or even a modern house. People identify with their ngurra in terms of specific rights and responsibilities, and the possession of intimate knowledge of the physical and cultural properties of one's Country. This knowledge is traditionally passed intergenerationally through family connections. Country for Martu is full of memory; not just the memory of their own movement through it, but also of their family.

Pukurlpa (happy inside), Martumili Gallery, Newman

The activity of painting creates a safe space and gives opportunity for artists to gather and connect to each other, culture and Country. Through the practice of painting artists can recognise the value of their culture and take pride in what it represents creating happiness within- pukurlpa.

What Now?, The Goods Shed, Claremont, WA

What Now? featured emerging talent from Martumili Artists in Parnpajinya (Newman), one of Western Australia's most vibrant remote Aboriginal art centres. The exhibition was a collective celebration of the dynamic paintings and photography produced across the vast East Pilbara. It comprised bold new works created by the brightest Martu artists, informed by Country, empowered by culture and inspired by their



Above: Judith Anya Samson and Corban Clause Williams stand before their collaborative 'Kaalpakarti' painting, Newman 2020. **Top, Left:** Ignatius Hamzah Taylor works on the first layer of the collaborative Kintyre painting, Parnngurr 2020.

predecessors. 13 artists travelled to Perth for the exhibition and public program.

Songlines: Tracking the Seven Sisters, WA Museum, Perth, WA

The story of Songlines is compelling in scale and complexity and conveys an Aboriginal founding narrative using indigenous ways of passing on knowledge through the story of the Seven Sisters. The exhibition featured paintings, sculptures, ceramics and state-of-the-art multimedia showcasing the deserts of Martu and the Ngaanyatjarra and the Anangu Pitjantjatjara Yankunytjatjara people. Following the Perth showing, this NMA exhibition began a decadelong international tour.

Kintyre Canvas, Parnngurr

Martu Elders in Parnngurr instigated the creation of a 5m collaborative artwork depicting the Country of Karlamilyi. The story of the piece is about the importance of the Country that is currently zoned as a national park, and is a political rally against the ongoing Uranium mining occurring on the land. Elders have empowered the younger generation to carry on this strong message of protecting Country through art making and storytelling, and the canvas demonstrates the power that art has to document, educate and make change.

Waru Camp, White Gums, Parnngurr

Martumili Artists and KJ rangers held a collaborative Waru (fire) camp, in Karlamilyi National Park. Over 40 artists and rangers were in attendance, talking all things fire management. The artworks produced will form a Waru exhibition, due to open at the Martumili Gallery 2022.

Martumili Christmas Sale, Martumili Gallery, Newman

Martumili's annual Christmas Sale at the East Pilbara Arts Centre celebrated Martu art and culture with a fun opening event, discounted artwork and online sale. 2020 saw the Wild Dingo Band rocking the crowd with Martu music, and the biggest sales ever.

INFRASTRUCTURE SERVICES



PAGE 62

	Budget
RURAL ROADS	
Marble Bar Woodstock Road	\$281,600
Goldsworthy Road	\$440,000
Woodie Woodie Road	\$300,000
Hillside Marble Bar Road	\$659,682
Muccan Shay Gap Road	\$300,000
Warrawagine Road	\$600,000
Skull Springs Road	\$500,000
Total	\$3,081,282
ABORIGINAL ACCESS ROADS	
Kiwirrkurra Access Road	\$613,900
Punmu Access Road	\$616,800
Talawana Track	\$180,000
Kunawarritji Road	\$746,800
Desert Road	\$540,000
Jigalong Road	\$165,000
Total	\$2,862,500

As Australia's largest Shire, the East Pilbara maintains a vast road network extending from Cape Keraudren through to the Northern Territory border. Due to our outback location it is no surprise that the length of our unsealed roads vastly outweighs those of our sealed roads.

3,158 kilometres of unsealed roads

140 kilometres of sealed roads

\$1,109,755

The maintenance grading expenditure for the 2020/2021 financial year.

PAGE 63

INFRASTRUCTURE & TECHNICAL SERVICES

The Infrastructure and Rural Services department supports our environment, built and social strategic objectives. Divided into two service teams - Newman and Rural Services - the departments keep our public infrastructure and community spaces clean and safe.

Newman

The Infrastructure Services directorate in Newman was responsible for the ongoing operations and maintenance of parks, footpaths, kerbs, fencing, playgrounds, drains, roads, gardens, trees, verges, signage, tanks, irrigation, solar lighting, and bins. This area also assisted with project delivery and operated the Newman Wastewater Treatment Plant and distribution network that provides irrigation for many of the parks and ovals in town.

Additional responsibilities extended to providing the on ground assistance to the events team for the calendar of events, management of the Newman Depot and working collaboratively with the Projects and Waste Services departments for effective delivery of projects and operations within Newman.

Rural Services

This area was responsible for the town site maintenance, waste kerbside collection and rubbish tips in Marble Bar and Nullagine, including the operation of the respective works depots. This area also managed the plant replacement program for the Shire as well as the overall management of rural roads.

Management includes road surveillance and assessment activities relating to road conditions following significant weather events, heavy vehicle access requests to the Shire's road network, road access requests and issues relating to the mining industry, pastoralists and road access to remote Aboriginal Communities.

The Shire maintained a road network comprising of approximately 3,158km of unsealed roads and 140km of sealed roads. The road network extends from Cape Keraudren (north of Port Hedland) through to the Northern Territory border.

The Shire's road network was maintained by a small dedicated team comprising of a maintenance crew responsible for the operation of four maintenance graders servicing the Shire's extensive remote road network and a contract construction crew responsible for the renewal and upgrade of Shire's rural road network. Both crews operated out of fully functional modern self-contained camps and were able to service Shire's entire remote network.

Shire's maintenance grading program focused on high priority roads servicing Marble Bar and Nullagine as well as Aboriginal Communities to minor access roads servicing pastoral leases and mining tenements. The maintenance graders operate within set perimeters and area boundaries ensuring a continuous coverage is achieved. Contract graders were utilised to conduct maintenance grading operations in remote areas servicing the access roads to the Communities of Punmu, Kunawarritji and Kiwirrkurra. The maintenance grading expenditure for the 2020/2021 financial year was \$1,109,755.

PROJECTS AND ASSETS

Projects and assets play a major role in the planning, maintenance and construction services for the Shire.

The projects and assets department at the Shire is responsible for:

- Asset management
- Building management
- Property management
- Project management
- Reviewing development applications

Projects

The Projects team were responsible for the delivery and handover of all infrastructure related Capital projects. Some of the significant projects the Projects and Assets team delivered within the 2020/2021 financial year included:

- Construction of the Yurlu Caravan Park, Newman - to open in 2021/2022 financial year.
- Construction and installation of a playground and shade shelter in Nullagine.
- Repairs to Nullagine infrastructure following the December 2020 flooding.
- Construction and installation of two players shelters and a coach/ timekeeper's shelter at Capricorn Oval.
- Ablutions installed at the Nullagine Volunteer Bushfire Brigade.
- The Reverse Osmosis Project for Cape Keraudren won Best Public Works Project Under \$2m (Regional) and Excellence in Innovation (Regional) in the IPWEA WA Awards.

Assets

The assets team were responsible for the long term planning of the Shire's infrastructure assets, balancing levels of service, cost and risk. The building assets team helped maintain the Shire's building and housing assets through the contract management of construction services, to ensure compliance with current regulations and provide functional, clean, well maintained facilities for public and staff use.

The assets team were also responsible for the engineering review of Development Applications to ensure new public developments fit within the Shire's existing policies and relevant standards.

\$1,423,167

Approximate total spent on maintenance to housing

\$865,733

Approximate total spent on maintenance to public buildings

\$303,017,000

Approximate value of capital assets

279

Approximate recorded public maintenance requests

WASTE SERVICES

29.72 tonnes of kerbside recycling was recycled in May and June 2021

9,527,550 litres of liquid waste accepted

29,246 tonnes of landfill waste accepted

624,716.78 kilolitres of wastewater treated

The Waste Services area was responsible for ensuring effective and efficient management of waste assets and service delivery in Newman, and providing strategic advice and support to Marble Bar and Nullagine. This included kerbside waste and recycling collections in Newman; community recycling hubs; the Newman Waste Management Facility which encompassed the East Pilbara Refund Point, a recycling transfer station, and liquid waste facility; and the Newman Wastewater Treatment Plant.

Waste Services' focus was on reducing waste sent to landfill through initiatives that increase resource recovery and align the Shire with the State Government's Waste Avoidance and Recovery goals for 2030.

The Newman Wastewater Treatment Plant's incoming wastewater volume increased over the last reporting period, putting additional strain on the plant, which had been managed by improved operational practices and minor system upgrades. The development of the preliminary design continued, with the detailed design and construction to commence in the 2021/2022 financial year. In the interim, it is expected the plant will continue to achieve sufficient treatment for the effluent to be utilised for irrigation in the Newman Recycled Water Network. Additionally, redundancy treatment processes are being explored to ensure the plant can continue to treat wastewater should an existing component fail.

Waste disposal at the Newman Waste Management Facility increased in comparison to previous years. However, the commencement of kerbside and E-Waste recycling, and the establishment of the East Pilbara Refund point has led to an increase in the amount of materials diverted from landfill.

The Newman Liquid Waste Facility intake was maintained at a daily limit of 20kL due to the facility's current treatment capacity. The detailed design of the facility upgrade was nearing completion with the construction to commence in the 2021/2022 financial year. The upgrade will ensure the facility complies with all license requirements while maximising revenue for the Shire by dramatically increasing the facility's treatment capacity.



- Renaming Newman Refuse Site to Newman Waste Management Facility to encompass the recovery services provided.
- Reducing kerbside recycling contamination rates low enough to begin recycling through a Material Recovery Facility. Contamination rates dropped from 80% to 7% due to recycling education initiatives including school incursions, frequent communications using the WA State Government's WasteSorted and GREAT Sort education materials and a Bin Tagging program funded by the WA State Government Waste Authority. By keeping contamination rates low, the Shire will divert about 260 tonnes of materials from landfill every year.
- Began the East Pilbara Refund Point at the Newman Waste Management Facility in October 2020. About 1.4 million containers were deposited to the refund point within the 2020/21 period. The program has injected over \$140,000 back into the community with approximately \$14,000 donated to local community groups and charities.
- The Shire received a WasteSorted e-waste grant from the Western Australian Government's New Industries Fund to install free community recycling hubs and a larger recycling station in Newman. The community recycling hubs accept batteries, small e-waste, printer cartridges, and mobile phones and are located at the Shire libraries, Newman and Marble Bar administration building and the East Pilbara Refund Point. The recycling station is located at the Newman Waste Management Facility and accepts glasses and hearing aids, textiles, small e-waste, mobile phones, computers, household batteries, TVs and empty aerosol cans. The Shire has partnered with a Pilbara-based Aboriginal Business for the re-use, repairing and recycling of the items collected.

Container type	Total containers refunded at the East Pilbara Refund Point in 2020/2021
Aluminium	670,8080
Glass bottles	318,142
Clear plastic bottles	329,464
Coloured plastic bottles	17,881
High-density polyethylene plastic bottles	6,447
Liquid paper board cartons	11,647
Steel cans	306
Other (pouches)	176
Total	1,354,871

- Received a Waste Authority grant to develop Waste Education materials with Martu Wangka translations including a Waste and Recycling Guide, posters and videos.
- Received a Keep Australia Beautiful Community Litter Grant to implement the East Pilbara Bin Art project. The Shire worked with primary schools across the East Pilbara, including South Newman, Newman, Marble Bar and Nullagine Primary Schools to design bin stickers that spread messages that promote keeping their towns and environment clean by not littering and picking up rubbish. The artworks selected by Council are now installed on residential bins across all three towns to highlight the anti-littering values of the local community.

CORPORATE SERVICES



\$48.3M Operational expenses

100 FULL TIME STAFF Total employee numbers are almost 200, including casual employees

17,734 Records captured



GOVERNANCE & STATUTORY COMPLIANCE

The Shire of East Pilbara is required by the Local Government Act 1995 to report on certain governance matters.

Corporate Business Plan

An annual review of the 2018-22 Corporate Business Plan was undertaken for 2020/21 pursuant to regulation 19DA(4) of the Local Government (Administration) Regulations 1996. There were no significant modifications made to the Corporate Business Plan.

Competitive Neutrality

It is the Shire's responsibility to determine whether it is engaged in "significant business activities" within the context of its operations and therefore whether it is required to apply the competitive neutrality principles. Local Government is only required to implement the above principles to the extent that the benefits to be realised from implementation outweigh the costs in respect of individual business activities exceeding an annual income of \$500,000. Within these criteria, the Shire has identified the following business activities:

- Newman Airport Operations
- Liquid Waste Disposal and Newman Landfill.

The public benefit tests for these activities confirm that competitive advantages and disadvantages existed in each of these activities and it was beneficial to the local community to continue the operational subsidies to enable the service to be maintained in the future.

Official Conduct Report

Section 5.121 of the Local Government Act 1995 ("the Act") requires the Shire to report on the number, if any complaints that result in a finding under section 5.110(2)(a) of the Act, that a minor breach as occurred. The Shire receive no such complaints during the 2020/21 financial year.

Freedom of Information

The *Freedom of Information Act 1992* gives the public a right to access documents held by the Shire of East Pilbara, subject to the exemptions in the Act.



BUSINESS SYSTEMS

Information is an important resource that underpins the key functions and decision-making processes of a Local Government. The way information is managed, including the technology used to support it, is therefore central to Local Government's business practices.

Information & Communication Technology (ICT)

Information and Communication Technology underpins all aspects of the Shire of East Pilbara's work. It is integral to the delivery of Local Government services: from the provision of information and advice, to providing better analysis of environmental, demographic and social change.

In 2020/2021, the ICT team began plans to engage the services of ES2 as our new managed service provider starting the next financial year. This in conjunction with the internal ICT team expanding from 2 FTE to 3.5 FTE, including a new role - Manager IT & Systems, brings the teams combined IT industry experience to over 50 years. It is anticipated that the level of service provided by the ICT team to the Shire of East Pilbara will continue to increase as time goes on.

The ICT team continued to work towards implementing digital change throughout the systems used by the Shire of East Pilbara. We actively sought to ensure old hardware was replaced and connectivity between sites as well as to the internet is robust. Having an increased capability for staff to work from home and work in a manner replicating as close as possible their in office work environment is something that will be targeted throughout 2021/2022. Business Continuity and ensuring Shire of East Pilbara system uptime is also a project that will be of great benefit to the users of our systems.

Part of this also involves hardening of our backup and restore procedures with the intention to have not only local backups but offsite backups, in the cloud, and the ability to failover our systems to datacenters outside of Newman.

Records Management

The Shire of East Pilbara was committed to the reliable and systematic management of government records, in accordance with legislative requirements and best practice standards. The Shire's current record-keeping plan, RKP 2018028, was submitted to the State Records Office and subsequently approved on 12 December 2019. In accordance with the State Records Act 2000, the plan is to be reviewed within the next five years and submitted to the State Records Office by 12 December 2024.

Reviews of the record keeping training program was regularly conducted and adjusted to accommodate changes within the work environment. The Shire developed a training program to help ensure compliance and accuracy in documenting business activity. All new employees were required to undertake mandatory records management induction training which was customised and delivered to suit employee needs with emphasis on continued support. Internal reference guides and newsletters were periodically distributed internally informing all staff of their record keeping responsibilities and legal obligations.

The Shire was committed to continuous improvement and in 2021/2022, be implementing a service area improvement initiative to ensure recordkeeping practices are continually reviewed, and developed to improve efficiency, reliability and meet new requirements.

17,734 Records captured in 2020/2021

HUMAN RESOURCES People and Culture at the Shire

The Shire of East Pilbara invests in a number of initiatives to ensure our employees have the skills and experience to deliver all the Shire services.

CAMMS Talent – Performance Appraisals

Over the course of 2020/2021, the Shire continued to utilise CAMMS PES through which Employees and Managers undertook their Annual and Probationary Performance Review Process. It was highly adapted to meet Shire needs.

The CAMMS PES system encouraged a meaningful communication process between an Employee and Manager, with the employee to self-assess along with the evaluation of an Employee's performance against agreed Objectives and Key Performance Indicators.

Recruitment and Onboarding

The Shire began the early stages of setting up and implementing an electronic recruiting and onboarding Pulse System. It is slated to roll out in 2022. The new system will allow for easier access by applicants to documents and information relating to their employment as well as take some of the overhead off the Human Resources Team to provide this information as well as streamline Recruitment, Selection and Appointment Processes.

Training and Development

The Shire contributed considerable resources towards the ongoing training and development

of its Employees. It continued to provide support to its Employees in undertaking post-graduate studies, participation in leadership professional development programs and attendance at conferences. The Shire supported the Young Professionals Programme for identified Employees in Local Government.

To complement the online Performance Appraisal Process, the Shire used a cloudbased Training Needs Analysis Matrix, which allowed for the capture of role mandated essential training, workplace goals and further learning and development of all Employees. Ensuring compliance with legislative and policy requirements facilitates employees to maintain and have modern, current knowledge, capabilities and skills.

Cultural Awareness Training

The Shire was committed to providing opportunities for Employees to learn about the local Aboriginal culture and obtain a greater awareness and knowledge of the Martu people. We have engaged Kanyirninpa Jukurrpa (KJ's) to provide the Cultural Awareness Program, which focuses on the local Martu people, their history, culture and society. The Shire's aim was for all Employees to attend and participate in this training within 6 months of commencing employment.

Salary Range (\$ per annum)	Total
100,000 - 110,000	3
110,000 - 120,000	7
120,000 - 130,000	1
130,000 - 140,000	3
140,000 - 150,000	2
150,000 - 160,000	1
160,000 - 170,000	0
170,000 - 180,000	3
180,000 - 190,000	1
190,000 - 200,000	0
200,000 - 210,000	1
210,000 - 220,000	0
220,000 - 230,000	0
230,000 - 240,000	0
240,000 - 250,000	1
Total	23

Above: regulation 19B of the Local Government Regulations 1996 requires the reporting of the number of employees within the Shire of East Pilbara with an annual salary of \$100,000 or more.

100 Employees

38.17 Median age of workforce

52% Employees 0-2 years service



FINANCIAL REPORT



PAGE 74





CONTENTS





Annual Financial Statement Table of Contents

SHIRE OF EAST PILBARA

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2021

TABLE OF CONTENTS

Statement by Chief Executive Officer	2
Statement of Comprehensive Income by Nature or Type	3
Statement of Comprehensive Income by Program	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Rate Setting Statement	8
Index of Notes to the Financial Report	9
Independent Auditor's Report	59

COMMUNITY VISION

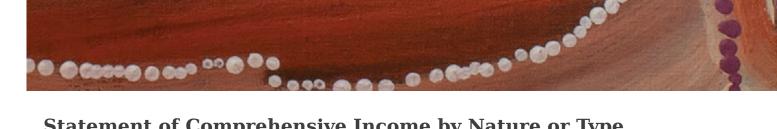
A diverse community thriving in a vast landscape that offers a world of opportunity and rich heritage and culture.

Principal place of business: Cnr Kalgan & Newman Drive Newman WA 6753



Statement by the Chief Executive Officer

SHIRE OF EAST PILBARA FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 Local Government Act 1995 Local Government (Financial Management) Regulations 1996 STATEMENT BY CHIEF EXECUTIVE OFFICER The attached financial report of the Shire of East Pilbara for the financial year ended 30 June 2021 is based on proper accounts and records to present fairly the financial position of the Shire of East Pilbara at 30 June 2021 and the results of the operations for the financial year then ended in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. Signed on the Ma day of 2022 Chief Executive Officer Steven Harding Name of Chief Executive Officer 12



Statement of Comprehensive Income by Nature or Type

SHIRE OF EAST PILBARA STATEMENT OF COMPREHENSIVE INCOME BY NATURE OR TYPE FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	2021 Actual	2021 Budget	Restated* 2020 Actual
-		\$	s	\$
Revenue				
Rates	26(a)	14,327,704	13,963,600	13,396,215
Operating grants, subsidies and contributions	2(a)	5.849,232	5,525,800	5,650,891
Fees and charges	2(a)	21,691,386	21,073,400	20,946,714
Interest earnings	2(a)	447,855	570,700	768,492
Other revenue	2(a)	1,464,720	957,700	845,146
	10000	43,780,897	42,091,200	41,607,458
Expenses				
Employee costs		(13,297,414)	(13,907,400)	(12,805,990)
Materials and contracts		(13,980,130)	(17,760,800)	(12,394,268)
Utility charges		(1,722,437)	(1,663,600)	(1,884,932)
Depreciation on non-current assets	11(c)	(17,671,266)	(16,013,200)	(17,169,812)
Interest expenses	2(b)	(170,308)	(310,600)	(261,321)
Insurance expenses		(1,007,578)	(923,100)	(1,024,568)
Other expenditure		(1,461,106)	(733,200)	(1,089,274)
		(49,310,239)	(51,311,900)	(46,630,165)
		(5,529,342)	(9,220,700)	(5,022,707)
Non-operating grants, subsidies and contributions	2(a)	7,262,953	9,189,400	5,235,309
Profit on asset disposals	11(a)	104,147	33,600	100,687
(Loss) on asset disposals	11(a)	(402,571)	(35,500)	(430,762)
		6,964,529	9,187,500	4,905,234
Net result for the period	1	1,435,187	(33,200)	(117,473)
Other comprehensive income/ (loss)				
Items that will not be reclassified subsequently to profit or loss				
Changes in asset revaluation surplus	13	(10,939,158)	0	0
Total other comprehensive income/ (loss) for the period		(10,939,158)	0	0
Total comprehensive income / (loss) for the period		(9,503,971)	(33,200)	(117,473)

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



Statement of Comprehensive Income by Program

SHIRE OF EAST PILBARA STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE YEAR ENDED 30 JUNE 2021

		2021	2021	Restated* 2020
	NOTE	Actual	Budget	Actual
P	5(-)	\$	\$	\$
Revenue	2(a)	101 600	100 000	103 030
Governance General purpose funding		131,530 16,983,281	108,800	193,039 15,899,905
Law, order, public safety		45,968	95,800	115.097
Health		40,116	86,800	85.600
Education and welfare		81,440	10,500	90,866
Housing		394,377	301,600	335,620
Community amenities		5,126,446	5,891,100	5,104,087
Recreation and culture		2,176,969	2,180,900	2,086,859
Transport		16,975,345	15,441,600	16,357,847
Economic services		958,605	1,651,300	815,362
Other property and services		866,820	210,200	523,176
		43,780,897	42,091,200	41,607,458
Expenses	2(b)			
Governance		681,372	(700,200)	(272,730)
General purpose funding		(563,499)	(385,400)	(397,600)
Law, order, public safety Health		(1,575,707)	(1,262,300)	(1,498,462)
Education and welfare		(443,594) (2,331,539)	(540,200) (2.518,900)	(514,690) (2.288,243)
Housing		(944,912)	(703,600)	(1,173,484)
Community amenities		(6,329,974)	(5,711,900)	(5,719,995)
Recreation and culture		(11,742,829)	(12,903,300)	(10.856.847)
Transport		(21,652,724)	(22,330,200)	(20,766,820)
Economic services		(1,876,126)	(2,546,600)	(1,832,007)
Other property and services		(2,360,399)	(1,398,700)	(1,047,966)
		(49,139,931)	(51,001,300)	(46,368,844)
Finance Costs	2(b)			
Governance		0	0	(3,614)
Housing		(64,864)	(77,700)	(88,130)
Community amenities		(83,405)	(210,900)	(108,205)
Recreation and culture		(151)	(22.000)	(1,411)
Transport		(21,888) (170,308)	(22,000) (310,600)	(59,961) (261,321)
		(5,529,342)	(9,220,700)	(5,022,707)
Man another sector substitute and substitutions	2/-1	7.262.953	0 100 100	5.235.309
Non-operating grants, subsidies and contributions Profit on disposal of assets	2(a) 11(a)	104,147	9,189,400 33,600	100.687
(Loss) on disposal of assets	11(a)	(402,571)	(35,500)	(430,762)
(read) on dispose of basels	i ilaj	6,964,529	9,187,500	4,905,234
Net result for the period		1,435,187	(33,200)	(117,473)
Other comprehensive income/ (loss)				
Items that will not be reclassified subsequently to profit or loss Changes in asset revaluation surplus	13	(10,939,158)	0	0
	13	a deservation of the	2	12-12
Total other comprehensive income/ (loss) for the period		(10,939,158)	0	0
Total comprehensive income /(loss) for the period		(9,503,971)	(33,200)	(117,473)

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



Statement of Financial Postition

SHIRE OF EAST PILBARA STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

			2020	1 July 2019
	NOTE	2021	Restated*	Restated*
		\$	\$	\$
CURRENT ASSETS				
Cash and cash equivalents	3	47,848,122	48,219,955	27,596,044
Trade and other receivables	6	3,581,371	2,868,691	3,812,022
Other financial assets	5(a)	19,951,682	11,461,978	20,943,296
Inventories	7	95,483	69,830	124,599
Other assets	8	400,292	430,705	322,388
Right-of-use assets	12(a)	0	28,464	0
TOTAL CURRENT ASSETS		71,876,950	63,079,623	52,798,349
NON-CURRENT ASSETS				
Trade and other receivables	6	8,420	5,535	4,097
Other financial assets	5(b)	92,259	89,027	87,586
Property, plant and equipment	9	69,399,632	81,587,509	83,212,968
Infrastructure	10	226,706,458	231,430,591	220,935,150
TOTAL NON-CURRENT ASSETS		296,206,769	313,112,662	304,239,801
TOTAL ASSETS	-	368,083,719	376, 192, 285	357,038,150
CURRENT LIABILITIES				
Trade and other payables	14	5,682,920	5,720,739	3,333,189
Other liabilities	15	3,524,216	1,176,451	228,395
Lease liabilities	16(a)	0	27,489	0
Borrowings	17(a)	466,132	937,917	1,003,337
Employee related provisions	18	1,172,391	1,326,800	1,181,636
TOTAL CURRENT LIABILITIES		10,845,659	9,189,396	5,746,557
NON-CURRENT LIABILITIES				
Borrowings	17(a)	2,393,112	2,859,245	3,797,161
Employee related provisions	18	206,840	141,381	156,110
Other provisions	19	16,921,230	16,781,414	0
TOTAL NON-CURRENT LIABILITIES		19,521,182	19,782,040	3,953,271
TOTAL LIABILITIES		30,366,841	28,971,436	9,699,828
NET ASSETS	- 1	337,716,878	347,220,849	347,338,322
EQUITY				
Retained surplus		159,103,801	164,390,342	171,803,301
Reserves - cash/financial asset backed	4	58,051,748	51,330,020	44,034,534
	13	120,561,329	131,500,487	131,500,487
Revaluation surplus	1.0			

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



Statement of Changes in Equity

SHIRE OF EAST PILBARA STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021

	NOTE	RETAINED	RESERVES CASH/FINANCIAL ASSET BACKED	REVALUATION SURPLUS	TOTAL
		\$	5	\$	\$
Balance as at 1 July 2019		165,220, <mark>3</mark> 87	44,034,534	131,500,487	340,755,408
Correction of error Restated balance at the beginning of	29	6,582,914	0	0	6,582,914
the financial year		171,803,301	44,034 <mark>,53</mark> 4	131,500,487	347,338,322
Comprehensive income/ (loss) Net result for the period		(117,473)	0	0	(117,473)
Total comprehensive income (loss)		(117,473)	0	0	(117,473)
Transfers from reserves	4	6,618,942	(6,618,942)	0	0
Transfers to reserves	4	(13,914,428)	13,914,428	0	0
Balance as at 30 June 2020	52	164,390,342	51,330,020	131,500,487	347,220,849
Comprehensive income / (loss)					
Net result for the period		1,435,187	0	0	1,435,187
Other comprehensive income / (loss)		0	0	(10,939,158)	(10,939,158)
Total comprehensive income / (loss)	-	1,435,187	0	(10,939,158)	(9,503,971)
Transfers from reserves	4	2,571,553	(2,571,553)	0	0
Transfers to reserves	4	(9,293,281)	9,293,281	0	0
Balance as at 30 June 2021	1	159,103,801	58,051,748	120,561,329	337,716,878

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.

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Statement of Cash Flows

SHIRE OF EAST PILBARA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2021

	2021	2021	2020
NOTE	Actual		Actual
	\$	\$	S
			12,903,362
			8,234,919
		100000000000000000000000000000000000000	20,946,714
		141.44	768,492
	100 CO 8 CO 8		2,011,987
	CONTRACTOR OF THE OWNER WATER OF THE OWNER.	the second se	843,705
	45,462,223	44,817,658	45,709,179
	(13,323,189)	(13,746,667)	(12,600,920)
	(14,090,946)	(21,302,540)	(10,100,226)
	(1,722,437)	(1,663,600)	(1,884,932)
	(176,638)	(344,645)	(268,613)
	(1,007,578)	(923,100)	(1,024,568)
	(2,419,842)	(1,400,000)	(2,240,596)
	(1,461,106)	(733,200)	(1,089,275)
1	(34,201,736)	(40,113,752)	(29,209,130)
	Menterstreet.	1000000000000	05-09-00-010
20	11,260,487	4,703,906	16,500,049
	(8,489,704)	0	0
9(a)	(4,564,900)	(5,064,000)	(4,409,685)
10(a)	(7,643,947)	(18,863,600)	(5,358,809)
20	9,794,397	9,189,400	5,235,309
	(0	0	9,481,318
5	(3.232)	0	0
11(a)	240,473	233.000	247,944
0.977	20210103	10.000	122.05
1	(10,666,913)	(14,505,200)	5,196,077
17(b)	(937,918)	(1,209,500)	(1,003,336)
16(b)	(27,489)	0	(68,879)
	0	4,700,000	0
1111			
1	(965,407)	3,490,500	(1,072,215)
	(371,833)	(6,310,794)	20,623,911
	48,219,955	59,665,355	27,596,044
	9(a) 10(a) 20 s 11(a)	NOTE Actual \$ 14,310,598 5,289,415 21,691,386 247,855 2,258,249 1,464,720 45,462,223 (13,323,189) (14,090,946) (1,722,437) (176,638) (1,007,578) (2,419,842) (1,461,106) (34,201,736) 20 11,260,487 9(a) (4,564,900) 10(a) (7,643,947) 20 9,794,397 0 (3,232) 111(a) 240,473 (10,666,913) (10,666,913) 17(b) (937,918) 16(b) (27,489) 17(b) (965,407) (371,833) (371,833)	NOTE Actual Budget \$ \$ \$ 14,310,598 15,533,838 5,289,415 5,281,499 21,691,386 21,073,400 447,855 570,700 2,258,249 1,400,521 1,464,720 957,700 2,258,249 1,400,521 1,464,720 957,700 45,462,223 44,817,658 (13,323,189) (13,746,667) (14,090,946) (21,302,540) (1,722,437) (1,663,600) (17,6,638) (344,645) (1007,578) (923,100) (2,419,842) (1,400,000) (1,461,106) (733,200) (34,201,736) (40,113,752) 20 11,260,487 4,703,906 9(a) (4,564,900) (5,064,000) (5,064,000) (5,064,000) 10(a) (7,643,947) (18,863,600) 9 9,189,400 0 0 0 s (3,232) 0 0 11(a) 240,473 233,000 0 11(a) 240,473 233,000 0 0 0 0

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This statement is to be read in conjunction with the accompanying notes.



Rate Setting Statement

SHIRE OF EAST PILBARA RATE SETTING STATEMENT FOR THE YEAR ENDED 30 JUNE 2021

				Restated*
	NOTE	2021 Actual	2021 Budget	2020 Actual
	NOTE	s	S	S
OPERATING ACTIVITIES				
Net current assets at start of financial year - surplus/(deficit)	27 (b)	3,497,149	5,227,957	4,020,594
		3,497,149	5,227,957	4,020,594
Revenue from operating activities (excluding rates)				
Governance		131,530	116,800	193,039
General purpose funding		2,655,577	2,149,000	2,503,690
Law, order, public safety		59,364	98,500	146,784
Health		40,116	86,800	122,657
Education and welfare		81,440	10,500	90,866
Housing		394,377	301,600	335,620
Community amenities		5,126,446	5,893,100	5,104,087
Recreation and culture		2,185,005	2,183,600	2,086,859
Transport		17,058,060	15,459,800	16,376,308
Economic services		958,605	1,651,300	815,362
Other property and services		866,820	210,200	536,658
Expanditure from operating activities		29,557,340	28,161,200	28,311,930
Expenditure from operating activities Governance		659,454	(700,200)	(287.865
Governance General purpose funding		(563,499)	(385,400)	(397,600
Law, order, public safety		(1,581,371)	(1.262,300)	(1,558,912
Health		(443,594)		1. 1. C. 1. C.
Education and welfare		(2,340,868)	(540,200) (2,518,900)	(514,690 (2,288,243
Housing		(1.009,776)	(781,300)	(1,414,830
Community amenities		(6.506,243)	(5,922,800)	(5,958,168
Recreation and culture		(11,859,106)	(12,903,300)	(10.871.337
Transport		(21,695,713)	(22,387,700)	(20,845,272
Economic services		(2.011.695)	(2,546,600)	(1,876,044
Other property and services		(2,360,399)	(1,398,700)	(1,047,966
ourse property and services	1	(49,712,810)	(51,347,400)	(47,060,927
Non-cash amounts excluded from operating activities	27(a)	18,168,848	14,793,235	17,482,279
Amount attributable to operating activities	2.7(0)	1,510,527	(3,165,008)	2,753,876
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions	2(a)	7,262,953	9,189,400	5,235,309
Proceeds from disposal of assets	11(a)	240,473	233,000	247,944
Purchase of property, plant and equipment	9(a)	(4,564,900)	(5.064,000)	(4,409,685
Purchase and construction of infrastructure	10(a)	(7,643,947)	(18,863,600)	(5,358,809)
Amount attributable to investing activities		(4,705,421)	(14,505,200)	(4,285,241
FINANCING ACTIVITIES				
Repayment of borrowings	17(b)	(937,918)	(1,209,500)	(1,003,336
Proceeds from borrowings	17(b)	0	4,700,000	(
Payments for principal portion of lease liabilities	16(b)	(27,489)	0	(68,879
Transfers to reserves (restricted assets)	4	(9,293,281)	(2,890,800)	(13,914,428
Transfers from reserves (restricted assets)	4	2,571,553	3,183,600	6,618,942
Amount attributable to financing activities		(7,687,135)	3,783,300	(8,367,701
Surplus/(deficit) before imposition of general rates		(10,882,029)	(13,886,908)	(9,899,066
Total amount raised from general rates	26(a)	14,327,704	13,963,600	13,396,215
Surplus/(deficit) after imposition of general rates	27(b)	3,445,675	76,692	3,497,149

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

This statement is to be read in conjunction with the accompanying notes.



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PAGE 84

Index of Notes to the Financial Report

SHIRE OF EAST PILBARA INDEX OF NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Note 1	Basis of Preparation	10
Note 2	Revenue and Expenses	11
Note 3	Cash and Cash Equivalents	15
Note 4	Reserves - Cash/ Financial Asset backed	16
Note 5	Other Financial Assets	17
Note 6	Trade and Other Receivables	18
Note 7	Inventories	19
Note 8	Other Assets	20
Note 9	Property, Plant and Equipment	21
Note 10	Infrastructure	23
Note 11	Fixed Assets	25
Note 12	Leases	28
Note 13	Revaluation Surplus	29
Note 14	Trade and Other Payables	30
Note 15	Other Liabilities	31
Note 16	Lease Liabilities	32
Note 17	Information on Borrowings	33
Note 18	Employee Related Provisions	35
Note 19	Other Provisions	36
Note 20	Notes to the Statement of Cash Flows	37
Note 21	Total Assets Classified by Function and Activity	38
Note 22	Contingent Liabilities	38
Note 23	Capital Commitments	39
Note 24	Elected Members Remuneration	40
Note 25	Related Party Transactions	42
Note 26	Rating Information	43
Note 27	Rate Setting Statement Information	46
Note 28	Financial Risk Management	47
Note 29	Correction of Error	52
Note 30	Trust Funds	55
Note 31	Other Significant Accounting Policies	56
Note 32	Activities/Programs	57
Note 33	Financial Ratios	58

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

1. BASIS OF PREPARATION

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the Local Government Act 1995 and accompanying regulations.

The Local Government Act 1995 and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The Local Government (Financial Management) Regulations 1996 specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the at fair value of selected non-current assets, financial assets and

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 30 to these financial statements.

INITIAL APPLICATION OF ACCOUNTING STANDARDS

During the current year, the Shire adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These water

- AASB 1059 Service Concession Arrangements: Grantors - AASE 2018-7 Amendments to Australian Accounting

The adoption of these standards had no material impact on the financial report.

NEW ACCOUNTING STANDARDS FOR APPLICATION IN FUTURE YEARS

The following new accounting standards will have application to local government in future years

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates

It is not expected these standards will have an impact on the financial report.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- Employee expenses
- Depreciation expenses
- + Other expenses
- · Other financial assets
- Trade and other receivables
- · Property, Plant and Equipment
- Infrastructure
- · Right-of-use assets
- Lease liabilities
- · Borrowing liabilities · Provisions
- · Other liabilities



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES

REVENUE RECOGNISION POLICY

Recognition of revenue is dependent on the source of revenue and the associated terms and conditions associated with such source of revenue and recognised as follows:

etas Celegery	Rating of goods and	Approxity automation	Essment turing	ReturnsReturns: Warrantee	Deterormetter of	Assessing	Measuring addigations for referred	Trising of revenue increaseling
lation a	General Rates	Over itme	Payment dates adopted by Council staring the	Norse	Adopted by council annually	When tarable event accurs	Nol applicable	When rates ratios is issued
ipecified area ales	Ralas charge for specific defend purpose	Overlitte	Payment dates astopted by Council during the	Refund to event monate are unsperti	Adopted by council annually	When Issable evert cours	Not. applicable	When rates notice is traued
Service charges	Charge for specific service	Overtime	Payment dates Repted by Council during the	Refund in event monage and unspent	Adopted by council annually	When bacable event coours	Not applicable	When take solice is takend
Grant contracts with conformers	Community events, mixer facilities, research, davign, planning evaluation and services	Over itme	peer Pased terms Installer of famile based on agreed missiones and reporting	Contract obligation # project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performence soligations	Returns Redact is repayment of transaction price of learns transacted	Output method haved on project milastones and/or completion date matched to performance obligation as inputs are shared.
Icenta, ubsidea or ordebuilione for he construction d non-foruencial assets	Construction or acquisition of recognisable non- fitencial assets to be controlled by the local government	Over itme	Pased terms transfer of funds based on agreed missiones and reporting	Contract obligation if project not complete	Set by mutual agreement with the continner	based on the program of works to match performance strigations	Neture Return Rodad to repayment of transaction price of terms treached	be repute any shared Output method haved on project milliatones and/or completion date matched to performance obligation as inputs are shared
Grantia with no contract contrality	General appropriations and contributions with no reciprocal	No shigelore	Not applicable	Not applicable	Cash received	On receipt of Nexts	Ned applicable	When assets are controlled
festa and Dranges - Joances) Registrationes Registrationes	constituent Building, planeteg, development and serinal neurogement, having the same mature as a lowno regardless of running.	Single point in Ime	Pull papeant prize to teaue	Riterne	Set by State legislation or broked by legislation to the coal of provision	Desired on lensing of lossize of the associated sights	No refunda	On payment and iteas of the licence, registration of approva
Nex and Durges - Post napedione	Compliance safety check	Single point in time	Equal properties based on an equal annually fee	Norse	Set by State legislation	Apportioned equally across the impection syste	No vefunds	Alter trapector complete based on a 4 year cycle
fees and Durges - Other napectone	Regulatory Food, Health and Safety	Single point to tene	Full payment prior to impection	None	Set by State legislation or timited by legislation to the cost of provision	Applied Why on Timing of Inspection	Net applicative	Revenue recognition after inspection event oncarb
Pess and Drarges - Alwate transgement collections	Kattuda collectori servica	Over time	Payment on an enruel basis to advance	Norme	Adopted by council semastly	Apportioned equally across the collection period	Net applicable	Output method based on regular weekly and fortrightly period as proportionate to collection service
Pess and Drarges - Naxte transgement attry tees	Waste treatment, recycling and Seposal service at disposal stas	Single point in trres	Payment in extremole all path to connormal trading lemma if credit provided	Ricese	Adopted by council annually	Based or living of entry to facility	Nol applicable	On entry to feeling
Peax and Drunges - Arport tanding charges	Permission to use facilities and narway	Single point in torm	Monthly in arrange	None	Adopted by council annually	Applied fully on timing of landing/fake- off	Nell applicable	On landing/departure eventi
Pases and Charges - Proparty hose and andry	Use of help and hacilities	Diright point in time	in full in advance	Plaftand if event canceRed within 7 days	Adapted by council annually	Based on linning of entry to facility	Patures Bridad is repayment of transaction	On entry or all conclusion of him
Ness and Dumpis - Venibershipa	Gym and posit memberahip	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by manufi ennually	Apportional equally across the access	price Neturns Regarded to repayment of transaction	Dulput method Over 1 months matched to sccass right
Ness and charges for other goods and services	Certeilary services, library fees, reinstatements and private works	Single point in Time	Payment in full in advance	Norw	Adopted by council annually	period Applied hulty based on timerg of provision	price Net applicable	Chilput resthod based on provision of service or completion of works
Tees and Dranges - Sale of stock	Astation fast, lices) and visitor centre stock	Single point in tros	In full in advance, on 15 day credit	Refund for faulty grands	Adopted by council annually, set by mutual agreement	Applied fully based on timing of provision	Neturns Ambed to repayment of transaction	Output method based on goods
Olher Revenue - Dermikature	Commissions on licencing and lickel sales	Overitte	Payment in full on salls	Norse	Set by mutual agreement with the customer	On receipt of Areds	Nol applicative	When assets are cambolied
Other Maximum - Neimbursemant	Insurante claime	Single point in time	Payment in amount for claimable event	Norte	Set by maked agreement with the contorner	When claim is agreed	Nel applicatio	When claim is agreed

111

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SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES

(a) Grant re

Grants, subsidies and contributions are included as both operating and non-operating revenues in the Statement of Comprehensive Income:

	2021 Actual	2021 Budget	2020 Actual
		5	\$
Operating grants, subsidies and contributions			
Governance	64,264	25,000	14,170
General purpose funding	2,422,417	2,000,000	2,254,705
Law, order, public safety	5,959	24,000	42,551
Health	0	15,000	16,210
Education and weitare	73,213	3,000	57,259
Housing	43,747	0	19,679
Community amenities	186,327	243,500	142,635
Recreation and culture	1,038,127	1,157,600	1,055,472
Transport	1,335,563	900,000	1,392,143
Economic services	313,000	1,154,500	130,915
Other property and services	365,729	0	432,119
	5,649,232	5,525,800	5,650,891
Non-operating grants, subsidies and contributions			
Law, order, public safety	133,414	577,300	0
Community amenities	151,067	1,500,000	0
Transport	5,978,472	6,612,100	5,235,309
Economic services	1,000,000	500,000	0
	7,262,953	9,169,400	5,235,309
Total grants, subsidies and contributions	13,112,105	14,715,200	10,656,200
Fees and charges			
Governance	143	500	214
General purpose funding	0,916	7,000	13,665
Law, order, public safety	30,620	26,000	27,590
Health	40,110	68,000	69,390
Education and weifare	0	2,500	2,318
Housing	345,239	275,500	301,240
Community amenities	4,805,234	5,505,100	4,840,604
Recreation and culture	723,361	565,000	579,227
Transport	15,102,652	14,140,000	14,442,346
Economic services	633,614	478,000	666,212
Other property and services	1,091	5,000	3,905
	21,691,366	21,073,400	20,946,714

There were no changes to the amounts of fees or charges detailed in the original budget.

EIGNIFICANT ACCOUNTING POLICIES

Grants, subsidies and contributions Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature.

Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-triancial assets to be controlled by the local government

Fees and Charges

Revenue (other than service charges) from the use of facilities and charges made for local government services, severage ralies, rentals, him charges, lies for service, photocopying charges, licences, sale of goods or information, times, penaltee and administration fees.





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES (Continued)

Revenue (Continued)	2021 Actual	2021 Budget	2020 Actual
	\$	5	\$
Contracts with customers and transfers			
for recognisable non-financial assets			
Revenue from contracts with customers and transfers			
to enable the acquisition or construction of recognisable			
non-financial assets to be controlled by the Shire			
was recognised during the year for the following nature			
or types of goods or services:			
Fees and charges	21,645,197	21,013,600	20,895,894
Other revenue	1,464,720	105,800	545,654
Non-operating grants, subsidies and contributions	7,262,953	9,169,400	5,235,309
	30,372,870	30,306,800	26,676,657
Revenue from contracts with customers and transfers			
to enable the acquisition or construction of recognisable			
non-financial assets to be controlled by the Shire			
is comprised of:			
Revenue from contracts with customers included as a contract liability at			
the start of the period	1,176,451	0	0
Revenue from contracts with customers recognised during the year	21,933,466	21,119,400	21,441,548
Revenue from transfers intended for acquiring or constructing			
recognisable non financial assets during the year	7,262,953	9,169,400	5,235,309
	30,372,870	30,306,600	26,676,857
Information about receivables, contract assets and contract			
liabilities from contracts with customers along with			
financial assets and associated liabilities arising from transfers			
to enable the acquisition or construction of recognisable			
non financial assets is:			
Trade and other receivables from contracts with customers	2,996,283		2,172,925
Contract llabilities from contracts with customers	(1,132,565)		(1,176,451)
Financial assets held from transfers for recognisable financial assets	2,391,625		0
Grant itabilities from transfers for recognisable non financial assets	(2,391,628)		0

Impairment of assets associated with contracts with customers are detailed at note 2 (b) under 'Other expenditure'.

Contract liabilities for contracts with customers primarily relate to grants with performance obligations received in advance, for which revenue is recognised over time as the performance obligations are met.

Information is not provided about remaining performance obligations for contracts with customers that had an original

expected duration of one year or less. Consideration from contracts with customers is included in the transaction price.

Performance obligations in relation to contract liabilities from transfers for recognisable non financial assets are satisfied as project milestones are met or completion of construction or acquisition of the asset. All associated performance obligations

are expected to be met over the next 12 months.



| 13



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2. REVENUE AND EXPENSES (Continued)

Revenue (Continued)	2021 Actual	2021 Budget	2020 Actual
	5	5	\$
Revenue from statutory requirements			
Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:			
General rates	14,327,704	13,963,600	13,396,210
Statutory permits and licences	37,182	52,300	41,400
Fines	9,007	7,500	9,420
	14,373,693	14,023,400	13,447,035
Other revenue			
Reimbursements and recoveries	692,785	851,900	298,493
Other	771,935	105,800	545,65
	1,464,720	957,700	645,140
Interest earnings	100000	1052522	205002
Interest on reserve funds	223,611	426,700	563,170
Rates Instalment and penalty interest (refer Note 25(b))	196,655	92,000	162,20
Other interest earnings	27,556 447,855	570,700	43,10
SEGNIFICANT ACCOUNTING FOLICIES Interest elamongs biterest income is calculated by applying the effective interest rate to the gross carrying amount of a transmission except for financial assets that autoexpected by become credit-impaired For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).	Interest earnings (contit interest excise is preser earned from frauscal as management purposes	led as operating moon	

(b) Expenses	Note	2021 Actual	2021 Budget	2020 Actual
		\$	\$	\$
Auditors remuneration				
- Audit of the Annual Financial Report		55,000	45,000	31,771
- Other Services	197	0	10,000	1,500
		55,000	55,000	33,271
Interest expenses (finance costs)				
Borrowings	17(b)	170,157	310,600	259,910
Lease liabilities	16(b)	151	0	1,411
		170,300	310,600	261,321
Other expenditure				
Impairment loss on trade and other receivables		317,572	0	510,117
Sundry expenses	11	1,143,534	733,200	579,157
		1,461,106	733,200	1,059,274



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

CASH AND CASH EQUIVALENTS	NOTE	2021	2020
		\$	5
Cash at bank and on hand		4,852,570	6,973,097
Term deposits		42,995,552	41,246,858
Total cash and cash equivalents	1	47,848,122	48,219,955
Restrictions			
The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:			
- Cash and cash equivalents		42,833,828	42,295,220
- Financial assets at amortised cost		19,951,682	11,461,978
	1	62,785,510	53,757,198
The restricted assets are a result of the following specific purposes to which the assets may be used:			
Reserves - cash/financial asset backed	4	58,051,748	51,330,020
Contract liabilities from contracts with customers	15	1,132,588	1,176,451
Grants for transfers for recognisable non financial assets	15	2,391,628	0
Bonds and Deposits Held	14	1,209,546	1,136,157
Unspent loans	17(c)	0	114,570
Total restricted assets	803965	62,785,510	53,757,198

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted assets

Restricted asset balances are not available for general use by the local government due to externally imposed restrictions. Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

| 15



4. RESERVES - CASH/FINANCIAL ASSET BACKED	Actual Opening Determent	2021 Actual Transfer to	2021 Actual Transfer	2021 Actual Classing Salemin	3021 Dudget Opening Deteror	2021 Bodget Transfer to	2025 Budget Transfor (fram)	2021 Dudget Chaing Salarca	2028 Actual Opening Balance	2028 Actual Transfer to	2020 Actual Trunsfor (from)	2020 Actual Classing Detector
ALC M- STOR				a second		B		A. Contraction	1	. B	1	. 5
(a) Employee Entitiements Reserve	968,504	4,380	0	972,884	978,861	12,200	0	991,051	494,774	473,730	в	968,504
(b) Alice Springs Road Reserve	215,872	975	0.	216,847	218,053	2,700	0	220,783	213,700	2,172	0	215,872
(c) Heavy Road Plant Reserve	1,837,817	11,200	(337,820)	1,511,007	1,863,130	23,200	(386,000)	1,500,330	2,452,515	25,001	(540.000)	1,837,817
(d) Cape Kerautren Development Reserve	365,799	1,643	(72,052)	293,390	387.508	4,600	(200,000)	172,108	360,122	3,677	0	363,799
(a) Computer Technology Reserve	668,455	2,475	0	670,930	673,304	8,400	(220,000)	461,704	542,183	176,272	(90.000)	668,455
(f) Newman Recreation Carrier Maintenance Reserve	D	0	0	0	0	0	0	0	127,535	0	(127,535)	0
(g) Newman Sewerage Treatment Plant Reserve	0	0	0	0	0	0	0	0	115,770	0	(115,770)	0
(h) Newman Aliport Reserve	35,879,532	7.380,400	(847.083)	42,392,848	36,932,592	2.012.400	(810,000)	38,334,992	29,095,195	9,135,159	(2,351,625)	35,879,532
(I) Oval Lights Maintenance Reserve	0	0	0	0	0	0	0	0	13,201	0	(13,201)	0
(j) Long Service Leave Reserve	0	0	0	υ	D	0	0	0	464,411	0	(484,411)	0
(k) Recreation Pacifies Maintanance Reserve	2,537,329	109,827	(584,646)	2,062,501	2,564,326	32,000	(640,600)	1,965,725	2,011,442	525,878	0	2,537,320
(0) Staff and Community Housing Reasons	557,655	5,395	0	563,058	567,100	7,100	0	\$74,290	1,156,681	205,984	(505.000)	357,685
(m) Newman Town Centre Rendalization Reserve	0	0	0	D	0	0	0	D	340,271	6.778	(347.040)	0
(n) Waste Management Reserve	1,959,403	3,560	0	1,962,963	1,972,777	24,500	(950,000)	1,447,277	663,964	1,295,439	0	1,959,403
(o) Public Arl Baserve	124,801	204	0	125,305	120,076	1,000	0	127,676	123,542	1,259	0	124,801
(p) Newman House Reserve	750,710	2,300	0	734,010	737,637	9,200	0	746,837	722,810	7,900	0	730,710
(q) Public Building Maintenance Fund Reserve	2,390,433	10,613	(372,727)	2,028,518	2,416,873	36,400	(527,000)	1,026,273	2,368,293	522,140	(500,000)	2,300,433
(r) Mariumii Operations Reserve	441,756	717,101	(344,245)	014,012	905,069	26,900	(50.000)	581,969	\$80,311	444,170	(992,725)	441,756
(s) Martamil Infrastructure Project Reserve	309,934	1.170		311,104	311,513	55,000	0	366,513	256,257	237,820	(184,143)	309,934
(I) Future Infrastructure Reserve	2,344,019	810,480	0.	2,154,499	1,924,616	634,600	0	2,559,216	1,493,970	850,049		2,344,019
(u) Community Housing Reserve	0	0	0	D	0	0	0	0	24,283	0	(24,253)	0
(v) Insurance Reserve	0	250,000	(12,850)	237,120	0	0	0	0	0	0	0	0
	51,330,020	9,293,281	(2,571,553)	58,061,748	52,559,555	2,890,800	(3,183,600)	52,266,755	44,034,534	13,914,428	(6,615,942)	\$1,330,020

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserves - cash/financial assets backed.

In accordance with Council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside smill their anticipated date of use are as follows:

		Anticipated	
	Name of Reserve	date of use	Purpose of the reserve
(10	Employee Entitiements Reserve	Origoing	Provision for the employee entitlements for staff of the Share.
(2)	Alice Springs Road Reserve	Origoing	To establish a road link to Alice Springs from Marble Bar to the Northern Territory border.
in:	Heavy Road Plant Reserve	Origoing	To fund the purchase of heavy plant that is resided for the operation of the Shire.
10	Cape Kenauchen Development Neperve	Cingoing	For the maintenance, development & enhancement of the Cope Keraudren Reserve.
100	Computer Technology Reaerve	Origising	For the replacement, enhancement and upgrading of computer hardware and software.
(0)	Newman Recreation Centre Maintenance Reserve	Deteted	Analganated with Recreation Pacilian Maintenance Reserve.
10	Newman Sewerage Treatment Plant Reserve	Deletert	Analgemeted with Waste Maragement Reserve.
- (14	Newman Alzport Reserve	Cingiaing	For the upgrading, maintenance and enhancement of the Newman Alexan.
00	Oval Lights Maintenence Reserve	Deleted	Amalgamated with Recreation Pacifies Maintenance Reserve.
00	Long Service Leave Reserve	Deleted	Artialgumated to Employee Erittlements Namerva.
(8)	Recreation Pacifities Maintenance Reserve	Cingining	For the upgrading and enhancement of recreation facilities.
00	Staff and Community Housing Reserve	Cingining	For the upgrading sed maintenance of staff and community fiscaling assats.
(10	Newman Town Centre Restalization Reserve	Origising	For the restalluation, upgrade and maintenance of the Newman Town Centre Precinct.
(m	Weste Management Measurve	Origing	For the development, maintenance & enhancement of wasis facilities including the serverage plant
(0)	Public Acl Reserve	Origing	For the development, maintenance & enhancement of Public Art within the three lowns of the East Pilbara Shre.
(2)	Newman House Reserve	Origing	For the upgrade, maintanance and enhancement of Newman House.
(9	Public Building Mainfanance Fund Reserve	Origining	For the upgrading, maintenance and enhancement of Public Buildings.
- 61	Martumi Operations Reserve	Origing	To hold and utilies the allocation of Martumil's funds.
(a	Martumil Infrastructure Project Reserve	Origining	For the upgrading, maintenance and enhancement of Martumik Buildings.
.00	Puture Infrastructure Reserve	Origining	For the development of new or replacement infrastructure with total project coel of greater than one (1) million dollars.
(4)	Community Housing Reserve	Deleted	Analgemailed to Staff and Committly Housing.
- 64	Insurance Reserve	Origining	To provide for the liabilities that may artise from the Shire's insurance requirements.

116



S OTUED ENIANOIAL ACCETS		
5. OTHER FINANCIAL ASSETS	2021	2020
a) Current assets		
Financial assets at amortised cost	19,951,682 19,951,682	11,461,978 11,461,978
Other financial assets at amortised cost		
Term deposits	19,951,682 19,951,682	11,461,978
b) Non-current assets	19,951,062	11,401,970
Financial assets at fair value through profit and loss	92,259	89,027
	92,239	69,027
Financial assets at fair value through profit and loss Units in Local Government House Trust	92,259	89.027
Units in Eddar Government House Trust	92,259	89,027
the contractual cashflows, and - the contractual terms give rise to cash flows that are solely payments of principal and interest. Financial assets at fair value through profit and loss The Shire classifies the following financial assets at fair value through profit and loss: - debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income equity investments which the Shire has not elected to recognise fair value gains and losses through other comprehensive income. Impairment and risk Information regarding impairment and exposure to risk can be found at		
Note 28		





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

6. TRADE AND OTHER RECEIVABLES

Current

Rates receivable Trade and other receivables GST receivable

Allowance for impairment of receivables

Non-current

Pensioner's rates and ESL deferred

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Impairment and risk exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 28.

2021	2020		
\$	\$		
1,820,934	1,785,801		
2,996,283	2,172,925		
404,058	242,465		
(1,639,904)	(1,332,500)		
3,581,371	2,868,691		
8,420	5,535		
8,420	5,535		

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Classification and subsequent measurement Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.



| 18



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

INVENTORIES	2021	2020
	\$	\$
Current		
Fuel and materials	68,564	42,948
History Books	11,432	12,140
Baskets	15,487	14,742
	95,483	69,830
The following movements in inventories occurred during the year:		
Balance at beginning of year	69,830	124,599
Inventories expensed during the year	(285,238)	(400,564
Additions to inventory	310,891	345,79
Balance at end of year	95,483	69,830

SIGNIFICANT ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

| 19



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

8. OTHER ASSETS

	2021	2020
	\$	\$
Other assets - current		
Prepayments	55,884	66,608
Accrued income	342,408	364,097
Rental Housing Bond	2,000	0
	400,292	430,705

SIGNIFICANT ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.



9. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land	Buildings - non- specialised	Buildings - specialised	Total land and buildings	Furniture and equipment	Plant and equipment	Total property, plant and equipment
and a strategy of a strategy of the strategy of the	\$	\$	\$	\$	s	\$	S
Balance at 1 July 2019	5,980,500	3,098,532	65,254,463	74,333,495	1,008,231	7,871,242	83,212,968
Additions	0	1,751,287	538,245	2,289,532	65,576	2,054,577	4,409,685
(Disposals)	0	(124,158)	(212,080)	(336,238)	(4,468)	(195,175)	(535,881)
Depreciation (expense)	0	(638,045)	(3,067,599)	(3,705,644)	(270,551)	(1,523,068)	(5,499,263)
Transfers	0	9,609,154	(9,609,154)	0	0	0	0
Balance at 30 June 2020	5,980,500	13,696,770	52,903,875	72,581,145	798,788	8,207,576	81,587,509
Comprises:							
Gross balance amount at 30 June 2020	5,980,500	14,598,591	62,737,123	83,316,214	1,722,848	13,542,696	98,581,758
Accumulated depreciation at 30 June 2020	0	(901,821)	(9,833,248)	(10,735,069)	(924,060)	(5,335,120)	(16,994,249)
Balance at 30 June 2020	5,980,500	13,696,770	52,903,875	72,581,145	798,788	8,207,576	81,587,509
Additions	0	1,299,963	1,861,274	3,161,237	242,792	1,160,871	4,564,900
Disposals)	0	0	0	0	(16,866)	(223,680)	(240,546)
Revaluation increments / (decrements) transferred to revaluation surplus	(4,400,500)	4,209,828	(10,748,486)	(10,939,158)	0	0	(10,939,158)
Depreciation (expense)	0	(694,561)	(3,079,463)	(3,774,024)	(286,464)	(1,512,585)	(5,573,073)
Balance at 30 June 2021	1,580,000	18,512,000	40,937,200	61,029,200	738,250	7,632,182	69,399,632
Comprises:							
Gross balance amount at 30 June 2021	1,580,000	18,512,000	40,937,200	61,029,200	1,932,780	14,212,702	77,174,682
Accumulated depreciation at 30 June 2021	0	0	0	0	(1,194,530)	(6,580,520)	(7,775,050)
Balance at 30 June 2021	1,580,000	18,512,000	40,937,200	61,029,200	738,250	7,632,182	69,399,632

121

PAGE 97





9. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value					
Land and buildings					
Land	2	Market Approach using recent observable market data for similar properties	Independent registered valuer	June 2021	Price per hectare
Buildings - non-specialised	2	Market approach using recent observable market data or similar properties	Independent registered valuer	June 2021	Price per square metre
Buildings - specialised	3	Cost approach using depreciated replacement cost	Independent registered valuer and management valuation	June 2021	Construction costs and current condition (Level 2), residual useful life assessments (Level 3) inputs
(ii) Cost					
Furniture and equipment	3	Cost approach using depreciation replacement cost	Independent registered valuer	June 2016	Construction costs and current conditions (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Plant and equipment	2	Market approach using recent observable market data or similar items	Independent registered valuer	June 2016	Market price per item

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.

Following a change to Local Government (Financial Management) Regulation 17A, plant and equipment type assets (being plant and equipment and furniture and equipment) are to be measured under the cost model, rather than at fair value. This change was effective from 1 July 2019 and represented a change in accounting policy. Revaluations carried out previously were not reversed as it was deemed fair value approximated cost at the date of change.

8

10. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Infrastructure - Footpaths	Infrastructure - Drainage	Infrastructure - Parks and Gardens and Other	Infrastructure - Airport Infrastructure	Total Infrastructure
Restated Balance at 1 July 2019	\$ 141,684,966	\$ 8.867.983	\$ 12.037.247	\$ 20.012.960	\$ 38,331,994	\$ 220.935.150
*Additions	4,617,260	153,412	21,111		290,836	22,140,224
(Disposals)	0	0	o	(42,138)	0	(42,138)
Depreciation (expense) Restated Balance at 30 June 2020	(7,288,229) 139,013,997	(432,267) 8,589,128	(329,936) 11,728,422		(1,142,212) 37,480,618	(11,602,645) 231,430,591
Comprises: Gross balance at 30 June 2020 Accumulated depreciation at 30 June 2020 Restated Balance at 30 June 2020	153,222,737 (14,208,740) 139,013,997	9,445,192 (856,064) 8,589,128	12,383,757 (655,335) 11,728,422	(4,115,535)	40,311,670 (2,831,052) 37,480,618	254,097,317 (22,666,726) 231,430,591
Additions	6,534,341	0	0	1,067,410	42,196	7,643,947
(Disposals)	0	0	0	(295,340)	(3,011)	(298,351)
Depreciation (expense) Balance at 30 June 2021	(7,693,491) 137,854,847	(434,033) 8,155,095	(329,672) 11,398,750		(1,167,933) 36,351,870	(12,069,729) 226,706,458
Comprises: Gross balance at 30 June 2021 Accumulated depreciation at 30 June 2021 Balance at 30 June 2021	159,757,077 (21,902,230) 137,854,847	9,445,192 (1,290,097) 8,155,095	12,383,757 (985,007) 11,398,750	(5,084,641)	40,346,465 (3,994,595) 36,351,870	259,963,028 (33,256,570) 226,706,458

* Included in the 2020 additions total of \$22,140,224 is a non-cash amount of \$16,781,412, being recognition of the landfill waste facility rehabilitation provisions. See Note 19 for details.



10. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
i) Fair Value Infrastructure - roada	з	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Intrastructure - Footpaths	з	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Drainage	з	Cost approach using depreciated replacement cost	Management Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Parks and Gardens and	3	Cost approach using depreciated replacement cost	Independent Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Airport Infrastructure	3	Cost approach using depreciated replacement cost	Independent Valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

8

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSETS

SIGNIFICANT ACCOUNTING POLICIES

Fixed assets

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A (5). These assets are expensed immediately

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, infrastructure and investment properties acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings, infrastructure and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the Shire.

AUSTRALIAN ACCOUNTING STANDARDS - INCONSISTENCY Revaluation (Continued)

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A (2) which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads from 1 July 2019

As a result of amendments to the Local Government (Financial Management) Regulations 1995, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

Vested improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with Local Government (Financial Management) Regulation 17A(2)(iv) is a departure from AASB 16 which would have required the Shire to measure the vested improvements as part of the related right-of-use assets at zero cost.

Refer to Note 12 that details the significant accounting policies applying to leases (including right-of-use assets).



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSETS

(n) Disposals of Assets

	2021 Actual Met Book Value	2021 Actual Baie Proceeds	2021 Actual Prote	2021 Actual	2021 Budget Net Book Value	2021 Bodget Sale Proceeda	2021 Budget Profit	2021 Budget Loss	2520 Actual Net Book Value	2020 Actual Sale Proceeds	2020 Actual Prufit	2020 Actual
		and a second	100		4		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	- B	- 1	1. 10 M 1	A	
Buildings - non-specialized	0	0	0	0	0	0	0	0	124,158	0	0	(124,158)
Buildrigs - specialised	0	0	0	0	0	0	0	0	212,080	0	0	(212,080)
Purniture and equipment Plant and equipment	16,556 223,650	240,473	0	(16,666) (57,354)	234,800	233,000	0 33,600	(35,500)	4,468	247,944	100,687	(4,468) (47,918)
Infrastructure - Parks and Gardens and Other	295,340	0	0	(298,340)	0	0	0	0	42,138	0	0	(42,130)
Infrastructure - Airport Infrastructure	3,011	0	0	(3,011)	0	0	0	0	0	0	0	0
	538,897	240,473	104,147	(402,571)	254,900	233,000	33,600	(35,500)	570,019	247,944	100,587	(430,762)

The following assets were disposed of during the year.

Plant and Eauly me 4	Actual Net Book	Juli Actual Bala Processis	2021 Actual Profit	- 2621 Actual
Governance			100	ST CAUS
Marbie Bar Admin - IT Berns	17	0	0	(17)
Newman Admin - CEO Video Conferencing System	3,834	0	0	(3,834)
Newman Admin - Metal Pencing	5,307	0	0	(5,397)
Law, order, public safety				
Toyota Hilus - 1EWY029 (CRES 51113)	21,395	34,790	13,395	0
Education and welfars				
Newman Youth Centre - Windess	771	0	0	(77.1)
Community amenities				
Newman Mehaes - Cardboard Baller	75,008	0	0	(75,000)
Recreation and culture				
Martumuli - 6 x Custom Made Trolley for Storage	2,277	0	0	(2.277)
Martumili - Canon Camera - EOS 5D and Various Lens	30	0	0	(30)
Portable Cinema for Recreation Centrel	2,059	0	0	(2,059)
Newman Nec Centre - Life fitness fil series	540	0	0	(549)
Classic Upright Cycle 95CI Life Pitness	651	0	0	(851)
Newman Rec Centre - Commercial Pridge	1,672	0	0	(1,672)
Parkview Movie Screen with Accessories	1,734	0	0	(1,754)
Newman Capricism Reserve - Sheller with Bench	5,591	0	0	(8,901)
Dolphin Commancial Export Pool Vacunt	3,507	0	0	(1.507)
Toyola Hilux - CRS - 109 EPS	21,394	29,431	8,637	0
Newman Aquetic Centre - Dolphin Pro Pool Cleaner	2,464	0	0	(2,454)
Transport				
Toyota Hiku Extra Cab 4WD (1EAN801)	8,699	23,066	14,367	0
Holden Colorado 4WD - 130 EPS	13,604	12,839	0	(763)
Hino Ranger Pro - Maitral Suction Road Sweeper	17,280	61,326	44,046	0
Holden Colorado 4WD - P&E - 129 EPS	13,505	12,635	0	(770)
Case 5805M 4 WD Sideahifi Backhow - Marbie Bar	9,180	25,011	18,831	0
Puso Carler Tipper - P&G - 183 EPS Economic services	32,704	38,175	\$.471	0
Marble Bar Television (SBS & WIN)	826	0.0	0	(826)
Other property and services				
Asset under \$5,000 Threshold	295,829	0		(296,629)
	5.38,897	240,473	104,147	{402,571}

(b) Pully Depreciated Asserts to Use

The gross carrying value of assets held by the Shine which are currently in use yet fully depreciated are shown in the table below

2920

	8
90	581,146
00	14,600
90	595,746
	004



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

11. FIXED ASSETS

(c) Depreciation	2021 Actual	2021 Budget	2020 *Restated
	Second Second	5	\$
Buildings - non-specialised	694,561	600,000	638,045
Buildings - specialised	3.079,463	2,741,000	3.067,599
Furniture and equipment	286,464	287,200	270.551
Plant and equipment	1,512,585	1.375.500	1,523,068
Infrastructure - roads	7,693,491	7,839,500	7.288,229
Infrastructure - Footpaths	434,033	380,000	432.267
Infrastructure - Drainage	329.672	300,000	329,936
Infrastructure - Parks and Gardens and Other	2,444,600	390,000	2,410,001
Infrastructure - Airport Infrastructure	1.167.933	2,100,000	1.142.212
Right-of-use assets - plant and equipment	28,464	0	67,904
	17.671.266	16.013.200	17,169,812

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

SIGNIFICANT ACCOUNTING POLICIES

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land and vested land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings - non specialised	25 - 80 years
Buildings - specialised	25 - 80 years
Furniture and Equipment	3 - 5 years
Plant and Equipment	3 - 10 years
Infrastructure - Roadis	15 - 50 years
Infrastructure - Footpaths	20 - 50 years
Infrastructure - Drainage	20 - 50 years
Infrastructure - Parks and Gardens	20 - 50 years
Infrastructure - Airport	20 - 50 years
Right of use assets (plant and equipment)	3 - 10 years

Depreciation on revaluation

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways: (a) The gross carrying amount is adjusted in a manner.

- that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount and the carrying amount of the asset after taking into account accumulated impairment losses; or
- (b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Amortisation

All intangible assets with a finite useful life, are amorfised on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The residual value of intangible assets is considered to be zero and the useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income and in the note above.





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

12. LEASES

(a) Right-of-Use Assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.

	\$	
Balance at 1 July 2019	0	0
Additions	96,368	96,368
Depreciation (expense)	(67,904)	(67,904)
Balance at 30 June 2020	28,464	28,464
Depreciation (expense)	(28,464)	(28,464)
Balance at 30 June 2021	0	0

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the entity is the lessee:

Depreciation expense on lease liabilities Interest expense on lease liabilities Total amount recognised in the statement of comprehensive income

Total cash outflow from leases

SIGNIFICANT ACCOUNTING POLICIES Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Leases for right-of-use assets are secured over the asset being leased.

Right-of-use assets - valuation

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Right-of-use assets - Right-of-use assets

Total

2020

Actual

s

(67,904)

(1.411)

(69,315)

(70.290)

plant and equipment

2021

Actual

5

(28,464)

(28,615)

(27,640)

(151)

Refer to Note 11 for details on the significant accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is amortised over the useful life of the underlying asset



13. REVALUATION SURPLUS

	2021 Opening Balance	2021 Revaluation Increment	2021 Revaluation (Decrement)	Total Movement on Revaluation	2021 Closing Balance	2020 Opening Balance	2020 Change In Accounting Policy	2020 Closing Balance
	5	\$	\$	\$	\$	5		5
Revaluation surplus - Land - freehold land	5,975,500	0	(4,400,500)	(4,400,500)	1,575,000	5,975,500	0	5,975,500
Revaluation surplus - Land and buildings leased	0	0	0	0	0	1,150,000	(1,150,000)	0
Revaluation surplus - Buildings	20,712,197	4,209,828	(10,748,488)	(6,538,655)	14,173,539	20,712,197	0	20,712,197
Revaluation surplus - Furniture and equipment	215,604	0	0	0	215,604	215,604	0	215,604
Revaluation surplus - Plant and equipment	3,367,076	0	0	0	3,367,076	3,367,076	0	3,367,076
Revaluation surplus - Infrastructure - roads	66,525,070	0	0	0	66,828,070	66,626,070	0	66,828,070
Revaluation surplus - Infrastructure - Footpaths	3,361,744	0	0	0	3,361,744	3,361,744	0	3,361,744
Revaluation surplus - Infrastructure - Drainage	6,937,971	0	0	0	8,937,971	8,937,971	0	6,937,971
Revaluation surplus - Infrastructure - Parks and Gardens and Other	1,282,573	0	0	0	1,282,573	1,282,573	0	1,282,573
Revaluation surplus - Infrastructure - Airport Infrastructure	20,819,752	0	0	0	20,619,752	20,819,752	0	20,819,752
	131,500,487	4,209,828	(15,148,986)	(10,939,156)	120,561,329	132,650,467	(1,150,000)	131,500,467





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

14. TRADE AND OTHER PAYABLES

Current

Sundry creditors Prepaid rates Accrued salaries and wages Bonds and deposits held Accrued interest on long term borrowings Other accruals

SIGNIFICANT ACCOUNTING POLICIES

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition

2021	2020
\$	S
3,825,509	2,987,348
40,266	19,354
141,935	78,760
1,209,546	1,136,157
20,423	26,753
445,241	1,472,367
5,682,920	5,720,739

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

15. OTHER LIABILITIES

Current

Contract liabilities Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity



Performance obligations for each type of liability are expected to be recognised as revenue in accordance with the following time bands:

Less than 1 year

SIGNIFICANT ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

With respect to transfers for recognisable non-financial assets, contract liabilities represent performance obligations which are not yet satisfied.

Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied. Liabilities under transfers to acquire or construct non-financial assets to be controlled by the entity Grant liabilities represent the the Shire's performance obligations to construct recognisable non-financial assets to identified specifications which are yet to be satisfied.

Grant liabilities are recognised as revenue when the performance obligations in the contract are satisfied.



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 Is crase conductives In crase c

Current		0	27,489													
 Bowments in Carrying Amounts 			Lane		Actual	Actual	Revised.	20 Janes 2021 Actual	Entget	28 Jane 2021 Budget	Europet	30 Jane 2021 Bedget	Actesi Leses Diversed	Actual	20 June 2020 Autual	Actual
Parantee	Wumber	Tratfaller	Rate	Tarm	1.049 2826		Cateloretry	Reportants.	1 July 2570	Repayments	Cutatenting	Representation	1.July 2019	Repayments	Datatanting	Repayments
Recreation and culture							and the second					*				
	ENVISION	Mais Pitterchil	3.20%	15 months	77,489	GT 489		0. (1213			0 0		96.88	(85.879)	IT.459	11418
					27,469	(27,459)		0 (191)	D.		0	0	96,388	(88, 570)	27,489	(1,411)

Notes To and Forming Part of the Financial Report

132

0

2021 2020 466,132 937,917 2,393,112 2,859,245 2,859,244 3,797,102

17. INFORMATION ON BORROWINGS

Borrowitten.
Outward

-cument

Repayments - Screwings

	Loan	institution	Infactant Plate	Actual Principal	Actual Actual Drincipal	Actual Actual Internet	30 June 2021 Actual Principal	Distigni Principal 1 July 2020	30 June 2021 Budget New Lower	30 Anna 2021 Budget Principal	10 June 2021 Budget Internet	30 June 2021 Budget Principal	Actual Principal 1 July 2019	30 June 2020 Actual Principal	30 June 2020 Actual Internet represente	20 June 2020 Actual Principal outstanding
Particulars	Chevron 11	the strain and	and and had	COLUMN TO A	And the second	States - Adams	THE R. LEWIS CO., NO.	5		8	3	1	8			4
Governance																
Newman Admin Building Upprade	65	WATC*	5.99%	0		i 6	D	8	a	0	G	6	117,082	(117.082)	(3.814)	B
Housing																
Staff Housing	67	WATC*	6.47%	193,958	[63,193]	(9,473)	100,065	193,958	α	(93,900)	(12,300)	100,055	282.059	(55,101)	(17,457)	193.958
Staff Housing	75	WATE?	0.49%	829,861	(131,295)	(105,301)	798,388	029,001	a	(131,300)	(65,400)	798,301	1,052,832	(123,171)	(70.873)	929,661
Community amanities																
Sewarage Upgrade	72	WATE?	4.49%	1,354,946	(125.225)	(59,157)	1,229,721	1,354,944	α	(125,200)	(69,500)	1,229,744	1,474,732	(110,786)	(74,758)	1,254,946
Sewerage Upgrade	73	WATC!	3.05%	823,455	(92.363)	(24,248)	731,092	623,455	0	(92,400)	(30.600)	731,055	913,063	(80.608)	(33.447)	823,455
Severage Upgrade	74	WATC?		0	G		0	0	4,705,000	(271.600)	(110.600)	4,428,400		0		0
Transport																
Arport Upgrade	05	WATC?	6.25%	455,942	(495,142)	(21,888)	0	495, 142		(495, 100)	(22,000)	42	960,730	(455,558)	(59.961)	495, 142
				3,797,562	(\$187,918)	(170,157)	2,859,244	3,797,160	4,700,000	(1,209,500)	(310,600)	7,267.860	4.800,498	(1.003,338)	(259,910)	3,797,582
the second s																

* WA Treasury Corporation

133





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

17. INFORMATION ON BORROWINGS (Continued)

(c) Unspent Borrowings

(c) onlych borowings	Date Borrowed	Unspent Balance 1 July 2020	Borrowed During Year	Expended During Year	Unspent Balance 30 June 2921
Particulars	and the first states	\$	5	5	5
Newman Sewerage Farm	23.06.2018	114,570	0	(114,570)	0
* WA Treasury Corporation		114,570	0	(114,570)	0
	2021	2020			
(d) Undrawn Borrowing Facilities		\$			

0	0
0	0
50,000	50,000
(20, 154)	(10,943)
29,846	39,057
466,132	937,917
2,393,112	2,659,244
0	27,459
2,859,244	3,824,650
0	0
	(20,154) 29,646 466,132 2,393,112 0

SIGNIFICANT ACCOUNTING POLICIES

Financial Itabilities

Financial liabilities are recognised at fair value when the Shire becomes a party to the contractual provisions to the Institutient.

Non-derivative financial Rabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Pinancial liabilities are derecognised where the related obligations are discharged, canaziled or expired. The difference between the sampling amount of the financial liability estinguiahed or transferred to another party and the fair value of the consideration paid, including the transfer of non-task assets or liabilities assumed, to recognised in profit or loss

Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly altibulative to the augusticin, construction or production of a qualifying areast. Where this is the case, they are capitalised as part of the cost of the particular areast until such time as the asset is substantially ready for its intended use or sale

Risk

information regarding exposure to risk can be found at Note 26.





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

18. EMPLOYEE RELATED PROVISIONS

(a) Employee Related Provisions

	Annual	Long Service	Total
	s	s	\$
Opening balance at 1 July 2020	0.00	201	
Current provisions	841,278	485,522	1,326,800
Non-current provisions	0	141,381	141,381
201823 (APA 1074) AN ATOM STATISTICS (1993)	841,278	626,903	1,468,181
Additional provision	704,715	200,101	904,816
Amounts used	(758,431)	(235,335)	(993,766)
Balance at 30 June 2021	787,562	591,669	1,379,231
Comprises			
Current	787,562	384,829	1,172,391
Non-current	0	206,840	206,840
	787,562	591,669	1,379,231
	2021	2020	
Amounts are expected to be settled on the following basis:	5	\$	

Provision for Provision for

819,424

559,807

1,379,231

Amounts are expected to be settled on the following basis: Less than 12 months after the reporting date More than 12 months from reporting date

				_

Timing of the payment of current leave liabilities is difficult to determine as it is dependent on future decisions of employees.

Expected settlement timings are based on information obtained from employees and historical leave trends and assumes no events will occur to impact on these historical trends.

SIGNIFICANT ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Other long-term employee benefits (Continued) rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

1.013.431

454,750

1,468,181

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

19. OTHER PROVISIONS

\$ 16 781 414	\$
16 781 414	
16 781 414	
10,101,111	16,781,414
16,781,414	16,781,414
	1000000
139,816	139,816
16,921,230	16,921,230
16,921,230	16,921,230
16,921,230	16,921,230
	139,816 16,921,230 16,921,230

Provision for remediation costs

Under the licence for the operation of the Newman, Marble Bar and Nullagine landfill sites, the Shire has a legal obligation to restore the sites.

A provision for remediation is recognised when:

- there is a present obligation as a result of waste activites undertaken;

- it is probable that an outflow of economic benefits will be required to settle the obligation; and

- the amount of the provision can be measured reliably.

The estimated future obligations include the costs of restoring the affected areas and continued monitoring of the sites.

The provision for future remediation costs is the best estimate of the present value of the expenditure required to settle the remediation obligation at the reporting date. Future remediation costs are reviewed annually and any changes in the estimate are reflected in the present value of the remediation provision at each reporting date.

Amounts which are reliably expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of payment of non-current obligations is unable to be reliably estimated as it is dependent on the remaining life of the landfill sites.



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

20. NOTES TO THE STATEMENT OF CASH FLOWS

Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

2021	2020
Budget	Actual
\$	5
,122 53,354,561	48,219,955
,187 (33,200)	(117,473)
0 0	(1,441)
266 16,013,200	17,169,812
,424 1,900	330,075
565) 2,548,323	941,893
,413 0	(108,317)
653) 17,770	54,769
819) (3,432,822)	2,387,550
950) 0	130,434
0 (1,221,865)	C
,816 0	0
,765 0	948,056
397) (9,189,400)	(5,235,309)
487 4,703,906	16,500,049
	\$ 122 53,354,561 187 (33,200) 0 0 266 16,013,200 424 1,900 565) 2,548,323 413 0 553) 17,770 319) (3,432,822) 950) 0 0 (1,221,865) 816 0 765 0 397) (9,189,400)

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.



21. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2021	Restated* 2020
	\$	\$
Governance	10,161,148	10,342,614
Law, order, public safety	2,537,171	2,007,694
Health	79,600	95,082
Education and welfare	5,815,294	8,566,337
Housing	12,314,558	15,886,328
Community amenities	23,615,219	25,060,439
Recreation and culture	35,600,494	37,761,346
Transport	255,931,125	252,893,127
Economic services	3,873,963	9,195,617
Other property and services	316,908	3,067,506
Unallocated	17,838,239	11,316,195
	368,083,719	376,192,285

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.

22. CONTINGENT LIABILITIES

The Shire does not have any contingent liabilities as at 30 June 2021.





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

23 CAPITAL COMMITMENTS	2021	2020
(a) Capital Expenditure Commitments	\$	\$
Contracted for: - capital expenditure projects	243,729	442,374
	243,729	442,374
Payable:		
- not later than one year	243,729	442,374

The capital expenditure projects outstanding at the end of the current reporting period represents Capital Works for various Public Buildings and the Contract for the Cape Keraudren Reverse Osmosis System.



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

24. ELECTED MEMBERS REMUNERATION

	2021	2021	2020	
	Actual	Budget	Actual	
Anita Grace	1			
Deputy President's annual allowance	0	0	2.777	
Meeting attendance fees	16,261	16,600	16,261	
Annual allowance for ICT expenses	1,000	1,000	1,000	
Travel and accommodation expenses	0	2,000	0	
	17,261	19,600	20,038	
Anthony Middleton				
President's annual allowance	3,906	0	0	
Meeting attendance fees	16,749	16,600	16,261	
Other expenses	0	2,600	0	
Annual allowance for ICT expenses	1,088	1,000	1,000	
Travel and accommodation expenses	21,743	2,000	17.261	
Adrienne Mortimer	21,743	22,200	17,201	
Meeting attendance fees	16,261	16,600	12,196	
Annual allowance for ICT expenses	1,000	1.000	750	
Travel and accommodation expenses	1,122	2.000	4,886	
	18,383	19,600	17,832	
Carol Williams				
Meeting attendance fees	6,775	16,600	16,261	
Annual allowance for ICT expenses	417	1,000	1,059	
Travel and accommodation expenses	0	2,000	1,202	
	7,192	19,600	18,522	
Dean Hatwell				
Meeting attendance fees	5,420	16,600	16,261	
Annual allowance for ICT expenses	333	1,000	1,000	
Travel and accommodation expenses	2,852	2,000	5,222	
	8,605	19,600	22,483	
Geraldine Parsons				
Deputy President's annual allowance	11,110	11,000	8,333	
Meeting attendance fees	16,261	16,600	16,261	
Annual allowance for ICT expenses	1,000	1,000	1,000	
Travel and accommodation expenses	28.371	2,000	25.651	
Holly Pleming	20,371	30,000	25,051	
Meeting attendance fees	16,261	16,600	12,196	
Child care expenses	3,356	0	0	
Annual allowance for ICT expenses	1,000	1,000	750	
Travel and accommodation expenses	0	2,000	0	
	20,617	19,600	12,946	
Langtree Coppin	10.001	10 000	40.000	
Meeting attendance fees	16,261	16,600	16,261	
Annual allowance for ICT expenses	1,000	1,000	1,000	
Travel and accommodation expenses	9,628	8,000		

141

PAGE 117



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

24. ELECTED MEMBERS REMUNERATION

	2021	2021	2020	
	Actual	Budget	Actual	
	\$	S	\$	
Lynne Craigie	00 700	44.000		
President's annual allowance	38,702	44,000	44,440	
Meeting attendance fees	18,999	16,600	21,816	
Annual allowance for ICT expenses	1,742	2,000	2,000	
Travel and accommodation expenses	64	2,000	729	
Karen Lockyer	59,507	64,600	68,985	
Meeting attendance fees	16,261	16.600	12,196	
Annual allowance for ICT expenses	1.000	1,000	750	
Travel and accommodation expenses	0	2.000		
	17,261	19,600	12,946	
Michael Kitchin				
Meeting attendance fees	0	0	4,065	
Annual allowance for ICT expenses	0	0	250	
Travel and accommodation expenses	0	0	990	
	0	0	5,305	
Stacey Smith				
Meeting attendance fees	16,261	16,600	12,196	
Annual allowance for ICT expenses	1,000	1,000	750	
Travel and accommodation expenses	2,261	2,000	2,029	
Wendy McWhirter	19,522	19,600	14,975	
Meeting attendance fees	6,775	0	(
Annual allowance for ICT expenses	417	0		
Travel and accommodation expenses	1.012	2.000	(
Traver and accommodation expenses	8,204	2,000	Ċ	
	253,555	282,200	261,345	
Fees, expenses and allowances to be paid or				
President's allowance	42,608	44,000	44,440	
Deputy President's allowance	11,110	11,000	11,110	
Meeting attendance fees	168,545	182,600	172,231	
Child care expenses	3,356	0	(
Other expenses	0	2,600	c	
Annual allowance for ICT expenses	10,997	12,000	11,309	
Travel and accommodation expenses	16,939	30,000	22,255	
	253,555	282,200	261,345	

SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 25. RELATED PARTY TRANSACTIONS Key Management Personnel (KMP) Compensation Disclosure 2020 The total of remuneration paid to KMP of the Actual Shire during the year are as follows: 1,116,331 Short-term employee benefits 960, 199 Post-employment benefits 116,084 155,656 Other long-term benefits 21,731 25,360 Termination benefits 214,338 1,312,352 1,297,347 Short-term employee benefits These amounts include all salary, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above. Post-employment benefits These amounts are the current-year's estimated cost of providing for the Shire's superannuation contributions made during the year. Other long-term benefits These amounts represent long service benefits accruing during the year. Termination benefits These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year). Transactions with related parties Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated. No outstanding balances or provisions for doubtful debts or guaranties exist in relation to related parties at year end. 2021 2020 The following transactions occurred with related parties: Actual Actual 13,160 8,418 Purchase of goods and services **Related Parties** The Shire's main related parties are as follows: i. Key management personnel Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel. ii. Other Related Parties An associate person of KMP was employed by the Shire under normal employment terms and conditions Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire. 143





26. RATING INFORMATION

(a) Rates

		Number	2020/21 Actual	2020/21 Actual	2020/21 Actual	2020/21 Actual	2020/21 Actual	2020/21 Budget	2020/21 Budget	2020/21 Budget	2020/21 Budget	2019/20 Actual
RATE TYPE	Rate In	of	Rateable	Rate	Interim	Back	Total	Rate	Interim	Back	Total	Total
Differential general rate / general rate	5	Properties	Value	Revenue	Rates	Rates	Revenue	Revenue	Rate	Rate	Revenue	Revenue
A INTERNATION AND AND AND AND AND AND AND AND AND AN					5	5	5	5	5	5	5	5
Gross rental valuations												
General Rate	0.0736	2,029	75,521,030	5,553,031	326,998	(19,736)	5,870,291	5,572,139	0	0	5,572,139	5,571,487
Unimproved valuations												
UV - Pastoral/ Special Leases	0.0559	40	8,262,212	711,442	0	0	711,442	711,442	0	0	711,442	407,418
UV - Other/ Mining	0.1718	1,304	44,062,809	7,673,075	102,073	22,033	7,657,761	7,596,277	190,000	0	7,786,277	7,219,362
Sub-Total		3,379	125,465,051	13,947,548	489,671	2,295	14,439,514	13,879,858	190,000	0	14,059,858	13,198,267
	MINISTRATI											
Minimum payment	5											
Gross rental valuations												
General Rate	663	690	2,346,662	457,470	0	0	457,470	457,470	0	0	457,470	457,470
Unimproved valuations												
UV - Pastoral/ Special Leases	230	21	8,107	4,830	0	0	4,630	4,830	0	G	4.830	4,630
UV - Other/ Mining	430	784	872,276	337,120	0	0	337,120	341,650	0	0	341,050	350,450
Sub-Total	e con	1,495	3,227,235	799,420	0	0	799,420	804,150	0	0	804,150	612,750
		4,874	131,693,200	14,740,900	409,671	2,295	15,235,934	14,664,008	190,000	0	14,874,008	14,011,017
Discounts/concessions (Note 26(b))							(911,230)				(910,408)	(614,602)
Total amount raised from general rate							14,327,704				13.963.600	13,396,215

SIGNIFICANT ACCOUNTING POLICIES

Rates

Control over assets acquired from rates is obtained at the continencement of the rating period.

Prepartitinates are, until the basable event has occurred (start of the next floatscale) year), intendable at the request of the ratepayer. Rates received in advance are trittally recognised as a floatscale lubility. When the faxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the preparid rates that have not been infunded.

26. RATING INFORMATION (Continued)

Walvers or Concessions

Rate or Fee and Charge to which the Walver or Concession is Granted	Туре	Discount	Discount	2021 Actual	2021 Budget	2020 Actual
		74	\$	1	\$ 2	\$
GRV - Industrial	Concession	52.00%		493,260	492,424	493,078
GRV - Mixed Business	Concession	26.00%		26,664	26,664	26,065
UV - Pastoral/ Special	Concession	55.00%		391,000	391,100	93,659
			1	911,230	910,408	614,502
Total discounts/concession	s (Note 26(a))			911,230	910,408	614,802

Rate or Fee and Charge to which the Walver or Concession is Granted	Circumstances in which the Walver or Concession is Granted and to whom it was available	Objects of the Walver or Concession	Reasons for the Walver or Concession
GRV - Industrial GRV - Mixed Business UV - Pastrol/ Special	All assessments within categories with the exception of minimums	To implement consistency to general rate staged increases	To Implement consistency to general rate staged increases





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

26. RATING INFORMATION (Continued)

(b) Interest Charges & Instalments

Instalment Options	Date Due	Instalment Plan Admin Charge	Instalment Plan Interest Rate	Unpaid Rates Interest Rate
Normal St.		s	1%	%
Option One				
Single full payment	7/09/2020	0.00	0.00%	8.00%
Option Two				
First instalment	7/09/2020	0.00	4.00%	8.00%
Second instalment	9/11/2020	6.00	4.00%	8.00%
Third instalment	11/01/2021	6.00	4.00%	8.00%
Fourth instalment	15/03/2021	6.00	4.00%	8.00%
		2021	2021	2020
		Actual	Budget	Actual
Interest on unpaid rates		179,595	\$ 80,000	\$ 146,278

17,093

8,916

205,604

12,000

5,000

97,000

15,931

11,109

173,318

Interest on unpaid rates Interest on instalment plan Charges on instalment plan





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021 27. RATE SETTING STATEMENT INFORMATION 2020/21 Restated* 2020/21 2019/20 Budget (30 June 2021 (30 June 2021 (30 June 2020 Carried Carried Carried Forward) Forward) Forward s Ś (a) Non-cash amounts excluded from operating activities The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with Financial Management Regulation 32. Adjustments to operating activities Less: Profit on asset disposals 11(a) (104,147) (33,600) (100,687) Less: Movement in liabilities associated with restricted cash (1,221,865) Less: Fair value adjustments to financial assets at fair value through profit and loss (3,232)0 (1,441)Movement in pensioner deferred rates (non-current) (2.885)0 (1,438)65,459 Movement in employee benefit provisions (non-current) 0 (14,729)139,816 Movement in other provisions (non-current) 0 0 Add: Loss on disposal of assets 11(a) 402,571 35,500 430,762 17,671,266 16,013,200 17,169,812 Add: Depreciation on non-current assets 11(c) 18,168,848 ounts excluded from operating activities 14,793,235 17,482,279 sh am (b) Surplus/(deficit) after imposition of general rates The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with Financial Management Regulation 32 to agree to the surplus/(deficit) after imposition of general rates. Adjustments to net current assets Less: Reserves - cash/financial asset backed (58,051,748) (54,640,013) (51,330,020) Add: Current liabilities not expected to be cleared at end of year 1,209,500 937,917 - Current portion of borrowings 17(a) 466,132 - Current portion of lease liabilities 16(a) 27,489 Total adjustments to net current assets (57,585,616) (53,430,513) (50,364,614) Net current assets used in the Rate Setting Statement 71,876,950 55,225,818 63,051,159 Total current assets Less: Total current liabilities (10,845,659) (1,718,613)(9,189,396) (50,364,614) Less: Total adjustments to net current assets (57 585 616) 53 430 513) Net current assets used in the Rate Setting Statement 3 445 675 76 692 3,497,149

*See Note 29 for details regarding the prior period restatements as a result of the correction of prior year errors.



28. FINANCIAL RISK MANAGEMENT

This note explains the Shire's exposure to financial risks and how these risks could affect the Shire's future financial performance.

Risk	Exposure arising from	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade receivables, financial assets and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council. The finance area identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest rate risk

Cash and cash equivalents

The Shire's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents and term deposits held disclosed as financial assets at amortised cost are reflected in the table below.

28. FINANCIAL RISK MANAGEMENT (Continued)

	Weighted Average Interest Rate %	Carrying Amounts	Fixed Interest Rate \$	Variable Interest Rate S	Non Interest Bearing \$
2021					Č.
Cash and cash equivalents Financial assets at amortised cost - term	0.10%	47,848,122	42,995,552	4,852,570	0
deposits	0.40%	19,951,682	19,951,682	0	0
2020					
Cash and cash equivalents Financial assets at amortised cost - term	0.40%	48,219,955	41,246,858	6,973,097	0
deposits	0.65%	11,461,978	11,461,978	0	0

5

48,526

S

69,731

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates. 2021 2020

Impact of a 1% movement in interest rates on profit and loss and equity*
* Holding all other variables constant

Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 17(b).





28. FINANCIAL RISK MANAGEMENT (Continued)

(b) Credit risk

Trade and Other Receivables

The Shire's major receivables comprise rates annual charges and user fees and charges. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the Shire to recover these debts as a secured charge over the land, that is, the land can be sold to recover the debt. Whilst the Shire was historically able to charge interest on overdue rates and annual charges at higher than market rates, which further encourage payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2020 or 1 July 2021 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment rates, and accordingly adjustments are made to the expected credit loss rate based on these factors.

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28. FINANCIAL RISK MANAGEMENT (Continued)

The loss allowance as at 30 June 2021 for rates receivable was determined as follows:

	Current	More than 1 year past due	More than 2 years past due	More than 3 years past due	Unrecoverable	Total
30 June 2021		provide a state of the state	Active and the second			
Rates receivable						
Expected credit loss	0.09%	1.52%	3.11%	2.06%	100.00%	
Gross carrying amount	23,119	273,558	96.652	68,537	1,367,156	1.829.022
Loss allowance	21	4,158	3,006	1,412	1,367,156	1,375,752
30 June 2020						
Rates receivable						
Expected credit loss	0.00%	1.50%	2.50%	5.00%	100.00%	
Gross carrying amount	22,207	564,393	103,065	86.088	1,015,582	1,791,335
Loss allowance	0	8,466	2,577	4,304	1,015,582	1,030,929

The loss allowance as at 30 June 2021 and 30 June 2020 was determined as follows for trade receivables.

	More than 30	More than 60	More than 90	Higher	
Current	days past due	days past due	days past due	Risk	Total
0.545%	1.47%	2.16%	3.31%	50.00%	
1,907,270	506,515	16,328	79,544	486,626	2,996,283
10,408	7,446	353	2,633	243,313	264,152
0.00%	0.60%	2.00%	4.00%	52.00%	
1,034,665	416,302	126,695	27,050	568,213	2,172,925
0	2,484	2,534	1,082	295,471	301,571
	1,907,270 10,408 0.00% 1,034,665	Current days past due 0.545% 1.47% 1.907,270 506,515 10,408 7,446 0.00% 0.60% 1,034,665 416,302	Current days past due days past due 0.545% 1.47% 2.16% 1.907,270 506,515 16,328 10,408 7,446 353 0.00% 0.60% 2.00% 1,034,665 416,302 126,695	Current days past due days past due days past due 0.545% 1.47% 2.16% 3.31% 1.907,270 506,515 16,328 79,544 10,408 7,446 353 2,633 0.00% 0.60% 2.00% 4.00% 1,034,665 416,302 126,695 27,050	Current days past due days past due days past due Risk 0.545% 1.47% 2.16% 3.31% 50.00% 1.907,270 506,515 16,328 79,544 486,626 10,408 7,446 353 2,633 243,313 0.00% 0.60% 2.00% 4.00% 52.00% 1,034,665 416,302 126,695 27,050 568,213



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

28. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

Payables and borrowings

Payables and borrowings are both subject to liquidity risk - that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 17(d).

The contractual undiscounted cash flows of the Shire's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due within 1 year	Due between 1 & 5 years	Due after 5 years	Total contractual cash flows	Carrying values
2021	\$	\$	\$	\$	5
Payables	5,682,920	0	0	5,682,920	5,682,920
Borrowings	595,932	2,265,389	486,123	3,347,444	2,859,244
Other liabilities	3,524,216	0	0	3,524,216	3,524,216
	9,803,068	2,265,389	486,123	12,554,580	12,066,380
2020					
Payables	5,720,504	0	0	5,720,504	5,720,504
Borrowings	1,114,403	2,068,886	1,278,559	4,461,848	3,797,162
Other liabilities	1,176,451	0	0	1,176,451	1,176,451
Lease liabilities	28,900	0	0	28,900	27,489
	8,040,258	2,068,886	1,278,559	11,387,703	10,721,606



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

29 CORRECTION OF ERROR

Provision for landfill closure and rehabilitation Correction.

Prior year amounts were incorrectly recognised retrospectively due to the use of hindsight, instead of prospectively from the earliest date practicable, i.e. from 30 June 2020. Also, prior year calculations for Landfill Rehabilitation costs were based on incorrect useful lives of landfill facilities.

This error has been corrected by restating each of the affect financial statement line items for the prior period as follows:

2019 Statement of Financial Position	30 June 2019 Original Balance	Increase/ (Decrease)	1 July 2019 Restated
	\$	\$	s
Non Current Assets			
Infrastructure	233,147,383	(12,212,233)	220,935,150
Non Current Liabilities			
Other Provisions	18,795,147	(18,795,147)	(
Equity			
Retained Surplus	165,220,387	6,582,914	171,803,301
	30 June 2020		
	Original	Increase/	30 June 2020
2020 Statement of Financial Position	Balance	(Decrease)	Restated
	5	\$	S
Non Current Assets		1070.000	
Infrastructure	226,460,531	4,970,060	231,430,591
Non Current Liabilities	10.007.004		10 704 44
Other Provisions	19,307,381	(2,525,967)	16,781,414
Equity			100000000
Retained Surplus	156,894,315	7,496,028	164,390,343
	30 June 2020		
	Original	Increase/	30 June 2020
Statement of Comprehensive Income	Balance	(Decrease)	Restated
By Nature or Type	5	5	S
Depreciation on non-current assets	(17,570,690)	400,878	(17,169,812
Other Expenditure	(1,601,509)	512,235	(1,089,274
By Program			
Expenses			
Community amenities	(6,633,108)	913,113	(5,719,995
	30 June 2020		
	Original	Increase/	30 June 2020
	Balance	(Decrease)	Restated
Rate Setting Statement	5	\$	\$





SHIRE OF EAST PILBARA			
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT			
OR THE YEAR ENDED 30 JUNE 2021			
Expenditure from operating activities - community amenities	(6,871,281)	913,113	(5,958,168
Non-cash amounts excluded from operating activites	18,395,392	(913,113)	17,482,279





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

29 CORRECTION OF ERROR (CONTINUED)

	Original Balance	Increase/ (Decrease)	Restated
Note 10 - Infrastructure	\$	\$	5
Parks & Gardens and Infrastructure Other			
Balance as at 1 July 2019	32,225,193	(12,212,233)	20,012,960
Asset Additions	276,190	16,781,415	17,057,605
Depreciation expense	2,810,879	(400,878)	2,410,001
Carrying amount at 30 June 2020	29,648,366	4,970,060	34,618,426
Comprises			
Gross carrying amount as at 30 June 2020	38,589,864	144,097	38,733,961
Accumulated depreciation at 30 June 2020	(8,941,498)	4,825,962	(4,115,536)
	30 June 2020		

	Original Balance	Increase/ (Decrease)	30 June 2020 Restated
Note 11 - Fixed Asset Depreciation	\$	\$	\$
Infrastructure- Parks & Gardens and Infrastructure Other	2,810,879	(400,878)	2,410,001

	30 June 2020		
	Original	Increase/	30 June 2020
	Balance	(Decrease)	Restated
Note 20 - Notes to Statement of Cash Flows	\$	\$	\$
Net Result	(1,030,586)	913,113	(117,473)
Depreciation	17,570,690	(400,878)	17,169,812
Increase/(decrease) in employee provisions	642,669	(512,235)	130,434

30 June 2020 Original

Balance

Note 21 - Total Assets Classified by Function & Activity Community amenities

Note 27 - Rate Setting Statement Information Non-cash amounts excluded from operating activities

Adjustments to operating activities Add: Depreciation on non-current assets

Note 33 - Financial Ratios 2019 Financial Statements Asset Consumption Ratio

	\$	5	\$
	20,090,379	4,970,060	25,060,439
	30 June 2020		
	Original	Increase/	30 June 2020
	Balance	(Decrease)	Restated
	\$	\$	\$
	17,570,690	(400,878)	17,169,812
	Original	Increase/	
	Balance	(Decrease)	Restated

0.67

Increase/

(Decrease)

30 June 2020

Restated

0.00



0.67



SHIRE OF EAST PILBARA			
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT			
FOR THE YEAR ENDED 30 JUNE 2021			
Asset Sustainability Ratio	0.53	0.03	0.56
Debt Service Cover Ratio	9.10	0.41	9.51
Operating Surplus Ratio	(0.18)	0.04	(0.14)
Own Source Revenue Coverage Ratio	0.75	(1.53)	(0.78)
2020 Financial Statements			
Asset Consumption Ratio	0.64	0.25	0.89
Asset Sustainability Ratio	0.45	(0.15)	0.30
Debt Service Cover Ratio	9.16	0.40	9.56
Operating Surplus Ratio	(0.17)	0.02	(0.15)
Own Source Revenue Coverage Ratio	0.75	0.02	0.77



| 56



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

30. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2020	Amounts Received	Amounts Paid	30 June 2021
	s	5	5	5
Cash in Lieu of Public Open Space	758,224	0	0	758,224
Impounded Vehicle Income	0	4,545	0	4,545
	758,224	4,545	0	762,769



SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

31. OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, explenses and assets are recognited net of the amount of GST except where the amount of GST incurred is not recoverable from the Australian Toxation Office (ATO)

Receivables and payables are stated indusive of GST receivable or payable. The net amount of GST receiverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross birsts. The GST components of cash flows arbung from investing of thiancing activities which are recoverable from. or payable to, the ATO are presented as operating cash flow

b) Current and non-current classification

The asset or liability is classified an ourrent if it is repected to be settled within the next 12 monitor, being the Shine's operational cycle. In the case of habilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if null expected to be settied within the next 12. months. Inventories held for itading are stassified as summit or non-current based on the Shire's intentions to relate for sale

c) Rounding off figures

All figures shown in this annual financial report, other than a rale in the dollar. are rounded to the nearest dollar. Amounts are presented in Australian Dollars

d) Comparative figures

When required, comparative figures have been adjusted to conform with changes in presentation for the current transitial year.

When the Shire applies an accounting policy retrospectively, makes a introspective restatement or reclassifies terms in its financial statements that has a material effect on the statement of financial position, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is

e) Budget comparative figures

Uniess otherwise stated, the budget comparative figures shown in this annual financial report retails to the original budget estimate for the retevant item of

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalt of employees. All funds to which the Shire contributes are defined contribution

g) Fair value of assets and ilabilities

Fair value is the price that the Shire would receive to self the asset or would have to pay to transfer a liability, in an orderity (i.e. uniticced) transaction between independent, involvedgeable and withing tranket participants at the

As fair value is a market-based measure, the closest equivalent close market pricing information is used to determine this value. Adjustments to market values may be made having regard to the characteristics of the apecific asset or liability. The fait values of assets that are not traded in an active martial are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable

To the extent presible, market information is extracted from either the precipal market for the asset or tability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and

For non-financial assets, the fair value measurement aloo takes into account a market participant's ability to use the asset in its highest and best use or

h) Fair value hierarchy

AAGE 13 requires the disclosure of har value information by level of the har value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as tollows:

Level 1

Measurements based on guoted prices (unadjusted) in active markets for identical assets or Tabilities that the entity can access at the measurement.

Level 2

ents based on inputs other than quoted proces included in Level 1. that are observable for the papel or liability, either directly or indirectly.

Level 3

ents based on unobservable inputs for the asset or liability

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation instruktives mailmane, to the extent possible, the use of observable market data. If all significant equits required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3,

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data to available to measure tair value. The availability of sufficient and relevant data primarily depends on the specific characteristic of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value

Cost approach

Valuation techniques that reflect the summit replacement sost of the service captionly of an inset.

Each valuation lochnique requires inputs that reflect the assumptions that boyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shim gives priority to those techniques that maximise the use of observable inputs and minimize the use of unotservable insuls, insuls that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and seliers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

() Impairment of assets

In accordance with Australian Accounting Standards the Shire's cash generating con-specialised assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

When such an indication exists, an impairment test is carried out on the asset by comparing the mooverable amount of the asset, being the higher of the asset's fair value less costs to self and value in use, to the asset's cartying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profil or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is timuted as a revalue decrease in accordance with that other Standard





SHIRE OF EAST PILBARA NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

to sell it to another market participant that would use the asset in its highest and best use For non-cash generating spectalised assets that are measured under the invaluation model, auch as roads, drams, public buildings and the live, no annual assessment of impairment is required. Rather AASE 116.111 applies and minutations need only be madel with sufficient regulatory to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

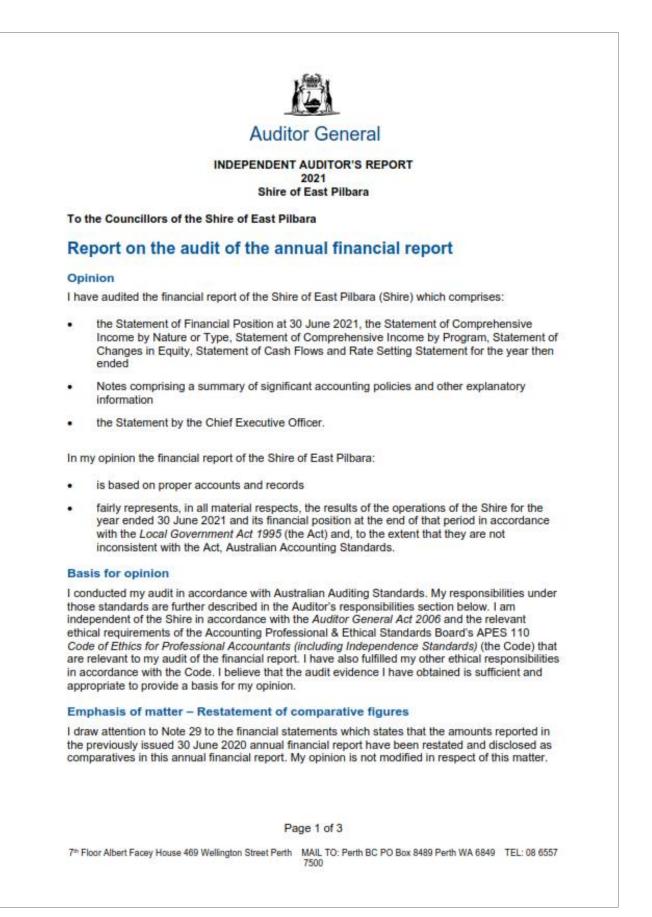


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PAGE 136

Independent Auditor's Report



20000000000000000 **Independent Auditor's Report**

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for the preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards. The CEO is also responsible for managing internal control (as required by the CEO) to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the Shire's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibility for the audit of the financial report

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors responsibilities/ar4.pdf.

Report on other legal and regulatory requirements

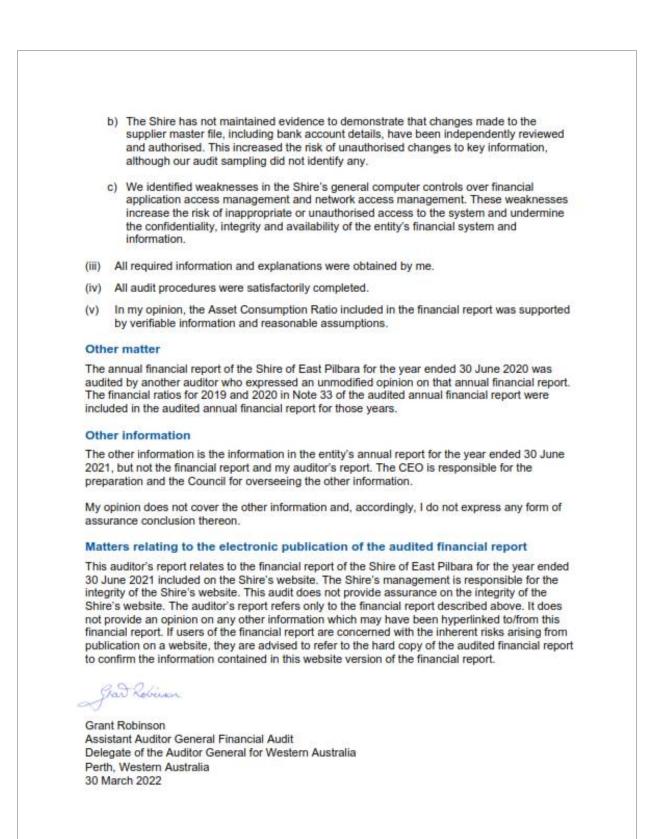
In accordance with the Local Government (Audit) Regulations 1996 I report that:

- In my opinion, the following material matters indicate a significant adverse trend in the financial position of the Shire:
 - a) The Asset Sustainability Ratio as reported in Note 33 of the annual financial report is below the Department of Local Government, Sport and Cultural Industries' standard for the last 3 financial years.
 - b) The Operating Surplus Ratio as reported in Note 33 of the annual financial report is below the Department of Local Government. Sport and Cultural Industries' standard for the last 3 financial years.
- The following material matter indicating non-compliance with Part 6 of the Act, the (iii) Regulations or applicable financial controls of any other relevant written law were identified during the course of my audit:
 - a) The Shire has not reported the Asset Renewal Funding Ratio for the last 3 financial years in the annual financial report as required by section 50(1)(c) of the Local Government (Financial Management) Regulations 1996, as the necessary information regarding the required capital expenditure for the next 10 years was not available.



Page 2 of 3

Independent Auditor's Report



22500 2000

Page 3 of 3

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